



**2026**

**BUDGET**

Township of The Archipelago

# 2026 Budget

## Township of The Archipelago

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### About The Archipelago

The Township of The Archipelago was created pursuant to The District of Parry Sound Local Government Act as a result of the Province's policy to extend, consolidate and strengthen local governments in the District of Parry Sound. The Municipality emerged from four previously unorganized townships on the east coast of Georgian Bay having a similar recreational land use character.

The Township consists of several thousand islands in Georgian Bay and a number of inland, freshwater lakes, all of which are used for recreational purposes either as cottages or year-round residences. The lands in The Archipelago may be described as remote and sparsely populated. The essence of the Township is derived from its natural environment.

The local economy of the Township of The Archipelago results primarily from the natural resources of the area and the recreational base of the Municipality. Aside from those ancillary or incidental uses established in conjunction with the recreational nature of the Township, the true economic function relates to the passive recreational gains realized by the individual users of The Archipelago's environment.

The impetus for creating the Township of The Archipelago originated from a strong desire by its inhabitants and the Province to preserve its high quality recreational character and the natural environment. This Plan has been prepared within the context of the historical development of the area as well as its existing recreational development pattern.

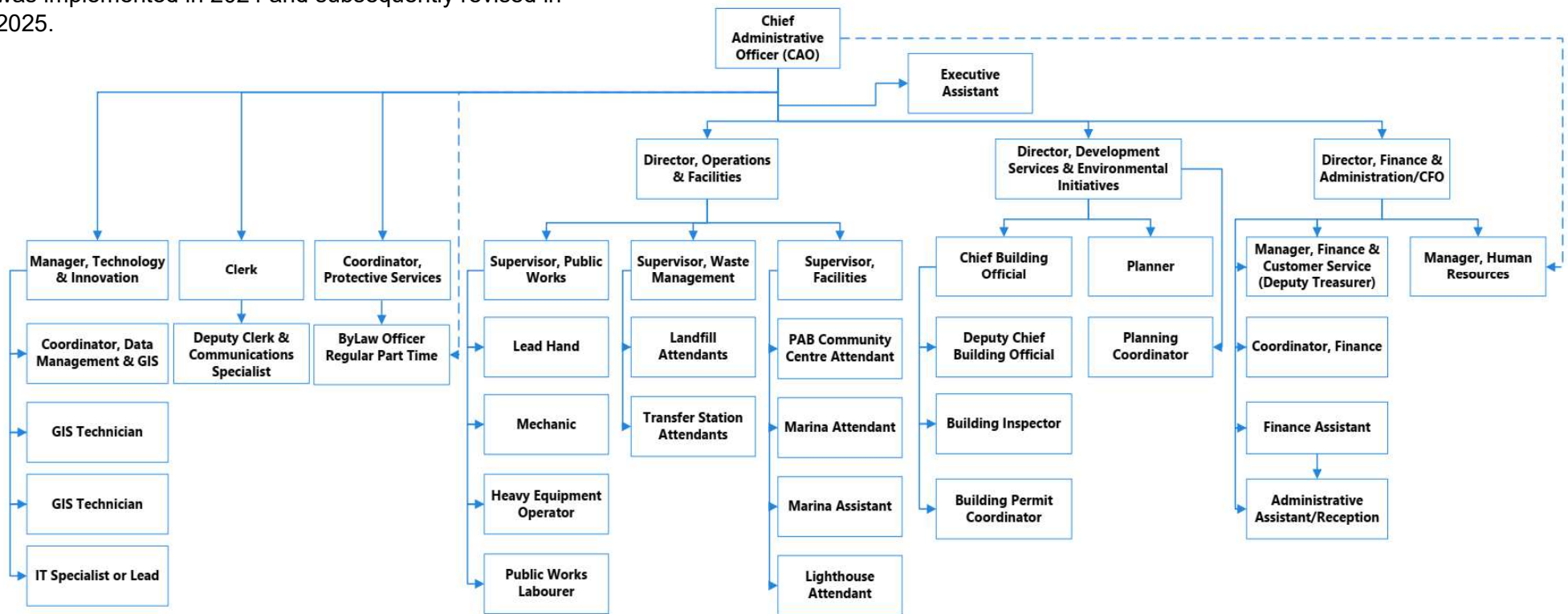


# 2026 Budget

## Township of The Archipelago

### Organizational Structure

As the Township continues to grow and evolve, the organizational structure remains flexible to respond to the needs of the community as staff work together to deliver on Council’s strategic priorities and goals. An Organizational Review was conducted in 2023; the new structure below, was implemented in 2024 and subsequently revised in 2025.



# 2026 Budget

## Township of The Archipelago

### Strategic Priorities and Goals

The Archipelago's strategic priorities and goals influence and shape decision making of the Township of The Archipelago, Council and staff when fulfilling the municipality's mandate in regards to the continued health and well being of its community and

natural environment. The Strategic Plan reinforces the Township's mission, vision and values, representing the core of how administration will deliver on Council's priorities and goals.



#### Protect & Preserve

Adhere to the Township's mission and values centred on the continued preservation and protection of the Georgian Bay shoreline, inland lakes and watershed areas through environmental initiatives including prevention and removal of invasive species, responsible land use and controlled development.



#### Sustainable & Cost-Effective Services

Deliver services and maintain infrastructure to meet the needs of the community in a manner that is responsible, sustainable, efficient and cost effective while maintaining the established mission, vision, values and beliefs of the Township of The Archipelago.



#### Effective Relationships & Partnerships

Continue to strengthen and maintain relationships with internal and external stakeholders including neighbouring municipalities, Indigenous communities, community associations, other levels of government and organizations.



#### Leadership & Communications

Provide strong leadership through good governance, responsible decision making and open communication to encourage collaboration and develop solutions that are mindful of collective interests and aligned with the values and beliefs of the Township of The Archipelago.

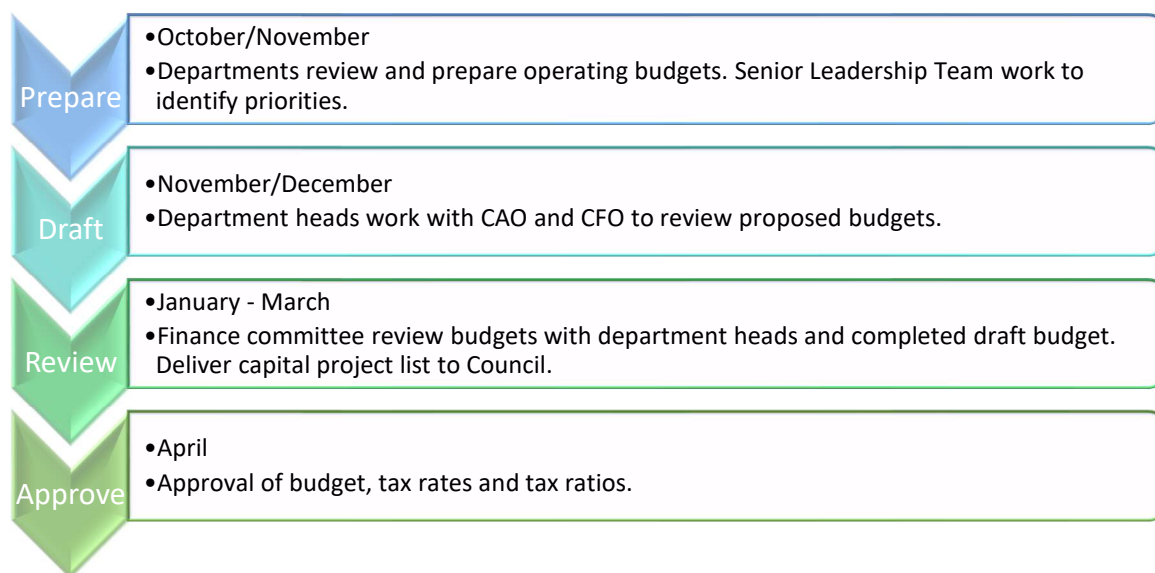
# 2026 Budget

## Township of The Archipelago

### Budget Overview



### Budget Timeline



# 2026 Budget

## Township of The Archipelago

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### Guiding Principles

Guiding principles provide a conceptual approach to making responsible decisions that address short and long-term financial impacts and are aligned with Council's goals and directions.

#### Principle 1

##### Existing Service Levels

To plan for similar levels of service as provided in the previous fiscal year. Leveraging efficiencies and preparing for anticipated future needs.

#### Principle 3

##### New Initiatives to Enhance the Township

New initiatives should be adopted when they enhance service levels, improve efficiencies, mitigate risk, address new regulatory requirements, and support service excellence within current financial means. Initiatives no longer required or fulfilled are discussed and removed.

#### Principle 2

##### Reserve Funding & Maintaining Capital

To continue the long-term funding of the operating and capital reserves. Managing assets and infrastructure takes significant planning to ensure that the required funds are available when renewals are due. To continue prudent fiscal planning forecasting future financial needs and developing strategies to address potential increases in expenditures and decreases in outside funding.

#### Principle 4

##### Municipal Modernization

IT Modernization includes upgrading legacy systems, adopting cloud computing, implementing new hardware/software. These upgrades allow the municipality to enhance its citizen engagement and usage, create efficiencies through automated workflows, increase security, all while improving overall governance of the organization.

# 2026 Budget

## Township of The Archipelago

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### Budgetary Pressures

#### Inflationary Pressures

A significant portion of both the operating and capital budgets is driven by the cost of construction materials and supplies, fossil fuels, and transportation, all of which are subject to volatile market conditions. As a result, increases in the construction price index have outpaced general inflation, contributing to upward pressure on overall municipal expenditures. Ongoing geopolitical tensions, including the conflict in Iran, have introduced additional volatility in global oil markets, resulting in fluctuating fuel prices and further cost uncertainty.

#### Economic Considerations

The Township continues to navigate a complex economic environment shaped by both global and domestic pressures. These conditions have impacted project timelines and contributed to increased costs for goods and services. Persistent inflationary pressures are driving higher expenses across construction, labour, and energy, placing strain on both operating and capital budgets.

Recent volatility in financial markets has introduced additional uncertainty with respect to investment returns and broader economic growth projections, which may influence municipal revenues and long-term financial planning. While the Township's existing investment portfolio remains relatively stable due to its diversified and conservative structure, current market conditions and interest rate trends are expected to result in lower yields on new investments and reinvestments.

Additionally, the introduction and continuation of tariffs, particularly on construction materials and imported goods are further increasing the cost of infrastructure projects and public procurement, compounding existing budgetary pressures.

#### Assessment Increases & Growth

Growth accounts for a portion of the Township's increased costs year over year. These cost increases have been offset by assessment growth, which allows a municipality to finance increased costs without increasing taxes. The Ontario government postponed our 2020 Assessment Update due to COVID-19. In 2026, we will have the same assessment base as 2016 apart from any new assessment received from supplemental billings. New growth in 2026 accounts for an increase of 0.4% in assessment.

# 2026 Budget

## Township of The Archipelago

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### Budgetary Pressures Continued:

#### Human Resources

The Township relies significantly on its human resources to deliver a broad range of municipal services. A cost-of-living adjustment of 2.3% has been approved for 2026. Overall human resource costs, including salaries, benefits, and training, continue to trend upward.

The organizational review approved by Council in Spring 2024 and implemented through 2024 and 2025 introduced several new positions to support enhanced service delivery and improve operational efficiency. In late 2025, the Director of Legislative & Information Services position was transitioned, prompting a corresponding realignment of the organizational structure. No new positions are proposed within the 2026 budget

#### External Levies & Provincial Downloading

The 2026 budget reflects continued pressure from the downloading of provincial program costs onto municipalities. External levies have increased by 5.4% in 2026, representing an additional financial impact of approximately \$154,000. These rising costs, which are largely beyond municipal control, continue to place strain on local resources and limit flexibility within the overall budget.

# 2026 Budget

## Township of The Archipelago

### Budget at a Glance

The 2026 budget represents a public investment of \$3.0 million to provide external services, \$11.4 million to provide infrastructure and daily services to its residents, and \$1.0 million to invest in capital improvements. The increase in costs controlled by the Township is 1.7%. The cost of external levies has increased by 5.4% however, the OMPF grant is used to offset these costs, and it increased by 12%. Therefore, the net decrease in costs for external services is 2.2%.

The gross operating expenses of \$14.4 million are reduced by grants, user fees and the use of reserves totalling \$4.6 million. The balance of \$9.8 million is supported by property taxes. This results in an average increase of 1.3% in the tax rate. Historically we have different tax rates for the North and the South, mainly because of assets that are used only by residents of each area. **As a result, the residents of the North will see their taxes go up by 1.5% while increase in the South will be 1.2%.**

# \$3.0

Million (gross)

## Invested in External Services

# \$11.4

Million (gross)

## Operating Budget

# \$1.0

Million (gross)

## Capital Budget

# 2026 Budget

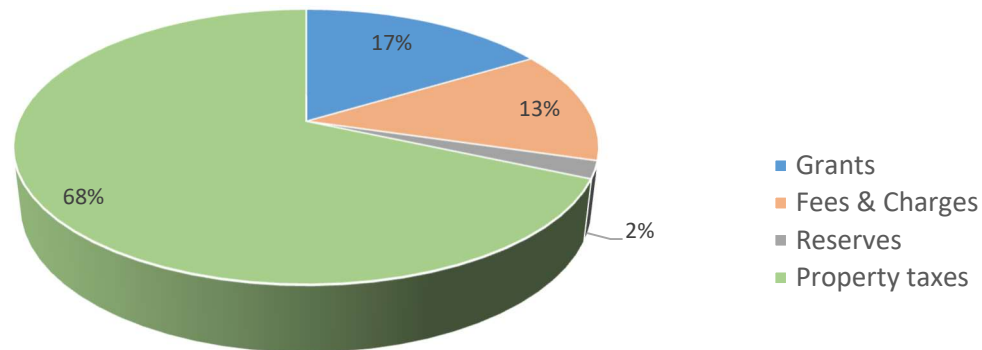
## Township of The Archipelago

### What Funds the Budget?

Various revenue sources make up the investments used to fund the operating and capital budgets as per the authority provided in The Municipal Act and other pertinent legislation. The main sources of revenue are property taxes, grants, user fees and charges as well as utilization of reserve funds.

#### Grants

Grant funding can help offset the operating pressures as well as aid in the process of planning for special projects. For further information regarding specific grants please see the appendix section.



#### Property Taxes

Used to pay for programs and services including road maintenance, emergency services, administration and corporate services, waste services, and external levies for health and social services.

#### User Fees & Charges

Paid for by residents when they are utilizing specific services, such as: building & planning fees, recreational rentals, and taxation fees, investment income.

#### Reserves

Reserves and reserve funds are a critical component of a municipality's long-term financial plan and financial health. These funds provide the Township flexibility to manage debt levels and planning for future liabilities.

# 2026 Budget

## Township of The Archipelago

### Property Tax Impact

#### Property Taxes

Property taxes remain the largest and most important revenue source for municipalities. The two components required for determining property taxes are:

- The current assessed value of the property
- The tax rate applied to the property class

#### Assessment

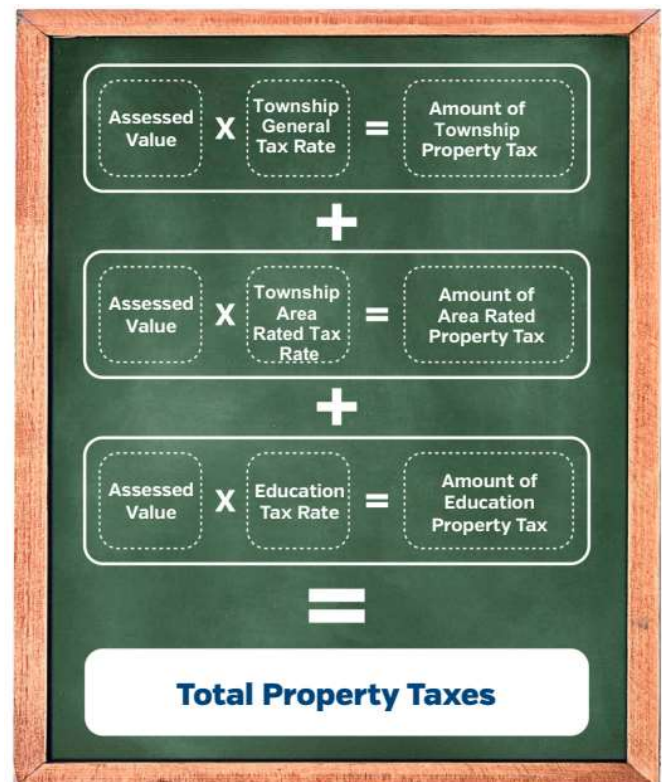
Current value assessment is the amount of money that a property would sell for, if sold at arm's length, by a willing seller to a willing buyer. The Municipal Property Assessment Corporation (MPAC) is responsible for setting assessment values for all properties in Ontario. Property values will continue to be based on the current legislated valuation date, January 1, 2016.

#### Residential Tax Rate

The tax rate consists of two components: The Township of The Archipelago and the Boards of Education. The Township portion is based on controllable and non-controllable budgetary needs while the education portion is based on the provincial education funding requirements. The residential tax rate is determined by dividing the budgetary needs by the total assessment base. Tax rates are set for each property class.

#### Calculating Property Taxes

Property taxes are calculated using the property's assessed value, the municipal tax rates, and the Education tax rate:



# 2026 Budget

## Township of The Archipelago

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### Where do Property Taxes go?

Did you know that only \$0.51 of every dollar stays with the Township to provide all programs and services?

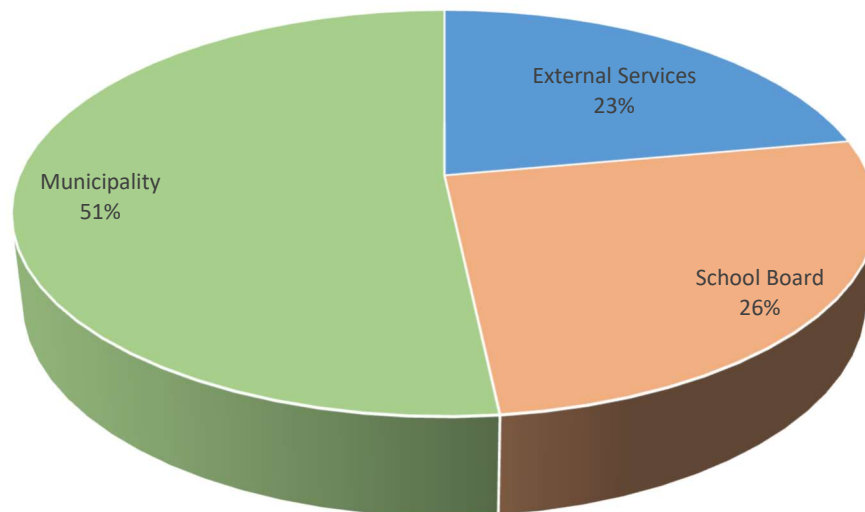
Here is a breakdown of how the average residential property tax bill is allocated:

**\$0.23** to fund external services

(DSSAB, OPP, Health Unit, MPAC, Ambulance, Belvedere Heights)

**\$0.26** to local school boards

**\$0.51** to the Township



# 2026 Budget

## Township of The Archipelago

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### What do Property Taxes Fund?

The 2026 budget will fund approximately \$14.4 million in gross expenditures on delivering tax supported programs and services, as well as maintaining infrastructure and education contributions. This is how every tax dollar spent is allocated across the various departments and external service providers:

**\$0.12** is used to maintain roads and road infrastructure.

**\$0.06** is used for waste services.

**\$0.02** is used to provide administrative services.

**\$0.14** is used to fund operating and capital reserves.

**\$0.04** is used to maintain recreational facilities, access points and community grants.

**\$0.08** is used to provide building, planning and environmental services.

**\$0.07** is used to provide protective services.

**\$0.01** is used to provide library services.

**\$0.04** is used to fund council and elections.

**\$0.08** is used to provide health services.

**\$0.08** is used to provide social services.

**\$0.26** is used to support the local school board

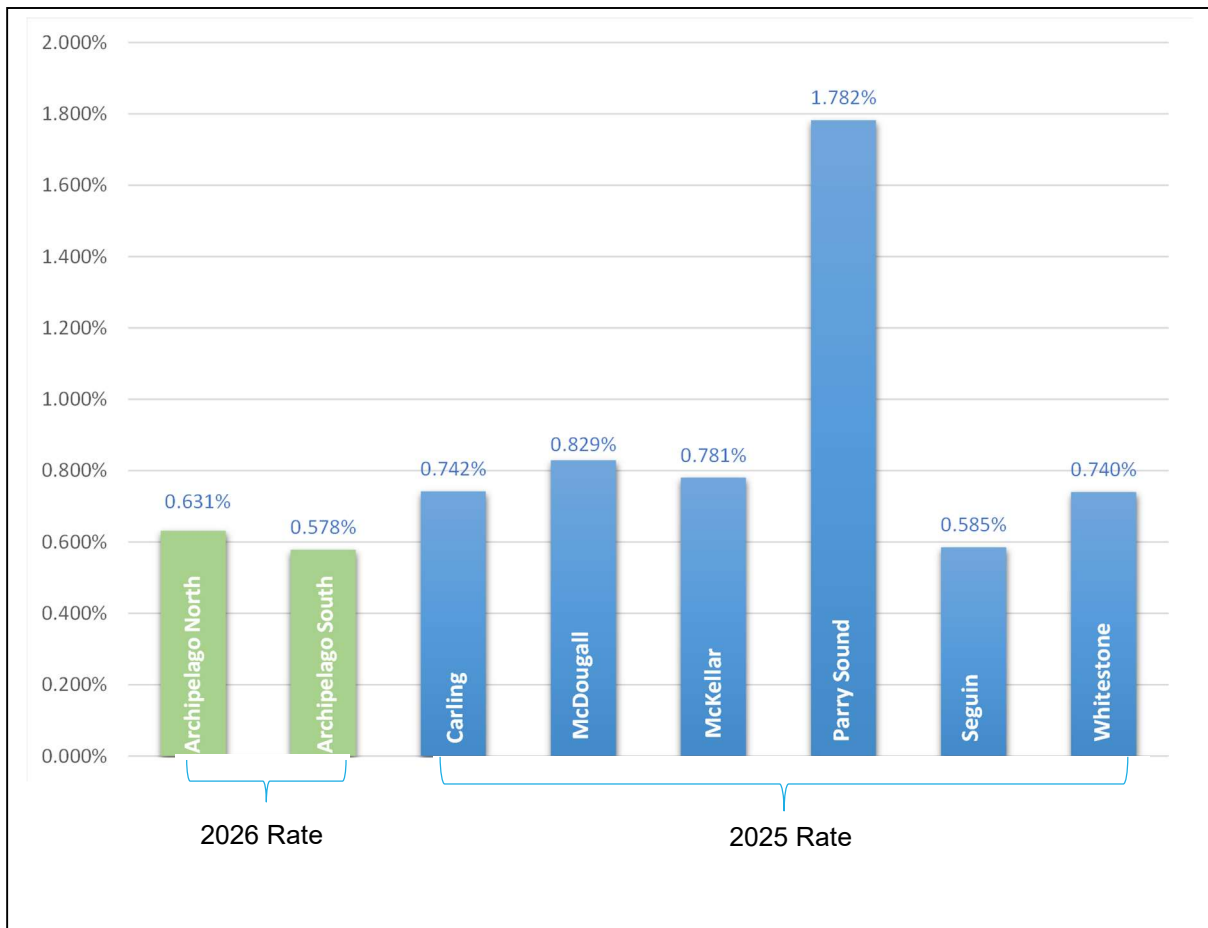
# 2026 Budget

## Township of The Archipelago

### Property Tax Comparison

The Township of The Archipelago strives to strike the right balance for its residents: maintaining, and sometimes enhancing, existing services, programs, and infrastructure while managing tax increases.

In a climate of increasing costs and stagnant assessment values, this can be a challenge. The Township’s 2026 residential property tax rate remains below the 2025 group average tax rates when compared to similar homes in the surrounding area. Please see below for a comparison (rate per \$100 of residential assessment).



# 2026 Budget

## Township of The Archipelago

### Budget Summary

The 2026 Township budget delivers on meeting council goals and priorities while investing in infrastructure and supporting future liabilities through the efficient use of citizen funds. The following table presents the gross operating expenditures:

### 2026 Budget

#### Township Wide

General	2025	2026	Variance (%)
	Approved Budget	Proposed Budget	
Planning, Building & Environment	1,550,316	1,516,948	-2.2%
Administrative Services	4,048,506	4,001,579	-1.2%
Health Services	1,075,650	1,114,363	3.6%
Social Services	1,017,197	1,054,394	3.7%
OPP	683,433	757,511	10.8%
Contributions to Reserves	444,912	518,606	16.6%
Library	37,705	37,905	0.5%
Donations	61,962	64,475	4.1%
Transportation	19,967	22,177	11.1%
Waste	3,000	5,000	66.7%
Recreational Services	-	52,201	-
<b>Total</b>	<b>8,942,648</b>	<b>9,145,159</b>	<b>2.3%</b>

# 2026 Budget

## Township of The Archipelago

### Area Rated

North	2025	2026	Variance (%)
Area Rated	Approved Budget	Proposed Budget	
Recreational Services	382,996	393,427	2.7%
Protection Services	10,766	31,977	197.0%
Contributions to Reserves	481,939	510,855	6.0%
Transportation	673,218	710,827	5.6%
Waste Services	727,290	702,583	-3.4%
Attainable Housing	29,382	28,794	-2.0%
<b>Total</b>	<b>2,305,591</b>	<b>2,378,464</b>	<b>3.2%</b>

South	2025	2026	Variance (%)
Area Rated	Approved Budget	Proposed Budget	
Recreational Services	262,831	247,701	-5.8%
Protection Services	116,910	139,731	19.5%
Contributions to Reserves	819,433	862,599	5.3%
Transportation	833,790	899,137	7.8%
Waste Services	852,343	809,638	-5.0%
<b>Total</b>	<b>2,885,306</b>	<b>2,958,805</b>	<b>2.5%</b>

<b>Total Operating Budget</b>	\$	14,133,545	\$	14,482,428	2.5%
<b>Less: Grants, Reserves, User Fees</b>		4,485,626		4,620,735	3.0%
<b>Net Operating Budget</b>	\$	<b>9,647,919</b>	\$	<b>9,861,693</b>	<b>2.2%</b>

# 2026 Budget

## Township of The Archipelago

### Capital Budget Summary

The municipal capital budget is used to ensure the necessary infrastructure is in place to support citizen requirements and to maintain existing assets in a state of good repair.

The annual capital budget is approximately \$1.0 million for 2026 in support of infrastructure projects. The capital projects consist of infrastructure renewal projects as well as service enhancements. In 2025, phase three of the Asset Management plan was completed and is now driving capital and maintenance expenditures relating to capital assets.

<i>Department</i>	<i># of Projects</i>	<i>2026 Proposed Budget</i>	<i>Percentage</i>
<i>Administration/Council</i>	9	528,220	51%
<i>Waste Services</i>	6	179,000	17%
<i>Transportation</i>	4	165,000	16%
<i>Recreation/Facilities</i>	5	166,000	16%
<i>Total Capital Projects</i>	<b>24</b>	<b>1,038,220</b>	<b>100%</b>

# 2026 Budget

## Township of The Archipelago

### 2026 Capital Investment

#### Service Improvements

A capital improvement or investment that enhances the services provided to residents.

#### Service Maintenance

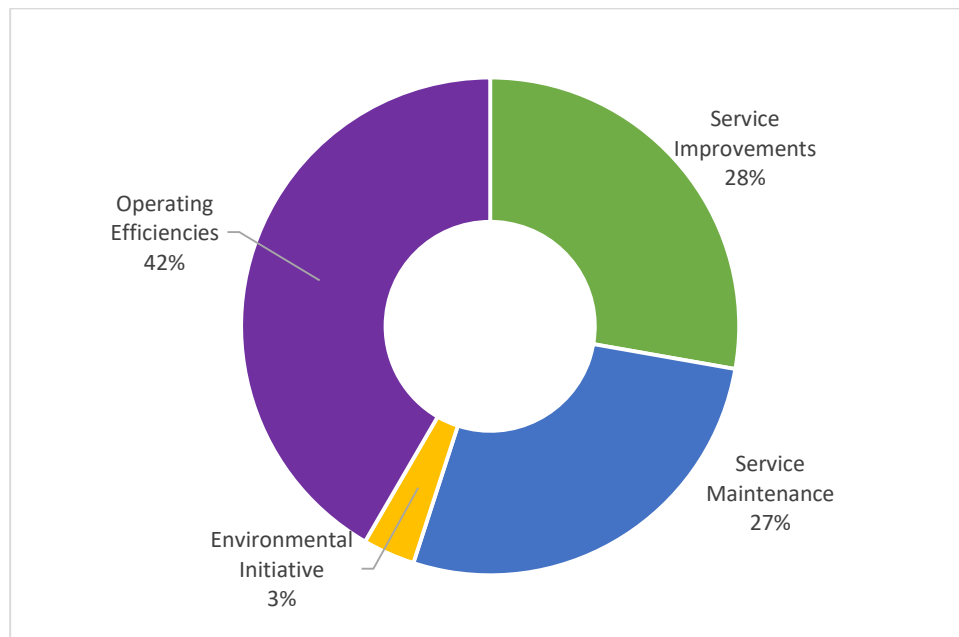
Capital improvements or investments that are considered renewals or replacements of existing assets to maintain services.

#### Environmental Initiatives

Capital improvements or investments that preserve the health of the environment, reduce waste, and contribute to conserving natural resources.

#### Operating Efficiencies

Capital improvements or investments that reduce resource allocation and deliver services in a cost effective and timely manner.



# 2026 Budget

## Township of The Archipelago

### 2026 Capital Funding

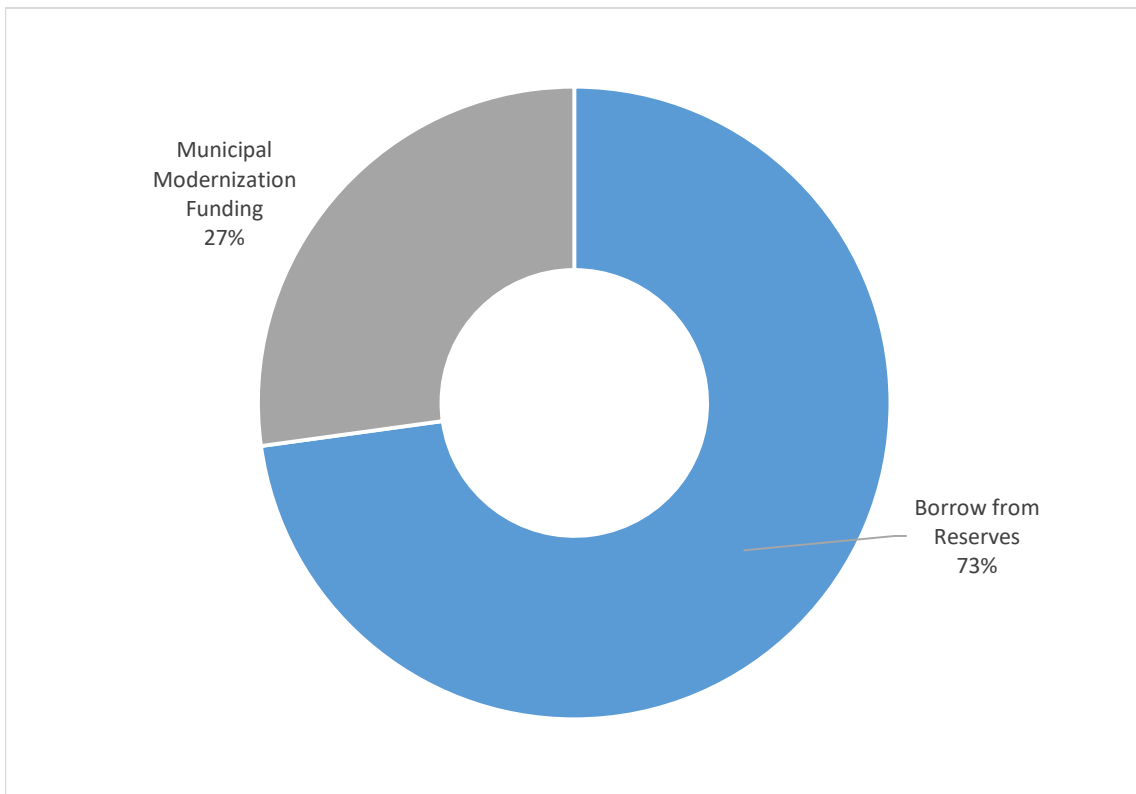
The chart below illustrates the funding sources for the 2026 Capital Budget. For 2026, 27% of the capital funding is from Provincial grants and 73% of the funding is borrowing from reserves.

#### Transfer from Reserves

Consist of items previously approved and funded in prior budget years.

#### Borrow from Reserves

Internal borrowing from operating reserves to fund current projects; principal plus interest expensed in the operating budget over the useful life of the asset.



# 2026 Budget

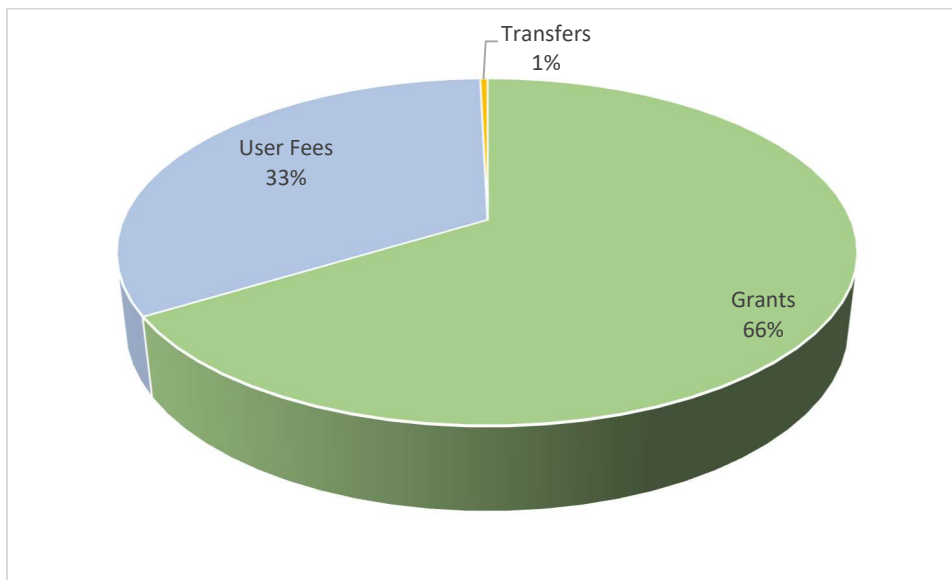
## Township of The Archipelago

### Council & Administration

Administration on its own includes the Chief Administrative Officer (C.A.O.), the Clerk, the Treasurer, all office staff, and the Managers of each department. Collectively this group takes care of all the Corporate Administrative Services, which includes the following key responsibilities:

- To implement Council's decisions and establish administrative practices and procedures to carry out Council's decisions
- To undertake research and provide advice to Council on the policies and programs of the municipality; and
- To carry out other duties required under this or any other Act and other duties assigned by the municipality.

### 2026 Revenue Breakdown



# 2026 Budget

## Township of The Archipelago

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Council &amp; Administration</b>			
<b>Revenue</b>			
Grants	1,538,600	1,725,700	12.2%
User Fees	1,120,096	1,211,480	8.2%
Transfers	228,988	233,131	1.8%
<b>Total</b>	<b>2,887,684</b>	<b>3,170,311</b>	<b>9.8%</b>
<b>Expenditures</b>			
Council	513,472	504,719	-1.7%
Administration	2,151,139	2,042,590	-5.0%
IT	677,265	742,326	9.6%
Compensation	8,000	8,000	0.0%
Municipal Lands	10,398	10,190	-2.0%
Economic Development	8,000	6,000	-25.0%
Elections	10,300	29,000	181.6%
Connectivity	57,000	32,000	-43.9%
Emergency Management	10,120	6,500	-35.8%
911	5,300	5,450	2.8%
GIS	228,930	241,492	5.5%
WPSGN	205,261	205,261	0.0%
MPAC	163,321	168,051	2.9%
<b>Total</b>	<b>4,048,506</b>	<b>4,001,579</b>	<b>-1.2%</b>
<b>Net Operating Budget</b>	<b>(1,160,823)</b>	<b>(831,269)</b>	<b>-28.4%</b>

## 2026 BUDGET

	COUNCIL								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
Revenue									
Transfer from Reserves	30,000	44,105		30,000	10,685		10,000	0%	-
<b>Total Revenues</b>	<b>\$30,000</b>	<b>\$44,105</b>		<b>\$30,000</b>	<b>\$10,685</b>		<b>\$10,000</b>	<b>67%</b>	<b>- 20,000</b>
<b>Expenditures</b>									
Salaries & Benefits	309,626	330,076		340,372	351,428		347,918.96	2%	7,547
Training & Development	50,000	38,673		44,000	27,010		47,000	7%	3,000
Travel	75,000	75,957		78,000	76,484		78,000	0%	-
General Office	6,300	7,475		5,500	197		6,700	22%	1,200
Communication Costs	4,500	8,441		9,100	7,143		9,100	0%	-
Material & Supplies	1,000	1,796		1,500	3,567		1,000	33%	- 500
Professional Services	500	3,075		5,000	413		5,000	0%	-
Consultant services	40,000	45,174		30,000	10,685		10,000	67%	- 20,000
<b>Total Expenses</b>	<b>\$ 486,926</b>	<b>\$ 510,667</b>		<b>\$ 513,472</b>	<b>\$ 476,928</b>		<b>\$504,719</b>	<b>2%</b>	<b>-\$8,753</b>
<b>Net Total</b>	<b>\$ (456,926)</b>	<b>\$ (466,562)</b>		<b>\$ (483,472)</b>	<b>\$ (466,243)</b>		<b>\$ (494,719)</b>		<b>\$ (11,247)</b>

2026 BUDGET

ADMINISTRATION									
Revenue	2024		2025		2026	Variance	Variance		
	Budget	Actuals	Budget	Actuals	Budget	%	\$		
Grants	1,369,900	1,369,900	1,538,600	1,548,600	1,725,700	12%	\$187,100		
Transfer from reserves	60,000	86,157				-	\$0		
Interest & Treasury Revenues	665,000	1,452,319	791,912	1,228,973	869,000	10%	\$77,088		
<b>Total Revenues</b>	<b>\$2,094,900</b>	<b>\$2,908,376</b>	<b>\$2,330,512</b>	<b>\$2,777,573</b>	<b>\$2,594,700</b>	<b>11%</b>	<b>\$264,188</b>		
<b>Expenditures</b>									
Salaries & Benefits	1,292,191	1,483,457	1,559,678	1,714,179	1,467,319	6%	-\$92,359		
Training & Development	53,000	50,276	63,500	58,408	70,500	11%	\$7,000		
Travel	12,500	23,742	13,500	20,776	20,500	52%	\$7,000		
General Office	71,700	66,672	69,500	63,185	64,500	7%	-\$5,000		
Communication Costs	47,600	44,692	48,600	46,013	48,650	0%	\$50		
Building Expenses	91,750	73,608	94,650	79,560	87,150	8%	-\$7,500		
Material & Supplies	12,400	21,690	16,250	17,887	16,250	0%	\$0		
Professional Services	85,000	46,217	85,000	26,449	85,000	0%	\$0		
Professional Services-HR Cons.	10,000	55,629	10,000	-	-	100%	-\$10,000		
Professional Services-HR Lawyer	6,000	65,028	6,000	60,479	8,000	33%	\$2,000		
Professional Services-HR Studies	25,000	36,325	-	-	35,000	-	\$35,000		
Professional Services-Integrity	5,000	534	5,000	655	5,000	0%	\$0		
Professional Services- Marketing	60,000	46,880	92,060	56,435	50,000	46%	-\$42,060		
Professional Services-Tax Sales (recoverable)		4,057		14,012	-	0%	\$0		
Other Expenses - Rent	30,000	29,917	51,500	51,287	52,530	2%	\$1,030		
Finance Costs	35,901	27,440	35,901	30,790	32,191	10%	-\$3,710		
<b>Total Expenses</b>	<b>\$ 1,838,042</b>	<b>\$ 2,076,164</b>	<b>\$ 2,151,139</b>	<b>\$ 2,240,115</b>	<b>\$ 2,042,590</b>	<b>5%</b>	<b>\$ (108,549)</b>		
<b>Net Total</b>	<b>\$ 256,858</b>	<b>\$ 832,212</b>	<b>\$ 179,373</b>	<b>\$ 537,458</b>	<b>\$ 552,110</b>		<b>\$ 372,737</b>		

2026 BUDGET

Revenue	IT							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Grants	\$30,000	\$24,060				-	\$0	
Transfers/Loans			\$101,838		\$ 121,981	0%	\$20,143	
<b>Total Revenues</b>	<b>\$30,000</b>	<b>\$24,060</b>	<b>\$101,838</b>	<b>\$ -</b>	<b>\$ 121,981</b>	<b>20%</b>	<b>\$20,143</b>	

Expenditures

Salaries & Benefits	176,080	202,631	288,305	236,534	332,326	15%	\$44,022
Training & Development	4,000	639	7,500	-	10,000	33%	\$2,500
IT Digital Strategy	30,000	24,060	30,000	74,814	30,000	0%	\$0
Security, Upgrades, Insurance	80,000	17,439	120,000	112,810	130,000	8%	\$10,000
Consultant IT Maintenance	110,600	71,083	146,460	69,688	145,000	1%	-\$1,460
Software Licensing Fees	68,500	57,430	85,000	61,438	95,000	12%	\$10,000
<b>Total Expenses</b>	<b>\$ 469,180</b>	<b>\$ 373,282</b>	<b>\$ 677,265</b>	<b>\$ 555,284</b>	<b>\$ 742,326</b>	<b>10%</b>	<b>\$65,062</b>
<b>Net Total</b>	<b>\$ (439,180)</b>	<b>\$ (349,222)</b>	<b>\$ (575,427)</b>	<b>\$ (555,284)</b>	<b>\$ (620,346)</b>		<b>\$ (44,919)</b>

## 2026 BUDGET

	COMPENSATION							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Revenue								
Miscellaneous						-	-	
Trsf from Reserves	\$8,000		\$8,000		8,000	-	-	
<b>Total Revenues</b>	<b>\$8,000</b>	<b>\$0</b>	<b>\$8,000</b>	<b>\$0</b>	<b>\$8,000</b>	<b>-</b>	<b>\$0</b>	

## Expenditures

Pay Equity	8,000	-	8,000	-	8,000	0%	-
Compensation Review Changes	50,000					-	-
Transfers						-	-
<b>Total Expenses</b>	<b>\$ 58,000</b>	<b>\$ -</b>	<b>\$ 8,000</b>	<b>\$ -</b>	<b>\$ 8,000</b>	<b>0%</b>	<b>\$0</b>
<b>Net Total</b>	<b>\$ (50,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>

## 2026 BUDGET

Revenue	SALE/PURCHASE OF MUNICIPAL LANDS								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
Sale of Municipal Equipment								-	-
Miscellaneous								-	-
Trsf from Reserves								-	-
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	-	<b>\$0</b>

## Expenditures

Finance Costs	6,378	6,378		6,251	6,251		\$6,126	2%	-	125
Finance Costs	4,232	4,232		4,147	4,147		\$4,064	2%	-	83
<b>Total Expenses</b>	<b>\$ 10,610</b>	<b>\$ 10,610</b>		<b>\$ 10,398</b>	<b>\$ 10,398</b>		<b>\$ 10,190</b>	<b>2%</b>		<b>-\$208</b>
<b>Net Total</b>	<b>\$ (10,610)</b>	<b>\$ (10,610)</b>		<b>\$ (10,398)</b>	<b>\$ (10,398)</b>		<b>\$ (10,190)</b>			<b>\$ 208</b>

## 2026 BUDGET

	ECONOMIC DEVELOPMENT								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
Transfer from Reserves				8,000			6,000	-	- 2,000
Other Municipalities								-	-
<b>Total Revenues</b>		<b>\$0</b>			<b>\$0</b>		<b>\$ 6,000</b>	-	<b>\$ -</b>

**Expenditures**

Transfers to Others		-	-			-		-	-
Transfers to Others		6,250	-	8,000		-	6,000	25%	- 2,000
<b>Total Expenses</b>		<b>\$ 6,250</b>	<b>\$ -</b>	<b>\$ 8,000</b>	<b>\$ -</b>		<b>\$ 6,000</b>	<b>25%</b>	<b>-\$ 2,000</b>
<b>Net Total</b>		<b>\$ (6,250)</b>	<b>\$ -</b>	<b>\$ (8,000)</b>	<b>\$ -</b>		<b>\$ -</b>		<b>\$ 2,000</b>

## 2026 BUDGET

	ELECTIONS								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
Trsf from Reserves	\$0	\$0					20,500	-	\$20,500
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$20,500</b>	<b>-</b>	<b>\$20,500</b>

## Expenditures

Education/Training	-	-		1,000	-		1,000	-	\$0
Professional Services								-	\$0
Misc. Consultants	1,713	1,743		1,800	2,428		28,000	1456%	\$26,200
Transfer to Reserves	7,500	7,500		7,500	-			100%	
<b>Total Expenditures</b>	<b>\$9,213</b>	<b>\$9,243</b>		<b>\$10,300</b>	<b>\$2,428</b>		<b>\$29,000</b>	<b>182%</b>	<b>\$26,200</b>
<b>Net Total</b>	<b>(\$9,213)</b>	<b>(\$9,243)</b>		<b>(\$10,300)</b>	<b>(\$2,428)</b>		<b>(\$8,500)</b>		<b>(\$5,700)</b>

2026 BUDGET

	CONNECTIVITY							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Revenue								
Transfer from reserves	\$17,929		\$55,000		\$26,000	-	-	29,000
Rental Revenue				\$6,000	\$6,000	-	-	6,000
<b>Total Revenues</b>	<b>\$17,929</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$6,000</b>	<b>\$32,000</b>	<b>-</b>	<b>-</b>	<b>-\$23,000</b>

Expenditures

Salaries & Benefits	2,000	285	-	-	-	-	-	-
Material & Supplies	-	-	5,000	1,546	5,000	-	-	-
Tower Repairs & Maintenance	25,000	-	25,000	-	10,000	60%	-	15,000
Connectivity Professional Services	7,500	-	5,000	-	5,000	0%	-	-
Broadband Consultants	25,000	1,832	20,000	-	10,000	50%	-	10,000
Other Equipment	-	-	2,000	-	2,000	0%	-	-
<b>Total Expenditures</b>	<b>\$57,500</b>	<b>\$2,117</b>	<b>\$57,000</b>	<b>\$1,546</b>	<b>\$32,000</b>	<b>44%</b>	<b>-</b>	<b>-\$25,000</b>
<b>Net Total</b>	<b>(\$39,571)</b>	<b>(\$2,117)</b>	<b>(\$2,000)</b>	<b>\$4,454</b>	<b>\$0</b>			<b>\$2,000</b>

## 2026 BUDGET

Revenue	EMERGENCY MANAGEMENT								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
Grants								-	\$0
Transfers/Loans	\$2,000			\$8,500	\$8,500			-	-\$8,500
<b>Total Revenues</b>	<b>\$2,000</b>	<b>\$0</b>		<b>\$8,500</b>	<b>\$8,500</b>		<b>\$0</b>	-	<b>-\$8,500</b>

## Expenditures

Salaries & Benefits	2,500	1,413		-	-		-	0%	\$0
Training & Development	4,000	263		6,000	436		4,000	33%	- 2,000
Material & Supplies	5,000	1,318		4,120	-		2,500	39%	- 1,620
<b>Total Expenses</b>	<b>\$ 11,500</b>	<b>\$ 2,994</b>		<b>\$ 10,120</b>	<b>\$ 436</b>		<b>\$ 6,500</b>	<b>36%</b>	<b>-\$3,620</b>
<b>Net Total</b>	<b>\$ (9,500)</b>	<b>\$ (2,994)</b>		<b>\$ (1,620)</b>	<b>\$ 8,064</b>		<b>\$ (6,500)</b>		<b>\$ (4,880)</b>

**2026 BUDGET**

		911							
		2024		2025		2026		Variance	Variance
Revenue		Budget	Actuals	Budget	Actuals	Budget		%	\$
Miscellaneous								-	\$0
Transfers/Loans								-	\$0
<b>Total Revenues</b>				\$ -	\$ -		\$0	-	\$0

**Expenditures**

Salaries & Benefits		1,000	175	-	-	-	-	0%	\$0
Communication Costs		4,000	3,940	4,200	4,129	4,350	4,350	4%	\$150
Material & Supplies		1,000	966	1,100	384	1,100	1,100	0%	\$0
<b>Total Expenses</b>		\$ 6,000	\$ 5,081	\$ 5,300	\$ 4,513	\$ 5,450	\$ 5,450	3%	\$150
<b>Net Total</b>		\$ (6,000)	\$ (5,081)	\$ (5,300)	\$ (4,513)	\$ (5,450)	\$ (5,450)		\$ (150)

## 2026 BUDGET

Revenue	GIS							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Grants	\$0		\$0		\$ -	-		\$0
Miscellaneous	\$128,167	\$126,225	\$140,573	\$146,552	\$ 154,869	10%		\$14,296
Transfer from Reserves	\$14,000	\$7,280			\$ 17,000	-		\$17,000
<b>Total Revenues</b>	<b>\$142,167</b>	<b>\$133,505</b>	<b>\$140,573</b>	<b>\$146,552</b>	<b>\$ 171,869</b>	<b>22%</b>		<b>\$14,296</b>

## Expenditures

Salaries & Benefits	172,581	182,633	187,430	146,596	206,492	10%		\$19,062
Training & Development	3,000	407	3,000	2,145	3,000	0%		\$0
Travel	1,000		1,000		1,000	0%		\$0
General Office	2,000	1,278	2,000	2,685	2,000	0%		\$0
Computer & Data Costs	14,000	7,280	7,000	-	-	100%		-\$7,000
Material & Supplies	1,000	891	1,000	1,875	1,000	0%		\$0
Professional Services	16,000	15,150	27,500	15,150	28,000	2%		\$500
<b>Total Expenses</b>	<b>\$ 209,581</b>	<b>\$ 207,639</b>	<b>\$ 228,930</b>	<b>\$ 168,451</b>	<b>\$ 241,492</b>	<b>5%</b>		<b>\$12,562</b>
<b>Net Total</b>	<b>\$ (67,414)</b>	<b>\$ (74,134)</b>	<b>\$ (88,358)</b>	<b>\$ (21,899)</b>	<b>\$ (69,623)</b>			<b>\$ 1,735</b>

## 2026 BUDGET

Revenue	WPSGN							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Grants/Other revenue	161,631	156,638	187,611	172,362	\$ 187,611	0%	\$0	
Transfers/Loans	16,000	15,150	17,650	15,150	\$ 17,650	0%	\$0	
<b>Total Revenues</b>	<b>\$177,631</b>	<b>\$171,788</b>	<b>\$205,261</b>	<b>\$187,512</b>	<b>\$ 205,261</b>	<b>0%</b>	<b>\$0</b>	

## Expenditures

Salaries & Benefits	117,144	123,270	119,942	120,141	122,915	2%	\$2,973
Training & Development	1,000	-	1,000	422	1,000	0%	\$0
Travel	-	921	1,000	1,139	1,000	0%	\$0
General Office/Consultants	5,400	-	5,400	3,000	15,400	185%	\$10,000
Communication Costs	540	515	540	1,225	540	0%	\$0
Computer Costs/Subscriptions	51,964	57,565	53,398	47,738	55,000	3%	\$1,602
Material & Supplies	951	3,942	1,788	-	1,500	16%	-\$288
Transfers-General	632	-	22,193	16,847	7,906	-	-\$14,287
<b>Total Expenses</b>	<b>\$ 177,631</b>	<b>\$ 186,213</b>	<b>\$ 205,261</b>	<b>\$ 190,512</b>	<b>\$ 205,261</b>	<b>0%</b>	<b>\$0</b>
<b>Net Total</b>	<b>\$ (0)</b>	<b>\$ (14,425)</b>	<b>\$ 0</b>	<b>\$ (3,000)</b>	<b>\$ (0)</b>	<b>\$ (0)</b>	<b>\$ (0)</b>

# 2026 Budget

## Township of The Archipelago

### Planning, Building & Environmental Services

#### Building Department

Is responsible for enforcing the Ontario Building Code and issuing permits for the construction, renovation, demolition and certain changes of use of buildings, and for the installation, alteration, extension or repair of on-site sewage systems.

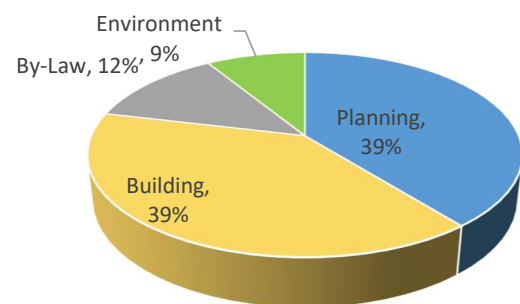
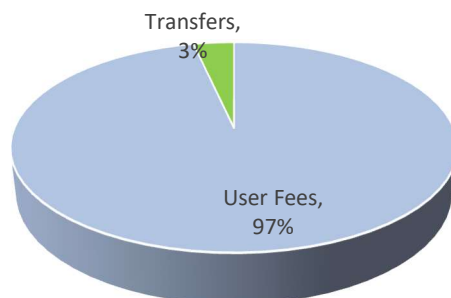
#### Planning Department

Is responsible for the review, development and implementation of land use policies and by-laws including the Township's Official Plan. We accept, review and process development related applications such as Official Plan amendments, Zoning By-law amendments, and plans of subdivision/condominium, consents, minor variances, site plan agreements and deeming by-laws.

#### Environmental Services

The Township of The Archipelago (TOA) has partnered with the Georgian Bay Mnidoo Gamii Biosphere (GBB) to deliver community programming to ratepayers.

The goal of the partnership between GBB and the TOA is to provide for high quality and accessible, environmental information sharing and programming. This specifically means working to increase environmental literacy and awareness among ratepayers within the TOA and increasing the capacity to address/respond to environmental issues, challenges, and opportunities. Furthermore, this programming helps to meet the mandate of a UNESCO (United Nations Education Scientific and Cultural Organization) designated world Biosphere and more specifically, the strategic objectives of GBB.



# 2026 Budget

## Township of The Archipelago

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Planning, Building &amp; Environment</b>			
<b>Revenue</b>			
<b>User Fees</b>	261,500	277,000	5.9%
<b>Transfers</b>	90,000	10,000	-88.9%
<b>Total</b>	<b>351,500</b>	<b>287,000</b>	<b>-18.3%</b>
<b>Expenditures</b>			
<b>Planning</b>	630,822	595,401	-5.6%
<b>Building</b>	640,640	599,105	-6.5%
<b>By-Law</b>	170,081	189,119	11.2%
<b>Environmental Services</b>	108,774	133,323	22.6%
<b>Total</b>	<b>1,550,316</b>	<b>1,516,948</b>	<b>-2.2%</b>
<b>Net Operating Budget</b>	<b>(1,198,816)</b>	<b>(1,229,948)</b>	<b>2.6%</b>

## 2026 BUDGET

	PLANNING							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
<b>Revenues</b>								
Planning Fees/Planning Board Rec.	57,000	24,255	57,000	49,726	60,000	5%	\$3,000	
Transfers/Loans	58,000		48,000	54,800	-	100%	-\$48,000	
<b>Total Revenues</b>	<b>\$ 115,000</b>	<b>\$ 24,255</b>	<b>\$ 105,000</b>	<b>\$ 104,526</b>	<b>\$ 60,000</b>	<b>43%</b>	<b>-\$ 45,000</b>	

**Expenditures**

Salaries & Benefits	388,727	414,132	446,672	415,799	417,701	6%	-\$28,971	
Training & Development	8,000	9,537	9,200	6,210	9,200	0%	\$0	
Travel	1,575	-	1,750	3,212	1,750	0%	\$0	
General Office	1,570	8,131	8,000	6,158	8,500	6%	\$500	
Communication Costs	4,200	3,383	4,200	6,029	5,200	24%	\$1,000	
Vehicle/Vessel Expenses	525	606	750	-	750	0%	\$0	
Material & Supplies	600	1,616	750	1,286	800	7%	\$50	
Professional Services	20,000	26,733	25,000	34,745	27,000	8%	\$2,000	
Offical Plan & Associated Studies					50,000			
Land Supply Study	-	-	-	-	-	-	\$0	
Site Alteration Bylaw	30,000	29,486	30,000	32,971	-	-	-\$30,000	
Zoning By-law Update	28,000	5,202	23,000	54,801	25,000	9%	\$2,000	
Refunds/Recoverable Costs	-	5,500	-	-	-	-	\$0	
Transfer to Reserves	-	-	-	-	-	-	\$0	
Transfers-to Planning Board	24,500	24,500	24,500	24,500	24,500	0%	\$0	
<b>Subtotal of Expenses</b>	<b>\$ 507,697</b>	<b>\$ 528,826</b>	<b>\$ 573,822</b>	<b>\$ 585,711</b>	<b>\$ 570,401</b>	<b>1%</b>	<b>-\$ 53,421</b>	
OLT Costs	40,000	13,043	40,000	-	25,000	38%	-\$15,000	
<b>Total Expenses</b>	<b>\$ 547,697</b>	<b>\$ 541,869</b>	<b>\$ 613,822</b>	<b>\$ 585,711</b>	<b>\$ 595,401</b>	<b>3%</b>	<b>-\$ 68,421</b>	
<b>Net Total</b>	<b>\$ (432,697)</b>	<b>\$ (517,614)</b>	<b>\$ (508,822)</b>	<b>\$ (481,185)</b>	<b>\$ (535,401)</b>		<b>\$ 23,421</b>	

## 2026 BUDGET

	BUILDING							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
<b>Revenue</b>								
Fees Collected	221,250	236,551	201,000	260,962	201,000	0%	\$0	
<b>Total Revenues</b>	<b>221,250</b>	<b>236,551</b>	<b>201,000</b>	<b>260,962</b>	<b>\$201,000</b>	<b>0%</b>	<b>\$0</b>	

**Expenditures**

Salaries & Benefits	529,589	521,797	572,324	695,667	526,390	8%	-\$45,934
Training & Development	12,122	7,080	12,500	10,807	13,500	8%	\$1,000
Travel	4,057	1,524	3,500	6,440	4,000	14%	\$500
General Office	3,011	4,902	3,750	2,003	4,500	20%	\$750
Communication Costs	2,396	2,600	2,250	1,052	2,750	22%	\$500
Computer Costs	3,600	3,610	3,650	3,924	4,250	16%	\$600
Vehicle Expenses	9,908	8,011	8,130	12,912	8,130	0%	\$0
Boat Expenses	18,648	7,830	17,975	14,543	19,225	7%	\$1,250
Material & Supplies	1,061	228	1,500	55	1,500	0%	\$0
Professional Services	1,061	1,401	5,000	5,688	5,000	0%	\$0
Finance Costs	10,267	10,267	10,061	10,061	9,860	2%	-\$201
<b>Total Expenses</b>	<b>\$595,719</b>	<b>\$569,250</b>	<b>\$640,640</b>	<b>\$763,152</b>	<b>\$599,105</b>	<b>6%</b>	<b>-\$41,334</b>
<b>Net Total</b>	<b>\$ (374,469)</b>	<b>\$ (332,699)</b>	<b>\$ (439,640)</b>	<b>\$ (502,190)</b>	<b>\$ (398,105)</b>		<b>\$ 41,334</b>

2026 BUDGET

BY-LAW ENFORCEMENT									
Revenue	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
Miscellaneous	500	-		-	-		-	-	\$0
Transfers/Loans	16,000	-		10,000	-		10,000	0%	\$0
<b>Total Revenues</b>	<b>\$ 16,500</b>	<b>\$ -</b>		<b>\$ 10,000</b>	<b>\$ -</b>		<b>\$10,000</b>	<b>0%</b>	<b>\$0</b>

Expenditures

Salaries & Benefits	83,563	45,680		143,681	131,461		161,119	12%	\$17,438
Public Education/Training	3,000	1,217		3,300	-		3,000	9%	-\$300
Vehicle & Travel	2,000	552		5,100	2,668		5,500	8%	\$400
Communications	1,500	484		1,500	525		1,500	0%	\$0
Material & Supplies	5,000	188		6,500	8,377		8,000	23%	\$1,500
Professional Services	15,000	1,020		10,000	-		10,000	0%	\$0
<b>Total Expenses</b>	<b>\$110,063</b>	<b>\$49,141</b>		<b>\$170,081</b>	<b>\$143,031</b>		<b>\$189,119</b>	<b>11%</b>	<b>\$19,038</b>
<b>Net Total</b>	<b>\$ (93,563)</b>	<b>\$ (49,141)</b>		<b>\$ (160,081)</b>	<b>\$ (143,031)</b>		<b>\$ (179,119)</b>		<b>\$ (19,038)</b>

2026 BUDGET

POA & COURT SECURITY FINES									
Revenue	2024			2025		2026	Variance	Variance	
	Budget	Actuals		Budget	Actuals	Budget	%	\$	
POA & Court Security Fines	3,500	3,710		3,500	425	\$1,000	71%	-\$2,500	
<b>Total Revenue</b>	<b>\$ 3,500</b>	<b>\$ 3,710</b>		<b>\$ 3,500</b>	<b>\$ 425</b>	<b>\$ 1,000</b>	<b>71%</b>	<b>-\$2,500</b>	

## 2026 BUDGET

	ENVIRONMENTAL PROGRAM								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
<b>Revenue</b>									
Transfer from Reserves	-	-		-	-		-	-	\$0
<b>Transfer from Reserves</b>	<b>\$ -</b>			<b>\$ -</b>			<b>\$0</b>		

**Expenditures**

Material & Supplies	-	-		-	-		-	-	\$0
Prof. Services-GBB	99,941	99,941		103,774	103,774		108,323	4%	\$4,549
Prof. Services-GBF	5,000	5,000		5,000	5,000		5,000	0%	\$0
Prof. Services-GBF Pump Storage Project							\$20,000	-	\$20,000
<b>Total Expenses</b>	<b>\$ 104,941</b>	<b>\$ 104,941</b>		<b>\$ 108,774</b>	<b>\$ 108,774</b>		<b>\$133,323</b>	<b>23%</b>	<b>\$4,549</b>
<b>Net Total</b>	<b>\$ (104,941)</b>	<b>\$ (104,941)</b>		<b>\$ (108,774)</b>	<b>\$ (108,774)</b>		<b>\$ (133,323)</b>		<b>\$ (4,549)</b>

# 2026 Budget

## Township of The Archipelago

### Health Services

Includes annual levies paid for ambulance services, Health Unit, Belvedere Heights Home for the aged and the Pointe au Baril nursing station.

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Health Services</b>			
<b>Revenue</b>			
<b>User Fees</b>	43,847	43,847	0.0%
<b>Transfers</b>			-
<b>Total</b>	<b>43,847</b>	<b>43,847</b>	<b>0.0%</b>
<b>Expenditures</b>			
<b>Ambulance</b>	760,383	803,602	5.7%
<b>Health Unit</b>	23,655	24,578	3.9%
<b>Belvedere Heights</b>	214,839	211,936	-1.4%
<b>Nursing Station</b>	76,773	74,247	-3.3%
<b>Total</b>	<b>1,075,650</b>	<b>1,114,363</b>	<b>3.6%</b>
<b>Net Operating Budget</b>	<b>(1,031,803)</b>	<b>(1,070,516)</b>	<b>3.8%</b>

AMBULANCE								
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals				
Transfers-General	742,629	742,629	760,383	760,383	803,602	6%	\$43,219	
Transfers to Reserves						-	\$0	
<b>Total Expenses</b>	<b>\$ 742,629</b>	<b>\$ 742,629</b>	<b>\$ 760,383</b>	<b>\$ 760,383</b>	<b>\$ 803,602</b>	<b>6%</b>	<b>\$43,219</b>	

HEALTH UNIT								
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals				
Transfers-General	22,529	22,529	23,655	23,655	24,578	4%	\$923	
<b>Total Expenses</b>	<b>\$ 22,529</b>	<b>\$ 22,529</b>	<b>\$ 23,655</b>	<b>\$ 23,655</b>	<b>\$ 24,578</b>	<b>4%</b>	<b>\$923</b>	

A	D	E	G	BELVEDERE HEIGHTS					
				2024		2025		2026	Variance
	Budget	Actuals	Budget	Actuals	Budget	%	\$		
Transfers-Levy	214,376	214,376	214,839	367,304	211,936	1%	-\$2,903		
<b>Total Expenses</b>	<b>\$ 214,376</b>	<b>\$ 297,310</b>	<b>\$ 214,839</b>	<b>\$ 367,304</b>	<b>\$ 211,936</b>	<b>1%</b>	<b>-\$2,903</b>		

2026 BUDGET

	PAB NURSING STATION							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Revenues								
WPSHC	7,568	8,275	8,275	8,631	8,275	0%	\$0	
EMS	35,302	35,572	35,572	37,049	35,572	0%	\$0	
<b>Total Revenues</b>	<b>\$ 42,870</b>	<b>\$ 43,847</b>	<b>\$ 43,847</b>	<b>\$ 45,680</b>	<b>\$ 43,847</b>	<b>0%</b>	<b>\$0</b>	

Expenditures

Salaries & Benefits	900	747	1,000	-	1,000	0%	\$0
Building Expenses	15,400	4,831	10,000	5,188	7,500	25%	-\$2,500
Material & Supplies	500	40	500	93	500	0%	\$0
Professional Services	2,000	-	1,000	-	-	100%	-\$1,000
Other Expenses	1,500	-	-	-	-	-	\$0
Finance Costs	62,722	62,722	63,000	62,722	64,000	2%	\$1,000
Finance Costs	2,409	1,299	1,273	1,273	1,247	2%	-\$25
<b>Total Expenses</b>	<b>\$ 85,431</b>	<b>\$ 69,639</b>	<b>\$ 76,773</b>	<b>\$ 69,276</b>	<b>\$ 74,247</b>	<b>3%</b>	<b>-\$2,525</b>
<b>Net Total</b>	<b>\$ (42,561)</b>	<b>\$ (25,792)</b>	<b>\$ (32,926)</b>	<b>\$ (23,596)</b>	<b>\$ (30,400)</b>		<b>\$ 2,525</b>

# 2026 Budget

## Township of The Archipelago

### Social Services

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Social Services</b>			
<b>Revenue</b>			
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
District Social Services	1,017,197	1,054,394	3.7%
<b>Total</b>	<b>1,017,197</b>	<b>1,054,394</b>	<b>3.7%</b>
<b>Net Operating Budget</b>	<b>(1,017,197)</b>	<b>(1,054,394)</b>	<b>3.7%</b>

# 2026 Budget

## Township of The Archipelago

### Ontario Provincial Police

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>OPP</b>			
<b>Revenue</b>			
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
<b>OPP Levy</b>	683,433	757,511	10.8%
<b>Total</b>	<b>683,433</b>	<b>757,511</b>	<b>10.8%</b>
<b>Net Operating Budget</b>	<b>(683,433)</b>	<b>(757,511)</b>	<b>10.8%</b>

# 2026 Budget

## Township of The Archipelago

### Contributions to Reserves

The Township is in the process of completing a review of reserves, in part to support the requirements for Asset Management planning. This includes a thorough review of reserve contributions, targets, funding sources, and intended use to ensure sufficient funds are available for short and long-term capital obligations.

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Contributions to Reserves</b>			
<b>Revenue</b>			
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
Capital reserves	394,912	418,606	6.0%
General Reserves	50,000	100,000	100.0%
<b>Total</b>	<b>444,912</b>	<b>518,606</b>	<b>16.6%</b>
<b>Net Operating Budget</b>	<b>(444,912)</b>	<b>(518,606)</b>	<b>16.6%</b>

# 2026 Budget

## Township of The Archipelago

### Library

Provides a service to the residents of the Archipelago and a wide access to materials and equipment, as well as to promote learning opportunities.

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Library</b>			
<b>Revenue</b>			
Grants	15,072	15,072	0.0%
User Fees			-
Transfers			-
<b>Total</b>	<b>15,072</b>	<b>15,072</b>	<b>0.0%</b>
<b>Expenditures</b>			
Parry Sound Public Library	34,105	34,305	0.6%
ToA Library	3,600	3,600	0.0%
<b>Total</b>	<b>37,705</b>	<b>37,905</b>	<b>0.5%</b>
<b>Net Operating Budget</b>	<b>(22,633)</b>	<b>(22,833)</b>	<b>0.9%</b>

2026 BUDGET

	LIBRARY							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals				
Revenues								
Grants	15,072	15,072	15,072	15,072	15,072	0%	-	
<b>Total Revenues</b>	<b>\$15,072</b>	<b>\$15,072</b>	<b>\$15,072</b>	<b>\$15,072</b>	<b>\$15,072</b>	<b>0%</b>	<b>\$ -</b>	

Expenditures

Travel	1,000	1,203	1,000	992	1,200	20%	\$ 200
Transfers to PS Library	32,456	32,456	33,105	33,105	33,105	0%	-
<b>Total Expenses</b>	<b>\$ 33,456</b>	<b>\$ 33,659</b>	<b>\$ 34,105</b>	<b>\$ 34,097</b>	<b>\$ 34,305</b>	<b>1%</b>	<b>\$ 200</b>
<b>Net Total</b>	<b>\$ (18,384)</b>	<b>\$ (18,587)</b>	<b>\$ (19,033)</b>	<b>\$ (19,025)</b>	<b>\$ (19,233)</b>		<b>\$ (200)</b>

2026 BUDGET

	PAB LIBRARY/MACTIER							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals				
Revenues								
Grants			-	-	-	-	-	-
Miscellaneous			-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>\$0</b>

Expenditures

Internet Costs	150	125	200	175	200	0%	\$ -
Computer Costs	1,000	-	500	-	500	0%	\$ -
Material & Supplies	1,000	-	900	-	900	0%	\$ -
Other Expenses	2,000	1,643	2,000	1,827	2,000	0%	\$ -
Transfers	-	25	-	40	-	-	\$ -
<b>Total Expenses</b>	<b>\$ 4,150</b>	<b>\$ 1,793</b>	<b>\$ 3,600</b>	<b>\$ 2,042</b>	<b>\$ 3,600</b>	<b>0%</b>	<b>\$0</b>
<b>Net Total</b>	<b>\$ (4,150)</b>	<b>\$ (1,793)</b>	<b>\$ (3,600)</b>	<b>\$ (2,042)</b>	<b>\$ (3,600)</b>		<b>\$ -</b>

# 2026 Budget

## Township of The Archipelago

### Donations

Funds for Community Grants are to support a number of groups and initiatives related to community development.

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Donations</b>			
<b>Revenue</b>			
Grants			-
User Fees			-
<b>Total</b>		-	-
<b>Expenditures</b>			
General Donations	61,962	64,475	4.1%
<b>Total</b>	<b>61,962</b>	<b>64,475</b>	<b>4.1%</b>
<b>Net Operating Budget</b>	<b>(61,962)</b>	<b>(64,475)</b>	<b>4.1%</b>

2026 BUDGET

Recreation- General Expenditures	DONATIONS							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Festival of The Sound	1,500	1,500	2,000	2,000	3,000	50%	\$1,000	
Museum	35,250	35,250	35,250	35,250	36,725	4%	\$1,475	
P.S. Area Chamber of Commerce	2,000	2,000	1,540	1,540	2,400	56%	\$860	
Community Business & Dev.	2,000	2,000				-	\$0	
Heart & Soul Campaign-Sudbury	512	512				-	\$0	
WPSHC - Doctor Recruitment	11,000	11,000	11,000	11,000	11,000	0%	\$0	
National Seniors Day at PABCC	1,000	915			1,100	-	\$1,100	
Northern Ontario School of Medicine	1,500	1,500				-	\$0	
Great Lakes Waterfront Cycling Route	500					-	\$0	
Sail Parry Sound Inc.	1,250	1,250	1,250	1,250	1,500	20%	\$250	
Kawartha Turtle	500	500				-	\$0	
Other	3,200	4,000	7,172	5,000	5,000	30%	-\$2,172	
Parry Sound Rotary Club	1,750		1,750	1,750	1,750	0%	\$0	
PS Downtown Business Association			1,000	1,000	1,000	0%	\$0	
PS Founders Dinner			1,000	1,000	1,000	0%	\$0	
<b>Total-General</b>	<b>\$ 61,962</b>	<b>\$ 60,427</b>	<b>\$ 61,962</b>	<b>\$ 59,790</b>	<b>\$ 64,475</b>	<b>4%</b>	<b>\$ 2,513</b>	

# 2026 Budget

## Township of The Archipelago

### Transportation

Maintains the safety and good repair of the local road network; provides training to ensure safe and professional drivers, and oversees the safety and repair of Township vehicles and equipment.

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Transportation</b>			
<b>Revenue</b>			
Grants			-
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
Finance Costs	19,967	22,177	11.1%
<b>Total</b>	<b>19,967</b>	<b>22,177</b>	<b>11.1%</b>
<b>Net Operating Budget</b>	<b>(19,967)</b>	<b>(22,177)</b>	<b>11.1%</b>

## 2026 BUDGET

Revenue	ROADS BUDGET - GENERAL							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Grant						-	\$0	
Miscellaneous						-	\$0	
Sale of Municipal Equipment				3,793		-	\$0	
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,793</b>	<b>\$0</b>	-	<b>\$0</b>	

## Expenditures

Professional fees		4,000	-		-	-	-	\$0	
Finance Costs		28,687	28,687		19,967	19,967	22,177	11%	\$2,210
<b>Total Expenses</b>		<b>\$32,687</b>	<b>\$28,687</b>		<b>\$19,967</b>	<b>\$19,967</b>	<b>\$22,177</b>	<b>11%</b>	<b>\$2,210</b>
<b>Net Total</b>		<b>\$ (32,687)</b>	<b>\$ (28,687)</b>		<b>\$ (19,967)</b>	<b>\$ (16,174)</b>	<b>\$ (22,177)</b>		<b>\$ (2,210)</b>

# 2026 Budget

## Township of The Archipelago

### Waste Services

Provides waste services to Archipelago properties. Including; blue box recycling program, yard waste, residual waste as well as large item waste, and wayward dock disposal.

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Waste</b>			
<b>Revenue</b>			
Grants			-
User Fees			-
Transfers	3,000	5,000	66.7%
<b>Total</b>	<b>3,000</b>	<b>5,000</b>	<b>-</b>
<b>Expenditures</b>			
Finance Costs	3,000	5,000	66.7%
<b>Total</b>	<b>3,000</b>	<b>5,000</b>	<b>66.7%</b>
<b>Net Operating Budget</b>		-	-

## 2026 BUDGET

	SOLID WASTE BUDGET - GENERAL								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
Revenue									
Transfer from reserves	42,000			3,000			5,000	67%	2,000
Sale of Merchandise	30,000	18,897					-	-	-
<b>Total Revenue</b>	<b>\$ 72,000</b>	<b>\$ 18,897</b>		<b>\$ 3,000</b>	<b>\$ -</b>		<b>\$ 5,000</b>	<b>67%</b>	<b>\$ 2,000</b>

## Expenditures

Transfers-General	8,156	15,032					-	-	-
Food Cycler Program	42,000	10,176		3,000			5,000	67%	2,000
<b>Total Expenses</b>	<b>\$ 50,156</b>	<b>\$ 25,208</b>		<b>\$ 3,000</b>	<b>\$ -</b>		<b>\$ 5,000</b>	<b>67%</b>	<b>\$ 2,000</b>
<b>Net Total</b>	<b>\$ 21,844</b>	<b>\$ (6,311)</b>		<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>		<b>\$ -</b>

# 2026 Budget

## Township of The Archipelago

### Recreational Services

The Township is committed to a 12.8% Share to fund the West Parry Sound Recreation & Cultural Centre.

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Recreational Services</b>			
<b>Revenue</b>			
Grants			-
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
Wellness Centre		52,201	-
<b>Total</b>		- 52,201	-
<b>Net Operating Budget</b>		- (52,201)	-

2026 BUDGET

Revenue	LEISURE CENTRE							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Grants	-	-	-	-	-	-	-	\$0
Borrow from Reserves	1,728,000	384,000	-	384,000	-	0%	-	\$0
<b>Total Revenues</b>			\$ -	\$ 384,000	\$ -	-	-	\$ -

Expenditures

Professional Services	1,728,000	384,000	-	-	-	0%	\$ -
Operating Expenses				51,177	52,201	0%	\$ 52,201
<b>Total Expenses</b>			\$ -	\$ 51,177	\$ 52,201	-	\$ 52,201
<b>Net Total</b>	-	-	-	384,000	-	-	-

# North Archipelago



# 2026 Budget

## Township of The Archipelago

### Recreational Services

#### North

Provides a variety of park and recreational services that enhance the quality of life and leisure time for the community.

North	2026 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Recreational Services</b>			
<b>Revenue</b>			
Grants	-	-	-
User Fees	17,800	17,400	-2.2%
Transfers			-
<b>Total</b>	<b>17,800</b>	<b>17,400</b>	<b>-2.2%</b>
<b>Expenditures</b>			
Cemetery	20,100	16,500	-17.9%
PABCC	212,876	214,398	0.7%
PAB Chamber	7,000	3,500	-50.0%
PAB Dock	74,623	90,020	20.6%
Lighthouse	15,894	15,306	-3.7%
Attainable Housing	29,382	28,794	-2.0%
Access Points	8,403	8,403	0.0%
Donations	44,100	45,300	2.7%
<b>Total</b>	<b>412,378</b>	<b>422,222</b>	<b>2.4%</b>
<b>Net Operating Budget</b>	<b>(394,578)</b>	<b>(404,822)</b>	<b>2.6%</b>

## 2026 BUDGET

	POINTE AU BARIL CEMETERY							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Revenues								
Miscellaneous	\$2,000		\$2,000	\$0	\$2,000	0%	\$0	
Transfers/Loans						-	\$0	
<b>Total Revenues</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>-</b>	<b>\$ -</b>	

## Expenditures

Salaries & Benefits	4,800	434	2,500	256	2,500	0%	\$0
Training & Development						-	\$0
General Office	2,930	3,048	3,100	901	3,000	3%	-\$100
Building Expenses						-	\$0
Material & Supplies	3,600	11,929	7,000	8,940	3,500	50%	-\$3,500
Transfers to Reserves	7,500	7,500	7,500	7,500	7,500	0%	\$0
<b>Total Expenses</b>	<b>\$ 18,830</b>	<b>\$ 22,911</b>	<b>\$ 20,100</b>	<b>\$ 17,597</b>	<b>\$ 16,500</b>	<b>18%</b>	<b>-\$3,600</b>
<b>Net Total</b>	<b>\$ (16,830)</b>	<b>\$ (22,911)</b>	<b>\$ (18,100)</b>	<b>\$ (17,597)</b>	<b>\$ (14,500)</b>		<b>\$ 3,600</b>

## 2026 BUDGET

	PAB COMMUNITY CENTRE							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals				Budget
Revenues								
Miscellaneous	3,500	4,358	3,500	4,898	3,500	0%	\$0	
Transfers/Loans	48,645	40,803				-	\$0	
<b>Total Revenues</b>	<b>\$ 52,145</b>	<b>\$ 45,161</b>	<b>\$ 3,500</b>	<b>\$ 4,898</b>	<b>\$ 3,500</b>	<b>0%</b>	<b>\$0</b>	

## Expenditures

Salaries & Benefits	83,669	82,603	92,636	88,909	98,404	6%	\$5,767
Salaries & Benefits-Covid	-	-	-	-	-	-	\$0
Training & Development	3,050	621	4,000	984	3,000	25%	-\$1,000
Travel	800	409	800	170	800	0%	\$0
Communication Costs	1,000	662	1,000	966	1,000	0%	\$0
Computer Costs	600	-	600	-	-	100%	-\$600
Building Expenses	95,650	73,301	71,700	50,668	68,200	5%	-\$3,500
Equipment Maintenance	1,000	1,693	-	242	-	-	\$0
Material & Supplies	5,000	10,013	8,500	10,695	10,000	18%	\$1,500
Professional Services	4,500	1,697	3,200	1,508	2,500	22%	-\$700
Other Expenses	3,000	4,665	3,500	701	3,000	14%	-\$500
Finance Costs	17,866	22,024	26,940	26,940	27,495	2%	\$555
Sculpture		1,374					
<b>Total Expenses</b>	<b>\$ 216,135</b>	<b>\$ 197,688</b>	<b>\$ 212,876</b>	<b>\$ 181,783</b>	<b>\$ 214,398</b>	<b>1%</b>	<b>\$ 1,522</b>
<b>Net Total</b>	<b>\$ (163,990)</b>	<b>\$ (152,527)</b>	<b>\$ (209,376)</b>	<b>\$ (176,885)</b>	<b>\$ (210,898)</b>		<b>\$ (1,522)</b>

## 2026 BUDGET

	PAB CHAMBER								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
Revenue									
Rental Revenue				6,300	6,300		8,400	33%	\$2,100
<b>Total Revenues</b>				<b>\$ 6,300</b>	<b>\$ 6,300</b>		<b>\$ 8,400</b>	<b>-</b>	<b>\$2,100</b>

**Expenditures**

Salaries & Benefits		1,000	-		1,000	-		500	50%	-\$500
Building Expenses		2,000	425		4,000	1,209		2,000	50%	-\$2,000
Material & Supplies		2,000	1,140		2,000	514		1,000	50%	-\$1,000
<b>Total Expenses</b>		<b>\$ 5,000</b>	<b>\$ 1,565</b>		<b>\$ 7,000</b>	<b>\$ 1,723</b>		<b>\$ 3,500</b>	<b>50%</b>	<b>-\$ 3,500</b>
<b>Net Total</b>		<b>\$ (5,000)</b>	<b>\$ (1,565)</b>		<b>\$ (700)</b>	<b>\$ 4,577</b>		<b>\$ 4,900</b>		<b>\$ 5,600</b>

2026 BUDGET

PAB WHARF

	2024		2025		2026	Variance	Variance
	Budget	Actuals	Budget	Actuals			
Revenue							
Miscellaneous	6,000	5,739	6,000	1,611	3,500	42%	-\$2,500
<b>Total Revenues</b>	<b>\$ 6,000</b>	<b>\$ 5,739</b>	<b>\$ 6,000</b>	<b>\$ 1,611</b>	<b>\$ 3,500</b>	<b>42%</b>	<b>-\$ 2,500</b>

Expenditures

Salaries & Benefits	30,350	21,431	27,850	31,674	32,600	17%	\$4,750
Training & Development	2,000	-	1,000	-	1,000	0%	\$0
Communication Costs	500	-	500	-	-	100%	-\$500
Building Expenses	10,050	2,340	8,100	10,051	13,100	62%	\$5,000
Equipment Maintenance	200	2,492	200	3,517	200	0%	\$0
Material & Supplies	4,000	5,905	5,700	5,228	5,700	0%	\$0
Other Expenses	500	763	1,000	2,108	1,000	0%	\$0
Other Expenses	1,300	-	-	-	-	-	\$0
Finance Costs	31,842	31,842	30,273	30,273	36,420	20%	\$6,147
<b>Total Expenses</b>	<b>\$ 80,742</b>	<b>\$ 64,773</b>	<b>\$ 74,623</b>	<b>\$ 82,851</b>	<b>\$ 90,020</b>	<b>21%</b>	<b>\$ 15,397</b>
<b>Net Total</b>	<b>\$ (74,742)</b>	<b>\$ (59,034)</b>	<b>\$ (68,623)</b>	<b>\$ (81,240)</b>	<b>\$ (86,520)</b>		<b>\$ (17,897)</b>

## 2026 BUDGET

	PAB LIGHTHOUSE							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
<b>Revenue</b>								
Miscellaneous		1,527				-	\$0	
Other		-		-		-	\$0	
Transfers/Loans						-	\$0	
<b>Total Revenues</b>	\$ -	\$ 1,527	\$ -	\$ -	\$ -	-	\$0	

**Expenditures**

Salaries & Benefits	13,300	12,977	7,000	360	2,000	71%	-\$5,000
Travel	1,300	-	500	-	500	0%	\$0
Building Expenses	6,000	572	6,000	1,915	8,000	33%	\$2,000
Material & Supplies	800	339	1,000	987	1,000	0%	\$0
Finance Costs	1,422	1,422	1,394	1,394	3,806	173%	\$2,412
<b>Total Expenses</b>	\$ 22,822	\$ 15,310	\$ 15,894	\$ 4,656	\$ 15,306	4%	-\$588
<b>Net Total</b>	\$ (22,822)	\$ (13,783)	\$ (15,894)	\$ (4,656)	\$ (15,306)		\$ 588

## 2026 BUDGET

## AFFORDABLE HOUSING - NORTH

	2024		2025		2026	Variance	Variance
	Budget	Actuals	Budget	Actuals			
Transfer from reserves						-	-
<b>Total Revenue</b>	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -

**Expenditures**

Finance Costs	25,900		29,382	29,382	28,794	2%	-	588
<b>Total Expenses</b>	\$ 25,900	\$ -	\$ 29,382	\$ 29,382	\$ 28,794	2%	-\$	588
<b>Net Total</b>	\$ (25,900)	\$ -	\$ (29,382)	\$ (29,382)	\$ (28,794)		\$	588

## 2026 BUDGET

	ACCESS POINTS - NORTH							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Revenues								
Miscellaneous				-		-	\$0	
Other				-		-	\$0	
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>\$0</b>	

## Expenditures

Salaries & Benefits	2,000	919	2,000	1,362	1,000	50%	-\$1,000
Material - Bayfield	4,000	1,129	4,500	1,130	5,500	22%	\$1,000
Finance Costs	1,913	1,903	1,903	1,903	1,903	0%	\$0
<b>Total Expenses</b>	<b>\$ 6,000</b>	<b>\$ 2,048</b>	<b>\$ 8,403</b>	<b>\$ 4,395</b>	<b>\$ 8,403</b>	<b>0%</b>	<b>\$ -</b>
<b>Net Total</b>	<b>\$ (6,000)</b>	<b>\$ (2,048)</b>	<b>\$ (8,403)</b>	<b>\$ (4,395)</b>	<b>\$ (8,403)</b>		<b>\$ -</b>

## 2026 BUDGET

Recreation- General Expenditures	DONATIONS								
	2024		2025		2026	Variance	Variance		
	Budget	Actuals	Budget	Actuals	Budget	%	\$		
<b>Recreation-North</b>									
PAB Community Christmas Party Event	2,000	2,000	2,000	2,000	2,000	0%	\$0		
PAB Arts & Culture	1,200	1,200	1,200	1,200	2,400	100%	\$1,200		
PAB North of 50	-	-	-	-	-	-	\$0		
Community Organization (grants)	40,000	47,465	40,000	40,284	40,800	2%	800		
Remembrance Day Service	100	100	100	100	100	0%	0		
Britt Legion (Banner donation)	-	-	-	-	-	-	0		
<b>Total-North</b>	<b>\$ 43,300</b>	<b>\$ 50,765</b>	<b>\$ 43,300</b>	<b>\$ 43,584</b>	<b>\$ 45,300</b>	<b>5%</b>	<b>\$ 2,000</b>		

# 2026 Budget

## Township of The Archipelago

### Protection Services

#### North

Consists of the agreement with Ministry of Natural Resources for Crown Land fire protection.

North	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Protection Services</b>			
<b>Revenue</b>			
Grants			-
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
Fire North	10,766	31,977	197.0%
<b>Total</b>	<b>10,766</b>	<b>31,977</b>	<b>197.0%</b>
<b>Net Operating Budget</b>	<b>(10,766)</b>	<b>(31,977)</b>	<b>197.0%</b>

## 2026 BUDGET

Revenue	FIRE PROTECTION - NORTH								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
Grants							7,500	-	\$7,500
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>	<b>\$ -</b>		<b>\$ 7,500</b>	<b>-</b>	<b>\$7,500</b>

## Expenditures

Salaries & Benefits	-	126		-	73		-	0%	\$0
Agreements - MNR	3,637	3,637		3,710	3,708		3,821	3%	\$111
Communication Costs	100	-		100	-		4,000	3900%	\$3,900
Material & Supplies	552	542		650	-		650	0%	\$0
Professional Services	4,600	8,271		5,800	11,262		23,000	297%	\$17,200
Transfers-General	506	440		506	506		506	0%	\$0
Transfer to By-law Enforcement	500	-		-	-		-	-	\$0
<b>Total Expenses</b>	<b>\$9,895</b>	<b>\$13,016</b>		<b>\$10,766</b>	<b>\$15,549</b>		<b>\$31,977</b>	<b>197%</b>	<b>\$21,211</b>
<b>Net Total</b>	<b>\$ (9,895)</b>	<b>\$ (13,016)</b>		<b>\$ (10,766)</b>	<b>\$ (15,549)</b>		<b>\$ (24,477)</b>		<b>\$ (13,711)</b>

# 2026 Budget

## Township of The Archipelago

### Waste Services North

North	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Waste Services</b>			
<b>Revenue</b>			
Grants	302,400	260,000	-14.0%
User Fees	44,000	44,000	0.0%
Transfers			
<b>Total</b>	<b>346,400</b>	<b>304,000</b>	<b>-12.2%</b>
<b>Expenditures</b>			
Waste North	727,290	702,583	-3.4%
<b>Total</b>	<b>727,290</b>	<b>702,583</b>	<b>-3.4%</b>
<b>Net Operating Budget</b>	<b>(380,890)</b>	<b>(398,583)</b>	<b>4.6%</b>

## 2026 BUDGET

Revenue	SOLID WASTE BUDGET - NORTH							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Grants	218,000	241,009	302,400	340,078	210,000	31%	-	92,400
Miscellaneous	44,000	59,865	44,000	55,696	44,000	0%		-
Sale of capital assets					50,000	-		50,000
<b>Total Revenues</b>	<b>\$ 262,000</b>	<b>\$ 300,874</b>	<b>\$ 346,400</b>	<b>\$ 395,774</b>	<b>\$ 304,000</b>	<b>12%</b>		<b>-\$ 42,400</b>

## Expenditures

Salaries & Benefits	409,922	425,704	425,805	397,397	435,880	2%		10,075
Training & Development	4,400	332	2,700	1,576	2,700	0%		-
Travel	2,000	1,765	2,000	1,996	2,000	0%		-
General Office	2,000	2,622	2,000	3,753	4,000	100%		2,000
Communication Costs	6,660	5,312	6,250	7,031	8,100	30%		1,850
Computer Costs	11,750	2,931	6,750	2,134	9,000	33%		2,250
Building Expenses	10,300	6,635	9,900	18,971	14,000	41%		4,100
Vehicle/Vessel Expenses	37,000	31,080	37,100	21,508	36,100	3%		1,000
Material & Supplies	14,100	7,559	12,500	6,386	11,500	8%		1,000
Professional Services	9,000	9,278	10,000	17,492	13,000	30%		3,000
Bin Repairs	2,500	740	1,000	172	1,000	0%		-
Contracted Services	26,500	30,070	31,500	34,321	6,500	79%		25,000
Recycling/HHW	15,000	10,380	-	931	14,000	-		14,000
Tipping	15,700	10,115	13,100	8,740	13,500	3%		400
Other Services (Rentals, etc.)	30,600	12,669	18,800	10,198	16,800	11%		2,000
Grinding/Grading	15,000	15,264	17,000	18,200	35,000	106%		18,000
Finance Costs	51,304	73,073	80,885	80,885	79,503	2%		1,382
Waste Audit	1,700	-	-	-	-	-		-
Transfer to Reserves	50,000	50,000	50,000	50,000	-	100%		50,000
<b>Total Expenses</b>	<b>\$ 715,436</b>	<b>\$ 695,529</b>	<b>\$ 727,290</b>	<b>\$ 681,691</b>	<b>\$ 702,583</b>	<b>3%</b>		<b>-\$ 24,707</b>
<b>Net Total</b>	<b>\$ (453,436)</b>	<b>\$ (394,655)</b>	<b>\$ (380,890)</b>	<b>\$ (285,917)</b>	<b>\$ (398,583)</b>			<b>\$ (17,693)</b>

# 2026 Budget

Township of The Archipelago

## Transportation North

North	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Transportation</b>			
<b>Revenue</b>			
Grants			-
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
Transportation North	673,218	710,827	5.6%
<b>Total</b>	<b>673,218</b>	<b>710,827</b>	<b>5.6%</b>
<b>Net Operating Budget</b>	<b>(673,218)</b>	<b>(710,827)</b>	<b>5.6%</b>

2026 BUDGET

	ROADS BUDGET - NORTH							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals				
Revenue								
Miscellaneous	-	1,920	-	1,976	-	-	-	\$0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$1,920</b>	<b>\$0</b>	<b>\$1,976</b>	<b>\$0</b>	<b>0%</b>		<b>\$0</b>

Maintenance Expenditure

Bridges and Culverts	5,724	20,869	11,928	2,505	6,444	46%	-\$5,484
Roadside Maintenance	44,586	51,937	35,654	39,339	43,182	21%	\$7,528
Phragmites Control	2,000	1,822	3,500	611	8,000	129%	\$4,500
Hardtop Maintenance	28,229	24,980	23,200	13,037	19,311	17%	-\$3,889
Loosetop Maintenance	12,616	285	6,870	853	6,881	0%	\$11
Winter Control	110,898	97,803	108,239	119,968	119,984	11%	\$11,745
Winter/Summer Inspection	4,847	4,271	4,110	1,248	4,143	1%	\$33
Safety Devices	14,066	12,611	11,870	8,173	12,581	6%	\$711
Overhead & Administration	251,955	299,590	280,997	387,551	306,890	9%	\$25,893
<b>Total Maintenance</b>	<b>\$474,921</b>	<b>\$514,168</b>	<b>\$486,367</b>	<b>\$573,285</b>	<b>\$527,416</b>	<b>8%</b>	<b>\$41,049</b>

Loan Expenditure

Road Loans - Sk Comm. Rd. Reconstruction	141,948	141,948	139,109	139,109	136,327	2%	-\$2,782
Road Loans - North Shore Road	12,600	12,600	-	-	-	-	\$0
Road Loans - Sk Comm. Rd. Recon & Rehab	14,880	14,880	14,880	14,880	14,880	0%	\$0
Road Loans - Sk 10 km	31,378	31,378	30,750	30,750	30,135	2%	-\$615
Skerryvore Road Culvert repairs	2,154	2,154	2,111	2,111	2,069	2%	-\$42
<b>Total Equip/Construction/Loans</b>	<b>\$202,960</b>	<b>\$202,960</b>	<b>\$186,850</b>	<b>\$186,850</b>	<b>\$183,411</b>	<b>2%</b>	<b>-\$3,439</b>
<b>Total North Maintenance &amp; Loans</b>	<b>\$677,881</b>	<b>\$717,128</b>	<b>\$673,218</b>	<b>\$760,135</b>	<b>\$710,827</b>	<b>6%</b>	<b>\$37,609</b>
<b>Net Total</b>	<b>\$ (677,881)</b>	<b>\$ (715,208)</b>	<b>\$ (673,218)</b>	<b>\$ (758,159)</b>	<b>\$ (710,827)</b>		<b>\$ (37,609)</b>

# 2026 Budget

## Township of The Archipelago

### Contributions to Reserves North

North	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Contributions to Reserves</b>			
<b>Revenue</b>			
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
Capital reserves	481,939	510,855	6.0%
General Reserves		-	-
<b>Total</b>	<b>481,939</b>	<b>510,855</b>	<b>6.0%</b>
<b>Net Operating Budget</b>	<b>(481,939)</b>	<b>(510,855)</b>	<b>6.0%</b>

# South Archipelago



# 2026 Budget

## Township of The Archipelago

### Recreational Services South

South			Variance (%)
	2025 Approved Budget	2026 Proposed Budget	
<b>Recreational Services</b>			
<b>Revenue</b>			
Grants			-
User Fees	260,000	250,000	-3.8%
Transfers			-
<b>Total</b>	<b>260,000</b>	<b>250,000</b>	<b>-3.8%</b>
<b>Expenditures</b>			
Donations	13,260	14,760	11.3%
Holiday Cove	235,243	228,613	-2.8%
Access Points	14,328	4,328	-69.8%
<b>Total</b>	<b>262,831</b>	<b>247,701</b>	<b>-5.8%</b>
<b>Net Operating Budget</b>	<b>(2,831)</b>	<b>2,299</b>	<b>-181.2%</b>

## 2026 BUDGET

	DONATIONS								
	2024			2025			2026	Variance	Variance
	Budget	Actuals		Budget	Actuals		Budget	%	\$
<b>Recreation- General Expenditures</b>									
<b>Recreation-South</b>									
Blackstone Lake Cottagers Association							1,500	-	1,500
Community Organization (grants)	13,000	12,853		13,000	12,391		13,260	2%	260
<b>Total-South</b>	<b>\$ 13,000</b>	<b>\$ 12,853</b>		<b>\$ 13,000</b>	<b>\$ 12,391</b>		<b>\$ 14,760</b>	<b>14%</b>	<b>\$ 1,760</b>

## 2026 BUDGET

	HOLIDAY COVE							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
<b>Revenues</b>								
Dockage	164,800	157,541	160,000	151,831	155,000	3%		-\$5,000
Storage	2,000	796	1,000	824	1,000	0%		\$0
Fuel	100,000	84,153	90,000	85,779	85,000	6%		-\$5,000
Miscellaneous	9,150	7,546	9,000	9,238	9,000	0%		\$0
<b>Total Revenues</b>	<b>\$ 275,950</b>	<b>\$ 250,036</b>	<b>\$ 260,000</b>	<b>\$ 247,672</b>	<b>\$ 250,000</b>	<b>4%</b>		<b>-\$10,000</b>

**Expenditures**

Salaries & Benefits	73,904	82,225	76,078	69,586	67,975	11%		-\$8,103
Training & Development	1,200	914	2,200	5,770	7,000	218%		\$4,800
General Office	350	85	300	-	300	0%		\$0
Licence & Permit fees	4,000	2,355	4,000	2,634	3,000	25%		-\$1,000
Communication Costs	1,250	1,187	2,300	1,336	1,500	35%		-\$800
Building/Grounds	10,200	3,707	11,900	14,230	20,500	72%		\$8,600
Vehicle/Vessel	1,400	36	500	-	500	0%		\$0
Material & Supplies	3,750	3,689	4,000	897	4,000	0%		\$0
Fuel & Supplies-Recoverable	80,000	85,918	80,000	68,679	75,000	6%		-\$5,000
Misc. Consultant/Software	14,000	6,687	12,200	8,124	9,600	21%		-\$2,600
Finance Charges	2,500	1,910	2,500	1,854	2,000	20%		-\$500
Other Expenses	1,750	1,393	1,500	564	1,500	0%		\$0
Transfer to Reserves	30,000							\$0
<b>Total Operating Expenses</b>	<b>\$ 224,304</b>	<b>\$ 190,106</b>	<b>\$ 197,478</b>	<b>\$ 173,674</b>	<b>\$ 192,875</b>	<b>2%</b>		<b>-\$4,603</b>

**Finance**

Finance Costs	\$ 39,342	\$ 39,342	\$ 37,765	\$ 37,765	\$ 35,738	5%		-\$2,027
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<b>Total Expenditures</b>	<b>\$ 263,646</b>	<b>\$ 229,448</b>	<b>\$ 235,243</b>	<b>\$ 211,439</b>	<b>\$ 228,613</b>	<b>3%</b>	<b>-\$ 6,630</b>	<b>6,630</b>
<b>Net Total</b>	<b>\$ 12,304</b>	<b>\$ 20,588</b>	<b>\$ 24,757</b>	<b>\$ 36,233</b>	<b>\$ 21,387</b>		<b>-\$ 3,370</b>	<b>3,370</b>

## 2026 BUDGET

	ACCESS POINTS - SOUTH							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Revenues								
Miscellaneous				-		-	\$0	
Other				-		-	\$0	
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>\$0</b>	

## Expenditures

Material - Crane Lake	1,400	900	1,200	569	-	100%	-\$1,200
Material - Woods Bay	1,500	3,780	1,000	2,328	900	10%	-\$100
Material - Healey Lake	1,500	1,778	2,000	387	-	100%	-\$2,000
Material - Kapikog	250	91	3,500	3,000	1,100	69%	-\$2,400
Material - Kapikog Pk Lot	950	195	700	-	-	100%	-\$700
Material - Pine Bay	1,100	865	1,100	-	-	100%	-\$1,100
Material - Kapikog Dam Dock	500	229	1,000	-	-	100%	-\$1,000
Material - Fox Back	1,500	320	1,500	-	-	100%	-\$1,500
Finance Costs	2,328		2,328		2,328	0%	\$0
<b>Total Expenses</b>	<b>\$ 8,700</b>	<b>\$ 8,158</b>	<b>\$ 14,328</b>	<b>\$ 6,284</b>	<b>\$ 4,328</b>	<b>70%</b>	<b>-\$ 10,000</b>
<b>Net Total</b>	<b>\$ (8,700)</b>	<b>\$ (8,158)</b>	<b>\$ (14,328)</b>	<b>\$ (6,284)</b>	<b>\$ (4,328)</b>		<b>\$ 10,000</b>

# 2026 Budget

## Township of The Archipelago

### Protection Services

#### South

Consists of agreements with the Ministry of Natural Resources for Crown Land fire protection and with Seguin Township.

South	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Protection Services</b>			
<b>Revenue</b>			
Grants			-
User Fees	94,723	95,972	1.3%
Transfers			-
<b>Total</b>	<b>94,723</b>	<b>95,972</b>	<b>1.3%</b>
<b>Expenditures</b>			
Emergency Protection	19,187	35,759	86.4%
Fire South	97,723	103,972	6.4%
<b>Total</b>	<b>116,910</b>	<b>139,731</b>	<b>19.5%</b>
<b>Net Operating Budget</b>	<b>(22,187)</b>	<b>(43,759)</b>	<b>97.2%</b>

2026 BUDGET

Revenue	FIRE PROTECTION - SOUTH								
	2024			2025			2026	Variance	Variance
	Budget	Actual		Budget	Actual		Budget	%	\$
Grant							7,500	-	\$7,500
<b>Total Revenue</b>							<b>\$ 7,500</b>	<b>-</b>	<b>\$ 7,500</b>

Expenditures

Salaries & Benefits		-	252		-	-		-	-	\$0
Training & Development										\$0
Agreements - MNR		10,911	10,910		11,125	11,124		11,459	3%	\$334
Communication Costs		100	-		100	-		-	100%	-\$100
Material & Supplies		648	636		700	-		700	0%	\$0
Professional Services		5,400	6,927		6,562	5,508		23,000	251%	\$16,438
Transfers-General		594	660		700	594		600	14%	-\$100
Transfer to By-law Enforcement		500	-		-	-		-	-	\$0
<b>Total Expenses</b>		<b>\$18,153</b>	<b>\$19,385</b>		<b>\$19,187</b>	<b>\$17,226</b>		<b>\$ 35,759</b>	<b>86%</b>	<b>\$16,572</b>
<b>Net Total</b>		<b>\$ (18,153)</b>	<b>\$ (19,385)</b>		<b>\$ (19,187)</b>	<b>\$ (17,226)</b>		<b>\$ (28,259)</b>		<b>\$ (9,072)</b>

## 2026 BUDGET

## FIRE EMERGENCY PROTECTION - SEGUIN

	2024		2025		2026	Variance	Variance
	Budget	Actual	Budget	Actual	Budget	%	\$
Special Levy-BL	31,388	31,388	31,388	31,388	31,388	0%	\$0
Special Levy-CL	56,168	55,932	63,335	63,070	64,584	2%	\$1,249
<b>Total Revenues</b>	<b>\$87,556</b>	<b>\$87,320</b>	<b>\$94,723</b>	<b>\$94,458</b>	<b>\$95,972</b>	<b>1%</b>	<b>\$1,249</b>

## Expenditures

Contracted Services-BL	31,388	43,640	31,388	31,388	31,388	0%	\$0
Contracted Services-CL	56,168	56,168	63,335	63,070	64,584	2%	\$1,249
<b>Total Expenses</b>	<b>\$87,556</b>	<b>\$99,808</b>	<b>\$94,723</b>	<b>\$94,458</b>	<b>\$95,972</b>	<b>1%</b>	<b>\$1,249</b>
<b>Net Total</b>	<b>\$0</b>	<b>-\$12,488</b>	<b>\$0</b>	<b>\$ -</b>	<b>\$0</b>		<b>\$0</b>

## 2026 BUDGET

Emergency Protection - Seguin 911									
Revenue	2024		2025		2026	Variance	Variance		
	Budget	Actual	Budget	Actual				Budget	%
Transfers/Loans								-	\$0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>			-	<b>\$0</b>

## Expenditures

Contracted Services	5,000	1,354	3,000	7,305	8,000	167%	\$5,000
<b>Total Expenses</b>	<b>\$5,000</b>	<b>\$1,354</b>	<b>\$3,000</b>	<b>\$7,305</b>	<b>\$8,000</b>	0%	<b>\$5,000</b>
<b>Net Total</b>	<b>\$ (5,000)</b>	<b>\$ (1,354)</b>	<b>\$ (3,000)</b>	<b>\$ (7,305)</b>	<b>\$ (8,000)</b>		<b>\$ (5,000)</b>

# 2026 Budget

## Township of The Archipelago

### Waste Services South

South	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Waste Services</b>			
<b>Revenue</b>			
Grants	453,600	420,134	-7.4%
User Fees	12,000	12,000	0.0%
Transfers			-
<b>Total</b>	<b>465,600</b>	<b>432,134</b>	<b>-7.2%</b>
<b>Expenditures</b>			
Waste South	852,343	809,638	-5.0%
<b>Total</b>	<b>852,343</b>	<b>809,638</b>	<b>-5.0%</b>
<b>Net Operating Budget</b>	<b>(386,743)</b>	<b>(377,504)</b>	<b>-2.4%</b>

## 2026 BUDGET

Revenue	SOLID WASTE BUDGET - SOUTH							
	2024		2025		2026	Variance	Variance	
	Budget	Actuals	Budget	Actuals	Budget	%	\$	
Grants	327,000	361,513	453,600	514,444	370,134	18%	-	83,466
Miscellaneous	12,000	7,670	12,000	3,611	12,000	0%	-	-
Sale of capital assets					50,000	-	-	50,000
<b>Total Revenue</b>	<b>\$ 339,000</b>	<b>\$ 369,183</b>	<b>\$ 465,600</b>	<b>\$ 518,055</b>	<b>\$ 432,134</b>	<b>7%</b>	<b>-</b>	<b>\$ 33,466</b>
<b>Expenditures</b>								
Salaries & Benefits	401,003	418,367	424,206	407,535	414,753	2%	-	\$-9,453
Training & Development	4,650	479	4,000	2,304	4,000	0%	-	\$0
Travel	3,000	3,658	4,000	3,495	4,000	0%	-	\$0
General Office	2,500	2,904	3,000	6,202	6,000	100%	-	\$3,000
Communication Costs	7,600	8,207	9,300	9,142	11,600	25%	-	\$2,300
Computer Costs	2,000	684	1,000	2,046	2,000	100%	-	\$1,000
Building Expenses	8,930	3,685	7,900	7,525	5,400	32%	-	-\$2,500
Vehicle/Vessel Expenses	36,700	30,257	31,500	31,260	35,500	13%	-	\$4,000
Material & Supplies	25,500	20,705	26,100	37,685	33,300	28%	-	\$7,200
12 Mile Bay Rd Transfer Stn. Agr.	25,000	15,700	25,000	32,629	45,000	80%	-	\$20,000
Professional Services	4,000	-	4,000	-	2,500	38%	-	-\$1,500
Bin Repairs	2,000	1,111	1,000	362	1,000	0%	-	\$0
Other Expenses (Rentals, etc.)	11,700	6,974	8,800	8,590	16,300	85%	-	\$7,500
Contracted Services	17,750	12,545	14,600	8,931	3,500	76%	-	-\$11,100
Recycling/HHW	39,900	26,861	28,000	18,512	14,000	50%	-	-\$14,000
Tipping	91,100	67,460	93,000	67,575	89,000	4%	-	-\$4,000
Barging	54,000	68,252	72,000	77,824	78,000	8%	-	\$6,000
Finance Costs	54,175	46,468	44,936	44,936	43,785	3%	-	-\$1,151
Transfer to Reserves	50,000	50,000	50,000	50,000	-	-	-	-\$50,000
<b>Total Expenses</b>	<b>\$ 841,508</b>	<b>\$ 784,317</b>	<b>\$ 852,343</b>	<b>\$ 816,553</b>	<b>\$ 809,638</b>	<b>5%</b>	<b>-</b>	<b>\$ 42,704</b>
<b>Net Total</b>	<b>\$ (502,508)</b>	<b>\$ (415,135)</b>	<b>\$ (386,743)</b>	<b>\$ (298,498)</b>	<b>\$ (377,504)</b>			<b>\$ 9,238</b>

# 2026 Budget

## Township of The Archipelago

### Transportation South

South	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Transportation</b>			
<b>Revenue</b>			
Grants			-
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
Transportation South	833,790	899,137	7.8%
<b>Total</b>	<b>833,790</b>	<b>899,137</b>	<b>7.8%</b>
<b>Net Operating Budget</b>	<b>(833,790)</b>	<b>(899,137)</b>	<b>7.8%</b>

## 2026 BUDGET

	ROADS BUDGET - SOUTH						2026 Budget	Variance %	Variance \$
	2024		2025						
Revenue	Budget	Actuals	Budget	Actuals					
Levy	-	-	-	-				\$0	
Miscellaneous	-	2,987	-	2,540			-	\$0	
<b>Total Revenues</b>	<b>\$0</b>	<b>\$2,987</b>	<b>\$0</b>	<b>\$2,540</b>			<b>\$0</b>	<b>\$0</b>	

## Maintenance Expenditures

Bridges and Culverts	10,189	408	9,144	1,696	6,657	27%	-\$2,487
Roadside Maintenance	58,797	96,982	79,154	58,062	65,504	17%	-\$13,650
Phragmites Control	2,000	2,704	5,000	6,071	6,000	20%	\$1,000
Hardtop Maintenance	25,331	21,000	27,077	7,433	26,252	3%	-\$825
Loosetop Maintenance	53,242	50,626	51,502	32,884	44,894	13%	-\$6,608
Winter Control	114,783	167,295	118,965	171,617	161,318	36%	\$42,354
Winter/Summer Inspection	8,483	5,514	5,137	1,569	5,179	1%	\$42
Safety Devices	6,136	11,136	5,782	4,928	8,607	49%	\$2,825
Overhead & Administration	384,375	452,475	422,697	549,992	471,536	12%	\$48,838
<b>Total Maintenance</b>	<b>\$663,336</b>	<b>\$808,140</b>	<b>\$724,458</b>	<b>\$834,252</b>	<b>\$795,947</b>	<b>10%</b>	<b>\$71,489</b>

Road Loans - H/L Stimulus	58,006	58,006	56,846	56,846	55,709	2%	-\$ 1,137
Road Loans - Blst/CL Stimulus	34,634	34,634	33,942	33,942	33,263	2%	-\$ 679
Road Loans - Jacklyn culvert	-	-	-	-	-	-	\$ -
Road Loans - H/L Road Washout	8,172	8,173	8,009	8,009	7,848	2%	-\$ 160
Road Loans - H/L Rd 2nd Culvert	2,935	2,935	2,876	2,876	2,818	2%	-\$ 58
Road Loans - Joe Koran Road	3,213	3,212	5,882	5,882	-	100%	-\$ 5,882
Road Loans - Koran Rd-base & culvert repairs	1,814	1,815	-	-	-	-	\$ -
Road Loans - Kapikog Rd-base & culvert repairs	1,883	1,883	1,778	1,778	3,551	100%	\$ 1,773
<b>Total Construction Loans</b>	<b>\$110,658</b>	<b>\$110,658</b>	<b>\$109,332</b>	<b>\$109,333</b>	<b>\$103,190</b>	<b>6%</b>	<b>-\$ 6,142</b>
<b>Total South Maintenance &amp; Loans</b>	<b>\$773,994</b>	<b>\$918,798</b>	<b>\$833,790</b>	<b>\$943,585</b>	<b>\$899,137</b>	<b>8%</b>	<b>\$ 65,347</b>
<b>Net Total</b>	<b>\$ (773,994)</b>	<b>\$ (915,811)</b>	<b>\$ (833,790)</b>	<b>\$ (941,045)</b>	<b>\$ (899,137)</b>		<b>\$ (65,347)</b>

# 2026 Budget

## Township of The Archipelago

### Contributions to Reserves South

South	2025 Approved Budget	2026 Proposed Budget	Variance (%)
<b>Contributions to Reserves</b>			
<b>Revenue</b>			
User Fees			-
Transfers			-
<b>Total</b>		-	-
<b>Expenditures</b>			
Capital reserves	719,433	762,599	6.0%
General Reserves	100,000	100,000	0.0%
<b>Total</b>	<b>819,433</b>	<b>862,599</b>	<b>5.3%</b>
<b>Net Operating Budget</b>	<b>(819,433)</b>	<b>(862,599)</b>	<b>5.3%</b>

# 2026 Budget

Township of The Archipelago

## Capital Budget Summary

### Revenue

Borrow from Reserves	756,000
Municipal Modernization Funding	282,220
<b>Total</b>	<b>\$1,038,220</b>

### Expenditures

Administration/Council	528,220
Waste Services	179,000
Transportation	165,000
Facilities	166,000
<b>Total</b>	<b>\$1,038,220</b>

<b>Net Capital Budget</b>	<b>\$ -</b>
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# 2026 Budget

## Township of The Archipelago

### Administration/Council

#### Revenue

Municipal Modernization Funding	282,220
Borrow from Reserves	246,000
<b>Total</b>	<b>\$528,220</b>

#### Expenditures

Council Laptops & Headsets	25,000
Records Management Software	50,000
Corporate Workstation Upgrades	30,000
Server Licensing Upgrade	10,000
Office Telephone	6,000
Financial Software	282,220
Security Camera System	100,000
Administrative Office Planning	10,000
Communications Tower Gate	15,000
<b>Total</b>	<b>\$528,220</b>

<b>Net Capital Budget</b>	<b>\$ -</b>
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# 2026 Budget

## Township of The Archipelago

### Waste Services

#### Revenue

<b>Borrow from Reserves</b>	179,000
<b>Total</b>	<b>\$179,000</b>

#### Expenditures

<b>Staff Building - Skerryvore Transfer Station</b>	30,000
<b>Pointe au Baril Wharf Docks</b>	70,000
<b>Sheephead &amp; Devil's Elbow Ramps</b>	30,000
<b>Heavy-duty Dock Carts</b>	5,000
<b>Snowblower (x9)</b>	9,000
<b>Site 9 Landfill Optimization</b>	35,000
<b>Total</b>	<b>\$179,000</b>

<b>Net Capital Budget</b>	<b>\$ -</b>
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# 2026 Budget

## Township of The Archipelago

### Transportation

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#### Revenue

<b>Borrow from Reserves</b>	165,000
<b>Total</b>	<b>\$165,000</b>

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#### Expenditures

<b>Identification Road Signs</b>	10,000
<b>Pickup Truck Replacement</b>	100,000
<b>Backhoe Sweeper Broom</b>	40,000
<b>Dump Trailer</b>	15,000
<b>Total</b>	<b>\$165,000</b>

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<b>Net Capital Budget</b>	<b>\$ -</b>
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# 2026 Budget

## Township of The Archipelago

### Facilities

#### Revenue

Borrow from Reserves	166,000
<b>Total</b>	<b>\$166,000</b>

#### Expenditures

Holiday Cove Marina Dock Ramps and Shed	18,000
Bayfield Access Retaining Wall Blocks	60,000
Pointe Au Baril Community Centre Furniture Refresh	10,000
Pointe Au Baril Community Centre Door Keys	8,000
Woods Bay Access Point Landing and Dock	70,000
<b>Total</b>	<b>\$166,000</b>

<b>Net Capital Budget</b>	<b>\$ -</b>
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# 2026 Budget

## Township Of The Archipelago

### Department: Administration/Council

Project Title: Council Laptops and Headsets  
 Asset Class: Hardware  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Leadership & Communications

Project Type: Recommended  
 Department: Administration  
 ICECAP Compliant 🌱: N/A

With the incoming Council in November 2026, new equipment, including laptops and headsets, will need to be purchased for all members.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$25,000	\$25,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$	\$

Project Title: Records Management Software  
 Asset Class: Software  
 Purchasing Policy: Request For Proposal (RFP)  
 Strategic Priority: Leadership & Communications

Project Type: Legislative  
 Department: Administration  
 ICECAP Compliant 🌱: N/A

The IT Strategic Plan identifies that the current system (OnPhase) does not meet organizational needs and recommends the purchase and implementation of a new records management system.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$50,000	\$50,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$7,000	\$7,000

Note, that the \$7,000 operating cost will be offset by the discontinuation of OnPhase.

# 2026 Budget

## Township Of The Archipelago

Project Title: Corporate Workstation Upgrades  
 Asset Class: Hardware  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Previously Approved  
 Department: IT  
 ICECAP Compliant 🌱: Yes

Replace 1/3 of township laptops/workstations as part of the 3-year renewal cycle.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$30,000	\$30,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)		\$0

Project Title: Server Licensing acquisition/upgrade  
 Asset Class: Software  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Previously Approved  
 Department: IT  
 ICECAP Compliant 🌱: N/A

VMware software licensing to virtualize physical servers

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$10,000	\$10,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)		\$0

Project Title: Office Telephone  
 Asset Class: Hardware  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended  
 Department: IT  
 ICECAP Compliant 🌱: N/A

Corporate phone system hardware (redundancy on premise) upgrade

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$6,000	\$6,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)		\$0

# 2026 Budget

## Township Of The Archipelago

Project Title: Financial Accounting Software  
 Asset Class: Software  
 Purchasing Policy: Request For Proposal (RFP)  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Previously Approved  
 Department: Administration  
 ICECAP Compliant 🌱: N/A

Continuation of the previously approved project; an additional \$60,000 is being requested in 2026 to support a more advanced third party budgeting software then the out of the box option.

Enhanced budgeting software will centralize budgeting, forecasting, and financial reporting in a single, controlled platform, reducing reliance on spreadsheets and manual processes. It will improve accuracy, accountability, and transparency through standardized workflows, audit trails, and real-time data, while supporting informed decision-making, compliance, and long-term financial planning

Purchase and implementation of a finance ERP (enterprise resource planning) system to manage day to day finance activities; property tax, accounts payable, accounts receivable, payroll, project management, reporting and workflow processes.

To ensure the successful implementation of the new ERP project, it is necessary to engage a project management consultant and IT implementation support. The project management consultant will provide expertise in planning, coordinating, and executing the project, ensuring it stays on schedule and within budget while aligning with organizational goals. IT implementation support will address the technical complexities of the ERP system, ensuring proper configuration, integration, and deployment. Additionally, the CFO requests training on change management, which will provide the tools to navigate organizational shifts, foster employee buy-in, and minimize resistance.

Expense	2026	Total
<b>Funding</b>		
Municipal Modernization Funding	\$282,220	\$282,220
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$22,000	\$22,000

# 2026 Budget

## Township Of The Archipelago

Project Title: Security Camera System  
 Asset Class: Buildings  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended  
 Department: Administration  
 ICECAP Compliant 🌱: No

Upgrade of all security camera systems throughout the townships facilities to ensure appropriate site security, including internet connection through new fiber drop points.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$100,000 Estimate. To be tendered with IT involvement	\$100,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$1,500	\$1,500

Project Title: Administrative Office Planning  
 Asset Class: Buildings  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Protect & Preserve

Project Type: Recommended  
 Department: Administration  
 ICECAP Compliant 🌱: Yes

An amount to examine the current office space, possibility of renovation, or other alternatives proposed. This is proposed to position the organization well into the future for staffing needs and space requirements to deliver excellent level of service.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$10,000	\$10,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$0	\$0

# 2026 Budget

## Township Of The Archipelago

Project Title: Access Gate – Tower Hill Lands  
 Asset Class: Leasehold Improvement  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Effective Relationships & Partnerships

Project Type: Recommended  
 Department: IT  
 ICECAP Compliant 🌱: N/A

Purchase and install a swing gate at the Township property at Tower Hill to restrict public access and mitigate unauthorized access/trespassing.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$15,000	\$15,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)		\$0

# 2026 Budget

## Township Of The Archipelago

### Department: Waste Services

Project Title: Skerryvore Transfer Station Staff Shelter      Project Type: Recommended  
 Asset Class: Buildings      Department: Waste  
 Purchasing Policy: Documented Quotes      ICECAP Compliant 🌱: No  
 Strategic Priority: Sustainable & Cost Effective Services

A new staff shelter is proposed to replace the current poor condition structure and improve employee health, safety, and service delivery.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$30,000	\$30,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$500	\$500

Project Title: Pointe au Baril Wharf Wall Docks      Project Type: Recommended  
 Asset Class: Equipment      Department: Waste  
 Purchasing Policy: Documented Quotes      ICECAP Compliant 🌱: No  
 Strategic Priority: Sustainable & Cost Effective Services

The docks serve residents arriving to use the transfer station are in poor condition and should be replaced. These docks run parallel to the wharf retaining wall and are approximately 8' x 100'.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$70,000	\$70,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$500	\$500

# 2026 Budget

## Township Of The Archipelago

Project Title: Large Item Bin Ramps and Dock Ramps – DE & SH

Project Type: Recommended

Asset Class: Equipment

Department: Waste

Purchasing Policy: Documented Quotes

ICECAP Compliant 🌱: No

Strategic Priority: Sustainable & Cost Effective Services

Existing wood ramps are in poor condition and should be replaced. Old ramps to access the large item bins need replacing at both Sheep Head and Devil’s Elbow transfer stations, and the dock ramp replaced due to narrow width at Devil’s Elbow.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$30,000	\$30,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$100	\$100

Project Title: Heavy-Duty Dock Push/Pull Dock Carts

Project Type: Recommended

Asset Class: Equipment

Department: Waste

Purchasing Policy: Documented Quotes

ICECAP Compliant 🌱: No

Strategic Priority: Sustainable & Cost Effective Services

Carts for the easier moving of material and waste for residents and customers at Transfer Stations and the Marina. Cart replacement is proposed for two carts each at Devil’s Elbow, Sheep Head, and Pointe au Baril Transfer Stations as well as Holiday Cove Marina. The new carts should be strong and provide excellent utility, replacing carts in poor condition or not currently available.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$5,000	\$5,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$100	\$100

# 2026 Budget

## Township Of The Archipelago

Project Title: Snowblower Fleet Refresh

Asset Class: Equipment

Purchasing Policy: Documented Quotes

Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended

Department: Waste

ICECAP Compliant 🌱: No

Our existing fleet of snowblowers used at Transfer Stations are in poor to fair condition. To ensure reliability and level-of-service a new snowblower fleet of 6 is proposed to replace the aged fleet. The old snowblower fleet will be sold individually, or as a lot with a reserve price.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$9,000	\$9,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$500	\$500

Project Title: Landfill Optimization

Asset Class: Leasehold Improvement

Purchasing Policy: Documented Quotes

Strategic Priority: Sustainable & Cost Effective Services

Project Type: Previously Approved

Department: Waste

ICECAP Compliant 🌱: No

Approved in previous years, the project will continue work with the Ministry of Environment, Conservation and Parks to secure an additional 40,000m<sup>3</sup> of landfill capacity.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$35,000	\$35,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$500	\$500

# 2026 Budget

## Township Of The Archipelago

### Department: Transportation

Project Title: Township Identification Road Signs  
 Asset Class: Equipment  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Effective Relationships & Partnerships

Project Type: Recommended  
 Department: Roads  
 ICECAP Compliant 🌱: No

Installation of Township identification signs at four locations. Healey Lake Road, Blackstone Crane Lake Road, Highway 69 Northbound, Highway 69 Southbound. Simple regulated design identifying township boundaries. Installation on Highway 69 is pending Ministry of Transportation review, approval, and installation.



Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$10,000	\$10,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$300	\$300

Project Title: Pickup Truck Replacement  
 Asset Class: Fleet/Vehicle  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended  
 Department: Roads  
 ICECAP Compliant 🌱: No

Replacement of end-of-life vehicle (Unit 1418) with a similar new vehicle. The vehicle should also be equipped with new plow and a set of new winter tires. Unit 1418 plans to be applied as trade-in value.

# 2026 Budget

## Township Of The Archipelago

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$100,000	\$100,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$1,000	\$1,000

Project Title: Backhoe Sweeper Broom  
 Asset Class: Equipment  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended  
 Department: Roads  
 ICECAP Compliant 🌱: No

A front-mounted backhoe angle broom will provide a more safe and effective method to clean roads and parking areas compared to a towed sweeper. The current sweeper is near end-of-life and will be disposed of.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$40,000	\$40,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$500	\$500

Project Title: Dump Trailer  
 Asset Class: Equipment  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended  
 Department: Roads  
 ICECAP Compliant 🌱: No

A dump trailer will serve for cold patching road without return trips, deliver gravel, collect brush and logs, and be used for large item removal. The current fleet has a light duty utility trailer with no dump function which is used for light work such as chairs and tables or small equipment transport. A new large 5-ton dump trailer will meet demands while improving safety.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$15,000	\$15,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$300	\$300

# 2026 Budget

## Township Of The Archipelago

### Department: Facilities

Project Title: Holiday Cove Marina Dock Ramps and Shed

Project Type: Recommended

Asset Class: Equipment

Department: Recreation

Purchasing Policy: Documented Quotes

ICECAP Compliant 🌱: No

Strategic Priority: Sustainable & Cost Effective Services

Two dock ramps are recommended for replacement to improve the condition and better accommodate varying water levels. As well as tool and equipment storage shed has had water intrusion and is in poor condition. Construction of a new 8'x8' shed is proposed.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$18,000	\$18,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$100	\$100

Project Title: Bayfield Access Retaining Wall Blocks

Project Type: Recommended

Asset Class: Leasehold Improvement

Department: Recreation

Purchasing Policy: Documented Quotes

ICECAP Compliant 🌱: No

Strategic Priority: Sustainable & Cost Effective Services

The existing retaining wall structure is decaying wood and in poor condition. The proposed project would excavate the wood retaining wall, set retaining wall concrete blocks, and backfill the landing.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$60,000	\$60,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$500	\$500

# 2026 Budget

## Township Of The Archipelago

Project Title: Community Centre Furniture Refresh  
 Asset Class: Buildings  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended  
 Department: Recreation  
 ICECAP Compliant 🌱: No

A proposed replacement of 50 banquet chairs, 10 folding tables, and 35 tablecloths will replace items in poor condition.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$10,000	\$10,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$0	\$0

Project Title: Community Centre Door Keys  
 Asset Class: Buildings  
 Purchasing Policy: Documented Quotes  
 Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended  
 Department: Recreation  
 ICECAP Compliant 🌱: No

The replacement of key cylinders and locksets at the interior of the Community Centre will ensure a common key throughout the facility, eliminating an assortment of different keys, key mismanagement, and the risk of no-access at a time of emergency.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$8,000	\$8,000
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$0	\$0

# 2026 Budget

## Township Of The Archipelago

Project Title: Woods Bay Access Point Landing and Dock    Project Type: Recommended  
 Asset Class: Equipment    Department: Recreation  
 Purchasing Policy: Documented Quotes    ICECAP Compliant 🟢: No  
 Strategic Priority: Sustainable & Cost Effective Services

The Woods Bay access point is parallel to the transfer station and consists of a walkway of approximately 65' and a dock and ramp of 60'.

Expense	2026	Total
<b>Funding</b>		
Borrow from Reserves	\$70,000	\$
<b>Operating Impact of Capital</b>		
Maintenance Cost (annual)	\$500	\$

