REVISED AGENDA

Regular Meeting of Council

Friday, April 17, 2026, 9:15 a.m.

Council Chambers

9 James Street, Parry Sound, Ontario

Pages

1. NATIONAL ANTHEM

2. CALL TO ORDER

2.1 Traditional Land Acknowledgement Statement

The Township of The Archipelago respectfully acknowledges that we are situated on traditional Anishinabek lands. We are grateful for the opportunity to live and work here and we thank all the generations of people who have cared for these lands and waters for thousands of years. We recognize and deeply appreciate their contributions that have shaped and strengthened this community and country as a whole. This recognition is part of our collective commitment to our ongoing learning and reconciliation in The Archipelago community.

2.2 Meeting Decorum

Before we begin our meeting today, I'd like to remind staff, Council members, and the public of the importance of upholding proper decorum in the Council Chambers, as outlined in the Township's Procedural By-law.

We ask that all participants act with respect and professionalism throughout the meeting. This includes avoiding interruptions, directing all remarks through the Chair, and using a respectful tone in discussions. Our goal is to create a productive and respectful space for open dialogue, ensuring all voices are heard in an organized manner.

2.3 Announcement of Public Meetings

2.4 Approval of Agenda

NOW THEREFORE BE IT RESOLVED that the April 17, 2026 Revised Council Agenda, be approved.

2.5 Councillor Tom Lundy

WHEREAS Tom Lundy proudly served as Councillor for Ward 1 during the 2014–2018 and 2022–2026 terms of Council, dedicating eight years of leadership and service to the Township; and

WHEREAS during his tenure, he served on the Parry Sound District Social Services Board, the Parry Sound Public Library Board, and the Parry Sound Community Policy Advisory Committee; and

WHEREAS in service to his constituents, Tom was actively involved in the Pointe au Baril Nurse Practitioner-Led Clinic Committee and the Pointe au Baril Raise the Roof Steering Committee; and

WHEREAS Tom demonstrated a strong commitment to the Pointe au Baril community, dedicating his time and leadership to initiatives that enhanced local services and strengthened community connections; and

WHEREAS Tom was widely respected throughout the District for his integrity and professionalism, and was known for his collaborative approach and genuine dedication to public service; and

WHEREAS Tom Lundy passed away on March 23, 2026, leaving a lasting legacy within the Township.

NOW THEREFORE BE IT RESOLVED that Council of the Township of The Archipelago hereby recognizes the significant contributions and dedicated service of Councillor Tom Lundy and extends its sincere condolences to his family, friends, and all those who had the privilege of working alongside him.

3. DISCLOSURE OF PECUNIARY INTEREST

4. MINUTES OF THE PREVIOUS MEETINGS

4.1 Special Meeting of Council 13

NOW THEREFORE BE IT RESOLVED that the Minutes of the Special Meeting of Council held on February 18, 2026 be approved.

4.2 Regular Meeting of Council - February 2026 18

NOW THEREFORE BE IT RESOLVED that the Minutes of the Regular Meeting of Council held on February 20, 2026 be approved.

4.3 Regular Meeting of Council - March 2026 28

NOW THEREFORE BE IT RESOLVED that the Minutes of the Regular Meeting of Council held on March 13, 2026 be approved.

4.4 Committee of the Whole Meeting - February 2026 40

NOW THEREFORE BE IT RESOLVED that the Minutes of the Committee of the Whole Meeting held on February 19, 2026 be approved.

4.5 **Committee of the Whole Meeting - March 2026** 48

NOW THEREFORE BE IT RESOLVED that the Minutes of the Committee of the Whole Meeting held on March 12, 2026 be approved.

5. DEPUTATIONS

5.1 **9:15 a.m. Deborah Loosemore, West Parry Sound Health Centre Foundation** *55*

6. CLOSED MEETING

NOW THEREFORE BE IT RESOLVED that Council move into a CLOSED MEETING at _____ a.m./p.m., pursuant to Section 239(2) of the *Municipal Act, 2001,* S.O. 2001, c.25, as amended.

7. OPEN MEETING

NOW THEREFORE BE IT RESOLVED that Council move out of a CLOSED MEETING at _____ a.m./p.m.

8. UNFINISHED PLANNING BUSINESS

9. OFFICIAL PLAN/ZONING AMENDMENTS

10. CONSENT APPLICATIONS

11. SITE PLAN CONTROL

12. SHORE/CONCESSION ROAD ALLOWANCES

*12.1 **Shore Road Allowance Application – SR01-26 (Cramp)** *63*

NOW THEREFORE BE IT RESOLVED that Council approves the stopping up, closure and conveyance of the original shore road allowance fronting 1522 Georgian Bay Water, Township of The Archipelago, as shown on the attached schedule submitted on March 24, 2026, which excludes the portions of the shore road allowance that abuts Environmentally Sensitive One (ES-1) Zoning.

13. REPORT OF TASK FORCES/COMMITTEES

14. CORRESPONDENCE

*14.1 **Council Correspondence** *69*

NOW THEREFORE BE IT RESOLVED that Council receives the Revised April 2026 Council Correspondence listing.

15. OTHER BUSINESS

*15.1 **Great Lakes St. Lawrence Cities Initiative - Draft Resolution** *298*

Establishing and funding a municipal stream under the Freshwater

WHEREAS the Great Lakes and St. Lawrence Cities Initiative represents municipal and Indigenous government leaders working to protect freshwater resources and advance economic prosperity across the Great Lakes and St. Lawrence River Region; and

WHEREAS municipalities and First Nations are frontline implementers of freshwater protection, restoration, monitoring and climate adaptation initiatives; and

WHEREAS municipalities play a critical role in improving water quality, strengthening shoreline and watershed resilience**,** and advancing a growing water innovation economy across the region; and

WHEREAS the Great Lakes and St. Lawrence River system provides drinking water to more than 40 million people; and

WHEREAS the 2022 State of the Great Lakes Report, prepared under the Canada–United States Great Lakes Water Quality Agreement, assessed overall water quality in the basin as “Fair,” highlighting the need for continued and accelerated action to restore and protect freshwater ecosystems; and

WHEREAS the Great Lakes-St. Lawrence basin is an North American economic engine with $666 trillion plus annual GDP, ranked 3rd globally if it were a country, and supports 30% of combined US/Canadian economic activity; and

WHEREAS municipalities face significant and growing financial pressures to maintain and upgrade aging water infrastructure, with estimates indicating that over $50 billion is required to repair and replace drinking water and wastewater systems across Canada; and

WHEREAS water and sewage infrastructure funding is not tied to population growth and subject to 'lottery style' funding from senior levels of government as opposed to predictable, stable sources based on population growth and new environmental technology adoption; and

WHEREAS data from Statistics Canada shows that approximately 17 percent of treated drinking water is lost before reaching end users due to leaks and system inefficiencies, reflecting the urgent need for investment in modernization and system renewal; and

WHEREAS according to Statistics Canada, Canada treats approximately 5,800 million cubic metres of wastewater annually, yet about 3.7 percent is discharged untreated into the environment, posing ongoing risks to water quality and ecosystem health; and

WHEREAS wastewater infrastructure across Canada and the United States is aging and placing growing pressure on local governments; Statistics Canada reported that sewage infrastructure had the highest average age of any major infrastructure asset category in 2021 at 17.5 years nationally, while sewage treatment plants specifically averaged 16.0 years in the latest national data series; and in the United States, most wastewater treatment plants are designed for an average lifespan of 40 to 50 years, with many systems constructed in the 1970s and 1980s now requiring significant reinvestment, repair, or replacement; and

WHEREAS many smaller municipalities continue to rely on lagoon-based wastewater systems because they are comparatively simple and lower-cost to operate, but these systems can face significant compliance and performance challenges; federal reporting has found that lagoons are the most common wastewater system type in Canada, representing 56 percent of reported systems, including 154 systems in Ontario and 340 in Québec, and that lagoon systems accounted for a large share of suspended solids exceedances and 68 percent of reported acute lethality test failures among systems that failed such tests in 2017; and

WHEREAS greater efficiencies in lagoon treatment systems can be achieved through low energy, cost effective, advanced technologies available in Canada; and

WHEREAS lagoon systems are also widely used in small, rural, and Tribal communities in the United States, and the U.S. Environmental Protection Agency has warned that the financial and technical barriers to upgrading those systems can contribute to human-health, recreational, and aquatic-life impacts, while wastewater contamination in rural areas may also threaten small drinking-water systems and private wells; and

WHEREAS federal data in both Canada and the United States show that boilwater advisories are more common in smaller systems and communities, often reflecting limited technical, managerial, and financial capacity, aging infrastructure, and increased vulnerability to system failures and contamination events; and

WHEREAS the Government of Canada has committed significant investments through the Freshwater Action Plan and established the Canada Water Agency to strengthen freshwater protection nationwide; and

WHEREAS effective freshwater protection requires predictable, long-term funding and program structures that enable municipalities of all sizes to participate; and

WHEREAS investments in municipal freshwater initiatives can support the growth of a water innovation economy and strengthen the economic competitiveness of communities across the region.

NOW THEREFORE BE IT RESOLVED THAT:

1. The Cities Initiative calls on the Government of Canada to fully implement and permanently fund a Municipal Stream under the Freshwater Action Plan, codesigned with municipalities and First Nations and prioritizing the needs of communities across the Great Lakes and St. Lawrence River Basin
2. This Municipal Stream should:

i. Support science, monitoring, restoration, infrastructure planning, climate resilience and local implementation activities led by municipalities and Indigenous communities.

ii. Include predictable and regularly scheduled funding intakes aligned with municipal budget cycles, enabling municipalities to develop strong and collaborative project proposals.

iii. Include dedicated access streams for both large and small municipalities, as well as streamlined and proportional application and reporting requirements, ensuring equitable participation across communities of different capacities.

iv. Provide technical assistance, knowledge exchange and capacity-building support to accelerate the adoption of innovative freshwater protection and infrastructure solutions across municipalities

*15.2 Council Vacancy – Ward 1 *301*

NOW THEREFORE BE IT RESOLVED that Council of the Township of The Archipelago, pursuant to Section 262 of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, hereby declare the Ward 1 Councillor seat to be vacant; and

FURTHER BE IT RESOLVED that Council hereby direct staff to fill the vacancy by way of Appointment through a Call of Applications process.

*15.3 Proclamation Request. World Press Freedom Day, May 3, 2026 *311*

WHEREAS World Press Freedom Day is observed annually on May 3 to recognize and promote the vital role of a free and independent press in supporting strong, healthy democracies; and

WHEREAS this day highlights that press freedom serves the public good, affirms the right of all individuals to access and share information, and recognizes the importance of ensuring journalists can work safely while informing the public; and

WHEREAS World Press Freedom Day provides an opportunity to celebrate the fundamental principles of press freedom, assess its state around the world, and defend the media from threats to its independence.

NOW THEREFORE BE IT RESOLVED that the Township of The Archipelago hereby proclaims May 3, 2026 as World Press Freedom Day.

*15.4 Proclamation Request. Recognizing Hope Air Day on May 6 *313*

WHEREAS access to healthcare is a fundamental right for all citizens, regardless of their geographic location or financial circumstances; and

WHEREAS for 40 years, Hope Air, a charitable organization, has been dedicated to removing barriers to healthcare by providing free travel supports for Canadians who must travel far from home to access medical treatment; and

WHEREAS Hope Air helps bridge the distance between patients and ensuring that people living in rural, remote, and underserved communities can reach life-changing anf life-saving medical care; and

WHEREAS the impact of Hope Air extends beyond the individual patients by supporting families, strengthening communities, and contributing to a more equitable healthcare system across Canada; and

WHEREAS the compassion and commitment demonstrated by Hope Air, its volunteers, partners, donors, and supporters over the past four decades examplify the power of community and collective action; and

WHEREAS Hope Air's 40th Anniversary is an opportunity to recognize

the importance of equitable access to healthcare and raise awareness of the challenges many Canadians still face in reaching the medical care they need;

NOW THEREFORE BE IT RESOLVED that the Township of The Archipelago hereby proclaims May 6, 2026, known as "Hope Air Day", in recognition of the invaluable contributions made by Hope Air to the health and well-being of individuals in Ontario's remote and rural communities.

***15.5 Local Board and Committee Appointments** *315*

*15.5.1 District of Social Services Administration Board (DSSAB)

WHEREAS Ontario Regulation 278/98 under the District Social Services Administration Boards Act, R.S.O., 1990, states that the District of Parry Sound Social Services Administration Board shall consist of 15 members and that the Township of The Archipelago and the Town of Parry Sound jointly represent Area 2; and

WHEREAS the Township of The Archipelago is responsible for appointing two of the three members representing Area 2 for the 2022–2026 Term of Council; and

WHEREAS a vacancy has occurred in one of the Township's appointed positions due to the passing of a Ward 1 Councillor.

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago hereby appoints Councillor Earl Manners as a member of the District of Parry Sound Social Services Administration Board, for the remainder of the 2022-2026 Term of Council.

*15.5.2 OPP Detachment Board

WHEREAS a vacancy has occurred in the Township's appointed position on the OPP Detachment Board.

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago hereby appoints Councillor Dan MacLeod as a member of the OPP Detachment board for the remainder of the 2022–2026 Term of Council.

*15.5.3 Parry Sound Public Library

WHEREAS a vacancy has occurred in the Township's appointed position on the Parry Sound Public Library Board.

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago hereby appoints Councillor Alice Barton as a member to the Parry Sound Public Library Board for the remainder of the 2022-2026 Term of Council.

*15.5.4 WPS Recreation and Cultural Centre (alternate)

WHEREAS a vacancy has occurred in one of the Township's appointed positions on the West Parry Sound Recreation and Cultural Centre Joint Municipal Service Board.

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago hereby appoints Councillor Rick Zanussi as the alternate member of the West Parry Sound Recreation and Cultural Centre Joint Municipal Service Board for the remainder of the 2022-2026 Term of Council.

*15.5.5 Boating Safety Committee

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago hereby appoints Councillor Alice Barton to the Boating Safey Committee to fill a vacancy for the remainder of the 2022–2026 Term of Council.

*15.5.6 Nurse Practioner Lead Clinic Advisory Committee

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago hereby appoints Councillor Scott Sheard to the Nurse Practioner Lead Clinic Advisory Committee to fill a vacancy for the remainder of the 2022–2026 Term of Council.

***15.6 Draft Building Permit Fee Changes** *318*

NOW THEREFORE BE IT RESOLVED that Council supports the proposed draft revisions to Schedule "A" of the Building By-Law to update the fees for building permits and direct staff to circulate notice and schedule a public meeting pursuant to 7(6) of the Building Code Act.

***15.7 Connectivity - Request for Concurrence, Proposed Bell Mobility Communication Tower - Hwy400/Healey Lake Road** *332*

WHEREAS Bell Mobility, through their agent Deborah Williamson, has submitted correspondence with respect to the proposed installation of a 60-metre, guyed, telecommunications tower and fenced ground-level compound to be located on private property at 70 Healey Lake Road in the Township of The Archipelago; and

WHEREAS Bell Mobility, through their agent, has undertaken the

prescribed public notification for citing a new tower and is now requesting a Letter of Concurrence from the Township.

NOW THEREFORE BE IT RESOLVED that Council hereby authorizes staff to provide a Letter of Concurrence to Deborah Williamson and Bell Mobility for the proposed telecommunications tower – project X6523; and

FURTHER BE IT RESOLVED that the Letter of Concurrence shall expire in 2 years from the date of adoption if construction has not commenced.

353

***15.8 Termination of a Municipal Forest Fire Management Agreement with the Ministry of Natural Resources**

WHEREAS the Township of The Archipelago has maintained a long-standing Municipal Forest Fire Management Agreement with the Ministry of Natural Resources, Aviation, Forest Fire and Emergency Services, for the provision of wildland fire management services within the Township; and

WHEREAS by letter dated April 10, 2026, the Ministry of Natural Resources provided written notice that the Municipal Forest Fire Management Agreement with the Township of The Archipelago will be terminated effective May 10, 2026; and

WHEREAS the Ministry's letter notes that the existing agreement was otherwise in effect from April 1, 2022, to March 31, 2027; and

WHEREAS Council is deeply concerned that the termination notice has been issued at the outset of the 2026 fire season, providing only the minimum 30 days' notice, thereby significantly limiting the Township's ability to undertake operational and administrative planning in a reasonable and orderly manner; and

WHEREAS Council further notes that this timing provides little opportunity for the Township to assess and account for the financial implications of the termination; and

WHEREAS Council is of the view that notice of this significance should have been provided well in advance of the fire season and at a time that would have allowed municipalities to properly review budgets, evaluate risk exposure, and make any necessary service and financial adjustments.

NOW THEREFORE BE IT RESOLVED that Council for the Township of

The Archipelago formally expresses its dismay and strong concern regarding the Ministry of Natural Resources' decision to terminate the Municipal Forest Fire Management Agreement effective May 10, 2026; and

FURTHER BE IT RESOLVED that Council strongly objects to the timing of the termination, which coincides with the commencement of the fire season and provides only the minimum 30 days' notice, leaving the Township with insufficient time to responsibly prepare for the operational and financial impacts of this change; and

FURTHER BE IT RESOLVED that Council requests that the Ministry of Natural Resources reconsider the timing of the termination and extend the current agreement, or otherwise implement an appropriate transition period, to allow the Township and similarly affected municipalities adequate time to plan, budget, and prepare for the 2026 fire season and beyond; and

FURTHER BE IT RESOLVED that Council requests clarification from the Ministry regarding the anticipated cost framework, administrative process, and operational protocols that will apply to wildfire suppression services on patented land following termination of the agreement; and

FINALLY BE IT RESOLVED that a copy of this resolution be forwarded to the Honourable Minister of Natural Resources, Mike Harris, and the MPP for Parry Sound- Muskoka, Graydon Smith.

***15.9 District of Parry Sound Municipal Association's Spring 2026 Meeting**

NOW THEREFORE BE IT RESOLVED that the following Council members are approved to attend the District of Parry Sound Municipal Association Spring Meeting on May 29, 2026 at the Kearney Community Centre Emsdale Community Centre: Councillor Earl Manners.

16. BY-LAWS

16.1 Appoint Matthew Rowland as Deputy Chief Building Official 358

Being a By-law to Appoint Matthew Rowland as Deputy Chief Building Official.

***16.2 Appoint Cody Jones as Building Inspector** *359*

Being a By-law to Appoint Cody Jones as Building Inspector.

16.3 Site Plan Control By-law (Jackson) 360

Being a By-law to designate 93 Rattlebear Drive, HARRISON CON 8, PT LOT 34, RP PSR868 PARTS 1 & 2, RP 42R9566 PART 2, PCL 9612 NS GEORGIAN BAY, The Archipelago, as a site plan control area (Jackson).

*16.4 Execution of an Emergency Response Agreement with Seguin Township for the South Archipelago *361*

Being a By-law to Authorize the Reeve and Clerk to execute an Agreement between the Township of Seguin and the Township of The Archipelago for the provision of Emergency Response Services to Southern Areas of the Township.

*16.5 Adoption of 2026 Budget *373*

Being a By-law to adopt the budget for all sums required for 2026 for the purposes of the Corporation of the Township of The Archipelago.

*16.6 2026 Capping Parameters *483*

Being a By-law to Establish the Capping Parameters for the 2026 Final Taxes for the Commercial and Industrial Classes.

*16.7 Set and Levy 2026 Rates of Taxation *485*

Being a By-law to Set and Levy the Rates of Taxation for Municipal Purposes for the Year 2026.

*16.8 2026 Set Tax Ratio *488*

Being a By-law to Set Tax Ratios for Municipal Purposes for the Year 2026.

*16.9 The Archipelago Planning Board Vacancy Appointment *489*

Being a By-law to appoint members of Council to The Archipelago Area Planning Board when a vacancy occurs.

17. QUESTION TIME

18. NOTICE OF MOTION

19. MOTIONS OF WHICH NOTICE HAS BEEN PREVIOUSLY GIVEN

20. CONFIRMING BY-LAW

Being a By-law to Confirm the Proceedings of the Regular Meeting of Council Held on April 17, 2026.

21. ADJOURNMENT

NOW THEREFORE BE IT RESOLVED that the Regular Meeting of Council held on April 17, 2026 be adjourned at _____.

MINUTES

Special Meeting of Council

February 18, 2026, 1:00 p.m.
Council Chambers
9 James Street, Parry Sound, Ontario

Members Present:	Bert Liverance, Reeve Laurie Emery, Councillor Ward 1 Tom Lundy, Councillor Ward 1 Peter Frost, Councillor Ward 2 Earl Manners, Councillor Ward 3 Scott Sheard, Councillor Ward 3 David Ashley, Councillor Ward 4 Alice Barton, Councillor Ward 4 Rick Zanussi, Councillor Ward 4 Darlene Cade Fraser, Councillor Ward 5 Dan MacLeod, Councillor Ward 6
Staff Present:	John MacKinnon, Chief Administrative Officer Maryann Martin, Clerk Cale Henderson, Manager of Development & Environmental Services Alana Torresan, Deputy Clerk Steve Stone, Planner Tera Macfie, Planning Coordinator

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1. NATIONAL ANTHEM

2. CALL TO ORDER

The meeting was called to order at 1:00 p.m.

2.1 Traditional Land Acknowledgement Statement

2.2 Meeting Decorum

2.3 Approval of Agenda

26-015
Moved by: Councillor Ashley
Seconded by: Councillor Manners

NOW THEREFORE BE IT RESOLVED that the February 18, 2026 Special Meeting of Council Agenda, be approved.

Carried

2.4 Announcement of Public Meetings

2.4.1 Public Meeting - Comprehensive Zoning By-law Review

At 1:00 p.m., Council held a public meeting to consider the Comprehensive Zoning By-law Review.

Cale Henderson discussed the notice.

JL Richards Staff summarized the proposed comprehensive By-law Review.

In person Attendees:

Robert Hartwell addressed Council regarding the proposed restrictions on the construction of boathouses in EP Zones, and requested the rationale for this approach.

Andy Blenkarn raised concerns related to marinas, barrier-free parking requirements, deer wintering yards, a cap on accessory structures, and restrictions on docking sites.

Virtual Attendees:

Rupert Kindersley spoke in opposition to allowing new boathouses moving forward. Mr. Kindersley requested that the By-law provide businesses (including marinas) flexibility to provide services needed by the public, and asked for clarification regarding provisions allowing up

to six accessory buildings on large residential lots (up to 165 m^2), including the rationale for this provision.

Geordie Dalglish expressed concerns regarding EP Zone restrictions and permitted uses, noting the proposed provisions would limit use of his property.

Leo Longo, representing Mr. Dalglish, expressed concern with the consolidation of three environmentally sensitive zones into a single EP Zone, and the potential impacts on the subject property.

Scott Jones requested a copy of the presentation materials.

Mary Thomson, President of the PAB Ratepayers' Association, thanked Council and staff for the work completed to date.

Robert Rymell advised he could not locate the schedules within the document and requested justification for certain regulations, including the proposed 15 metre setback in Ward 5 and the proposed 6 metre side setback for docks. Mr. Rymell advised he would submit additional comments in writing

Laurie Timms requested clarification regarding the addition of deer wintering areas, including the deer wintering habitat overlay.

Elizabeth Romanaux encouraged reducing the number/scale of structures at the water's edge, promoting environmental cleanliness, reducing noise, and addressing concerns related to high-speed boating.

Andy Karashov requested that Council members indicate, by a show of hands, whether they are required to comply with the same by-law as all residents.

Chair Sheard advised that Council members represent the community and are required to comply with the same by-laws as all residents.

The Chair advised attendees that written comments must be received by February 27, 2026**.**

Deputy Reeve Sheard declared the public meeting over at 2:17 p.m.

3. DISCLOSURE OF PECUNIARY INTEREST

4. MINUTES OF THE PREVIOUS MEETING

5. DEPUTATIONS

6. CLOSED MEETING

NOW THEREFORE BE IT RESOLVED that Council move into a CLOSED MEETING at _____ a.m./p.m., pursuant to Section 239(2) of the *Municipal Act, 2001,* S.O. 2001, c.25, as amended.

7. OPEN MEETING

NOW THEREFORE BE IT RESOLVED that Council move out of a CLOSED MEETING at _____ a.m./p.m.

8. UNFINISHED PLANNING BUSINESS

9. OFFICIAL PLAN/ZONING AMENDMENTS

10. CONSENT APPLICATIONS

11. SITE PLAN CONTROL

12. SHORE/CONCESSION ROAD ALLOWANCES

13. REPORT OF TASK FORCES/COMMITTEES

14. CORRESPONDENCE

15. OTHER BUSINESS

16. BY-LAWS

17. QUESTION TIME

18. NOTICES OF MOTION

19. MOTIONS OF WHICH NOTICE HAS BEEN PREVIOUSLY GIVEN

20. CONFIRMING BY-LAW

21. ADJOURNMENT

26-016
Moved by: Councillor Cade Fraser
Seconded by: Councillor MacLeod

NOW THEREFORE BE IT RESOLVED that the Special Meeting of Council held on February 18, 2026 be adjourned at 2:17pm.

Carried

Bert Liverance, Reeve

Maryann Martin, Clerk

MINUTES

Meeting of Council

February 20, 2026, 9:15 a.m.
Council Chambers
9 James Street, Parry Sound, Ontario

Members Present:	Bert Liverance, Reeve Laurie Emery, Councillor Ward 1 Tom Lundy, Councillor Ward 1 Peter Frost, Councillor Ward 2 Earl Manners, Councillor Ward 3 Scott Sheard, Councillor Ward 3 David Ashley, Councillor Ward 4 Alice Barton, Councillor Ward 4 Rick Zanussi, Councillor Ward 4 Darlene Cade Fraser, Councillor Ward 5 Dan MacLeod, Councillor Ward 6
Staff Present:	John MacKinnon, Chief Administrative Officer Maryann Martin, Clerk Cale Henderson, Manager of Development & Environmental Services Josh Badger, Director of Facilities and Operational Services Erin Robinson, Chief Financial Officer/Treasurer Alana Torresan, Deputy Clerk

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1. NATIONAL ANTHEM

2. CALL TO ORDER

The meeting was called to order at 9:15 a.m.

2.1 Traditional Land Acknowledgement Statement

2.2 Meeting Decorum

2.3 Announcement of Public Meetings

2.3.1 Committee of Adjustment

The Committee of Adjustment met at 11:00 a.m. to consider one application.

2.4 Approval of Agenda

26-017
Moved by: Councillor MacLeod
Seconded by: Councillor Ashley

NOW THEREFORE BE IT RESOLVED that the February 20, 2026 Revised Council Agenda, be approved.

Carried

2.5 Former Councillor John Seagram

26-019
Moved by: Councillor Zanussi
Seconded by: Councillor Ashley

WHEREAS John Seagram proudly served as Councillor for Ward 4 from 2003 to 2014, dedicating eleven years of leadership and service to the Township; and

WHEREAS during his tenure on Council, he served as Chair of Planning, Chair of Strategic Planning & Implementation, and Chair of Charitable Donations, providing thoughtful guidance, steady leadership, and a strong commitment to responsible growth and community well-being; and

WHEREAS John Seagram was respected by his colleagues, staff, and members of the community for his integrity, professionalism, and genuine care for the Township and its residents; and

WHEREAS John Seagram passed away on February 4, 2026, leaving behind a legacy of public service and community commitment.

NOW THEREFORE BE IT RESOLVED that Council of the Township of The Archipelago hereby recognizes the significant contributions and dedicated service of former Councillor John Seagram, and extends its sincere condolences to his family, friends, and all those who had the privilege of working alongside him.

Carried

2.6 Megan Oldham - 2026 Winter Olympics

26-018
Moved by: Councillor Cade Fraser
Seconded by: Councillor MacLeod

WHEREAS the Olympic Games represent the highest level of international athletic competition, showcasing excellence, dedication, and sportsmanship; and

WHEREAS Megan Oldham, a native of Parry Sound, has demonstrated exceptional talent, perseverance, and commitment in the sport of freestyle skiing as a proud representative of Canada at the 2026 Winter Olympic Games; and

WHEREAS at the Milano–Cortina 2026 Winter Olympics, Megan Oldham achieved outstanding success by winning a gold medal in the women’s freestyle skiing big air event and a bronze medal in the women’s ski slopestyle event; and

WHEREAS these achievements bring pride not only to Canada, but also to the Township of The Archipelago and the local community of Parry Sound, inspiring youth and aspiring athletes throughout the region; and

NOW THEREFORE BE IT RESOLVED that Council for The Corporation of the Township of The Archipelago hereby congratulates Megan Oldham on her extraordinary achievements at the 2026 Winter Olympic Games; and

FURTHER BE IT RESOLVED Council extends its heartfelt best wishes to Megan Oldham for continued success in her athletic pursuits and expresses the pride of the Township and the community of Parry Sound in her accomplishments.

Carried

3. DISCLOSURE OF PECUNIARY INTEREST

3.1 Councillor Cade Fraser - 2026 Georgian Bay Biosphere Work Plan and Budget Additional Items

business client relationship

4. MINUTES OF THE PREVIOUS MEETINGS

4.1 Regular Meeting of Council

26-020
Moved by: Councillor Emery
Seconded by: Councillor Ashley

NOW THEREFORE BE IT RESOLVED that the Minutes of the Regular Meeting of Council held on January 16, 2026 be approved.

Carried

4.2 Committee of the Whole Meeting

26-021
Moved by: Councillor Zanussi
Seconded by: Councillor MacLeod

NOW THEREFORE BE IT RESOLVED that the Minutes of the Committee of the Whole Meeting held on January 15, 2026, be approved.

Carried

5. DEPUTATIONS

5.1 Ellen Walker, West Parry Sound Ontario Health Team

Councillor Sheard welcomed Ellen Walker, Executive Director of the West Parry Sound Ontario Health Team, to the meeting.

Ms. Walker provided an overview of the West Parry Sound Ontario Health Team and the services it provides the region. A brief video about the organization was shared.

Ms. Walker answered questions from Council. Councillor Sheard thanked Ms. Walker for her presentation.

5.2 Debbie Stivrins, Rotary Club of Parry Sound. Rotary Club of Parry Sound Chartered 1936 Update

Councillor Sheard welcomed Rotary Club of Parry Sound President, Debbie Stivrins, and Treasurer, Mary Lynn Black, to the meeting.

Ms. Stivrins provided an overview of the Rotary Club, highlighting the programs and services offered in 2025, as well as the organization's financial contributions to several local initiatives. She thanked The Archipelago for its ongoing support over the years.

Councillor Sheard thanked Ms. Stivrins and Ms. Black for their presentation.

5.3 10:15 a.m. Liz McWalter, Request for Letter of Support, Jones Island Rear Lighthouse

Councillor Sheard welcomed Liz McWalter to the meeting.

Ms. McWalter advised Council that, in July 2025, the Canadian Coast Guard informed Carling Township of its intention to demolish the Jones Island Rear Lighthouse and replace it with a light mounted on a metal tower. She provided an overview of lighthouse heritage designations and emphasized the importance of preserving marine navigation structures in Georgian Bay. Ms. McWalter requested that The Archipelago urge the federal government to pause the proposed demolition to allow for public consultation and a review of restoration alternatives.

Council expressed support for the request and directed staff to prepare a letter of support.

6. CLOSED MEETING

26-022
Moved by: Councillor MacLeod
Seconded by: Councillor Frost

NOW THEREFORE BE IT RESOLVED that Council move into a CLOSED MEETING at 10:41a.m., pursuant to Section 239(2) of the *Municipal Act, 2001,* S.O. 2001, c.25, as amended.

Carried

6.1 Closed Minutes of Previous Meetings

7. OPEN MEETING

26-023
Moved by: Councillor Cade Fraser
Seconded by: Councillor Zanussi

NOW THEREFORE BE IT RESOLVED that Council move out of a CLOSED MEETING at 10:44 a.m.

Carried

8. UNFINISHED PLANNING BUSINESS

9. OFFICIAL PLAN/ZONING AMENDMENTS

10. CONSENT APPLICATIONS

11. SITE PLAN CONTROL

12. SHORE/CONCESSION ROAD ALLOWANCES

13. REPORT OF TASK FORCES/COMMITTEES

13.1 ROMA Delegation - Update

The Committee of Adjustment met from 11:02 a.m. to 11:31 a.m. Council then recessed and resumed regular business at 11:41 a.m.

Members of Council who attended the Rural Ontario Municipal Association (ROMA) Conference in January shared key takeaways from the conference and related delegations.

John MacKinnon, Chief Administrative Officer, advised Council that a follow-up meeting has been scheduled with the Ministry of Energy and Mines regarding the Township's ROMA delegation on broadband initiatives.

14. CORRESPONDENCE

14.1 Council Correspondence

26-024
Moved by: Councillor Cade Fraser
Seconded by: Councillor Zanussi

NOW THEREFORE BE IT RESOLVED that Council receives the Revised February 2026 Council Correspondence listing.

Carried

15. OTHER BUSINESS

15.1 Status of Geopark Project

Reeve Liverance provided an update on developments pertaining to the Georgian Bay Geopark.

Staff were directed to invite Margaret Hastings to a future Council meeting to provide an update on the Georgian Bay Geopark and to consult with legal counsel on how the Township can prohibit the Geopark from using The Archipelago in its marketing materials.

15.2 Tamarack North Centre Update

John MacKinnon reported that the opening of the Tamarack North Centre has been delayed from May 2026 to July 2026.

He further noted that a pre-opening sneak peek fundraising event has been scheduled for May 23, 2026, and inquired if any Members would be interested in attending. Reeve Liverance, Councillor Sheard, and Councillor Emery expressed interest in attending.

15.3 2025 Year-End By-law Enforcement Services Activity Report

26-025
Moved by: Councillor Ashley
Seconded by: Reeve Liverance

WHEREAS the By-law Enforcement Service provides Council with an annual year end report as specified in Resolution No. 25-177. Included in the report are various statistics, enforcement actions, staffing levels, projects, and suggested changes to the overall by-law program; and

WHEREAS maintaining enforcement and other statistics promotes data-based decision making and resource allocation that help the By-law Enforcement Service engage in effective public education and proactive initiatives; and

WHEREAS based on historical data from 2025 and previous years, the majority of summer by-law inquiries are received between the hours of 08:00-17:00 (8:00 a.m.- 5:00 p.m.); and

WHEREAS shifting the By-law Enforcement Service hours of operation to better align with inquiry volume will improve overall service to the public.

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago receive the 2025 Year End By-law Enforcement Services Activity Report as information; and

FURTHER BE IT RESOLVED that Council affirm the by-law enforcement approach for 2026, maintaining a similar approach to 2025. This would entail maintaining current standards, staffing, by-laws, educational philosophy, and the proactive initiatives schedule; and

FINALLY BE IT RESOLVED that the summer hours of operation for the By-law Enforcement Service be updated to Monday-Sunday, 08:00-17:00hrs (8:00 a.m.-5:00 p.m.) to better align with inquiry volume.

Carried

15.4 Request to Province to maintain local, independent, municipality governed watershed-based conservation authorities

26-026
Moved by: Councillor MacLeod
Seconded by: Councillor Cade Fraser

WHEREAS the Township of The Archipelago has long demonstrated a strong and unwavering commitment to environmental stewardship, watershed protection, and the preservation of its globally significant Georgian Bay shoreline, wetlands, forests, and inland waters for present and future generations; and

WHEREAS Conservation Authorities play a critical role in watershed-based resource management, natural hazard prevention, and environmental protection through local, independent, and municipally governed organizations; and

WHEREAS the Province of Ontario has proposed changes to Conservation Authority boundaries and governance, including the creation of an “Eastern Lake Ontario Regional Conservation Authority,” as outlined in Environmental Registry Notice 025-1257; and

WHEREAS the Township of The Archipelago has received a number of resolutions from municipalities expressing concerns with, and not supporting, the proposed changes to Conservation Authority structures and boundaries;

NOW THEREFORE BE IT RESOLVED that Council of the Corporation of the Township of The Archipelago formally requests that the Province of Ontario maintain local, independent, municipally governed, watershed-based Conservation Authorities; and

FURTHER BE IT RESOLVED that Council does not support the proposed “Eastern Lake Ontario Regional Conservation Authority” boundary configuration as outlined in Environmental Registry Notice 025-1257; and

FINALLY BE IT RESOLVED that this resolution be forwarded to the Minister of the Environment, Conservation and Parks, the Minister of Natural Resources, the Premier of Ontario, the Association of Municipalities of Ontario (AMO), and area municipalities for information and support.

Carried

15.5 Georgian Cliffs Memorial Park Cemetery Committee Report

Moved by: Councillor Ashley
Seconded by: Councillor Emery

NOW THEREFORE BE IT RESOLVED that Council approve the recommendation of the Georgian Cliffs Memorial Park Cemetery Advisory Committee approve the draft Georgian Cliffs Memorial Park Cemetery 2026 budget as recommended by the Georgian Cliffs Memorial Park Cemetery Advisory Committee.

Amendment:
26-027
Moved by: Councillor Ashley
Seconded by: Councillor Manners

NOW THEREFORE BE IT RESOLVED that Council refer the draft Georgian Cliffs Memorial Park Cemetery Advisory Committee 2026 budget as recommended by the Georgian Cliffs Memorial Park Cemetery Advisory Committee, to the Finance Committee.

Carried

Moved by: Councillor Emery
Seconded by: Councillor Frost

NOW THEREFORE BE IT RESOLVED that Council approve the recommendation of the Georgian Cliffs Memorial Park Cemetery Advisory Committee that all future Township-organized Remembrance Day ceremonies be held at the Pointe au Baril Community Centre to ensure an indoor ceremony option is available.

Amendment:
26-028
Moved by: Councillor Ashley
Seconded by: Councillor Emery

NOW THEREFORE BE IT RESOLVED that Council approve the recommendation of the Georgian Cliffs Memorial Park Cemetery Advisory Committee that all future Township-organized Remembrance Day ceremonies be held in the northern part of the Township be held at the Pointe au Baril Community Centre to ensure an indoor ceremony option is available.

Carried

26-029
Moved by: Councillor Frost
Seconded by: Councillor Manners

NOW THEREFORE BE IT RESOLVED that Council approve the recommendation of the Georgian Cliffs Memorial Park Cemetery Advisory Committee that the Public Works Department investigate the feasibility of purchasing and installing a new cenotaph at the Pointe au Baril Community Centre and report back to the Committee with its findings and recommendations.

Carried

15.6 Corporate Banking Services

26-030
Moved by: Councillor Ashley
Seconded by: Councillor Emery

NOW THEREFORE BE IT RESOLVED that Finance Report 2026-01 Municipal Corporate Banking Services be received as information; and

FURTHER BE IT RESOLVED that the Director of Finance & Administration be authorized to execute the necessary documents with RBC Royal Bank for banking services for a term of five (5) years with an extension option for another five year period if mutually agreed upon.

Carried

15.7 Great Lakes Day - March 4-6, 2026, Washington DC

26-031
Moved by: Councillor Cade Fraser
Seconded by: Councillor MacLeod

NOW THEREFORE BE IT RESOLVED that Councillor Peter Frost be approved to attend the Great Lakes Day on March 3-4, 2026 in Washington, D.C.

Carried

15.8 Holiday Cove Marina Fees 2026

26-032
Moved by: Councillor Ashley
Seconded by: Councillor Emery

WHEREAS it is important to evaluate the fees charged at Holiday Cove Marina to ensure continued service delivery, financial health, and infrastructure maintenance; and

WHEREAS Holiday Cove Marina does not offer the same suite of services as other marinas, yet we look to remain in line with market rates; and

WHEREAS similar to previous years an increase of 5% has been applied to previous year rates.

NOW THEREFORE BE IT RESOLVED that Council approve the Fee Schedule provided for Holiday Cove Marina for 2026, as attached.

Carried

15.9 WPS OPP Detachment Board - Citizen Appointments

26-033
Moved by: Councillor Cade Fraser
Seconded by: Reeve Liverance

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago hereby supports the appointments of Lesley Harries-Jones, and Christine Kasulke as citizen representatives to the West Parry Sound OPP Detachment Board.

Carried

15.10 2026 Georgian Bay Biosphere Work Plan and Budget Additional Items

Councillor Cade Fraser declared a conflict on this item. (business client relationship)

Councillor Cade Fraser left the room.

26-034
Moved by: Councillor Manners
Seconded by: Reeve Liverance

NOW THEREFORE BE IT RESOLVED the Council direct staff to review future grant and funding opportunities to address Japanese knotweed within the Township of The Archipelago, in partnership with Georgian Bay Biosphere.

Carried

Councillor Cade Fraser resumed her seat.

16. BY-LAWS

16.1 Site Plan Control By-law (Sable Street Studios Inc.)

2026-02
Moved by: Councillor Emery
Seconded by: Councillor Manners

That By-law 2026-02, being a By-law to designate 1 A421 Island, being Shawanaga Island, A421 PCL 8142 N/S, The Archipelago as a site plan control area (Sable Street Studios Inc.), be read and finally passed on the 20th day of February, 2026.

Carried

16.2 Zoning By-law Amendment Z06-25 (Singer)

A2222-26
Moved by: Councillor Ashley
Seconded by: Reeve Liverance

That By-law A222-26, being a By-law to amend By-law No. A2000-07 (the Comprehensive Zoning By-law) 1 Island B344 (locally known as Simonett Island), being PCL 25341 SEC SS; Island B344 in Georgian Bay in front of the Twp of Cowper, The Archipelago (Singer), be read and finally passed on the 20th day of February, 2026.

Carried

16.3 Site Plan Control By-law (Singer)

2026-03
Moved by: Councillor Ashley
Seconded by: Reeve Liverance

That By-law 2026-03, being a By-law to designate 1 Island B344 (locally known as Simonett Island), being PCL 25341 SEC SS; Island B344 in Georgian Bay in front of the Twp of Cowper, The Archipelago, as a site plan control area (Singer), be read and finally passed on the 20th day of February, 2026.

Carried

16.4 Pothole Prevention Grant Approval

2026-04
Moved by: Councillor Zanussi
Seconded by: Councillor Ashley

That By-law 2026-04, being a By-law to Authorize the Execution of a Transfer Payment Agreement Between His Majesty the King in right of Ontario as represented by Hon. Minister of Transportation and The Corporation of the Township of The Archipelago for the Pothole Prevention and Repair Program, be read and finally passed on the 20th day of February, 2026.

Carried

17. QUESTION TIME

18. NOTICE OF MOTION

19. MOTIONS OF WHICH NOTICE HAS BEEN PREVIOUSLY GIVEN

20. CONFIRMING BY-LAW

2026-05
Moved by: Councillor Emery
Seconded by: Councillor Frost

That By-law 2026-05, being a By-law to Confirm the Proceedings of the Regular Meeting of Council Held on February 20, 2026, be read and finally passed on the 20th day of February, 2026.

Carried

21. ADJOURNMENT

26-035
Moved by: Councillor Frost
Seconded by: Councillor MacLeod

NOW THEREFORE BE IT RESOLVED that the Regular Meeting of Council held on February 20, 2026 be adjourned at 1:04pm.

Carried

Bert Liverance, Reeve

Maryann Martin, Clerk

MINUTES

Meeting of Council

March 13, 2026, 9:15 a.m.
Council Chambers
9 James Street, Parry Sound, Ontario

Members Present:	Bert Liverance, Reeve Laurie Emery, Councillor Ward 1 Peter Frost, Councillor Ward 2 Earl Manners, Councillor Ward 3 Scott Sheard, Councillor Ward 3 David Ashley, Councillor Ward 4 Rick Zanussi, Councillor Ward 4 Darlene Cade Fraser, Councillor Ward 5 Dan MacLeod, Councillor Ward 6
Members Absent:	Tom Lundy, Councillor Ward 1 Alice Barton, Councillor Ward 4
Staff Present:	John MacKinnon, Chief Administrative Officer Maryann Martin, Clerk Cale Henderson, Manager of Development & Environmental Services Erin Robinson, Chief Financial Officer/Treasurer Alana Torresan, Deputy Clerk

1. NATIONAL ANTHEM

2. CALL TO ORDER

The meeting was called to order at 9:15 a.m.

2.1 Traditional Land Acknowledgement Statement

2.2 Meeting Decorum

2.3 Announcement of Public Meetings

2.3.1 Committee of Adjustment

The Committee of Adjustment met at 11:00 a.m. to consider one application.

2.4 Approval of Agenda

26-036
Moved by: Councillor MacLeod
Seconded by: Councillor Ashley

NOW THEREFORE BE IT RESOLVED that the March 13, 2026 Revised Council Agenda, be approved.

Carried

3. DISCLOSURE OF PECUNIARY INTEREST

4. MINUTES OF THE PREVIOUS MEETINGS

5. DEPUTATIONS

5.1 Dave Garagan, Donald Sanderson, and Jim Hanna. West Parry Sound Health Centre.

Reeve Liverance welcomed West Parry Sound Health Centre (WPSHC) Board Chair, Dave Garagan, and Chief Executive Officer, Donald Sanderson, to the meeting.

Mr. Garagan and Mr. Sanderson provided an update on new WPSHC programs and initiatives. Mr. Sanderson advised Council of the Health Centre’s efforts to secure provincial funding for the purchase of a Magnetic Resonance Imaging (MRI) machine for Parry Sound.

The Committee inquired whether a motion of support would assist the Health Centre in securing funding. Mr. Sanderson indicated that municipal support would be valuable..

Staff were directed to prepare a motion for consideration later in the meeting.

Mr. Garagan and Mr. Sanderson thanked The Archipelago for its generous and ongoing support over the years.

5.2 Margaret Hastings. Opposition to GeoPark

Reeve Liverance welcomed Margaret Hastings to the meeting.

Ms. Hastings provided an update on recent developments related to the Georgian Bay Geopark and responded to questions from Members. Council reiterated its concerns that the project is focused on economic development opportunities within the region rather than environmental stewardship.

Staff were directed to prepare a motion for the April Council Meeting outlining the Township's continued objection to the Geopark.

Council recessed for a break at 10:32 a.m. and reconvened at 10:45 a.m. The Committee of Adjustment met from 11:00 a.m. to 11:22 a.m., after which regular Council business resumed.

6. CLOSED MEETING

7. OPEN MEETING

8. UNFINISHED PLANNING BUSINESS

9. OFFICIAL PLAN/ZONING AMENDMENTS

10. CONSENT APPLICATIONS

11. SITE PLAN CONTROL

12. SHORE/CONCESSION ROAD ALLOWANCES

13. REPORT OF TASK FORCES/COMMITTEES

13.1 Great Lakes Day, Washington, D.C., Update

Councillor Frost provided an update on his recent trip to Washington, D.C. for Great Lakes Day on Capital Hill.

14. CORRESPONDENCE

14.1 Council Correspondence

26-037
Moved by: Councillor Emery
Seconded by: Councillor Ashley

NOW THEREFORE BE IT RESOLVED that Council receives the March 2026 Revised Council Correspondence listing.

Carried

15. OTHER BUSINESS

15.1 Canada Community Building Fund transfer to the Township of The Archipelago

26-038
Moved by: Councillor Ashley
Seconded by: Councillor Frost

WHEREAS in 2025 the Town of Parry Sound and the Township of The Archipelago were successful in their joint application to the Housing Enabling Water Systems Fund (HEWSF) Intake 2 program to upgrade Pump Station No. 2 in the Town of Parry Sound; and

WHEREAS the Township of The Archipelago entered into a funding agreement under the Canada Community-Building Fund Municipal Funding Agreement (MFA) administered by the Association of Municipalities of Ontario; and

WHEREAS the Township committed to a financial contribution of $360,000 toward the project as part of this funding arrangement.

NOW THEREFORE BE IT RESOLVED that the Council of the Township of The Archipelago hereby confirms and ratifies the allocation and transfer of $360,000 under the Municipal Funding Agreement on the Canada Community-Building Fund to the Town of Parry Sound for the Pump Station No. 2 upgrade project.

Carried

15.2 Request that the Minister of Education extricate the West Parry Sound municipalities from the Near North District School Board

26-039
Moved by: Councillor Sheard
Seconded by: Councillor MacLeod

WHEREAS the Town of Parry Sound, at its Regular Meeting held on November 18, 2025, requesting that the Minister of Education extricate the West Parry Sound Municipalities from the Near North District School Board, with a first preference to reinstate the former West Parry Sound District School Board, and a second preference to join the Simcoe Muskoka District School Board; and

WHEREAS the West Parry Sound Municipalities collectively support this initiative and wish to present a united position to the Honourable Paul Calandra, Minister of Education; and

WHEREAS concerns have been raised regarding the underrepresentation of West Parry Sound trustees on the Near North District School Board despite the region contributing education levy revenues at a significantly higher proportion; ongoing governance issues within the Board; and the handling of the JK–12 school construction project affecting the West Parry Sound area; and

WHEREAS students residing in the Township of The Archipelago attend schools within the West Parry Sound family of schools for their elementary and secondary education; and

WHEREAS the residents of The Township of The Archipelago contribute more per household in education levies than any other municipality in the Districts of Parry District and North Bay, and

WHEREAS the Council of the Corporation of the Township of The Archipelago wishes to support its students and families and calls upon the Minister of Education to address these long-standing concerns to ensure that students in West Parry Sound are not further disadvantaged;

NOW THEREFORE BE IT RESOLVED that the Council of the Corporation of the Township of The Archipelago hereby supports the Town of Parry Sound’s request to the Minister of Education to extricate the West Parry Sound municipalities from the Near North District School Board, with the sole preference to reinstate the former West Parry Sound District School Board; and

FURTHER BE IT RESOLVED that this resolution be forwarded to the Premier Doug Ford, the Minister of Education Paul Calandra, the Minister of Municipal Affairs and Housing Rob Flack, the Associate Minister of Municipal Affairs and Housing and MPP for Parry Sound Muskoka Graydon Smith, Chief Adam Pawis of Shawanaga First Nation, Chief Warren Tabobondung of Wasauksing First Nation, Mayors and Reeve of Parry Sound District, FONOM, AMO, OSUM and the Community Schools Alliance.

Carried

15.3 Parry Sound Founders Circle - Attendees

26-040
Moved by: Councillor Cade Fraser
Seconded by: Councillor Zanussi

NOW THEREFORE BE IT RESOLVED that the following Members of Council are hereby authorized to attend the Parry Sound Area Founders Circle Awards Dinner: Councillor Laurie Emery & Reeve Bert Liverance.

Carried

15.4 Council Remuneration and Expenses 2025

26-041
Moved by: Councillor Ashley
Seconded by: Councillor MacLeod

NOW THEREFORE BE IT RESOLVED that Council hereby recieve the Council Remuneration & Expense Report for 2025, as presented.

Carried

15.5 Pointe Au Baril Lands Working Group

26-042
Moved by: Councillor Frost
Seconded by: Councillor Zanussi

NOW THEREFORE BE IT RESOLVED that Council establish the Pointe au Baril Working Group, to be led by the CAO, and appoint Councillor Emery and Councillor Sheard as members of the group.

Carried

15.6 West Parry Sound SMART Community Network Inc. - Consent for Dissolution

26-043
Moved by: Councillor Emery
Seconded by: Councillor Cade Fraser

WHEREAS the West Parry Sound (WPS) Smart Community was formed in December 2015 as an incorporated not-for-profit corporation under the Ontario Corporations Act, with their operating name being WPS SMART; and

WHEREAS WPS SMART's formation was supported by the Township of The Archipelago through Resolution #15-097 and the other six municipalities that comprise West Parry Sound (WPS) through similar resolutions; and

WHEREAS WPS SMART's vision was "to bring future proof high-speed, reliable, and affordable internet to WPS with the goal of achieving sustainable economic growth, job creation, social cohesion and a culture of innovation"; and

WHEREAS WPS SMART, through significant efforts spanning a decade, advanced its vision through efforts by its Board Members towards infrastructure building, advocacy, funding, partnerships and governance; and

WHEREAS WPS SMART's decade-long efforts have resulted in broadband internet reaching new areas in all WPS municipalities; and

WHEREAS on the 24th day of January 2025 the Board of West Parry Sound SMART Community Network Inc. passed a resolution to propose the dissolution of the West Parry Sound SMART Community Network Inc.; and

WHEREAS Member consent is required for dissolution.

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago as a body having appointed a Member to the West Parry Sound SMART Community Network Inc., does hereby authorize and direct the Manager of Technology and Innovation and the Clerk to sign the CONSENT FORM for the dissolution of West Parry Sound SMART Community Network Inc. attached hereto as Schedule "A"; and

FURTHER BE IT RESOLVED that Council for the Township of The Archipelago formally acknowledges and extends sincere thanks to WPS SMART's Chair Lis McWalter and all serving Board Members for their commitment, leadership, and significant contributions to the advancement of broadband expansion in the Township of The Archipelago and West Parry Sound region.

Carried

15.7 2025 Council Achievements

26-044
Moved by: Councillor MacLeod
Seconded by: Councillor Zanussi

NOW THEREFORE BE IT RESOLVED that Council be hereby receive the 2025 Council Achievements, as presented.

Carried

15.8 Ontario Pumped Storage Hydropower Project - Public Comment Period

26-045
Moved by: Councillor Ashley
Seconded by: Councillor Sheard

NOW THEREFORE BE IT RESOLVED that staff be hereby directed, in consultation with the Environment Committee, to prepare comments on the Ontario Pumped Storage Hydropower Project for submission during the public comment period on behalf of Council.

Carried

15.9 Great Lakes and St. Lawrence Cities Initiative Annual General Meeting - Attendees

26-046
Moved by: Councillor Cade Fraser
Seconded by: Councillor MacLeod

NOW THEREFORE BE IT RESOLVED that the following Members of Council are approved to attend the Great Lakes and St. Lawrence Cities Initiative Annual General Meeting on May 6-8, 2026 in Hamilton, ON: Councillor Cade Fraser and Councillor Dan MacLeod.

Carried

15.10 Building Permit Fees

26-047
Moved by: Councillor Frost
Seconded by: Councillor Emery

WHEREAS the Township of The Archipelago's building permit fees were last reviewed in 2017, and the last substantial modification to the fee schedule was made in 2011; and

WHEREAS Council has reviewed the Building Department's Information Report including a comparative review of building permit fees in the surrounding municipalities; and

WHEREAS Council is considering increasing building permit fees and the administrative fees applicable to construction commenced without the benefit of a permit; and

WHEREAS pursuant to 7(6) of the Building Code Act, a public meeting is required before passing or amending a by-law that imposes building permit fees.

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago hereby direct staff to prepare and submit a report with recommended revisions to the building permit fee schedule, including applicable administrative fees, for Council's consideration prior to scheduling the required public meeting.

Carried

15.11 West Parry Sound Health Centre - MRI Machine

26-048
Moved by: Councillor Sheard
Seconded by: Councillor Cade Fraser

WHEREAS the Parry Sound District municipalities and institutions manage the delivery of key services with dramatic seasonal population increases from over 46,000 permanent residents to over 100,000 seasonal residents during peak months, aging population, and major northern highways through our territory; and

WHEREAS the West Parry Sound Health Centre (WPSHC) successfully underpins the municipalities of West Parry Sound and their residents with efficient and effective integrated medical services; and

WHEREAS the WPSHC is one of only five medium-sized hospitals in Ontario without a magnetic resonance imaging (MRI) capability and missing a fundamental component of modern acute care; and

WHEREAS an in-hospital, fully provisioned diagnostic service provides a standard of safe, integrated, and predictable care for our rural, northern communities, and recognizes the additional pressure of major highway transportation routes throughout our district; and

WHEREAS in-hospital, fully provisioned MRI diagnostic service will attract first-rate medical resources to WPSHC; and

WHEREAS the Province of Ontario is currently in the process of adding 50 new MRI machines to 43 hospitals across the province to address these gaps.

NOW THEREFORE BE IT RESOLVED that the Township of The Archipelago (The Archipelago) supports the Province's consideration of funding an in-hospital MRI, fully integrated into the WPS healthcare system; and

FURTHER BE IT RESOLVED that The Archipelago asserts that the implementation of an integrated in-hospital MRI is the only financially

responsible and safe model for rural and northern residents; and

FINALLY BE IT RESOLVED that this resolution be forwarded to the Honourable Sylvia Jones, Minister of Health for Ontario and Deputy Premier, the Honourable Graydon Smith, Associate Minister of Municipal Affairs and Housing and MPP for Parry Sound Muskoka, Chief Adam Pawis of Shawanaga First Nation, Chief Warren Tabobondung of Wasauksing First Nation, Mayors and Reeve of Parry Sound District, FONOM, AMO, and OSUM.

Carried

16. BY-LAWS

16.1 Restricted Acts of Council (Lame Duck Periods)

2026-06
Moved by: Councillor Ashley
Seconded by: Councillor MacLeod

That By-law 2026-06, being a By-law to Authorize Delegated Authority for Certain Acts during the Restricted Authority (Lame Duck) Council Period, be read and finally passed on the 13th of March, 2026.

Carried

16.2 Designate Signing Authorities for Banking and Financial Documentation Purposes

2026-07
Moved by: Councillor Emery
Seconded by: Councillor Ashley

That By-law 2026-07, being a By-law to designate authorized signing authorities for the Township of The Archipelago for banking and financial documentation purposes, be read and finally passed on the 13th day of March, 2026.

Carried

17. QUESTION TIME

Councillor Cade Fraser provided an update on the Federation of Ontario Cottagers' Associations (FOCA) Annual General Meeting held earlier this month. She noted that The Archipelago and Councillor Frost were recognized for their work on the floating accommodation initiative last year.

18. NOTICE OF MOTION

19. MOTIONS OF WHICH NOTICE HAS BEEN PREVIOUSLY GIVEN

20. CONFIRMING BY-LAW

2026-08
Moved by: Councillor Frost
Seconded by: Councillor Cade Fraser

That By-law 2026-08, being a By-law to Confirm the Proceedings of the Regular Meeting of Council Held on March 13, 2026, be read and finally passed on the 13th day of March, 2026.

Carried

21. ADJOURNMENT

26-049
Moved by: Councillor Cade Fraser
Seconded by: Councillor MacLeod

NOW THEREFORE BE IT RESOLVED that the Regular Meeting of Council held on March 13, 2026 be adjourned at 11:51 a.m.

Carried

Bert Liverance, Reeve

Maryann Martin, Clerk

MINUTES

Committee of the Whole

February 19, 2026, 9:15 a.m.
Council Chambers
9 James Street, Parry Sound, Ontario

Members Present:	Bert Liverance, Reeve Laurie Emery, Councillor Ward 1 Tom Lundy, Councillor Ward 1 Peter Frost, Councillor Ward 2 Earl Manners, Councillor Ward 3 Scott Sheard, Councillor Ward 3 David Ashley, Councillor Ward 4 Alice Barton, Councillor Ward 4 Rick Zanussi, Councillor Ward 4 Darlene Cade Fraser, Councillor Ward 5 Dan MacLeod, Councillor Ward 6
Staff Present:	John MacKinnon, Chief Administrative Officer Maryann Martin, Clerk Cale Henderson, Manager of Development & Environmental Services Josh Badger, Director of Facilities and Operational Services Erin Robinson, Chief Financial Officer/Treasurer Alana Torresan, Deputy Clerk Steve Stone, Planner Tera Macfie, Planning Coordinator

1. CALL TO ORDER

The meeting was called to order at 9:15 a.m.

1.1 MEETING DECORUM

1.2 ANNOUNCEMENT OF PUBLIC MEETINGS

1.3 DISCLOSURE OF PECUNIARY INTEREST

1.3.1 Councillor Cade Fraser - 2026 Georgian Bay Biosphere Work Plan and Budget Additional Items

business client relationship

2. FINANCE AND ADMINISTRATION

2.1 2025 Year-End By-law Enforcement Services Activity Report

Liam Thompson, Protective Services Coordinator, summarized the 2025 Year-End By-law Enforcement Services Activity Report, noting a 75% increase in the overall volume of inquiries compared to the previous year. He provided a detailed overview of by-law enforcement activity and geographic data collected throughout 2025. Jordan Robinson, the Township's part-time By-law Enforcement Officer hired in 2025, was formally introduced to the Committee.

Mr. Thompson proposed a motion for Council's consideration to amend the By-law Enforcement Level of Service Policy by adjusting summer hours of operation from 9:00 a.m.–6:00 p.m. to 8:00 a.m.–5:00 p.m. to better align with call volumes.

No concerns were raised regarding the recommendation.

Staff were directed to bring forward a motion for consideration at the March Council Meeting.

2.2 Request that the Minister of Education extricate the West Parry Sound municipalities from the Near North District School Board

Councillor Sheard reported that the Town of Parry Sound and the Township of McKellar have passed resolutions requesting that the Minister of Education extricate the West Parry Sound municipalities from the Near North District School Board and reinstate the West Parry Sound District School Board. He recommended that Council take a position on the matter at the next meeting.

Staff were directed to prepare a motion for consideration at the March Council Meeting.

2.3 Request to Province to maintain local, independent, municipality governed watershed-based conservation authorities

Reeve Liverance reported that the Ministry of the Environment, Conservation and Parks has announced its intention to introduce legislation to establish an Ontario Provincial Conservation Agency and to consolidate conservation authorities across the province. He expressed concerns with the proposed amalgamations and recommended that Council pass a motion outlining the Township's opposition.

The Committee expressed support for the recommendation.

Staff were directed to bring forward a motion for consideration at the February Council Meeting.

2.4 Georgian Cliffs Memorial Park Cemetery Committee Report

Councillor Manners, Chair of the Georgian Cliffs Memorial Park Advisory Committee, provided an update on the Committee's January 28, 2026 meeting. He reported that the Committee approved the Cemetery's 2026 budget and is recommending that Council consider hosting all future Township-run Remembrance Day ceremonies at the Pointe au Baril Community Centre, following a request from the community.

Councillor Manners presented a second recommendation for Council's consideration, requesting that staff investigate the costs associated with the purchase of a new war memorial at the Community Centre. It was noted that the existing memorial at the Cemetery would remain in place.

No concerns were raised with the Committee's recommendations.

Staff were directed to bring forward motions for consideration at the February Council Meeting.

2.5 Corporate Banking Services

Erin Robinson, Chief Financial Officer, summarized her report regarding the issuance of a request for proposal (RFP) to secure a new financial vendor for municipal corporate banking services. She reported that RBC Royal Bank received the highest score through the RFP process and that staff are recommending Council authorize the execution of a five-year service agreement.

Ms. Robinson responded to questions from the Committee regarding the recommendation. No concerns were raised.

Staff were directed to bring forward a motion for consideration at the February Council Meeting.

The Committee recessed for a break at 10:31 a.m. and resumed business at 10:47 a.m.

2.6 West Parry Sound Health Centre Application for MRI

Councillor Sheard advised the Committee that the West Parry Sound Health Centre is in the process of applying for funding for Parry Sound's first magnetic resonance imaging (MRI) machine. He emphasized that supporting the application is in the Township's interest, as it benefits Archipelago residents. Councillor Sheard expressed a preference for the MRI to be located at the hospital rather than a private healthcare facility and recommended that Council consider passing a motion outlining the Township's position on the matter.

No concerns were raised with the recommendation.

Staff were directed to bring forward a motion for consideration at next month's Council Meeting.

2.7 The Path Forward – DSSAB's Approach to Housing Loss Prevention & Encampments

Councillor Zanussi reported that the District of Parry Sound Social Services Administration Board (DSSAB) is hosting a workshop titled 'The Path Forward – DSSAB's Approach to Housing Loss Prevention and Encampments' from 10:00 a.m. to 4:00 p.m. on April 23, 2026 and encouraged members of Council to attend. John MacKinnon noted that he will be attending the workshop on behalf of staff.

2.8 CRA and Underused Housing Tax Auditing

John MacKinnon advised the Committee that staff have received several inquiries from seasonal Archipelago residents who have been notified of audits under the Canada Revenue Agency's Underused Housing Tax Program. He reported that residents with seasonal access only properties can contact the Township to have their files reviewed. If staff confirm that a property is accessible only seasonally, the Township will provide a letter confirming this fact.

2.9 Great Lakes Day - March 4-6, 2026, Washington

Reeve Liverance reported that he is unable to attend the Great Lakes Day event in Washington, D.C., in March and inquired if any other member of Council would be interested. Councillor Frost expressed interest in attending.

No concerns were raised regarding the matter.

Staff were directed to bring forward a motion for consideration at the February Council Meeting.

3. CLOSED MEETING

Moved by: Councillor Frost
Seconded by: Councillor Emery

NOW THEREFORE BE IT RESOLVED that the Committee of the Whole move into a CLOSED MEETING at 10:00 a.m., pursuant to Section 239(2)(b) and (f) of the Municipal Act, 2001, S.O. 2001, c.25, as amended, to deal with personal matters about an identifiable individual, including municipal or local board employees; and litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board.

Carried

3.1 10:00 a.m. Z03-25 Zoning By-law Amendment Island A472 (Double Island) Ballentine - OLT Hearing Update

3.2 Citizen Appointments to WPS OPP Detachment Board

4. OPEN MEETING

Moved by: Councillor Sheard
Seconded by: Councillor Frost

NOW THEREFORE BE IT RESOLVED that the Committee of the Whole move out of a CLOSED MEETING at 10:13 a.m.

Carried

5. PLANNING AND BUILDING

5.1 Zoning By-law Amendment Z06-25

Steve Stone, Planner, summarized his report and recommendation to rezone Island B344 (locally known as Simonett Island) from the ‘Coastal/Island Residential (CR)’ Zone to the ‘Coastal/Island Residential Exception 100 (CR-100)’ Zone.

Mr. Stone answered questions from the Committee regarding site specific regulations.

Staff were directed to bring forward a By-law for consideration at the February Council Meeting.

5.2 Building Permit Summary

No issues were raised with the report.

Cale Henderson, Director of Development Services and Environmental Initiatives, reported that staff will be bringing forward a report on building permit fees next month.

6. ENVIRONMENT

6.1 2026 Georgian Bay Biosphere Work Plan and Budget Additional Items

Councillor Cade Fraser declared a conflict on this item. (business client relationship)

Cale Henderson summarized his report on the optional 'add-ons' programs outlined in Georgian Bay Biosphere's (GBB) 2026 work plan budget presented at the January Committee of the Whole meeting.

The Committee discussed the three additional items and reached a consensus not to include any of the services in the 2026 budget. Staff were directed to work with GBB to explore future funding opportunities to address Japanese knotweed within the Township.

Staff were directed to bring forward a motion for consideration at the February Council Meeting.

6.2 Great Lakes St. Lawrence - Ontario Regional Advisory Committee Meeting - Winter 2026

Reeve Liverance reported that he was unable to attend the February 11, 2026 Great Lakes and St. Lawrence Cities Initiative (GLSLCI) Ontario Regional meeting. He advised that the meeting materials are included in the agenda for the Committee’s information.

Reeve Liverance noted that any ideas for motions to be considered at the GLSLCI Annual General Meeting can be sent to the Environment Committee to be reviewed at next month's meeting.

7. PUBLIC WORKS

7.1 Pointe au Baril Lighthouse Letter and Lighthouse Maintenance

Josh Badger, Director of Operations and Facilities, presented a draft letter to Parry Sound MP Scott Aitchison regarding The Archipelago's concerns about the condition of the Pointe au Baril Lighthouse and the support required to ensure its continued preservation and operation.

A few minor revisions to the letter were recommended. Staff were directed to make the revisions and proceed with sending the letter to MP Aitchison.

7.2 Holiday Cove Marina Fees 2026

Josh Badger presented the proposed 2026 fee schedule for Holiday Cove Marine. The Committee was informed that similar to 2025, a 5% increase to dockage rates is being recommended.

No issues with the proposed rates were raised.

Staff were directed to bring forward a motion for consideration at the February Council Meeting.

7.3 Pothole Prevention Grant Approval

Josh Badger advised the Committee that the Township was successful in securing $38,000 in funding through the Ministry of Transportation's Pothole Prevention and Repair Program.

No concerns were raised regarding the grant.

Staff were directed to bring forward a By-law to execute the funding agreement at the February Council Meeting.

8. ADJOURNMENT

The meeting adjourned at 12:06 p.m.

Bert Liverance, Reeve

Maryann Martin, Clerk

MINUTES

Committee of the Whole

March 12, 2026, 9:15 a.m.
Council Chambers
9 James Street, Parry Sound, Ontario

Members Present:	Bert Liverance, Reeve Laurie Emery, Councillor Ward 1 Peter Frost, Councillor Ward 2 Earl Manners, Councillor Ward 3 Scott Sheard, Councillor Ward 3 David Ashley, Councillor Ward 4 Rick Zanussi, Councillor Ward 4 Darlene Cade Fraser, Councillor Ward 5 Dan MacLeod, Councillor Ward 6
Members Absent:	Tom Lundy, Councillor Ward 1 Alice Barton, Councillor Ward 4
Staff Present:	John MacKinnon, Chief Administrative Officer Maryann Martin, Clerk Erin Robinson, Chief Financial Officer/Treasurer Alana Torresan, Deputy Clerk

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1. CALL TO ORDER

The meeting was called to order at 9:15 a.m.

On behalf of Council, Councillor Sheard presented Reeve Liverance with a gift in honour of his late mother.

1.1 MEETING DECORUM

1.2 ANNOUNCEMENT OF PUBLIC MEETINGS

1.3 DISCLOSURE OF PECUNIARY INTEREST

2. FINANCE AND ADMINISTRATION

2.1 Request that the Minister of Education extricate the West Parry Sound municipalities from the Near North District School Board

Councillor Sheard provided an update on the February 19, 2026 community meeting hosting by the Minister of Education regarding the JK-Grade 12 school.

Councillor Sheard recommended that Council consider supporting the Town of Parry Sound and Township of McKellar's resolutions requesting the Minister of Education to extricate the West Parry Sound municipalities from the Near North District School Board and to reinstate the West Parry Sound District School Board.

No issues with the recommendation were raised.

Staff were directed to bring forward a motion for consideration at the March Council Meeting.

2.2 Restricted Acts of Council (Lame Duck Periods)

Maryann Martin, Clerk, summarized her report regarding the restricted acts of Council process and the requirement to pass a by-law outlining delegation authorities should Council enter a “lame duck” period in August 2026.

No issues with the recommendation were raised.

Staff were directed to bring forward a By-law for consideration at the March Council Meeting.

2.3 2025 Council Achievements

John MacKinnon, Chief Administrative Officer, presented the draft 2025 Council Achievements and delivered a slideshow presentation outlining key accomplishments completed in 2025.

2.4 Parry Sound Founders Circle - Attendees

John MacKinnon reported that as part of the Township's recent sponsorship of the Parry Sound Founders Circle Gala event, the municipality received two tickets to the event. He inquired which members of Council would be interested in attending.

Reeve Liverance and Councillor Emery expressed interest in attending.

Staff were directed to bring forward a motion for consideration at the March Council Meeting.

2.5 Council Remuneration and Expenses 2025

Erin Robinson, Chief Financial Officer, summarized her report on 2025 Council remuneration and expenses.

The Committee discussed the breakdown of the report.

Staff were directed to bring forward a motion for consideration at the March Council Meeting.

2.6 Pointe Au Baril Lands Working Group

John MacKinnon summarized his report and recommendation to establish a working group, led by the CAO, to advance the Pointe au Baril Lands project. Mr. MacKinnon advised that, if approved, two members of Council would need to be appointed to the working group.

Councillor Sheard and Councillor Emery indicated their interest in participating.

Staff were directed to bring forward a motion for consideration at the March Council Meeting.

The Committee recessed for a break from 10:12 a.m. and resumed regular business at 10:24 a.m.

3. TECHNOLOGY

3.1 West Parry Sound SMART Community Network Inc. - Consent for Dissolution

Joe Villeneuve, Manager of Technology and Innovation, informed the Committee that the Township received notice from the Chair of the West Parry Sound SMART Community Network Inc. regarding the organization's intent to begin the process of dissolution. It was noted that all voting members must provide written consent to complete the dissolution.

Mr. Villeneuve expressed his gratitude to the organization for its advocacy in improving connectivity in the region over the years.

No concerns were raised regarding the proposed dissolution of the organization.

Staff were directed to bring forward a motion for consideration at the March Council Meeting.

3.2 Meeting with Ministry Energy and Mines - Broadband Connectivity Update

Joe Villeneuve provided an update on a recent meeting he, the CAO, and Councillor Sheard attended with the Ministry of Energy and Mines regarding a request for additional funding to expand connectivity efforts in the Pointe au Baril region. The meeting was a follow-up to the Township's request made during a ROMA delegation earlier this year.

Councillor Sheard reported that the meeting was positive, with the Ministry indicating that the project would be a strong candidate for future funding.

4. PLANNING AND BUILDING

4.1 Building Permit Summary

No issues were raised.

4.2 Building Permit Fees

Mark Macfie, Chief Building Official, summarized his report and sought direction on whether there is interest in reviewing the Township's building permit fee schedule.

The Committee discussed the matter and reached a consensus to proceed with a review, with fees to be aligned at a minimum with neighbouring municipalities, while recognizing the additional costs associated with the Township's water-based geography. The Committee also expressed interest in having staff investigate the implementation of administrative fees for construction initiated prior to obtaining a building permit.

Staff were directed to bring forward a motion for consideration at the March Council Meeting.

5. ENVIRONMENT

5.1 Great Lakes St. Lawrence Cities Initiative AGM Resolution - March 13th Deadline

Reeve Liverance inquired whether the Committee wished to put forward a motion for the Great Lakes and St. Lawrence Cities Initiative (GLSLCI) Annual General Meeting in May. Following discussion, the Committee agreed that additional time was required to develop a motion. Reeve Liverance noted that he would contact GLSLCI to confirm whether the submission deadline would allow for consideration following the April Council Meeting.

Reeve Liverance reported that additional members of Council have expressed interest in attending the GLSLCI Annual General Meeting. Councillor Cade Fraser and Councillor MacLeod indicated their interest.

Staff were directed to bring forward a motion for consideration at the March Council Meeting.

5.2 Ontario Pumped Storage Hydropower Project - Public Comment Period

Councillor Manners advised the Committee that the Impact Assessment Agency of Canada has initiated a public comment period relating to the Pumped Storage Hydropower Project in Meaford. The comment period is open from March 6 to April 6, 2026.

Staff were directed to work with the Environment Committee to prepare comments, highlighting the municipality’s concern that an environmental assessment is not required for the project.

Reeve Liverance noted that Georgian Bay Forever’s (GBF) request for $20,000 to support water testing related to the Pumped Storage Hydropower Project is currently not included in the draft 2026 budget. John MacKinnon advised that no other municipalities have indicated an interest in contributing funding to share costs.

The Committee discussed the matter and emphasized the importance of this research in protecting Great Lakes water quality.

Staff were directed to invite GBF to a future meeting to present on the research project and outline their funding request. Should Council wish to proceed, a motion approving the funding would be brought forward, and GBF could invoice the Township for the work.

The Committee recessed for a break at 11:46 a.m. and resumed regular business at 11:51 a.m.

5.3 Ontario's next steps to modernize conservation authorities

Reeve Liverance reported that, based on feedback regarding the proposed changes to conservation authority structures, the Ministry of the Environment, Conservation and Parks has revised the boundaries from the initially proposed seven regions to nine.

6. PUBLIC WORKS

6.1 Local Improvement Request – LIC-001 – Haarmeyer N Kapikog Roads

John MacKinnon summarized a local improvement request submitted by Gerry Haarmeyer to upgrade Kapikog North Road, Munro Drive, Kapikog Dam Road (up to Joyce Lane), and Joyce Lane from summer-only to year-round maintenance. He provided an overview of the estimated capital cost of $855,000, to be shared among the 37 affected properties, as well as the annual operating costs resulting in an estimated 0.5% to 1% tax increase for the South Archipelago. Mr. MacKinnon advised that, should Council pass a motion to proceed to the next step within the local improvement request framework, a formal petition would be circulated to all benefiting property owners.

The Committee discussed the request, with several members raising concerns regarding the ongoing operating costs being borne by unaffected South Archipelago residents.

Staff were directed to obtain legal advice on whether the Township could allocate the annual operating costs to the 37 affected properties and report back at the April Committee meeting prior to considering advancement to the petition stage.

6.2 Council Recommendation Report - Shared Waste Services District of Muskoka- MATTER DEFERRED TO APRIL MEETING

This item was deferred to the April Committee of the Whole Meeting due to the absence of the Director Operations and Facilities.

6.3 Operations and Facilities Update

John MacKinnon summarized the March operations and facilities update report, highlighting the release of the 2025 landfill annual report.

No issues were raised with the report.

7. CLOSED MEETING

Moved by: Councillor MacLeod
Seconded by: Councillor Cade Fraser

NOW THEREFORE BE IT RESOLVED that the Committee of the Whole move into a CLOSED MEETING at 1:32 p.m., pursuant to Section 239(3.1) of the Municipal Act, 2001, S.O. 2001, c.25, as amended, to deal with educating or training the members.

Carried

7.1 Dr. Elizabeth Carlson-Manathara. Indigenous-Settler Relationships, Decolonization, and Treaty Training

8. OPEN MEETING

Moved by: Councillor Frost
Seconded by: Councillor Cade Fraser

NOW THEREFORE BE IT RESOLVED that the Committee of the Whole move out of a CLOSED MEETING at 3:51 p.m.

Carried

9. ADJOURNMENT

The meeting adjourned at 3:51 p.m.

Bert Liverance, Reeve

Maryann Martin, Clerk

Township of The Archipelago
REQUEST FOR DEPUTATION

In accordance with the Procedural By-law, any person desiring to present information orally on matters of fact or to make a request of Council shall submit a request to the Clerk no later than 12:00 noon on the Wednesday of the week prior to the subject meeting. Each deputation as addressed shall be limited to not more than fifteen (15) minutes. Extensions to these limits will be at the discretion of the majority of Council. There will be no debate of the subject matter presented.

Subject: West Parry Sound Health Centre Foundation Update and Community Event Walk-Run-Pole

Preferred Date: April 17, 2026 Alternate Date: _____

Name: Deborah Loosemore, CEO

Email Address: dloosemore@wpshc.com

Phone: 705-774-6571

Street Address: 6 Albert St

City: Parry Sound Postal Code: P2A 3W4

Will the deputation speakers be presenting virtually or in-person at the Township office?
☑ Virtually (i.e. Zoom) ☐ In-person at the Township office

Name of group or person(s) being represented (if applicable), including the person(s) who will be speaking and/or present at the meeting:

West Parry Sound Health Centre Foundation

Brief statement outlining the purpose of the open deputation:

To provide an update on the West Parry Sound Health Centre Foundation and discuss the upcoming community event Walk-Run-Pole being held throughout the month of May (online) with a culmination in-person event at the Stockey Centre June 07th.

Personal information on this form is collected under the legal authority of the Municipal Act, S.O. 2001, c.25, as amended. The information is collected and maintained for the purpose of creating a record that is available to the general public pursuant to Section 27 of the Municipal Freedom of Information and Protection of Privacy Act. Questions about this collection should be directed to the Clerk, Township of The Archipelago, 9 James St., Parry Sound, Ontario, P2A 1T4, Telephone 705-746-4243 Ext. 301.

WEST PARRY SOUND HEALTH CENTRE FOUNDATION

PRESENTATION TO THE ARCHIPELAGO TOWN COUNCIL
April 17, 2026

Deborah M. Loosemore CEO

WEST PARRY SOUND
HEALTH CENTRE
FOUNDATION

Our 'Why'

To know that whenever you need health care at the West Parry Sound Health Centre, you can trust that your health care team has the equipment and technology to provide the best possible care.

Our Mission

To raise the vital funds required to meet the evolving health care needs of everyone who lives, works and vacations in our beautiful region.

Our Values

We are dedicated to improving health outcomes for all.
Together, we can make a difference.
We embrace new ideas to enhance health care delivery.
We are committed to transparency and responsible stewardship of your contributions.

WEST PARRY SOUND HEALTH CENTRE FOUNDATION

Awesome Support!

Apr 1 2020 - Mar 31 2025
$17,819,315 raised

8,437 donors

$16,281,347 transferred to the hospital and to the endowment.

WEST PARRY SOUND HEALTH CENTRE FOUNDATION

Our Strategic Direction

Meet the ongoing and special project capital needs of the WPSHC

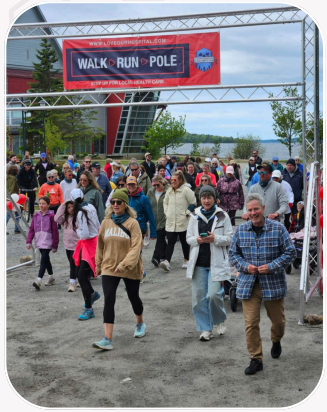
Eliminate the backlog of deferred purchases by 2029

Grow the endowment fund to $30 million by 2050

Ensure strong governance and accountability policies and practices.

WEST PARRY SOUND HEALTH CENTRE FOUNDATION

Connecting With Our Communities Across the Region



Walk, Run, Pole

JUNE 7

Total raised:
last 5 years: $426,441

MooseFM Radiothon

AUGUST

Total raised
last 5 years: $288,392

Classic Boat Tour & Auction

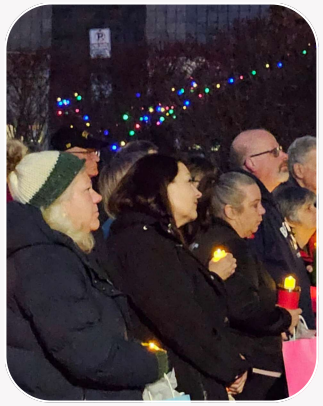
MAY 14-28 - auction
JULY 25 - live event

Total raised
last 5 years: $50,836

Driving for Diagnostics

SEPTEMBER 19

Total raised
last 5 years: $346,336



Lights of Love

TBD

Total raised
last 5 years: $7,867

WEST PARRY SOUND HEALTH CENTRE FOUNDATION

What's Next?

- Innovation and growth
- Future-proofing
- Relationships
- Accountability

WEST PARRY SOUND HEALTH CENTRE FOUNDATION

June 10, 2025

Thank You!

WEST PARRY SOUND HEALTH CENTRE FOUNDATION

DEBORAH LOOSEMORE CEO
DLOOSEMORE@WPSHC.COM
CELL: 705-774-6571

WWW.WPSHCF.COM

The Township of The Archipelago

Recommendation Report

Report No.: RR-SR01-26 **Date:** April 16, 2026

Originator: Cale Henderson, Director

Subject: Shore Road Allowance Application – SR01-26 (Cramp)

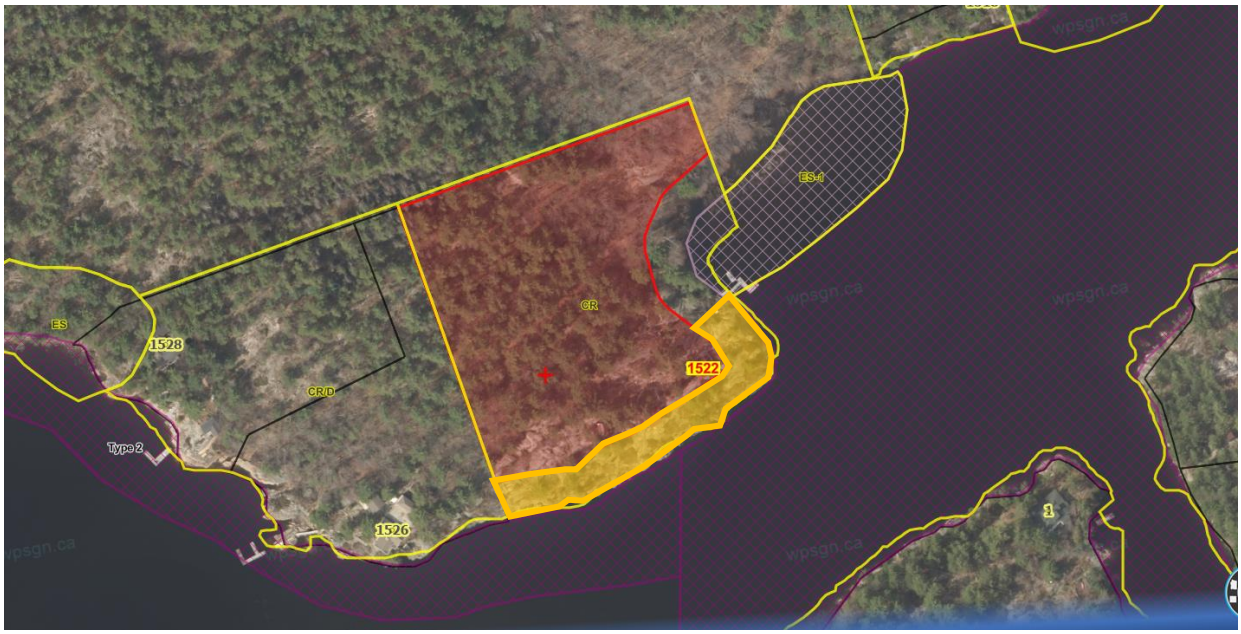
RECOMMENDATION

That Council approves the stopping up, closure and conveyance of a portion of the original shore road allowance fronting 1522 Georgian Bay Water, as shown on the attached schedule submitted on February 13, 2026.

BACKGROUND

Please find attached a location map, aerial photo, and sketch identifying the applicant's property, municipally known as 1522 Georgian Bay Water. The subject property is located in the Pointe Au Baril Islands Neighbourhood. The shore road allowance abuts the main channel leading into the harbour. A portion of the shore road allowance abuts an environmentally sensitive area being Type 1 Fish Habitat. No portion of the shore road allowance is used for access by any abutting landowners or the public (Figure 1).

Figure 1



ANALYSIS

Sections 14.35 through 14.40 provide Council with guidance pertaining to Municipal and Original Shore Road Allowances. Specifically, Policy 14.39 states that "*Council will encourage the closing of original shore road allowances and transferring the title of this land to abutting owners except where the shore road allowance is required for public access, travel, environmental protection or portage purposes*."

- In this instance, staff are of the opinion that this SRA along the north shore of the property is not required for public access or environmental protection.
- Conversely, the SRA on the east side of the property abuts Type 1 Fish Habitat (ES-1 Zone). It is the practice of the Archipelago not to convey SRAs abutting these features.

Policy 14.40 states that *"only the portion of the shore road allowance above the controlled or normal highwater mark is to be sold to the abutting owner with the balance, if any, being retained by the Municipality."*

- This stipulation will be verified by the applicant's survey.

FINANCIAL IMPLICATIONS

N/A

CONCLUSION

The Township's administrative policy is to encourage applications for the closure and conveyance of original shore road allowance to abutting landowners, except where the shore road allowance is required for public access, travel, environmental protection, or portage purposes. None of these exceptions apply to the portion of the shore road allowance that is being requested.

It is the opinion of staff that Council can approve the stopping up, closure and conveyance of a portion of the original shore road allowance fronting 1522 Georgian Bay Water, as shown on the attached schedule.

Respectfully Submitted,

Cale Henderson, MCIP, RPP
Director, Development Services & Environmental Initiatives

ATTACHMENTS

1. Location Map - 1522 Georgian Bay Water
2. Aerial Map - 1522 Georgian Bay Water
3. Sketch - 1522 Georgian Bay Water

Attachment 1 – Location Map

Attachment 2 – Aerial Map

Attachment 3 – Sketch

Township of The Archipelago

REVISED

COUNCIL CORRESPONDENCE

Regular Meeting of Council
April 17, 2026

✱ Township of The Archipelago has already endorsed this resolution, or action has already been taken

➢ **(Add-on)**

FEDERAL GOVERNMENT

[01]

PROVINCIAL GOVERNMENT

[02] Ministry of Municipal Affairs and Housing
RE: Building Homes and Improving Transportation Infrastructure Act, 2026 (Bill 98)

➢[02A]
Ministry of Northern Economic Development and Growth
RE: Request for photos of Northern Ontario tourism destinations

ARCHIPELAGO CORRESPONDENCE - OUTBOUND

[03] Township of the Archipelago
RE: Submission to the Canadian Impact Assessment Registry regarding the Ontario Pumped Storage Hydropower Project

WEST PARRY SOUND AREA MUNICIPALITIES

[04] West Parry Sound Recreation & Cultural Centre Joint Municipal Service Board
RE: 2026 Budget Contribution
RE: Open Meeting Minutes – March 11, 2026
RE: Open Meeting Agenda – April 8, 2026
➢RE: Open Meeting Minutes – April 8, 2026

[05] Belvedere Heights Board of Management

RE: March 25, 2025 Meeting Agenda

*[06] Request to Province to maintain local, independent, municipally governed, watershed-based Conservation Authorities
RE: Town of Parry Sound

[07] Request to Province to clarify its intentions with respect to the land claim and resolving the issue of additional Magnetawan First Nation lands being taken for the expansion of Highway 69
RE: Town of Parry Sound

[08] Request to Province to increase Ontario Works and Ontario Disability Support Programs rates to reflect the costs of living and index Ontario Works rates to inflation going forward
RE: Township of Carling

ONTARIO MUNICIPALITIES

*[09] Request to Government of Canda to maintain and protect reduced-rate postal distribution for library materials through legislation
RE: Township of Perry
RE: Township of Greater Madawaska
RE: Township of Puslinch
➢RE: Township of Terrace Bay

[10] Request to Province to extend the annual Ontario Community Infrastructure Fund envelope at not less than $400 million beyond its current five-year term ending in 2026, with no reductions in subsequent provincial budgets
RE: Township of North Glengarry
RE: Township of Greater Madawaska

[11] Request to the Ontario Veterinary College, Ontario Ministry of Agriculture, Food and Agribusiness, and the Canadian Veterinary Medical Association to consider expanding enrollment capacity at the Ontario Veterinary college to allow more qualified applicants to pursue certification as large animal veterinarians
RE: Municipality of South Huron

[12] Request to Province to review and modernize the Heritage Organization Development Crant, including restoring its real purchasing power through inflationary adjustment and exploring options for increased or multi-year operating stability
RE: Municipality of South Huron

[13] Resolution endorsing the Architectural Conservancy of Ontario Proposal to include $10 million per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding
RE: Town of Saugeen Shores

[14] Request to Province to undertake a comprehensive, province-wide consultation process before moving forward with any changes to the governance structure of English public school boards
RE: Municipality of Bluewater

[15] Request to Province to work with the Government of Canada to declare the expansion and modernization of Highways 11 and 17 a project of national significance
RE: Township of Black River Matheson

[16] Request to Province to focus its upcoming 2030 Poverty Reduction Strategy around reducing measures of material deprivation, such as food security and to raise social assistance rates to meet life's basic needs
RE: Municipality of Chatham-Kent

[17] Request to Province to provide financial assistance to municipalities to offset all additional costs directly and demonstrably incurred as a result of compliance with the Act and not general increases to police budgets
RE: County of Prince Edward

[18] Resolution expressing support for the principles and objectives of Bill 21, Protect Our Food Act, 2025
RE: Municipality of Strathroy-Caradoc

[19] Letter of support for the Association of Ontario Road Supervisors (AORS) request for support for advancing measures that will strengthen protections for municipal works and contractors
RE: Township of Oro Medonte

[20] Letter to the Province requesting significant changes to Bill 9 the Municipal Accountability Act, 2025
RE: City of Sarnia

[21] Request to Province to further amend the Ontario Heritage Act
RE: Town of Lincoln

[22] Request to Province to amend Christopher's Law (Sexual Offender Registry, 2000) to make the Ontario Sex Offender Registry publicly accessible
RE: Township of Wellesley
➢RE: City of Pickering

[23] Letter to Senator regarding concerns with the Alta High Speed Rail Project (Bill C-15 Budget)
RE: Rideau Lakes Township
RE: Township of Otonabee-South Monaghan

FIRST NATIONS

[25]

RATEPAYER ASSOCIATIONS

[26]

RATEPAYERS/OTHERS

[27]

AGENCIES

[28] District of Parry Sound Social Services Administration Board
RE: Chief Administrative Officer's Report March 2026

[29] Federation of Northern Ontario Municipalities (FONOM)
RE: March 21, 2026 Press Release – FONOM Board Advances Northern Priorities at Meeting in Kirkland Lake
RE: March 21, 2026 Press Release – FONOM Supports Provincial Highway 11/17 Safety Measures While Calling for Continued Progress
RE: March 26, 2026 Press Release – FONOM Welcomes Key Northern Investments in Ontario Budget and NORDS Extension
RE: March 31, 2026 Press Release – FONOM Calls for Fair Housing Funding as Development Charge Changes Risk Leaving Northern Communities Behind
RE: April 8, 2026 Press Release – FONOM Urges Ontario to Act as Manitoba Advances Compassionate Intervention Legislation
RE: May 10, 2026 Annual Report to Members

[30] Near North District School Board
RE: 2026 Trustee Elections Process

➢[30A]
North Bay Parry Sound District Health Unit
RE: April 9, 2026 Press Release – Public Health a Community Effort: Health Unit Honours Local Partners

ENVIRONMENT

[31] Resolution expressing concerns with TC Energy's Proposed Pumped Storage Project at Meaford
RE: Township of Tiny

[32] Save Georgian Bay
RE: Concerns Regarding TC Energy's Proposed Pumped Storage Project at Meaford

[33] Georgian Bay Great Lakes Foundation

RE: Letter to Federal Government regarding the declining water levels of Georgian Bay

[34] Pat Maloney, Meaford Resident
RE: Concerns Regarding TC Energy's Proposed Pumped Storage Project at Meaford

MISCELLANEOUS

[35] Bobby Orr Hall of Fame
RE: Bobby Orr Hall of Fame Induction Ceremony on June 13, 2026

Ministry of Municipal Affairs and Housing

Office of the Minister

777 Bay Street, 17th Floor
Toronto ON M7A 2J3
Tel.: 416 585-7000

Ministère des Affaires municipales et du Logement

Bureau du ministre

777, rue Bay, 17e étage
Toronto (Ontario) M7A 2J3
Tél. : 416 585-7000

Ontario

234-2026-1123

April 1, 2026

On March 30, 2026, our government introduced the *Building Homes and Improving Transportation Infrastructure Act, 2026,* (Bill 98). Through this legislation and accompanying measures, we are creating the conditions for Ontario to build the housing and infrastructure it needs to grow and remain competitive. These changes will help get shovels in the ground faster for much-needed housing, and housing enabling-infrastructure projects, while improving the way people and goods move across Ontario.

A brief description of the proposals in this bill are included in this letter below. You are also invited to review the Environmental Registry of Ontario and Regulatory Registry of Ontario posting links provided with this letter and share any feedback you may have.

If you have any questions, please reach out to my Director of Stakeholder and Caucus Relations, Tanner Zelenko, at Tanner.Zelenko@ontario.ca

I look forward to our continued collaboration with our municipal partners as we build a more prosperous, resilient and competitive economy that will enhance affordability and the quality of life for Ontario residents and families.

Sincerely,

Hon. Robert J. Flack
Minister of Municipal Affairs and Housing

c. Prabmeet Sarkaria, Minister of Transportation
Todd McCarthy, Minister of the Environment, Conservation and Parks
Graydon Smith, Associate Minister of Municipal Affairs and Housing
Robert Dodd, Chief of Staff, Minister's Office
Matthew Rae, Parliamentary Assistant, Municipal Affairs and Housing
Laura Smith, Parliamentary Assistant, Municipal Affairs and Housing
Brian Saunderson, Parliamentary Assistant, Municipal Affairs and Housing
Martha Greenberg, Deputy Minister, Municipal Affairs and Housing
David McLean, Assistant Deputy Minister, Municipal Affairs and Housing
Laurie Miller, Assistant Deputy Minister, Municipal Affairs and Housing
Sean Fraser, Assistant Deputy Minister, Municipal Affairs and Housing

Development Charges Act, 1997 – Ministry of Municipal Affairs and Housing

Schedule 3 of the Bill would make amendments to the *Development Charges Act, 1997*.

New section 4.5 would provide that non-profit retirement home developments are exempt from development charges.

The Schedule would also make technical amendments to address out-of-date cross-references in provisions related to front-ending agreements.

You may provide your comments on the proposed changes to the *Development Charges Act, 1997* through the Ontario Regulatory Registry
https://www.regulatoryregistry.gov.on.ca/proposal/52054

Municipal Act, 2001 – Ministry of Municipal Affairs and Housing

The Schedule repeals and remakes section 93 of the *Municipal Act, 2001*, to address barriers to the development of communal water and wastewater systems and increase housing supply across Ontario.

New subsection 93 (1) of the Act provides that no person shall construct, maintain or operate a non-municipal water or sewage public utility without first applying for and obtaining the consent of the municipality. Under new subsection 93 (2) of the Act, a municipality that receives an application for one of these utilities must review that application and either provide consent subject to conditions and limits that are agreed upon, or, in the case of a regulation having been made setting out criteria or conditions that must be met, and the municipality is of the opinion that regulated requirements have been met, the municipality must provide consent to the application. Regulation-making authority would be made to establish the criteria or conditions related to applications for consent and for the proposed public utility.

You may provide your comments on the proposed changes to the *Municipal Act, 2001* through the Environmental Registry of Ontario (ERO) notice and the Ontario Regulatory Registry (ERO 026-0302) from March 30, 2026 to April 29, 2026.

Planning Act – Ministry of Municipal Affairs and Housing

Schedule 7 of the Bill proposes the following amendments to the *Planning Act* that would help create the conditions necessary to support housing and community development. If passed, the proposed changes would:

- Specify a standardized structure and a standardized set of land use designations for local official plans (i.e., lower- and single-tier municipalities and planning boards).
- Provide a two-phased implementation approach for the new official plan framework which focuses on the 29 large and fast-growing municipalities in the first phase,
- Remove redundant requirement for municipalities to include climate change policies in their official plans,
- Provide the Minister with authority to exempt lower-tier municipalities from requirement to conform with upper-tier official plan to facilitate voluntary early implementation of the proposed official plan framework,

- Provide that for an already approved Protected Major Transit Station Area (PMTSA), only official plan amendments changing the boundaries of the PMTSA or the planned population and jobs for the area would require the Minister's approval,
- Remove the legislative requirement for the Minister to provide notice on proposed amendments to or revocations of Minister's Zoning Orders (MZOs),
- Provide flexibility for removing Simcoe County's planning responsibilities in up to three separate phases, based on municipal readiness, and
- Facilitate the implementation of provisions from Bill 23, the *More Homes Built Faster Act, 2022*, that provide for a new framework for developer-identified land, including encumbered land and privately owned public spaces (POPS) arrangements, to count toward municipal parkland dedication requirements.
- Remove references to "sustainable design" from site plan control and restrict municipalities from requiring an owner of land to provide electric vehicle supply equipment in connection with off-street vehicular parking facilities, so that municipalities may not impose 'enhanced' development standards at the lot level that are not required for health, safety, or environmental performance (e.g., stormwater).
- Provide the Minister with authority to establish a minimum lot size through regulation.

We are interested in receiving your comments on these proposed measures. Comments can be made through the Environmental Registry of Ontario and the Ontario Regulatory Registry from March 30, 2026, to April 29, 2026:

- ERO 026-0300: Proposed Planning Act, City of Toronto Act, 2006, Building Code Act, 1992 and Municipal Act, 2001 Changes (Schedules 7, 2 and 1 of Bill 98, the Building Homes and Improving Transportation Infrastructure Act, 2026.

We are also interested in receiving any comments you may have on other associated proposals:

- ERO 026-0315: Consultation on upper-tier official plans, secondary plans, and site and area-specific policies
- ERO 026-0310: Consultation on site plan control reform under the *Planning Act* and the *City of Toronto Act, 2006*
- ERO 026-0305: Proposed Changes to Various Regulations Under the *Planning Act* to Facilitate the Electronic Submission of Information and Materials to Approval Authorities and Allow Notices to be Given Electronically to the Province
- ERO 026-0314: Proposed Changes to Various Regulations Under the *Planning Act* and the *City of Toronto Act, 2006* to Specify Additional "Prescribed Professions" for the Purposes of a Complete Application
- ERO 026-0313: Streamlining the Information and Material that Planning Authorities can Require as Part of a Complete Application
- ERO 026-0309: Proposed Regulation to Prohibit Mandatory Enhanced Development Standards as a Condition of Land Division Approvals
- ERO 026-0311: Proposed Regulatory Approach to Establish a Minimum Residential Lot Size in Urban Areas
- ERO 026-0304: Draft Projection Methodology Guideline to support the implementation of the Provincial Planning Statement, 2024
- ERO 026-0312: Proposed Changes to Support Standardizing of Parkland Requirements Under the *Planning Act*

The Environmental Registry postings provide additional details regarding the proposed changes.

Building Code Act, 1992 – Ministry of Municipal Affairs and Housing

Schedule 1 amends the *Building Code Act, 1992* to clarify that standards for the protection or conservation of the environment are included in the meaning of municipal by-laws respecting the construction or demolition of buildings for the purposes of section 35 of the Act.

ERO 026-0300: Proposed Planning Act, City of Toronto Act, 2006, Building Code Act, 1992 and Municipal Act, 2001 Changes (Schedules 7, 2 and 1 of Bill 98, the Building Homes and Improving Transportation Infrastructure Act, 2026.

City of Toronto Act, 2006 – Ministry of Municipal Affairs and Housing

The proposed change would, through various amendments to section 114 of the *City of Toronto Act, 2006*, remove references to "sustainable design" in site plan control. Changes would also be made to allow the Minister to establish a minimum lot size through regulation under the *Planning Act*.

ERO 026-0300: Proposed Planning Act, City of Toronto Act, 2006, Building Code Act, 1992 and Municipal Act, 2001 Changes (Schedules 7, 2 and 1 of Bill 98, the Building Homes and Improving Transportation Infrastructure Act, 2026

Water and Wastewater Public Corporations Act, 2025 – Ministry of Municipal Affairs and Housing

The ministry is proposing legislative amendments to the *Water and Wastewater Public Corporations Act*, *2025.* These include:

- Explicitly prohibiting private ownership in any new Water and Wastewater Public Corporation (WWPC) to align with the government's intent to maintain 100% public sector ownership and respond to the strong feedback we have heard on the issue from the public, unions, associations and municipalities regarding privatization.
- Supporting the continuation of services and existing contracts – so that transferred contracts and agreements are not affected by a transfer to a new WWPC. This includes contracts such as employment or insurance, permits, licenses or a collective agreement, helping to support an efficient transfer and continuity of service during the transfer process.
- Supporting labour and employment continuity by clarifying that certain rights (such as successor, employment, and pay equity rights) are carried forward to a new WWPC.
- This would include regulation-making authority to help ensure continuity of services related to contracts and employees that are transferred to a new WWPC.
- Prohibiting the transfer of long-term municipal water and wastewater debt to a WWPC to provide clarity and reduce lender uncertainty, while creating new regulation-making authority to enable future regulations to address other matters related to municipal debt.

You may provide your comments on the proposed changes to the *Water and Wastewater Public Corporations Act, 2025* through the Environmental Registry of Ontario (ERO) notice and the Ontario Regulatory Registry (026-0301) from March 30, 2026 to April 29, 2026.
https://ero.ontario.ca/notice/026-0301

Safe Drinking Water Act, 2002 – Ministry of the Environment, Conservation and Parks

Schedule 8 of the Bill proposes a change to the *Safe Drinking Water Act, 2002 (SDWA)* to clarify that a drinking water system owned by a WWPC would be considered a municipal drinking water system under the SDWA. This change would ensure that WWPCs are subject to the same public health and safety requirements under the SDWA that apply to all municipal drinking water systems.

The Bill also proposes changes to the *Safe Drinking Water Act* that would deem municipal consent to have been provided under the *Safe Drinking Water Act* for a proposed non-municipal drinking water system if consent has been provided by a municipality under the *Municipal Act* and regulated requirements under that Act were met. This avoids duplication of the municipal consent and helps to remove a barrier to development on communal systems.

You may provide your comments on the proposed changes to the *Safe Drinking Water Act, 2002* through the Environmental Registry of Ontario (ERO) notices related to the *Municipal Act, 2001*, 026-0302, and the *Water and Wastewater Public Corporations Act, 2025*, 026-0301 from March 30, 2026 to April 29, 2026.
https://ero.ontario.ca/notice/026-0301
https://ero.ontario.ca/notice/026-0302

Fare Alignment and Seamless Transit Act, 2026 – Ministry of Transportation

Schedule 4 of the bill enacts the *Fare Alignment and Seamless Transit Act, 2026*. The proposed legislation would authorize the Minister of Transportation to make regulations:

1. **Prescribing local transit systems** in the GTHA that are subject to the Act.
2. **Establishing One Fare 2.0**, including: setting fare prices and categories; defining eligibility and fare discount policies; establishing fare and transfer policies between prescribed transit systems (e.g., free transfers); requiring participation in a unified fare payment system approved by the Minister (e.g., PRESTO); and determining how fares shall be apportioned among prescribed transit systems in a geographic zone, which could result in the reallocation of fare revenue collected in one prescribed transit system to another prescribed transit system in a different municipality.
3. **Improving service to key regional destinations** by designating new and existing routes as "priority routes", including routes that may cross municipal boundaries; setting service standards for priority routes; and prescribing requirements for service integration between prescribed transit systems, including requiring a prescribed transit system to provide services outside of its primary service area (i.e., in other municipalities).

4. **Improving specialized transit service,** including requiring prescribed specialized transit systems to: participate in a unified trip booking system approved by the Minister; and provide transportation a prescribed distance outside of its primary service area (i.e., in another municipality) without requiring a person with a disability to transfer to a different passenger transportation system.

5. **Creating exemptions** from the Act or regulations.

Metrolinx Act, 2006 – Ministry of Transportation

Schedule 5 amends *the Metrolinx Act, 2006* to create a voluntary, streamlined compliance reporting process for Metrolinx which will be more scoped than the traditional building permit process. The proposed compliance reporting process does not override the existing building permit process. Instead, it allows for more flexibility for Metrolinx by creating a streamlined process to get building science expertise from municipalities.

The proposed legislative amendments require municipalities, upon receiving a proposed construction or demolition notice from Metrolinx, to provide Metrolinx with a report that includes:

- An assessment of whether the proposal would contravene the Building Code.
    - Municipalities would not include a review of certain *Planning Act* requirements such as municipal zoning bylaw and site plan approvals.
- An assessment of the applicability of the Architects Act or the Professional Engineers Act.
- An assessment of whether every person who prepared the relevant building documents had the correct qualifications under the Building Code.
- Any other prescribed information.

The proposed legislation also enables the Minister of Transportation, through regulation, to prescribe additional exemptions to applicable law and specific timelines for municipal inspections and conveyance of occupancy reports, among other items.

Ministry of Northern Economic Development and Growth

Office of the Minister

16th Floor, Suite 1600
438 University Avenue
Toronto ON M5G 2K8

Ministère du Développement et de la croissance économique du Nord

Bureau du ministre

16e étage, bureau 1600
438, avenue University
Toronto ON M5G 2K8

Ontario

774-2026-116

April 9, 2026

To Northern Ontario Mayors:

Thank you for your continued cooperation and partnership in our shared mission to build and protect Northern Ontario. Your actions are more important now than ever. With the current economic and trade uncertainty, it's crucial that our province stands united to protect the people and economy in the North.

As the Minister of Northern Economic Development and Growth, I am deeply committed to promoting Northern Ontario. To that end, I am launching a creative social media campaign for summer 2026 to promote tourism across the region. This campaign will feature a variety of tourist destinations over the summer, aimed at encouraging people to explore and experience the beauty of the North.

As experts in your community, I would appreciate your top recommendations for a must-see destination, hidden gem or iconic attraction that we can feature in our campaign. Whether it's a stunning lookout, a renowned landmark or a local tourism business, your insights will be invaluable.

To showcase the beauty of your community, I kindly ask that you send us your best, highest-quality photos of the two to three attractions you would like us to highlight in our campaign. My ministry is looking for an image that captures its essence and invites others to experience it firsthand. By submitting photos, your organization confirms that it has the necessary rights or permissions for their use as described in this letter. If any submitted photos include identifiable individuals, a signed individual consent must be provided as attached. This requirement applies where a person's likeness is recognizable in the image. No further consent is required for landscape or attraction-only photos that do not include identifiable individuals.

Once we gather all the suggested sites, we will create a calendar of featured destinations. As your jurisdiction's day approaches, we will notify you so you can watch for and share the post.

Thank you again for your partnership. Together, we can showcase the incredible offerings of Northern Ontario and inspire visitors to explore our remarkable region.

For all your suggestions and photos, please email bronwyn.gould@ontario.ca or call 437-772-8629 if you have any questions. I look forward to a summer filled with record breaking tourism in Northern Ontario.

Sincerely,

The Honourable George Pirie
Minister of Northern Economic Development and Growth

Attachment

Photo/Video Consent Form

Thank you for volunteering to let the Ontario government use your name and materials!

Your name and materials (some or all of your photo, video, or comments) will be collected to represent Ontarians in communications intended to increase public awareness and knowledge about Ontario government programs and initiatives. Specifically:

- Your name and materials may be used in advertising on television, radio, internet, social media or newspaper with the purpose of increasing public awareness and knowledge of Ontario government programs and initiatives.
- Your name and materials may be posted on the Ontario government's public website (www.ontario.ca) and on the Ontario government's social media accounts (for example, Facebook, YouTube, Instagram), either in their original form or as part of publications and promotional materials with the purpose of increasing public awareness and knowledge about Ontario government programs (for example, brochures, fact-sheets, posters, videos and other display material), or communications materials like news releases, backgrounders, speeches, videos or photos provided to the media and the public.

Your name and materials may be used by the government ministries when they communicate to the general public and with the media.

While the materials will be held indefinitely, you have the right to revoke your consent to the government's future use of the materials at any time by contacting us at the address below. Please be sure to provide us with a way of identifying the materials concerned. This form will be kept and used to identify your materials for retrieval should you wish to revoke your consent. If you choose to revoke your consent, your name and materials will not be made available to the public after you have done so.

If you have any questions at any time, please email MNEDG.Events@ontario.ca.

I understand that this consent is voluntary and that I may revoke my consent at any time.

I grant His Majesty the King in Right of Ontario the non-exclusive, royalty-free, irrevocable, worldwide right to use, produce, reproduce, adapt, modify, translate, publish, perform, and publicly present the content of my materials.

I agree to forever waive any rights in relation to the publication of my image in various contexts or the right to control the use or distribution of my image that I may have in or to the materials.

I agree that the materials to be used by the Ontario government or the media will be made without any acknowledgment or payment to me, unless required in the event that my materials are selected for inclusion in advertising.

I hereby agree to release and discharge His Majesty the King in Right of Ontario ("Ontario government") and its officers, appointees, employees, agents, representatives, members of the Executive Council of Ontario, officers of the Legislative Assembly and officers of the Ontario Legislature and their advisors and staff from any and all claims, expenses, demands, actions, causes of action and for any and all liability howsoever caused and by whomever caused, arising out of, but not limited to, the publication, reproduction, distribution, modification, collection, disclosure or any other use of the materials.

I agree that the information that I give to the Ontario government is true and accurate.

I acknowledge that the Ontario government has no control over and is not responsible for any use or misuse including, but not limited, to any alteration, modification, reuse or distortion of the materials that may occur or be caused by third parties. The government will not be monitoring and has no control over third parties' use or misuse of the materials displayed on any of the Ontario government websites or provided to the media for use in covering stories related to government news releases.

I _____ *(name of individual)*

hereby consent to and authorize the Government of Ontario to take, use, reproduce

and disclose my name and my materials as taken on _____ *(date)*

at _____*(location)*

Signatures are to be affixed in the appropriate spaces below and on the next page:

18 years or over

I am 18 years of age or over. I am a resident of Ontario. I have read this form. I give this consent voluntarily and I understand and agree to be bound by its contents.

Address:_____

Telephone: _____

Email: _____

Signature: _____

Print Name: _____ Date: ____/____/____

Witness

Signature: _____

Print Name: _____ Date: ____/____/____

If you are under 18 years, your parent or legal guardian should sign the section on the next page.

Under 18

The parent or legal guardian of individuals under 18 years of age who cannot provide their informed consent should sign this section of the form:

I am the parent or legal guardian of the individual named:

_____
to whom this form applies and for whom I am giving this consent.

The individual named is a resident of Ontario. I have read this form. I give this consent voluntarily on behalf of the individual named and I understand and agree to be bound by its contents.

Address:_____

Telephone: _____

Email: _____

Signature: _____

Print Name: _____ Date: ____/____/____

Witness

Signature: _____

Print Name: _____ Date: ____/____/____

Ontario is committed to respecting your privacy and protecting your personal information. The handling of personal information by the Ontario government is governed by the Freedom of Information and Protection of Privacy Act. For more information, we invite you to visit the following government website: http://www.ontario.ca/en/general/004228

WHO WE ARE

The Township of The Archipelago is a longstanding steward of the islands, inland lakes, and coastal environments within the Georgian Bay watershed, located in the UNESCO-designated Georgian Bay Mnidoo Gamii Biosphere. The Township is committed to preserving the ecological integrity, natural heritage, and environmental sustainability of this globally significant region, recognizing that the well-being of its communities is inseparable from the health of the broader Georgian Bay ecosystem.

Our geographically dispersed community spans the 30,000 Islands, inland lakes, and the settlement area of Pointe au Baril, requiring a governance approach that reflects both local needs and regional realities. The Township works collaboratively with surrounding municipalities and partners, sharing in the delivery and cost of services that extend beyond municipal boundaries. This reflects the interconnected nature of environmental systems, economic activity, and community well-being across Georgian Bay.

Central to the Township's mandate is environmental stewardship, consistent with its role within the UNESCO Biosphere, alongside effective governance that supports sustainable communities and regional partnerships. Through this submission, the Township seeks to ensure its environmental, community, and governance interests are fully considered within the federal impact assessment process, and to support a comprehensive, evidence-based evaluation of the project and its potential regional implications.

THE TOWNSHIP'S POSITION

The Township of the Archipelago opposes the project, and to date has not been satisfied that the potential for significant environmental damage can be or has been sufficiently described nor mitigated.

The Township submits that the physical activities proposed by TC Energy both in the construction phase and in the operational phase of the project are of such a scale and have the potential for such wide-ranging environmental impacts that the IAAC must require a federal Impact Assessment be completed.

BACKGROUND

Council for The Township has addressed the project:

- November 2023: Council passed a resolution **opposing the project**;
- July 2024: Council directed staff to contact the Federal and Provincial governments and Independent Electricity System Operator (IESO) to obtain information on the environmental assessment process for the project;
- September 2025: Council supported the Town of Blue Mountain's resolution (dated July 14, 2025) requesting that the Grey County Council and the Municipality of Meaford request that the project not be designated a Special Economic Zone in the regulations under Bill 5, and also resolved that the project should be required to complete necessary environment assessments.

None of these resolutions has been rescinded.

In March 2024, Council received a deputation from Mr. John Mikkelsen of TC Energy and Chief Greg Nadjiwon of the Chippewas of Nawash Unceded First Nation, in which they provided an update on the project and sought to clarify their positions. During that deputation, in response to concerns raised by Council regarding environmental protection, Mr. Mikkelsen stated: *"If it gives you any comfort, the gentleman to my left* [Chief Nadijiwon] *is not going to let me build a project that does not protect the environment."*

Section 8-Public Engagement where TC Energy Submission, states: *"The protection, sustainability and long-term health of Georgian Bay are threshold issues before TC Energy is granted permission to build the project."*

The Township accepted these statements and expects the IAAC to rigorously hold TC Energy accountable to its commitments to this high threshold for environmental protection and sustainability for the long-term health of Georgian Bay.

WHY IT MATTERS to The Archipelago

Concerns affecting the broader region include the potential deterioration of water quality due to historic contamination at the 4th Canadian Division Training Centre site and bore hole and tunnel construction, as well as the risk of fish mortality and bioaccumulation of contaminants that could adversely impact tourism, recreation, and commercial activities throughout Georgian Bay. A clean and stable environment is not only essential to ecosystem health but is foundational to the region's economy. This is reflected in the Township's Official Plan (OP), which identifies as a primary objective: *"respecting,*

maintaining and improving the natural environment of the region, and of the UNESCO Biosphere Reserve, of which the Township is a part" (Section 4.1 of OP), and as a secondary objective: *"protect and preserve the water quality of the area"* (Section 4.2 of OP).

Our concerns also extend to broader ecological systems, including fish habitat and species such as whitefish, as well as issues related to water levels and the spread of invasive species, factors that inherently extend beyond municipal boundaries. The Township's Official Plan clearly recognizes that *"the local economy of the Township of The Archipelago results primarily from the natural resources of the area and the recreational base of the Municipality"* (Section 5.1 of OP). As such, the Township's economic viability is directly tied to the health, quality, and perception of its natural environment. Any adverse environmental effects, particularly those affecting water quality, fisheries, and the overall ecological integrity of Georgian Bay, have the potential to significantly impact property values, tourism activity, recreational use, and the broader economic sustainability of the community.

These risks are particularly significant for communities such as ours, where many residents rely directly on Georgian Bay water for drinking and domestic use, making them especially vulnerable to any degradation in water quality or disturbance of contaminated sediments. Any decline in water quality would not only pose a direct risk to public health, but also undermine the environmental conditions that sustain Georgian Bay's economy.

The Township is also committed to addressing *"the complex, multi-jurisdictional issues of the Coast that relate to water use, water quality, water quantity, navigation and boating"* (Section 5.15.6 of OP), and acknowledges that *"water quality is important for maintaining functioning ecosystems and for protecting human health; water quality will be maintained at a high level and improved where possible"* (Section 5.15.12 of OP). Importantly, the Official Plan recognizes the cross-jurisdictional nature of the watershed, stating that this must be reflected in both water quality programs and in *"evaluating development or works for potential adverse impacts to water quality"* (Section 5.15.12 of OP).

Consistent with these policies, and in recognition of our strong partnerships with organizations such as the Georgian Bay Biosphere (GBB), Georgian Bay Forever (GBF), and the Georgian Bay Association (GBA), we emphasize that water quality in Georgian Bay is a shared, multi-jurisdictional responsibility. Any potential impacts must therefore be assessed within this broader regional and policy context, including a full consideration of the direct and indirect consequences to communities whose livelihoods and sustainability depend on a healthy and protected natural environment.

We have identified key focus areas including water, land, and associated corridor or transmission infrastructure, with particular emphasis on water and land due to the heightened potential for adverse environmental effects. Particular concern is directed toward potential impacts to Georgian Bay and the Department of National Defence (DND) lands, including proposed tunnelling beneath the Bay. Elements of the project described in Section 3.1.4 (Lower Inlet and Outlet Structure) and Section 3.1.6.2 (Potential Marine Access and species protection) introduce additional uncertainty regarding in-water works, habitat disruption, and sediment disturbance.

Section 3.14 of the IPD indicates that the Lower Inlet/Outlet Structure is still in the envisioning stage. This structure is the main component of the Project and the component most likely to have adverse effects on water quality, the disturbance of lakebed and sediments, fish habitat and fish species, among other potential adverse effects, including potential emergencies. Without an Impact Assessment (IA), future planning may proceed without adequate environmental oversight. In Section 3.1.6.2 of the IPD adds further rationale for the need for an IA. TC Energy indicates that they are still evaluating potential disturbance of lakebed sediments, alterations to local hydrologic conditions, and entrainment and impingement of aquatic species. An IA will ensure that such evaluations are conducted in a comprehensive and transparent manner.

At present, the Township does not believe there is sufficient information available to adequately assess impacts in these areas. Further detailed study is required, including a rigorous evaluation of potential effects on aquatic and terrestrial systems and clear consideration of applicable federal legislation such as the *Fisheries Act* and the *Species at Risk Act*. While Section 8.3 indicates that protection and sustainability will be attained, the current level of detail does not provide sufficient evidence to demonstrate how these outcomes will be achieved, particularly in relation to sensitive marine environments and cross-jurisdictional ecological systems.

The absence of comprehensive, independent baseline data limits the ability to understand existing environmental conditions or predict impacts on ecosystems and public health. Critical technical details, such as tunneling methods, blasting activities, sediment mobilization, and potential impacts to the bay floor, remain unclear, introducing significant uncertainty regarding the scale and distribution of environmental effects.

We are also concerned by the lack of clearly defined emergency response plans, including protocols for reservoir failure, contamination events, and system malfunctions. This runs counter to the intent of the IAAC evaluation process, which is to ensure projects safeguard environmental integrity, protect public health and safety, and clearly establish accountability. As presented, the proposal does not meet IAAC criteria related to mitigation, risk management, or the assessment of adverse effects. Municipal roles and responsibilities remain undefined, exposing municipalities to significant potential liabilities, including emergency response, remediation, public health protection, and long-term monitoring.

Given these gaps, the risks to both the environment and municipalities cannot be adequately understood or managed. These concerns are particularly acute given our community's reliance on Georgian Bay for drinking water, recreation, tourism, and ecological and economic sustainability. The potential impacts are regional in nature, affecting the broader Georgian Bay ecosystem. A comprehensive federal impact assessment is therefore necessary to ensure a rigorous, transparent, and evidence-based evaluation consistent with the public interest.

Requested Action

We respectfully request that the Impact Assessment Agency of Canada advance this project to a full Federal Impact Assessment in order to:

- Establish baseline environmental conditions, including water quality, aquatic ecosystems, and geological stability;
- The inflow and outflow design remains at a conceptual (envisioning) stage and must be supported by detailed technical studies to clearly demonstrate operational feasibility and impacts beyond concepts;
- Evaluate potential adverse effects associated with in-water works, tunneling, and land disturbance, and undertake studies to ensure that no contaminants from the brownfield site are released;
- Assess compliance with applicable legislation, including the *Fisheries Act*, *Species at Risk Act (SARA)*, *Environmental Protection Act*, *Ontario Water Resources Act*, *Canadian Navigable Waters Act (CNWA)*, *Conservation Authorities Act*, and other relevant federal requirements;
- Develop a Tailored Impact Statement Guideline to ensure that all necessary studies, mitigation measures, and monitoring frameworks are clearly defined;
- Ensure that all local Indigenous rights, knowledge, and environmental threshold, particularly the protection of Georgian Bay waters, are meaningfully incorporated and upheld, recognizing and appreciating the involvement of the Chief from Chippewas of Nawash Unceded First Nation in the project, and ensuring that all First Nations within the Georgian Bay region are fully engaged and included in consultation, decision-making, and ongoing stewardship; and
- Provide a transparent, evidence-based process that integrates federal and provincial considerations under a “one project, one review” framework.

CONCLUSION

The Township of The Archipelago remains opposed to the TC Energy Pumped Storage Project as proposed.

The Township and other interested parties (including commenters in the IAAC’s process to date) have identified significant uncertainties and potential risks in the proposal, and there are not enough baseline environmental data, technical detail nor clearly defined mitigation and emergency response measures to address them. The project’s potential impacts on water quality, aquatic ecosystems, and public

health cannot be known or predicted based on the information available. A federal Impact Assessment must be completed before the Township can determine whether this project is appropriate development for Georgian Bay.

We respectfully request and unequivocally urge that the Impact Assessment Agency of Canada ensure this project is subject to a comprehensive, science-based, and transparent review process that fully evaluates potential impacts, incorporates Indigenous knowledge and rights, and prioritizes the long-term protection of Georgian Bay and the communities that depend on it.

c/o Town of Parry Sound. 52 Seguin Street, Parry Sound, Ontario P2A 1B4
Tel: (705) 746-2101 ■ Fax: (705) 746-7461 ■ www.parrysound.ca

March 23, 2026

Dear West Parry Sound Recreation & Cultural Centre Municipal Partners

ATTN: CAO/Treasurer

Re: 2026 Budget Contribution Request

At the February 11, 2026 board meeting, the 2026 Operating Budget was approved.

In the Partnership Agreement, which was executed in 2021, the total annual municipal contribution is $350,000 and indexed each following year. For 2026, the indexed amount of the municipal contribution is $407,818, refer to the calculations below.

Operating Contribution Adjusted for CPI per Establishing Agreement

	CPI Ontario - Not seasonally adjusted -Oct to Oct	Operating Contribution
	2021 Agreement Contribution	$350,000
2022	0.065	372,750
2023	0.033	385,051
2024	0.020	392,752
2025	0.018	399,821
2026	0.020	407,818

The municipal partner contributions being requested are listed below:

Municipal Partner	**Percentage**	**2026 Contribution**
Seguin	23.9%	$97,468
McDougall	17.6%	71,776
Parry Sound	26.7%	108,887
Carling	10.5%	42,821
McKellar	8.5%	34,665
The Archipelago	12.8%	52,201
Total	100%	$407,818

The funds are required to make payments, including to the YMCA and avoid line of credit interest costs. Accordingly, we respectfully request that the funds be made payable to the West Parry Sound Recreation and Cultural Centre and paid by electronic fund transfer no later than **Friday, April 20, 2026.** An invoice has been attached for your convenience.

Please be advised that the board will charge interest at Scotiabank prime plus 2.5% on any outstanding amounts past due per item 9 of the partnership agreement.

If you have any questions or you require anything further, please do not hesitate to contact me.

Sincerely,

Stephanie Phillips, Board Treasurer
West Parry Sound Recreation and Cultural Centre

c.c. Dale Robinson, West Parry Sound Recreation and Cultural Centre Board Chair
c.c. Jamie McGarvey, West Parry Sound Recreation and Cultural Centre Board Vice Chair
c.c. Rebecca Johnson, West Parry Sound Recreation and Cultural Centre Board Clerk

Encl.

West Parry Sound Recreation and Cultural Centre Board
Open Meeting Minutes – March 11, 2026

Date: March 11, 2026
Time: 7:00 PM
Location: Town of Parry Sound Council Chambers, 52 Seguin Street.

Members Present:
Archipelago Reeve Bert Liverance
Carling Councillor Al Doubrough
Chair McDougall Mayor Dale Robinson
Parry Sound Mayor Jamie McGarvey
Seguin Councillor Terry Fellner

Steering Committee Members Present
Archipelago CAO John MacKinnon
Carling CAO Kevin McLlwain
McDougall CAO Tim Hunt
Parry Sound CAO Clayton Harris

Alternate Members Present:
Carling Councillor Bruce Kelly
McDougall Councillor JJ Blower
Parry Sound Councillor George Ashford
Seguin Mayor Ann MacDiarmid

Staff Present:
Recording Clerk Rebecca Johnson
Board Treasurer Stephanie Phillips

Guests Present:
Ball Construction Project Manager Vlad Melut
YMCA Fiona Cascagnette, Miranda Ketcheson
Hard Hat Party Chair Libby Walker
sagecomm Co-CEO Lindsay Sage

1. Agenda:

1.1 Additions to Open Agenda

1.2 Approval of Agenda

Moved by Councillor Fellner **Seconded by Councillor Doubrough**

That the Agenda for the March 11, 2026 West Parry Sound Recreation and Cultural Centre Board is hereby approved as amended.

Carried

1.3 Declaration of Pecuniary Interest - N/A

1.4 Approval of Minutes

Moved by Mayor McGarvey **Seconded by Councillor Fellner**

That Minutes of the February 11, 2026 Regular Meeting of the West Parry Sound Recreation and Cultural Centre Board are hereby approved as circulated.

Carried

2. Delegations/Correspondence – N/A

3. Business

3.1 Steering Committee Update – N/A

3.2 Monthly Financial Reports
Submitted by: Stephanie Phillips, Board Treasurer

Resolution 2026 - 07

Moved by Mayor McGarvey **Seconded by Councillor Doubrough**
That the February 28, 2026 financial reports be received for information.

Carried

3.3 Project & Budget Update
Submitted by: Steering Committee

From a prepared Power Point presentation circulated with the agenda, Project Manager Vlad Melut gave a summary of the short-term construction schedule, overall project schedule, budget update and contingency update.

Resolution 2026 - 08

Moved by Reeve Liverance **Seconded by Councillor Fellner**
That the Board receive the March 11, 2026 Project & Budget Update for information purposes.

Carried

3.4 Marketing/Branding/Communications Presentation
Lindsay Sage, Co-CEO of sagecomm

From a prepared Power Point presentation, Lindsay Sage highlighted elements of the marketing and community engagement plan for the Tamarack North Centre, including project scope & partners, community engagement insights, plan positioning and key messages, campaign creative sneak peek and what to expect next. The collaborative team composed of sagecomm, Tamarack North Centre and YMCA of Simcoe/Muskoka have a phased implementation plan of discovery & awareness building from mid Jan to early Apr 2026; education & engagement from mid-Apr to late May 2026; action (pre-sales, opening) from Jun to Aug 2026; and post opening momentum from Sep 2026 onwards.

3.5 Fundraising/Sponsorship Update
Verbal Update: Fundraising Committee Chair Mayor Ann MacDiarmid

Mayor Ann MacDiarmid reported that the fundraising efforts are close to $4M with hopes of hitting $5M before opening, and that sponsorships are coming from all 7 municipalities.

Hard Hat Sneak Peek Party Chair Libby Walker reported that the event scheduled for Saturday, May 23 from 6 to 9 PM will include a live auction, live music, door prizes and food with Trestle Brewing Company and Legend Spirits sponsoring and other sponsorship opportunities available. Tickets at $200 each will go on sale in early April, with $100 of the ticket price issued as a tax receipt.

Ball Construction is donating hard hats and the YMCA is donating prizes.

Mayor MacDiarmid requested that the public works departments of municipalities help support the event by delivering and/or returning tables, chairs and other equipment for the event.

Resolution 2026 - 09

Moved by Mayor McGarvey **Seconded by Reeve Liverance**

That the Board received the March 11, 2026 Fundraising/Sponsorship Verbal Update for information purposes.

Carried

3.6 2025 Audited Financial Statements
Submitted by: Stephanie Phillips, Board Treasurer

Resolution 2026 - 10

Moved by Councillor Fellner **Seconded by Councillor Doubrough**
That the fee of $12,000 plus 7% for a technology fee (plus hst) for 2025 audit services be approved; and

That BDO Canada LLP be engaged as the auditor for the 2025 fiscal year end.

Carried

4. Adjournment

Chair Robinson adjourned the meeting at 7:49 PM

West Parry Sound Recreation and Cultural Centre Board
Open Meeting Agenda – April 8, 2026

Date: April 8, 2026
Time: 7:00 PM
Location: Town of Parry Sound Council Chambers, 52 Seguin Street.

1. Agenda:

1.1 Move to Closed Meeting

1.1a Additions to Closed Agenda

Resolution 2026
THAT pursuant to Section 239(2) and (3) of the Municipal Act, S.O. 2001, c.25, as amended, the West Parry Sound Recreation and Cultural Centre Board moves to a meeting closed to the public in order to address matters pertaining to:

e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board, **(breach of contract**);

f) advice that is subject to solicitor-client privilege, including communications necessary for that purpose, (**breach of contract**)

k) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by, or on behalf of the municipality or local board, **(breach of contract)**

1.2 Additions to Open Agenda

1.3 Approval of Agenda

That the Agenda for the April 8, 2026 West Parry Sound Recreation and Cultural Centre Board is hereby approved as circulated.

1.4 Declaration of Pecuniary Interest

1.5 Approval of Minutes

That Minutes of the March 11, 2026 Regular Meeting of the West Parry Sound Recreation and Cultural Centre Board are hereby approved as circulated

2. Delegations/Correspondence – N/A

3. Business

3.1 Steering Committee Update

3.2 Project & Budget Update

Submitted by: Steering Committee

Resolution 2026 -

That the Board receive the April 8, 2026 Project & Budget Update for information purposes.

3.3 Fundraising/Sponsorship Update

Verbal Update: Fundraising Committee Chair Mayor Ann MacDiarmid

Resolution 2026 -

That the Board received the April 8, 2026 Fundraising/Sponsorship Verbal Update for information purposes.

4. Adjournment

TAMARACK NORTH CENTRE

PROJECT UPDATE APRIL 8, 2026

CONTENTS

- SHORT TERM CONSTRUCTION SCHEDULE (ongoing/new activities)
- OVERALL PROJECT SCHEDULE
- BUDGET UPDATE
- CONTINGENCY UPDATE

SHORT TERM SCHEDULE (ongoing/new activities)

- Mechanical Systems
  - Completion of testing and inspections
  - Flushing and cleaning of piping
- HVAC
  - O/H & Natatorium U/G Ductwork
  - Finish fixtures
- Electrical – Commissioning & Fixtures
- Interior Ceiling – Tiles & Drywall
- Finished Painting
- Finished Flooring
- Interior Glazing
- Pool Stainless Steel Walls Installation

OVERALL PROJECT SCHEDULE

- Electrical & Mechanical
- Commissioning
- Interior Glazing
- Building Finishes
- Pool – Stainless Steel Structure
- Exterior Site Work
- Project substantial target is end of July, 2026

PROJECT BUDGET

- No changes in the construction budget since the Dec. 11th,2024 project update
- Overall project budget currently at approx. $39,500,000
- All hard tenders have been finalized

CONSTRUCTION CONTINGENCY

- Class C Budget Construction Contingency (prior to construction start): $1,519,676.00 [Carry Over Information]
- Due to positive tender results, the contingency (and construction budget) was reduced by $497,357. This resulted in the contingency being $1,022,319 at the start of construction [Carry Over Information]
- To date, we have $771,671.00 in subsequent tender contracts, approved and pending changes. The construction contingency is currently at $371,781.88

SKYJACK
LIFT POINT

THANK YOU

West Parry Sound Recreation and Cultural Centre Board
Open Meeting Minutes – April 8, 2026

Date: April 8, 2026
Time: 7:06 PM
Location: Town of Parry Sound Council Chambers, 52 Seguin Street

Members Present:
Carling Councillor Al Doubrough
McDougall Mayor Dale Robinson
Parry Sound Mayor Jamie McGarvey
Seguin Councillor Terry Fellner

Steering Committee Members Present
Archipelago CAO John MacKinnon
Carling CAO Kevin McLlwain
McDougall CAO Tim Hunt
Parry Sound CAO Clayton Harris
Seguin CAO Jason Inwood

Alternate Members Present:
McDougall Councillor JJ Blower
Parry Sound Councillor George Ashford
Seguin Mayor Ann MacDiarmid

Staff Present:
Recording Clerk Rebecca Johnson
Board Treasurer Stephanie Phillips

Guests Present:
Hard Hat Party Chair Libby Walker
Simcoe Muskoka YMCA Chief Operating Officer Fiona Cascagnette

1. Agenda:

1.1 Move to Closed Meeting

1.1a Additions to Closed Agenda

Resolution 2026 - 11
Moved by Councillor Fellner Seconded by Councillor Doubrough

THAT pursuant to Section 239(2) and (3) of the Municipal Act, S.O. 2001, c.25, as amended, the West Parry Sound Recreation and Cultural Centre Board moves to a meeting closed to the public in order to address matters pertaining to:

e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board, **(breach of contract**);

f) advice that is subject to solicitor-client privilege, including communications necessary for that purpose, (**breach of contract**)

k) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by, or on behalf of the municipality or local board, **(breach of contract)**

Carried

The Board moved to a Closed Meeting and reconvened in Open Meeting at 7:36 PM

1.2 Additions to Open Agenda

1.3 Approval of Agenda

2 Moved by Councillor Fellner Seconded by Mayor Robinson

That the Agenda for the April 8, 2026 West Parry Sound Recreation and Cultural Centre Board is hereby approved as circulated.

Carried

2.1 Declaration of Pecuniary Interest – N/A

2.2 Approval of Minutes

3 Moved by Councillor Doubrough Seconded by Councillor Fellner

That Minutes of the March 11, 2026 Regular Meeting of the West Parry Sound Recreation and Cultural Centre Board are hereby approved as circulated

Carried

2. Delegations/Correspondence – N/A

3. Business

3.1 Steering Committee Update – N/A

3.2 Project & Budget Update
Submitted by: Steering Committee

From a prepared PowerPoint presentation circulated with the agenda, CAO Inwood provided an update on the project covering the short term construction schedule (ongoing/new activities); overall project schedule; budget update; and

contingency update.

Resolution 2026 - 12
Moved by Councillor Fellner Seconded by Councillor Doubrough

That the Board receive the April 8, 2026 Project & Budget Update for information purposes.

Carried

3.3 Fundraising/Sponsorship Update

Verbal Update: Fundraising Committee Chair Mayor Ann MacDiarmid

Fundraising Committee Chair Mayor Ann MacDiarmid reported that fundraising is at $3.7 million, and the team is working on getting a comprehensive list of the 564 donors of donations of $25 or more as well as the 14 organizations/companies who have bought naming rights.

Chair MacDiarmid reported that she met with 2 Chiefs of First Nations along the Highway 400 corridor who declined making donations at this point but may reconsider with suppliers.

Hard Hat Party Chair Libby Walker reported that the Hard Hat party scheduled for May 23rd is progressing well with 72 of 200 tickets sold already and follow-up with municipal partners for furniture, obtaining a special events liquor license, live auction items and door prizes.

Resolution 2026 - 13
Moved by Councillor Fellner Seconded by Mayor Robinson

That the Board received the April 8, 2026 Fundraising/Sponsorship Verbal Update for information purposes.

Carried

3.4 Simcoe Muskoka YMCA Annual General Meeting

Chair Dale Robinson reported that the Simcoe Muskoka YMCA Annual General Meeting will be held on May 12 with the theme of partnerships, and he has been invited to and will be speaking on that topic at the AGM.

4. Adjournment

Vice Chair Mayor McGarvey adjourned the meeting at 7:55 PM

District of Parry Sound West
(Belvedere Heights)
Notice of Meeting
Board of Management
Wednesday, March 25, 2026 – 9:00 a.m.
Virtual Meeting – link provided in email

AGENDA

Board of Management (voting)**:** Joe Beleskey (representing the Town of Parry Sound)
Paul Borneman, Vice Chair (representing the Town of Parry Sound)
Don Carmichael, Secretary/Treasurer (Order in Council Appointment)
Gail Finnson (representing Seguin Township)
Pamela Wing, Chair (representing McDougall, The Archipelago, Carling Townships)
Cheryl Ward (Order in Council Appointment)
Debbie Zulak (representing Whitestone, McKellar, McMurrich/Montieth Townships)
Board of Management (regrets)

Quorum – for a meeting of the Board shall be a simple majority of the Directors. By-law 8.9

Staff Attending (non-voting)**:** Deborah Randall-Wood, Administrator
John Vanderhorst, Assistant Administrator
Linda Taylor, Program Director, CSS

Staff Regrets (non-voting)**:**

As a result of the COVID 19 pandemic and Provincial requirements for physical distancing, this Committee/Board meeting will be held electronically in accordance with section 238 of the Municipal Act 2001.

1.0 Call to Order

2.0 Confirmation of Quorum

3.0 Declaration of Conflicts of Interest

4.0 Land Acknowledgement –

We will begin this Board Meeting by acknowledging that we are meeting on aboriginal land of the Ojibiwa/Chippewa peoples. We recognize and deeply appreciate their historic connection to this place. We also recognize the contributions of Métis, Inuit, and other Indigenous peoples have made to the stewardship of these lands.

5.0 Approval of Agenda:

MOTION:

That the Board of Management accepts the agenda, as presented.

6.0 Approval of Minutes:

MOTION:
That the minutes of the Belvedere Heights Board of Management meetings held Wednesday, February 25, 2026, be received.

7.0 Financial Reports: Note: Year End Financial Statements to be presented at the May 2026 Board Meeting (after completion of the audit for 2025).

- 7.1 February 2026 *(attached)*
- 7.2 CSS Reports – L.Taylor *(attached)*
- 7.3 Life Lease Report - J. Vanderhorst *(verbal)*

MOTION:
That the Board of Directors receives the Financial Reports as submitted.

8.0 Standing Items:

- 8.1 Build Update – J. Vanderhorst *(verbal)*
- 8.2 OHT Update – C. Ward, D. Randall-Wood

9.0 New Business:

- 9.1 Flooring – Carpet replacement update - J. Vanderhorst *(verbal)*

10.0 Other Reports:

- 10.01 Board Chair Report – P. Wind *(verbal)*
- 10.02 Administrator's Report – D.Randall-Wood *(verbal)*

11.0 Correspondence:

- 11.1 None

12.0 In-Camera:

- 12.1 Human Resources Update
- 12.2 Ministry of Long Term Care visits to Belvedere

13.0 Adjournment:

MOTION:
That there being no further business to conduct, the meeting terminated at _____ a.m.

TOWN OF Parry Sound

THE CORPORATION OF THE TOWN OF PARRY SOUND
RESOLUTION IN COUNCIL

NO. 2026 – 026

DIVISION LIST	YES	NO
Councillor **G. ASHFORD**	____	____
Councillor **J. BELESKEY**	____	____
Councillor **P. BORNEMAN**	____	____
Councillor **B. KEITH**	____	____
Councillor **D. McCANN**	____	____
Councillor **C. McDONALD**	____	____
Mayor **J. McGARVEY**	____	____

DATE: March 17, 2026

MOVED BY: B. Keith

SECONDED BY: GA

CARRIED: ✓ **DEFEATED:** _____ **Postponed to:** _____

The Council of the Town of Parry Sound hereby supports the Township of The Archipelago's Resolution 26-026 which formally requests that the Province of Ontario maintain local, independent, municipally governed, watershed-based Conservation Authorities; and

That Council does not support the proposed Eastern Lake Ontario Regional Conservation Authority boundary configuration as outlined in Environmental Registry Notice 025-1257; and

That this resolution be forwarded to the Minister of the Environment, Conservation and Parks, the Minister of Natural Resources, the Premier of Ontario, the Association of Municipalities of Ontario (AMO), and area municipalities for information and support.

Mayor Jamie McGarvey

The Corporation of The Township of The Archipelago
Council Meeting

Agenda Number:	15.4.
Resolution Number	26-026
Title:	Request to Province to maintain local, independent, municipality governed watershed-based conservation authorities
Date:	Friday, February 20, 2026

Moved by:	Councillor MacLeod
Seconded by:	Councillor Cade Fraser

WHEREAS the Township of The Archipelago has long demonstrated a strong and unwavering commitment to environmental stewardship, watershed protection, and the preservation of its globally significant Georgian Bay shoreline, wetlands, forests, and inland waters for present and future generations; and

WHEREAS Conservation Authorities play a critical role in watershed-based resource management, natural hazard prevention, and environmental protection through local, independent, and municipally governed organizations; and

WHEREAS the Province of Ontario has proposed changes to Conservation Authority boundaries and governance, including the creation of an “Eastern Lake Ontario Regional Conservation Authority,” as outlined in Environmental Registry Notice 025-1257; and

WHEREAS the Township of The Archipelago has received a number of resolutions from municipalities expressing concerns with, and not supporting, the proposed changes to Conservation Authority structures and boundaries;

NOW THEREFORE BE IT RESOLVED that Council of the Corporation of the Township of The Archipelago formally requests that the Province of Ontario maintain local, independent, municipally governed, watershed-based Conservation Authorities; and

FURTHER BE IT RESOLVED that Council does not support the proposed “Eastern Lake Ontario Regional Conservation Authority” boundary configuration as outlined in Environmental Registry Notice 025-1257; and

FINALLY BE IT RESOLVED that this resolution be forwarded to the Minister of the Environment,

Conservation and Parks, the Minister of Natural Resources, the Premier of Ontario, the Association of Municipalities of Ontario (AMO), and area municipalities for information and support.

Carried

TOWN OF Parry Sound

THE CORPORATION OF THE TOWN OF PARRY SOUND
RESOLUTION IN COUNCIL

NO. 2026 – 030

DIVISION LIST	**YES**	**NO**
Councillor **G. ASHFORD**	____	____
Councillor **J. BELESKEY**	____	____
Councillor **P. BORNEMAN**	____	____
Councillor **B. KEITH**	____	____
Councillor **D. McCANN**	____	____
Councillor **C. McDONALD**	____	____
Mayor **J. McGARVEY**	____	____

DATE: March 17, 2026

MOVED BY: _____ EA

SECONDED BY: _____

CARRIED: ✓ **DEFEATED:** _____ **Postponed to:** _____

Whereas Magnetawan First Nation (MFN) has expressed concerns with the Highway 69 Expansion running directly through Magnetawan Reserve #1, with no confirmation yet by the Ontario Government to negotiate an existing land claim;

Now therefore the Town of Parry Sound requests that the Provincial Government clarify its intentions with respect to the land claim and resolving the issue of additional MFN lands being taken for the expansion of Highway 69; and

That this resolution be sent to Premier Ford, Minister of Transportation, MP Scott Aitchison, MPP Graydon Smith, West Parry Sound Area Municipalities, the municipalities of Killarney, French River and the City of Greater Sudbury, and the First Nations of Magnetawan, Henvey Inlet and Shawanaga.

_____
Mayor Jamie McGarvey

TOWNSHIP OF
CARLING

2 West Carling Bay Road, Nobel ON P0G 1G0
Email: mtaylor@carling.ca
Phone: 705-342-5856
Fax: 705-342-9527

March 11, 2026

RE: 2025 Food and Housing Affordability Data

At the Township of Carling's Regular Meeting of Council held on March 10, 2026 Council passed the following resolution:

26-020.7

Moved by Councillor Wing
Seconded by Councillor Doubrough

WHEREAS improved financial stability allows municipal residents to participate, contribute and invest in their local economies and communities;

AND WHEREAS poverty puts additional pressure on municipalities, who are responsible for delivering necessary public and social services to support residents who are struggling with the consequences of inadequate income;

AND WHEREAS income is an important social determinant of health that greatly impacts on physical and mental health;

AND WHEREAS the 2025 North Bay Parry Sound food affordability results show that households reliant on social assistance do not have enough money for the costs of living;

NOW THEREFORE BE IT RESOLVED that the Township of Carling supports efforts to raise awareness about and work to reduce poverty, homelessness and food insecurity;

AND FURTHER BE IT RESOLVED that the Township of Carling endorse the recommendations from the North Bay Parry Sound District Health Unit and call on the Province of Ontario to increase Ontario Works and Ontario Disability Support Programs rates to reflect the costs of living and index Ontario Works rates to inflation going forward;

AND FURTHER BE IT RESOLVED that the Township of Carling provide correspondence of these resolutions to the North Bay Parry Sound District Health Unit, neighbouring municipalities, Graydon Smith MPP, Parry Sound –Muskoka, Scott Aitchison MP, Parry Sound –Muskoka, District of Parry Sound Social Services Administration Board (DSSAB), Associations of

Municipalities of Ontario, Federation of Northern Ontario Municipalities and the Council of Ontario Medical Officers of Health

Carried

If you require further information, please do not hesitate to contact the undersigned at 705-342-5856 ext. 9181 or mtaylor@carling.ca

Sincerely

Mackenzie Taylor
Deputy Clerk

CC: North Bay Parry Sound District Health Unit
Municipalities in North Bay Parry Sound Health Unit District
Graydon Smith, Minister of Provincial Parliament for Parry Sound –Muskoka
Scott Aitchison, Minister of Parliament for Parry Sound –Muskoka
District of Social Services Administration Board
Association of Municipalities of Ontario
Federation of Northern Ontario Municipalities
Council of Ontario Medical Officers of Health

The Corporation of the Township of Perry

Box 70 1695 Emsdale Road Emsdale, Ontario P0A 1J0

Date: February 18, 2026

Resolution No.: **2026-** 078

Moved By: Joe Lumley **Seconded By:** Paul Sowrey

Whereas public libraries play a vital role in ensuring equitable access to information, literacy, education, and culture for all residents;

And whereas interlibrary loan services are an essential component of public library operations, particularly for small and rural communities with limited local collections;

And whereas reduced postal rates for library materials have historically enabled libraries to share resources efficiently and affordably across Canada;

And whereas recent amendments to the Canada Post Corporation Act have removed the legislative requirement to provide reduced postal rates for library materials, creating uncertainty for the continued delivery of this essential service;

Now therefore be it resolved that the Council of the Corporation of the Township of Perry calls upon the Government of Canada to maintain and protect reduced-rate postal distribution for library materials through legislation;

And that Council requests that the Minister responsible for Canada Post ensure continued, affordable postal access for libraries and interlibrary loan services;

And that a copy of this resolution be forwarded to The Honourable Joel Lightbound, Minister of Government Transformation, Public Works and Procurement, Scott Aitchison, MP Parry Sound-Muskoka, Hon. Graydon Smith, MPP Parry Sound-Muskoka, and all Ontario municipalities for support.

Carried: ✓ **Defeated:** _____

Norm Hofstetter, Mayor

RECORDED VOTE			
Council		**For**	**Against**
Councillors	Jim Cushman		
	Joe Lumley		
	Margaret Ann MacPhail		
	Paul Sowrey		
Mayor	**Norm Hofstetter**		

TOWNSHIP OF GREATER MADAWASKA

Council Resolution Form

Date:	19 Mar 2026	No:	Resolution No.58-26
Moved By:	Councillor Thomson	Disposition:	CARRIED.
Seconded By:	Councillor Tripp		
		Item No:	13.1

Description: Canada Post Rate Reductions for Libraries - Motion brought forward by Councillor Thomson

RESOLUTION:

That Council support Resolution #2026-078 carried by the Council of the Township of Perry on February 18, 2026, calling upon the Government of Canada to maintain and protect reduced-rate postal distribution for library materials, and;

That a copy of this resolution be forwarded to the Township of Perry, Minister of Government Transformation, Public Services and Procurement Joel Lightbound, MP Cheryl Gallant, MPP Billy Denault, and all Ontario Municipalities for support.

Recorded Vote Requested by:

.....NA.....

	Yea	Nay
J. Levesque	____	____
T. Popkie	____	____
L. Thomson	____	____
R. Tripp	____	____
R. Weir	____	____

MAYOR

Declaration of Pecuniary Interest:

.....NA.....
Disclosed his/her/their interest(s), vacated he/her/their seat(s),
abstained from discussion and did not vote

Jordan Fraser, Planning and Development Coordinator Intern
VIA EMAIL:
planning@townshipofperry.ca

Scott Aitchison, MPP Parry Sound-Muskoka
VIA EMAIL:
Scott.Aitchison@parl.gc.ca

The Honourable Joel Lightbound, Minister of Government Transformation, Public Works and Procurement
VIA EMAIL:
joel.lightbound@parl.gc.ca

Hon. Graydon Smith, MPP Parry Sound-Muskoka
VIA EMAIL:
graydon.smith@pc.ola.org

Township of Puslinch
7404 Wellington Road 34
Puslinch, ON N0B 2J0
www.puslinch.ca

March 17th, 2026

RE: Township of Puslinch Support Resolution No.2026-059 Regarding Consent item 6.7 Township of Perry Support Resolution Regarding Reduced Rate Distribution of Library Resources

Please be advised that Township of Puslinch Council, at its meeting held on March 4th, 2026 considered the aforementioned topic and subsequent to discussion, the following was resolved:

Resolution No. 2026-059:

Moved by Councillor Bailey and
Seconded by Councillor Sepulis

That the Consent Agenda item 6.7 listed for March 4, 2026 Council meeting be received for information; and

That Council direct staff to send a support resolution accordingly.

CARRIED

As per the above resolution, please accept a copy of this correspondence for your information and consideration.

Sincerely,

Justine Brotherston
Municipal Clerk

CC: All Ontario Municipalities

The Corporation of the Township of Perry

Box 70 1695 Emsdale Road Emsdale, Ontario P0A 1J0

Date: February 18, 2026

Resolution No.: **2026-** 078

Moved By: Joe Lumley **Seconded By:** Paul Sowrey

Whereas public libraries play a vital role in ensuring equitable access to information, literacy, education, and culture for all residents;

And whereas interlibrary loan services are an essential component of public library operations, particularly for small and rural communities with limited local collections;

And whereas reduced postal rates for library materials have historically enabled libraries to share resources efficiently and affordably across Canada;

And whereas recent amendments to the Canada Post Corporation Act have removed the legislative requirement to provide reduced postal rates for library materials, creating uncertainty for the continued delivery of this essential service;

Now therefore be it resolved that the Council of the Corporation of the Township of Perry calls upon the Government of Canada to maintain and protect reduced-rate postal distribution for library materials through legislation;

And that Council requests that the Minister responsible for Canada Post ensure continued, affordable postal access for libraries and interlibrary loan services;

And that a copy of this resolution be forwarded to The Honourable Joel Lightbound, Minister of Government Transformation, Public Works and Procurement, Scott Aitchison, MP Parry Sound-Muskoka, Hon. Graydon Smith, MPP Parry Sound-Muskoka, and all Ontario municipalities for support.

Carried: ✓ **Defeated:** _____ [redacted]

Norm Hofstetter, Mayor

RECORDED VOTE			
Council		**For**	**Against**
Councillors	Jim Cushman		
	Joe Lumley		
	Margaret Ann MacPhail		
	Paul Sowrey		
Mayor	**Norm Hofstetter**		

The Corporation of the Township of Terrace Bay

P.O. Box 40, 1 Selkirk Avenue, Terrace Bay, ON, P0T 2W0
Phone: (807) 825-3315 **Fax:** (807) 825-9576

April 9, 2026

Honorable Joel Lightbound
Joel.lightbound@parl.gc.ca

Dear Mr. Lightbound.

At the Township of Terrace Bay's Regular Council Meeting held on Tuesday April 7, 2026, the following resolution of support was passed:

RE: Resolution Regarding Reduced Rate Distribution of Library Resources

Resolution: 88-2026
Moved By: Councillor Dube
Seconded By: Councillor Adduono

WHEREAS public libraries play a vital role in ensuring equitable access to information, literacy, education, and culture for all residents;

AND WHEREAS inter-library loan services are an essential component of public library operations, particularly for small and rural communities with limited local collections;

AND WHEREAS reduced postal rates for library materials have historically enabled libraries to share resources efficiently and affordably across Canada;

AND WHEREAS recent amendments to the Canada Post Corporation Act have removed the legislative requirement to provide reduced postal rates for library materials, creating uncertainty for the continued delivery of this essential service;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of Terrace Bay calls upon the Government of Canada to maintain and protect reduced-rate postal distribution for library materials through legislation;

AND THAT Council requests that the Minister responsible for Canada Post ensure continued, affordable postal access for libraries and inter-library loan services;

AND THAT a copy of this resolution be forwarded to The Honorable Joel Lightbound, Minister of Government Transformation, Public Works and Procurement, Patty Hajdu, MP Thunder Bay-Superior North, Lise Vaugeois, MPP Thunder Bay-Superior North and all Ontario municipalities for support.

The Corporation of the Township of Terrace Bay

P.O. Box 40, 1 Selkirk Avenue, Terrace Bay, ON, P0T 2W0
Phone: (807) 825-3315 **Fax:** (807) 825-9576

Sincerely,

J. Hall
Chief Administrative Officer/Clerk

CC:
MP Patty Hajdu – patty.hajdu@parl.gc.ca
MPP Lise Vaugeois – lvaugeois-gp@ndp.on.ca
Ontario Municipalities

CORPORATION OF THE
TOWNSHIP OF NORTH GLENGARRY
Council Meeting

Resolution # 7
Date: Monday February 23, 2026

Moved by: Michael Madden
Seconded by: Carma Williams

WHEREAS the Township of North Glengarry acknowledges that municipal infrastructure—including roads, bridges, and water and wastewater systems—underpins public safety, economic vitality, and quality of life in Ontario's rural and small urban communities; and

WHEREAS the Ontario Community Infrastructure Fund (OCIF) was created in 2015 to assist small and rural municipalities facing infrastructure deficits that exceed their local revenue capacities; and

WHEREAS in 2022, the Government of Ontario committed to increase the annual OCIF envelope from $100 million to $400 million over a five-year term, with that commitment scheduled to expire at the end of fiscal 2026; and

WHEREAS fixed funding levels amid rising labour, materials, and climate resilience costs have eroded the purchasing power of the $400 million envelope, jeopardizing municipalities' ability to deliver and sustain essential services without incurring unsustainable debt; and

WHEREAS predictable, multi-year funding indexed to real-world cost drivers is critical for municipalities to develop, finance, and execute long-term asset management plans, reduce emergency repairs, and leverage complementary federal and private infrastructure financing; and

WHEREAS the Township of North Glengarry requires a steadfast provincial partner to extend and enhance OCIF beyond 2026, ensuring infrastructure resilience, fiscal sustainability, and equitable access for all small and rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT:

1. The Township of North Glengarry calls upon the Government of Ontario to extend the annual OCIF envelope at not less than $400 million beyond its current five-year term ending in 2026, with no reductions in subsequent provincial budgets.
2. The Province be requested to index the total annual OCIF envelope—and each individual municipal allocation—to the Ontario Consumer Price Index (CPI), calculated on a calendar-year basis and disbursed in the first quarter of each fiscal year.
3. The Ministry of Infrastructure establish a new five-year OCIF funding framework that guarantees annual envelopes and allocation percentages by municipality, enabling long-term capital planning and stable cash-flow management.
4. The Province undertake a formal review of the OCIF allocation formula at least once every four years, incorporating current municipal asset management data, demographic projections, climate resilience metrics, and rural equity considerations.

5. A dedicated contingency reserve equal to 5 percent of the annual OCIF envelope be created within the fund to address extraordinary cost escalations, emergency repairs, or project overruns without reallocating core funding.

6. The Ministry of Infrastructure publish an annual OCIF performance report—including program disbursements, allocation adjustments, and reserve expenditures—in a transparent, publicly accessible online dashboard.

FURTHER THAT the Council of the Township of North Glengarry supports the September 29, 2025 resolution of the Township of Edwardsburgh Cardinal, the October 20, 2025 resolution of the Municipality of South Huron, and the November 19, 2025 resolution of the Township of Pulsinch regarding the Ontario Community Infrastructure Fund (OCIF); and

FURTHER THAT this supporting resolution and the originating correspondence be circulated to the Premier of Ontario, the Leader of the Official Opposition, the Minister of Infrastructure, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities.

CARRIED **DEFEATED** **DEFERRED**

[redacted]
MAYOR / DEPUTY MAYOR

	YEA	NEA
Deputy Mayor: Carma Williams	___	___
Councillor: Jacques Massie	___	___
Councillor: Brian Caddell	___	___
Councillor: Jeff Manley	___	___
Councillor: Michael Madden	___	___
Councillor: Gary Martin	___	___
Mayor: Jamie MacDonald	___	___

TOWNSHIP OF GREATER MADAWASKA

Council Resolution Form

Date:	19 Mar 2026	No:	Resolution No.59-26
Moved By:	Councillor Thomson	Disposition:	CARRIED.
Seconded By:	Councillor Popkie		
		Item No:	13.2

Description: Ontario Community Infrastructure Fund (OCIF) Extension - Motion brought forward by Councillor Thomson

RESOLUTION:

That Council support Resolution #7 carried by the Council of the Township of North Glengarry on February 23, 2026, calling for an extension and review of the Ontario Community Infrastructure Fund (OCIF), and;

That a copy of this resolution be forwarded to the Township of North Glengarry, the Premiere of Ontario Doug Ford, the Minister of Infrastructure Kinga Surma, the Minister of Municipal Affairs and Housing Rob Flack, the Association of Municipalities of Ontario, and all Ontario Municipalities.

MAYOR

Recorded Vote Requested by:

.....NA.....

	Yea	Nay
J. Levesque	____	____
T. Popkie	____	____
L. Thomson	____	____
R. Tripp	____	____
R. Weir	____	____

Declaration of Pecuniary Interest:

.....NA.....
Disclosed his/her/their interest(s), vacated he/her/their seat(s),
abstained from discussion and did not vote

CORPORATION OF THE MUNICIPALITY OF SOUTH HURON
322 Main Street South P.O. Box 759
Exeter Ontario
N0M 1S6
Phone: 519-235-0310 Fax: 519-235-3304
Toll Free: 1-877-204-0747
www.southhuron.ca

March 24, 2026

Via email: trevor.jones@pc.ola.org

Ministry of Agriculture, Food and Agribusiness
11th Floor
77 Grenville Street
Toronto, ON M7A 1B3

Dear Hon. Trevor Jones,

Re: Ontario Veterinary College Enrollment Capacity

Please be advised that South Huron Council passed the following resolution at their March 16, 2026, Regular Council Meeting:

126-2026
Moved By: Jim Dietrich
Seconded by: Wendy McLeod-Haggitt
That South Huron Council supports the February 26, 2026 correspondence of the Township of Papineau-Cameron regarding Ontario Veterinary College Enrollment Capacity; and

That this supporting resolution and the originating correspondence be circulated to the Minister of Agriculture, Food and Agribusiness, Trevor Jones, the Minister of Economic Development, Job Creation and Trade, Victor Fedeli, the Minister of Colleges, Universities, Research Excellence and Security, Nolan Quinn, Lisa Thompson, MPP, the Canadian Veterinary Medical Association, AMO, and all municipalities in Ontario.

Result: Carried

Please find attached the originating correspondence for your reference.

Respectfully,

Kendra Webster, Legislative & Licensing Coordinator
Municipality of South Huron
kwebster@southhuron.ca

519-235-0310 x. 232

Encl.

cc: Minister of Economic Development, Job Creation and Trade, Victor Fedeli, vic.fedeli@pc.ola.org; the Minister of Colleges, Universities, Research Excellence and Security, Nolan Quinn, nolan.quinn@pc.ola.org; MPP Lisa Thompson, lisa.thompson@pc.ola.org; Canadian Veterinary Medical Association, admin@cvma-acmv.org; AMO, resolutions@amo.on.ca; and all municipalities in Ontario.

THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON

4861 Highway 17, P.O. Box 630, Mattawa ON P0H 1V0
Office: (705) 744-5610 • Fax: (705) 744-0434 • Garage: (705) 744-5072
E-mail: admin@papineaucameron.ca Website: www.papineaucameron.ca

February 26, 2026

The Ontario Veterinary College
50 Stone Road East
Guelph, ON N1G 2W1

RE: Ontario Veterinary College expansion of enrollment capacity

---

The Council of The Corporation of The Township of Papineau-Cameron met at their Regular Council Meeting on February 24, 2026 and passed the attached resolution 2026-50 that relates to the Ontario Veterinary College's enrollment capacity.

Yours truly,

Venessa Wilson
Administrative Assistant

Encl: Resolution 2026-50, Township of Papineau-Cameron

Cc: The Ontario Ministry of Agriculture, Food and Agribusiness
The Canadian Veterinary Medical Association
The Honorable Victor Fedeli, MPP, Minister of Economic Development, Job Creation and Trade
The Honorable Trevor Jones, MPP, Minister of Agriculture, Food and Agribusiness
The Honorable Nolan Quinn, MPP, Minister of Colleges, Universities, Research Excellence and Security
Association of Municipalities of Ontario
All Ontario Municipalities

THE CORPORATION OF THE TOWNSHIP OF PAPINEAU-CAMERON

4861 Highway 17, P.O. Box 630, Mattawa ON P0H 1V0
Office: (705) 744-5610 • Fax: (705) 744-0434 • Garage: (705) 744-5072
Website: www.papineaucameron.ca

DATE: February 24, 2026 **RESOLUTION NUMBER:** 2026-50

MOVED BY: Shelley L Belanger **SECONDED BY:** M Chenier

WHEREAS large animal livestock owners in Northern Ontario have extremely limited access to large animal veterinary services;

AND WHEREAS the cost of large animal veterinary services in Northern Ontario is significantly higher due to long travel distances and the limited number of large animal veterinarians available to service the region;

AND WHEREAS it has come to the attention of the Council of Papineau-Cameron Township that three qualified individuals within our community have applied to the Ontario Veterinary College for large animal veterinary, but were denied admission due to limited enrollment capacity;

THAT the Council of Papineau-Cameron Township formally requests that the Ontario Veterinary College, the Ontario Ministry of Agriculture, Food and Agribusiness, and the Canadian Veterinary Medical Association consider expanding enrollment capacity at the Ontario Veterinary College to allow more qualified applicants to pursue certification as large animal veterinarians.

AND FURTHER THAT a copy of this resolution be forwarded to the Ontario Veterinary College, the Ontario Ministry of Agriculture, Food and Agribusiness, the Canadian Veterinary Medical Association, the Hon. Victor Fedeli MPP Minister of Economic Development, Job Creation and Trade, the Hon. Trevor Jones MPP Minister of Agriculture, Food and Agribusiness, the Hon. Nolan Quinn MPP Minister of Colleges, Universities, Research Excellence and Security, Association of Municipalities of Ontario, and Ontario Municipalities for their consideration and support.

CARRIED: Robert Corriveau (Mayor) **NOT CARRIED:** _____ (Mayor)

Recorded Vote (Upon Request of Councillor _____) Section 246 (1) Municipal Act

RECORDED DIVISION VOTE	YES Signature	NO Signature	ABSTAIN Signature
Mayor Robert Corriveau			
Deputy Mayor Shelley Belanger			
Councillor Keith Dillabough			
Councillor Jason Bélanger			
Councillor Mélanie Chenier			

COPY

CORPORATION OF THE MUNICIPALITY OF SOUTH HURON
322 Main Street South P.O. Box 759
Exeter Ontario
N0M 1S6
Phone: 519-235-0310 Fax: 519-235-3304
Toll Free: 1-877-204-0747
www.southhuron.ca

March 24, 2026

Via email: stan.cho@pc.ola.org

Ministry of Tourism, Culture and Gaming
6th Floor
438 University Ave.
Toronto, ON M7A 1N3

Dear Hon. Stan Cho,

Re: Ontario Heritage Organization Development Grant Advocacy

Please be advised that South Huron Council passed the following resolution at their March 16, 2026 Regular Council Meeting:

125-2026
Moved By: Aaron Neeb
Seconded by: Ted Oke
That South Huron Council supports the February 17, 2026 correspondence of the Township of McNab/Braeside regarding Ontario Heritage Organization Development Grant Advocacy; and

That this supporting resolution and the originating correspondence be circulated to the Minister of Tourism, Culture and Gaming, Stan Cho, Lisa Thompson, MPP, AMO, and all municipalities in Ontario.
Result: Carried

Please find attached the originating correspondence for your reference.

Respectfully,

Kendra Webster, Legislative & Licensing Coordinator
Municipality of South Huron
kwebster@southhuron.ca
519-235-0310 x. 232

Encl.

cc: MPP Lisa Thompson, lisa.thompson@pc.ola.org; AMO, resolutions@amo.on.ca ; and all municipalities in Ontario.

TOWNSHIP OF
McNab/Braeside

Regular Council Meeting Resolution Form

Date:	February 17, 2026	No:	RESOLUTION - 56-2026
Moved by Councillor Kevin Rosien		Disposition:	CARRIED
Seconded by Deputy Mayor Scott Brum		Item No:	14.2

Description: Ontario Heritage Organization Development Grant Advocacy

RESOLUTION:

WHEREAS Ontario municipalities are legislated to preserve records of enduring and historical value, and community archives play a critical role in fulfilling this responsibility, particularly in rural and smaller municipalities; and

WHEREAS The Heritage Organization Development Grant (HODG) is the only provincial operating grant available to grassroots, non-profit heritage organizations, including community archives and historical societies across Ontario; and

WHEREAS The maximum annual HODG grant of $1,545 per organization has remained effectively unchanged for more than 15 years, resulting in a significant erosion of its real value due to inflation, such that its current purchasing power is approximately two-thirds of what it was in 2010; and

WHEREAS Rising operating costs related to insurance, utilities, records preservation, digitization, accessibility, and volunteer coordination have increased financial pressure on heritage organizations, often requiring municipalities to absorb additional costs to ensure continuity of service; and

WHEREAS Strengthening HODG would represent a modest but high-impact provincial investment that would help stabilize community archives, reduce pressure on municipal budgets, and safeguard Ontario's public records and local heritage for future generations;

NOW THEREFORE BE IT RESOLVED THAT Council formally support a review and modernization of the Heritage Organization Development Grant, including restoring its real purchasing power through inflationary adjustment and exploring options for increased or multi-year operating stability; and

BE IT FURTHER RESOLVED THAT This resolution be forwarded to the Minister of Tourism, Culture and Gaming, local Members of Provincial Parliament, AMO, and Ontario municipalities for consideration and support.

MAYOR

Recorded Vote Requested by:_____

	Yea	Nay
Mayor Lori Hoddinott	____	____
Deputy Mayor Scott Brum	____	____
Councillor Kevin Rosien	____	____
Councillor Robert Campbell	____	____
Councillor Jill Campbell	____	____

Declaration of Pecuniary Interest:_____
Disclosed his/her/their interest(s), vacated he/her/their seat(s), abstained from discussion and did not vote

Town of Saugeen Shores
600 Tomlinson Drive, P.O. Box 820
Port Elgin, ON N0H 2C0

March 23, 2026

SENT VIA EMAIL

The Honourable Doug Ford
Premier of Ontario
premier@ontario.ca

The Honourable Peter Bethlenfalvy
Minister of Finance
minister.fin@ontario.ca

The Honourable Graham McGregor, MPP
Minister of Citizenship and Multiculturalism
graham.mcgregor@pc.ola.org

RE: Architectural Conservancy of Ontario (ACO) Proposal to include $10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding

At the March 23, 2026, Regular Council meeting for the Town of Saugeen Shores, the attached motion was passed endorsing the Architectural Conservancy of Ontario (ACO) Proposal to include $10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding.

Sincerely,

Hailey Leigh-Mossley
Deputy Clerk
Encl.

cc. MPP Lisa Thompson
All Ontario Municipalities

THE CORPORATION OF THE
TOWN OF SAUGEEN SHORES

MOVED BY: C. Grace **RESOLUTION NO:** 096-2026

SECONDED BY: M. Myatt **DATE:** March 23, 2026

Whereas older buildings have inherent sustainability and provide economic, environmental and social benefits for Ontario communities; and,

Whereas re-use of existing buildings reduces the need for increased infrastructure that accompanies new builds such as sewer and water services, new roads and sidewalks; and,

Whereas re-use of existing building can reduce construction waste and extend the life expectancy of landfills; and,

Whereas keeping older buildings helps a community remain visually richer and enhances identity while building its tourism brand and appeal; and,

Whereas creating a new, application-based, matching grant program of $10M/year, modelled on an existing Alberta program would incentivize owners and smaller developers to keep, fix and reuse heritage buildings to create new housing; and,

Whereas such a grant program would provide an alternative to the Ontario heritage property tax relief program, which has limited impact on developers and reduces municipal revenues; and,

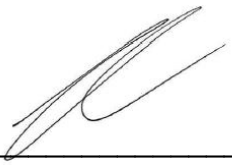
Whereas such a grant program would provide a simpler and more direct way for heritage building owners to fund renovations or conservation; and,

Whereas Ontario developers surveyed by the National Trust for Canada in 2014 ranked a heritage-revolving fund as their top incentive to encourage heritage development if:

- the grants are simple to apply for and to administer; and,
- the fund is large enough to meet at least 33% of the demand so that applicants have a reasonable chance of recovering the cost and effort of applying.

Therefore, be it Resolved That the Council of the Town of Saugeen Shores endorse the Architectural Conservancy of Ontario (ACO) Proposal to include $10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding, and that this resolution be sent to the Premier, Minister of Finance, Minister of Citizenship and Multiculturalism, and MPP Lisa Thompson, and be circulated to all municipalities in Ontario.

- ☑ Carried
- ❑ Carried, as amended
- ❑ Defeated
- ❑ Deferred
- ❑ Referred
- ❑ Tabled
- ❑ Withdrawn



Mayor

Municipality of Bluewater

March 17, 2026

The Honourable Doug Ford, Premier of Ontario
Premier's Office
Room 281, Main Legislative Building
Queen's Park
Toronto, ON M7A 1A5

The Honourable Paul Calandra, Minister of Education
5th Floor
438 University Avenue
Toronto, ON M7A 2A5

via email: premier@ontario.ca
minister.edu@ontario.ca

RE: Request for Provincial Consultation and Transparency Regarding Potential Changes to English Public School Board Governance

Dear Premier Ford and Minister Calandra,

At their regular scheduled meeting of March 16, 2026, Council of the Municipality of Bluewater received correspondence from Michael Bannerman, Board of Trustees Chair for the Avon Maitland District School Board regarding the potential changes to the English Public School Board Governance and passed the following resolution:

MOVED: Councillor Harris **SECONDED**: Councillor Walden
THAT Council of the Municipality of Bluewater supports the Avon Maitland District School Board in their request to the Government of Ontario to undertake a comprehensive, province-wide consultation process before moving forward with any changes to the governance structure of English public school boards; and

THAT this resolution be circulated to the Honourable Doug Ford, Premier of Ontario, the Honourable Paul Calandra, Minister of Education, MPP Lisa Thompson all Ontario municipalities. **CARRIED**.

Sincerely,

Chandra Alexander
Acting CAO/Manager of Corporate Services/Clerk

Encl: Letter from Avon Maitland District School Board Trustee Chair

cc: Michael Bannerman, Chair, Board of Trustees
MPP Lisa Thompson
All Ontario Municipalities

Avon Maitland District School Board
Education Centre
62 Chalk Street North, Seaforth, ON N0K 1W0
Telephone: (519) 527-0111 • 1-800-592-5437 *(Ontario)*
Fax: (519) 527-0222 • www.amdsb.ca

March 2, 2026

The Honourable Doug Ford
Premier's Office
Room 281, Main Legislative Building
Queen's Park
Toronto, ON M7A 1A5

And

The Honourable Paul Calandra
Minister of Education, Ministry of Education
315 Front Street West, 14th Floor
Toronto, ON M7A 0B8

Re: Request for Provincial Consultation and Transparency Regarding Potential Changes to English Public School Board Governance

Dear Premier Doug Ford and Minister Paul Calandra,

On behalf of the Trustees of the Avon Maitland District School Board, I am writing to respectfully request that the Government of Ontario undertake a comprehensive, province-wide consultation process before moving forward with any changes to the governance structure of English public school boards.

Recent public statements indicating that the Ministry is considering eliminating the role of democratically elected English public school trustees have generated significant concern among school boards, families, and communities across the province. Trustees serve as an essential democratic link between local communities and the public education system. Any proposal to fundamentally alter or remove this role would represent a major shift in the governance of education in Ontario and warrants careful study, thoughtful analysis, and open dialogue.

Given the magnitude of this potential change, we respectfully ask the government to clearly demonstrate how it has arrived at its current thinking. Specifically, we request that the Ministry make public the research, evidence, data analysis, policy reviews, stakeholder input, and performance evaluations that have informed its consideration of altering or eliminating the role of elected trustees. Transparency regarding the rationale, objectives, and anticipated outcomes of this proposal is essential to maintaining public trust and ensuring informed dialogue.

The Trustees of the Avon Maitland District School Board believe that decisions of this significance must be supported by transparent research and meaningful engagement with stakeholders. We respectfully request that the government initiate a formal consultation process that includes school boards, parents, educators, students, First Nations representatives, and the broader public. Such a process would help ensure that any future governance model is grounded in evidence and reflects the needs and priorities of Ontario's diverse communities.

As a board serving a large and predominantly rural geographic area, we also wish to emphasize the critical importance of the democratically elected trustee role in ensuring that rural perspectives are represented in education decision-making. Trustees provide an essential local voice for communities whose priorities and challenges may differ significantly from those experienced in larger urban centres. Issues such as student transportation, long travel distances, rural school viability, access to programming, and community connectivity are often best understood by locally elected representatives who live and work in those communities. Preserving avenues for rural representation helps ensure that provincial education policies reflect the realities of students and families across all regions of Ontario.

We are also concerned that removing English public school trustees could have unintended consequences for representation and accountability within the system. In many boards, legislated First Nations representation and student trustees play an important role in ensuring diverse voices are heard in decision-making. The loss of elected trustees could impact these mechanisms that currently provide important perspectives at the governance table.

We are aware that the Waterloo District School Board has written to the Ombudsman's Office to request an investigation into the fairness, transparency, and accountability of the process used to implement changes to the school board governance model, and we are in full support of this request.

The Trustees of the Avon Maitland District School Board remain committed to working collaboratively with the Ontario Ministry of Education and the Government of Ontario to support a strong, transparent, and responsive public education system. We believe that transparency, evidence-based decision-making, and meaningful consultation will best serve students, families, and communities across the province.

Thank you for your attention to this matter. We would welcome the opportunity to participate in any consultation process or discussion regarding the future governance of Ontario's public education system.

Sincerely,

Michael Bannerman
Chair, Board of Trustees
Avon Maitland District School Board

cc: AMDSB Trustees
MPP Lisa Thompson
MPP Matthew Rae
Local Municipalities
Local Media Outlets
Ontario Public School Boards' Association and Member Boards
AMDSB Parent Involvement Committee
AMDSB Special Education Advisory Committee
AMDSB Parent Councils Chairs

Corporation of the Township of Black River - Matheson
421 Fifth Avenue
P.O. Box 601
Matheson, Ontario
P0K 1N0

ITEM # 2026-10.d)
RESOLUTION

DATE: March 10, 2026 2026-81

Moved by Councillor Bree Allen
Seconded by Councillor Scott McCutcheon

WHEREAS safe, reliable transportation corridors are essential to the economic prosperity, public safety, and supply chain resilience of Northern Ontario communities;

AND WHEREAS Highways 11 and 17 form the primary east–west transportation corridor across Northern Ontario and serve as a critical link for trade, resource development, emergency services, and community connectivity;

AND WHEREAS the expansion and modernization of these highways would strengthen national supply chains, support mining and resource development projects including those associated with the Ring of Fire, and improve safety for residents, commercial transport, and travelers;

AND WHEREAS Member of Provincial Parliament John Vanthof has introduced a motion in the Legislative Assembly of Ontario calling upon the Government of Ontario to work with the Government of Canada to declare the expansion and modernization of Highways 11 and 17 a project of national significance;

AND WHEREAS Member of Parliament Gaétan Malette has introduced a motion in the House of Commons advocating for federal recognition and support of strategic national infrastructure priorities;

THEREFORE BE IT RESOLVED THAT the Council of the Township of Black River-Matheson formally express its support for the motion introduced by MPP John Vanthof requesting that the Government of Ontario work with the Government of Canada to declare the expansion and modernization of Highways 11 and 17 a project of national significance;

AND FURTHER THAT Council express its support for the motion introduced by MP Gaétan Malette currently before the House of Commons;

AND FURTHER THAT Council call upon both the Government of Ontario and the Government of Canada to prioritize investments that strengthen transportation infrastructure, supply chain reliability, and economic development opportunities across Northern Ontario;

AND FINALLY THAT a copy of this resolution be forwarded to:

- The Honourable Gaétan Malette, Member of Parliament
- John Vanthof, MPP Timiskaming–Cochrane
- All Members of Parliament
- All Members of Provincial Parliament

- The Northern Ontario Municipal Association (NOMA)
- The Association of Municipalities of Ontario (AMO)
- Northern Ontario municipalities for their consideration.

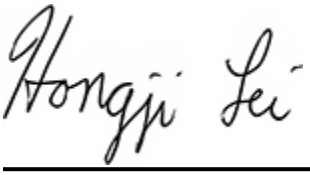
☒ CARRIED ☐ DEFEATED

CHAIR SIGNATURE

☐ Original ☐ Amendment ☐ Refer ☐ Defer ☐ Reconsider ☐ Withdrawn

Recorded Vote-TO BE COMPLETED BY CLERK ONLY

	YEAS	NAYS
Mayor Dave Dyment		
Councillor Allen		
Councillor Morrish		
Councillor Campsall		
Councillor McCutcheon		
Councillor Gadoury		
Councillor Bouchard		



Hong Ji Lei
Clerk

Darrin Canniff
Mayor/CEO
P 519-436-3219
ckmayor@chatham-kent.ca

March 20, 2026

The Right Honourable Mark Carney
Prime Minister of Canada
Via email: Pm@pm.gc.ca

The Honourable Marjorie Michel
Minister of Health
Via email: Marjorie.michel@parl.gc.ca

The Honourable Doug Ford
Premier of Ontario
Via email: Premier@ontario.ca

The Honourable Sylvia Jones
Minister of Health
Via email: Sylvia.Jones@ontario.ca

Dear Prime Minister Carney, Minister Michel, Premier Ford and Minister Jones:

Re: Food Insecurity Emergency Declaration

The following motion was passed by Council declaring food insecurity an emergency in our community. This declaration reflects our growing concern about the impact of food insecurity on the health and well-being of residents across Chatham-Kent.

In passing this motion, we have joined other cities in Ontario who have declared food insecurity an emergency and hope it will initiate collaborative action and policy development at the provincial and federal levels of government.

“Whereas food insecurity is defined as, the inadequate or insecure access to food due to financial constraints, a marker of material deprivation (poverty), and a serious public health problem because it increases the risk of non-communicable and infectious diseases, and premature death.

Whereas chronic stressors like disability, precarious work, and acute shocks like COVID-19, illness or eviction, make it more difficult to afford life’s basic needs and live free from poverty. Whereas income-based policies are necessary to effectively reduce household food insecurity, which Chatham-Kent Public Health reports is experienced by at least 1 in 5 households in Chatham-Kent. Whereas the income provided through provincial and federal programs has not kept up with rising costs of food, housing and other basic needs.

Cont’d...

Whereas Ontario Works rates have been frozen since 2018: the maximum single person monthly benefit for basic needs is $343 and $390 for shelter, totalling $733 per month.

Whereas Chatham-Kent Public Health reports a single person on Ontario Works spends ~134% of their income on food and rent. Whereas the Municipality of Chatham-Kent provides programs and services that decrease the impacts of poverty and income inequality and provides participants with a better quality of life which can positively improve health and well-being.

Whereas the number of individuals using Chatham-Kent Outreach for Hunger has increased by ~38% from 2022 to 2024, from 2781 unique individuals in 2022, to 3752 unique individuals in 2024, with a ~51% increase in families with children.

Whereas the number of households using the food assistance program within the Village Pantry has increased by ~124%, from 76 unique households in 2022, to 170 unique households in 2024.

Whereas the number of meals served to under-housed people by Reach Out Chatham-Kent has increased by ~17% from 2022 to 2024, from 43,594 meals in 2022, to 51,313 meals 2024.

Whereas Hope Haven has already had 4000 more visits in 2025 compared to 2024.

Whereas poverty costs Ontario around $27.1 – 33 billion dollars per year: justice system $1.1 billion; health care $3.9 billion; lost income $19.4 – 25 billion; lost tax revenue $2.7 – 3 billion.

Whereas the provincial Poverty Reduction Strategy's (Building a Strong Foundation for Success: Reducing Poverty in Ontario (2020-2025)) primary measure of success is that more social assistance recipients move into employment, despite people with employment income being one of the fastest growing groups at food banks.

Whereas the Chatham-Kent Food Policy Council's mission is to lead in the development of relevant policies and to advocate for our local food system, and values that all people should have physical and economic access to healthy, culturally diverse, local food.

Whereas the Chatham-Kent Food Policy Council's Strategic Plan for 2025-2027 highlights the need to advocate for government-level policies that impact food systems, and specifically, to advocate for income-based solutions to food insecurity to provide families with more agency in food choices.

Therefore, be it resolved that the Mayor and Council support the advocacy of the Chatham-Kent Food Policy Council by declaring food insecurity an emergency in the Municipality of Chatham-Kent.

Cont'd…

Darrin Canniff
Mayor/CEO
P 519-436-3219
ckmayor@chatham-kent.ca

And that Mayor and Council request the Provincial Government focus its upcoming 2026 - 2030 Poverty Reduction Strategy around reducing measures of material deprivation, such as food insecurity.

And that Mayor and Council request the Provincial Government immediately raise social assistance rates to meet life's basic needs.

And that Mayor and Council request the Provincial and Federal Governments to address the causes of food insecurity by establishing a Guaranteed Livable Basic Income for those living in poverty.

And that Mayor and Council request the Provincial and Federal Governments to increase the rates of income support programs to ensure they are adequate to address the basic needs of individuals and families.

And that Mayor and Council request that the Provincial and Federal Governments include the reduction of food insecurity as a component of all appropriate government policies. And that a copy of this motion be forwarded to the Association of Local Public Health Agencies (ALPHA), Association of Municipalities of Ontario (AMO), Federation of Municipalities of Canada (FCM), Ontario Municipal Social Services Association (OMSSA), all Ontario Municipalities, all Members of Provincial Parliament and Parliament, The Right Honourable Mark Carney, Prime Minister of Canada, all federal party leaders, the Honourable M.P.P. Doug Ford, Premier of Ontario, the Ontario Minister of Health Sylvia Jones, and the Federal Minister of Health Marjorie Michel. "

Sincerely,

Darrin Canniff, Mayor/CEO
Municipality of Chatham-Kent

C: All Members of Provincial Parliament and Parliament
Association of Local Public Health Agencies (alPHa)
Federation of Municipalities of Canada (FCM) Association of Municipalities of Ontario (AMO)
Ontario Municipal Social Services Association (OMSSA)
Ontario Municipalities

From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

March 13, 2026

Please be advised that during the regular Council meeting of March 10, 2026 the following resolution regarding OPP - Sustainable Police Services Funding was carried.

RESOLUTION NO. **2026-111**

DATE: **January 29, 2026**

MOVED BY: **Councillor Roberts**

SECONDED BY: **Councillor Hirsch**

WHEREAS Ontario municipalities are required to maintain a police service or detachment board; and

WHEREAS policing is a provincially legislated responsibility, yet municipalities are bearing the brunt of rising costs to implement provincial mandates;

WHEREAS the Association of Municipalities of Ontario (AMO) has asserted that the fiscal framework enabling municipalities provided critical policing and public safety services is broken, and AMO requests an urgent update of the provincial-municipal fiscal relationship;

WHEREAS double digit increases in municipal annual Ontario Provincial Police (OPP) budgets are unsustainable, especially as Ontario municipal police services tackle provincial responsibilities such as mental health, addictions, and homelessness challenges that place police resources under enormous financial strain;

WHEREAS municipalities across Ontario are experiencing increased police operating and capital costs directly related to new compliance and operational standards required under the Community Safety and Policing Act, 2019 (the Act);

WHEREAS the costs of other measures such as providing provincial court security are increasing and are not part of providing core, adequate and effective municipal policing; and

WHEREAS rural municipalities are especially negatively impacted by these developments;

NOW THEREFORE BE IT RESOLVED THAT the Council of the County of Prince Edward (Council) requests that the Province provide financial assistance to municipalities to offset all additional costs directly and demonstrably incurred as a result of compliance with the Act and not general increases to police budgets; and

THAT Council urges the Province of Ontario to expeditiously review and reform its current police grant programs to ensure a more equitable distribution of funding to municipalities, so that communities with changing populations and expanding service demands receive fair and sustainable provincial support; and

From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

THAT this resolution of Council be forwarded to the Premier of Ontario, the Solicitor General of Ontario, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO), the Rural Ontario Municipal Association (ROMA), Eastern Ontario Wardens' Caucus (EOWC), the Ontario Association of Police Services Boards (OAPSB), and all Ontario municipalities for endorsement.

CARRIED

Yours truly,

Catalina Blumenberg, **CLERK**

cc: Mayor Steve Ferguson, Councillor Roberts, Councillor Hirsch

Municipality of Strathroy-Caradoc Council Resolution
Support for Bill 21, Protect Our Food Act, 2025
Date: Monday, March 16, 2026

Moved by: Councillor Willsie
Seconded by: Councillor Derbyshire

WHEREAS the Municipality of Strathroy-Caradoc is a community deeply rooted in agriculture, with a significant portion of our local economy and heritage dependent on the sustainability of farming and food production;

AND WHEREAS Ontario is losing an estimated 319 acres of farmland daily to non-agricultural development, posing a significant threat to the province's long-term food security and the viability of the agri-food sector;

AND WHEREAS Bill 21, the *Protect Our Food Act, 2025*, currently before the Legislative Assembly of Ontario, seeks to preserve productive agricultural land by requiring Agricultural Impact Assessments before zoning changes can occur and by establishing a Foodbelt Protection Plan;

AND WHEREAS the protection of prime agricultural land is not only a matter of food sovereignty but also of fiscal responsibility, as low-density residential sprawl on farmland frequently incurs higher long term infrastructure and service costs for municipalities compared to agricultural land use;

AND WHEREAS providing certainty regarding the agricultural land base encourages long-term investment by farmers in their operations, soil health, and local businesses, thereby strengthening the rural economy of Strathroy-Caradoc;

AND WHEREAS low-density urban sprawl increases the per-capita cost of municipal infrastructure and service delivery—including roads, water, wastewater, and emergency services—creating a long-term financial burden on the Municipality that often exceeds the tax revenue generated by such development;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of Strathroy-Caradoc hereby expresses its support for the principles and objectives of Bill 21, *Protect Our Food Act, 2025*,

to ensure that Ontario's prime agricultural land is preserved for future generations;

AND THAT Council directs the Clerk to send a letter of support for Bill 21 to the Honourable Doug Ford, Premier of Ontario; the Honourable Trevor Jones, Minister of Agriculture, Food and Agribusiness; the Honourable Rob Flack, Minister of Municipal Affairs and Housing; the Honourable Lisa Thompson, Minister of Rural Affairs and the leaders of the Opposition parties;

AND THAT a copy of this resolution be sent to the Association of Municipalities of Ontario (AMO), the Rural Ontario Municipal Association (ROMA), and all municipalities within the County of Middlesex to encourage broader municipal support.

Carried.

March 13, 2026

Hon. David Piccini
Ministry of Labour, Immigration, Training and Skills Development
14th Floor, 400 University Ave
Toronto ON M7A 1T7

Re: Request for Provincial Legislation Amendments, Health and Safety Concerns

Dear Minister Piccini,

At its meeting of Council on March 11, 2026, the Council of the Township of Oro-Medonte received correspondence from Association of Ontario Road Supervisors (AORS) regarding the above-mentioned request for support.

The Township of Oro-Medonte fully supports AORS in their request, as our staff have, on numerous occasions, been subjected to abusive and aggressive behaviour from members of the public. We respectfully request your support in advancing measures that will strengthen protections for municipal workers and contractors. With provincial partnership, municipalities can better safeguard the individuals who work tirelessly to maintain critical services and keep our communities functioning safely.

Sincerely,

Mayor Randy Greenlaw

Cc: Premier Doug Ford
Hon. Michael Kerzner, Solicitor General of Ontario
Hon. Jill Dunlop, Minister of Emergency Preparedness and Response
Hon. Rob Flack, Minister of Municipal Affairs and Housing

Hon. Prabmeet Sakaria, Minister of Transportation
Hon. Todd McCarthy, Acting Minister of Infrastructure
Doug Downey, MPP Barrie – Springwater - Oro-Medonte
Association of Municipalities of Ontario (AMO)
Association of Ontario Roads Supervisors (AORS)
Ontario Municipalities
Members of Oro-Medonte Council

AORS
PROMOTING KNOWLEDGE. PURSUING EXCELLENCE.

Minister of Labour, Immigration, Training and Skills Development David Piccini
14th Floor, 400 University Avenue
Toronto, ON M7A 1T7

February 5, 2026

Dear Minister Piccini,

On behalf of Ontario's municipal public works professionals, we are writing to raise an urgent health and safety concern that is increasingly placing municipal workers and subcontractors at risk while they maintain the critical infrastructure our communities rely on every day.

While the Occupational Health and Safety Act establishes important protections against workplace hazards, it does not adequately address a growing and very real threat: unsafe working conditions created by interference, harassment, and dangerous actions from members of the public.

Through consultations with AORS members across the province, we are hearing consistent and deeply troubling examples of escalating behaviour directed at municipal workers - particularly winter maintenance operators. These are not isolated incidents, but a pattern that is becoming increasingly normalized during significant weather events. Examples reported to AORS include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snow plow and refusing to get off until the operator agreed to plow his road next.
- Two municipal staff members being confronted, accosted, and aggressively yelled at in public - one at a gas station and another while simply standing in line for coffee - by individuals angry about road conditions that were not even under that municipality's jurisdiction, as well as a mailbox that had been struck.
- A voicemail left by a resident threatening to shoot a municipal plow driver with a shotgun the next time the street was plowed.
- A resident angry about snow at the end of their driveway jumping in front of an active plow and refusing to move. The plow was delayed for over an hour during a major snow event, placing service levels and the municipality's overall emergency response at risk. The situation was only resolved once supervisors and by-law officers arrived on scene.

These incidents represent only a small sample of what municipal plow drivers and winter maintenance crews are experiencing across Ontario. What was once limited to disgruntled complaints has escalated into direct threats, physical interference, and dangerous confrontations that place workers, subcontractors, and the public at risk. This issue is becoming a systematic threat to municipal service delivery and is only amplified during significant weather events.

Municipal workers and their contracted partners are responsible for maintaining roads, bridges, sidewalks, and other essential services - often in extreme weather and high-risk environments. When these workers are threatened or obstructed, it becomes not only a workplace safety issue, but a broader public safety concern. In some cases, conditions have become so unsafe that

municipal staff and subcontractors have walked off job sites, jeopardizing timely service delivery during critical events.

We respectfully ask the Province to consider the following changes:

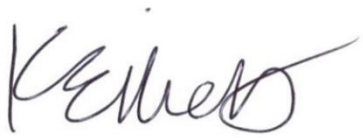
• Under the Emergency Management and Civil Protection Act, when a municipality declares a Significant Weather Event, municipal winter maintenance vehicles and operators - including subcontractors working on behalf of municipalities - should be afforded enhanced protection, with interference or obstruction treated with the same severity as interference with police, fire, or paramedic services.
• Establish clear public-safety interference provisions, similar in intent to Ontario's Slow Down, Move Over legislation, that recognize the essential role of municipal roadside workers.
• Consider adopting provisions similar to Manitoba's recently passed Bill 38, an amendment to their Highway Traffic Act effective January 1, 2026, which requires motorists to maintain a minimum distance of 30 metres behind snowplows where speed limits are 80 km/h or lower, and 100 metres where speed limits exceed 80 km/h.

These changes would provide clarity, deterrence, and enforceability—sending a strong message that interference with municipal workers performing essential services will not be tolerated. Just as Ontario protects first responders from obstruction during emergencies, we must extend similar protections to the public works professionals who keep our communities safe, connected, and functioning.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns further and to collaborate on legislative solutions that better protect municipal workers and subcontractors while strengthening public safety across the province.

Thank you for your consideration of this critical issue.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte

Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)
Premier Doug Ford
Minister of Emergency Preparedness and Response Jill Dunlop
Minister of Municipal Affairs and Housing Rob Flack
Minister of Transportation Prabmeet Sarkaria
Acting Minister of Infrastructure Todd McCarthy
Scott Butler, Good Roads Executive Director
Walid Abou-Hamde, Ontario Road Builders' Association Chief Executive Officer

AORS
PROMOTING KNOWLEDGE. PURSUING EXCELLENCE.

Solicitor General of Ontario Michael Kerzner
George Drew Building, 25 Grosvenor Street
Toronto, ON M7A 1Y6

February 5, 2026

Dear Solicitor General Kerzner,

On behalf of Ontario's municipal public works professionals, we are writing to raise serious concerns regarding the safety of municipal workers and subcontractors who are increasingly facing harassment, threats, and dangerous interference from members of the public while delivering essential municipal services - particularly during winter maintenance and emergency operations.

Across Ontario, municipal public works teams are responsible for maintaining critical infrastructure that residents depend on every day, including roads, sidewalks, bridges, and drainage systems. During significant weather events, these workers are frontline responders, ensuring emergency vehicles can travel safely and that communities remain connected and accessible. However, the behaviour directed at them has escalated well beyond routine complaints and has become a direct threat to both worker safety and public safety.

Through consultations with AORS members province-wide, we continue to receive troubling reports that illustrate the seriousness of this issue. These include:

• An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
• A resident threatening to kill a sidewalk plow operator.
• A man climbing onto a snowplow and refusing to get off until the driver agreed to plow his road next.
• Two staff members confronted and aggressively accosted in public - one at a gas station and another while simply waiting in line for coffee - by individuals angry about road conditions and a mailbox strike that were not even related to that municipality.
• A voicemail threatening to shoot a plow driver with a shotgun the next time the street was plowed.
• A resident jumping in front of an active plow during a major snow event and refusing to move, delaying operations for over an hour and jeopardizing service levels and overall emergency response.

These examples represent only a small sample of the experiences municipal plow drivers and winter maintenance crews are facing across the province. What was once occasional frustration has escalated into intimidation, threats of violence, and direct interference with equipment and operations.

Equally concerning is that municipalities do not always receive consistent enforcement support when these incidents occur. We have heard directly from members who contacted the Ontario Provincial Police for assistance and were advised that, unless a physical assault had already taken place, the situation was "not a police matter." Waiting until a worker has been physically harmed before intervention is neither preventative nor acceptable.

This gap leaves municipalities and workers vulnerable and sends an unintended message that threatening or obstructive behaviour toward municipal staff carries little consequence. It also places supervisors and by-law officers in situations that may exceed their authority or capacity to manage safely.

We believe a proactive and coordinated response is needed. Municipal workers and their subcontractors should not have to choose between their personal safety and providing critical services during storms and emergencies.

We respectfully ask that the Province of Ontario and the Ontario Provincial Police take a clear and strong stance that interference, threats, and harassment directed at municipal public works staff will not be tolerated. Specifically, we would welcome:

• Clear direction and guidance to police services, including the OPP, that threats, intimidation, and obstruction of municipal workers performing essential duties warrant timely enforcement and support.
• Recognition that interference with winter maintenance and emergency public works operations presents a broader public safety risk, not merely a municipal operational issue.
• Enhanced coordination between municipalities and local police services during significant weather events and emergency responses to ensure worker safety and continuity of service.
• Consideration of legislative or policy tools that provide stronger deterrence and consequences for those who threaten or obstruct municipal staff and contractors.

Municipal public works professionals are essential workers. They keep roads open for ambulances, fire trucks, school buses, and the travelling public. Their safety should be treated with the same seriousness as that of other frontline responders.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns and explore practical steps to ensure consistent enforcement support and stronger protections for municipal workers across Ontario.

Thank you for your attention to this important matter and for your continued leadership in public safety.

Sincerely,

Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte

Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)
Premier Doug Ford

The Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

March 25, 2026

Re: Time-Sensitive: Strengthening Municipal Accountability and Public Trust (Bill 9)

Dear Premier Ford,

When we met in Sarnia last August, we discussed Bill 9 and its intent to strengthen municipal accountability. At that time, I affirmed my support for the province's effort to move this legislation forward. The fundamental principles of Bill 9 are sound and provide an important foundation; however, the Bill requires a significant change before it becomes law.

The introduction of a standardized code of conduct and the proposed integrity commissioner reforms are positive and necessary steps forward. However, based on more than four decades of experience in municipal politics, I believe the Bill's greatest flaw lies in its mechanism for removing councillors in **serious cases of misconduct**. Requiring local councils to participate in the removal of a peer, particularly through unanimous agreement, places councils in an inappropriate and untenable position. On matters of serious contention, unanimity is rarely achievable, rendering the mechanism effectively futile. This approach undermines both fairness and public confidence and fails to provide municipalities with a meaningful ability to act in extreme cases.

In circumstances of this magnitude, decisions should not rest with a council. Instead, such matters should be heard and ruled upon by an independent, non-partisan authority, removed from local political dynamics and capable of making impartial determinations in the public's interest.

If the provincial government intends to maintain municipal councils' responsibility for adjudicating such decisions, the threshold for action must be revised. A two-thirds majority, or a simple majority of council excluding the subject member, would provide a more reasonable, fair, and workable standard.

This is a time-sensitive issue, and the need for action is becoming more urgent as municipalities continue to encounter situations they are powerless to address. Without meaningful change, the current conditions and lack of adequate protection will have a chilling effect on those considering public office at the municipal level. Capable, community-minded individuals may be discouraged from seeking election if there is no effective independent mechanism to address extreme misconduct, protect the integrity of council and the well-being of the community.

I am copying this letter to mayors and councils across Ontario in the hope that they will also raise their voices on this matter before the legislation is finalized, to ensure this serious flaw is addressed in what is otherwise an important and necessary piece of legislation for the Province of Ontario and its municipalities for the 2026-2030 council term of office.

Thank you for your consideration. I would welcome the opportunity to discuss these concerns and possible paths forward at your convenience.

Sincerely,

Mike Bradley
Mayor, City of Sarnia

Cc: The Honourable Rob Flack, Minister of Municipal Affairs and Housing
John Fraser, MPP, Interim Leader, Ontario Liberal Party
Marit Stiles, MPP, Leader of the Official Opposition, Ontario NDP Party
Bob Bailey, MPP for Sarnia-Lambton
Association of Municipalities of Ontario (AMO)
Mayor and Council for municipalities across Ontario
Sarnia City Council
Lambton County Council
City of Sarnia Senior Management

255 Christina St N
Sarnia ON N7T 7N2
P: 519-332-0330 ext. 3312 F: 519-332-3995 mayor@sarnia.ca www.sarnia.ca

Town of Lincoln

4800 SOUTH SERVICE RD.,
BEAMSVILLE, ON L3J 1L3

905-563-2799

March 25, 2026

SENT VIA EMAIL: graham.mcgregor@pc.ola.org

Hon. Graham McGregor
Minister of Citizenship and Multiculturalism
10215 Kennedy Rd. N
Brampton, ON L6Z 0C5

RE: Town of Lincoln Resolution – Request to the Province of Ontario to Extend the Deadline for Notices of Intention to Designate Listed Heritage Properties

Please be advised that Council of the Corporation of the Town of Lincoln at its Committee of the Whole Meeting held on March 23, 2026, passed the following resolution:

Resolution Number: PED-2026-22
Moved by: Councillor Lynn Timmers

WHEREAS amendments to the Ontario Heritage Act under the More Homes Built Faster Act, 2022 introduced timelines requiring municipalities to issue Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022, originally requiring action by January 1, 2025; and

WHEREAS the Province subsequently amended the legislation through the Homeowner Protection Act, 2024 to extend the deadline to January 1, 2027 in response to concerns raised by municipalities and heritage stakeholders; and

WHEREAS municipalities require sufficient time and resources to undertake research, documentation, consultation, and evaluation to determine whether listed properties warrant designation under the Ontario Heritage Act; and

WHEREAS the removal of listed properties from municipal heritage registers if the prescribed timelines are not met may place cultural heritage resources at increased risk of demolition or irreversible alteration before municipalities have the opportunity to properly evaluate their cultural heritage value or interest; and

WHEREAS many municipalities, including the Town of Lincoln, do not have dedicated heritage planning staff and must rely on volunteer Heritage Advisory Committee members or external heritage consultants to undertake property evaluations, which can result in additional financial and administrative pressures; and

WHEREAS municipalities across Ontario are facing significant workloads associated with evaluating listed properties; and

WHEREAS the Town of Lincoln Heritage Advisory Committee, at its meeting of March 12, 2026, recommended that Council advocate to the Province of Ontario for a further extension to the current deadline;

NOW THEREFORE BE IT RESOLVED THAT:

1. The Council of the Town of Lincoln endorse the recommendation of its Heritage Advisory Committee and respectfully request that the Province of Ontario further amend the Ontario Heritage Act to extend the January 1, 2027 deadline for issuing Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022; and

2. The Province consider extending the deadline to January 1, 2030, or another reasonable timeframe that would provide municipalities with adequate time to complete heritage evaluations and make informed designation decisions; and

3. This resolution be circulated to the Minister of Citizenship and Multiculturalism, the Minister of Municipal Affairs and Housing, the local Member of Provincial Parliament, the Association of Municipalities of Ontario, the Ontario Municipal Heritage Committee Association, and all Ontario municipalities for their information and consideration.

CARRIED

If you require any additional information, please do not hesitate to contact the undersigned.

Regards,

Julie Kirkelos
Town Clerk

jkirkelos@lincoln.ca

JK/dp

c.c. Minister of Municipal Affairs and Housing
Niagara West Member of Provincial Parliament
Association of Municipalities of Ontario (AMO)
Community Heritage Ontario
All Ontario Municipalities
Manager of Planning and Development
Chair of the Heritage Advisory Committee

TOWNSHIP OF WELLESLEY
Resolution of Council
Council Meeting

Resolution Number

Title: For Info. 2/2026 - Brudenell, Lyndoch and Raglan Township re: Call for Reform and Publication of the Ontario Sex Offender Registry – Councillor Sebben

Date: Tuesday, March 10, 2026

Moved by: Lori Sebben

Seconded by: Shelley Wagner

Be it resolved that the Council of the Township of Wellesley supports the Township of Brudenell, Lyndoch and Raglan's resolution regarding the call for reform and publication of the Ontario Sex Offender Registry and further,

That the resolution be forwarded to the Prime Minister of Canada, the Premier of Ontario, the Attorney General of Ontario, the Solicitor General of Ontario, the Minister of Justice and Attorney General of Canada, the Kitchener-Conestoga MPP and MP, the Federation of Canadian Municipalities, AMO, and all municipalities in Ontario for their information and consideration.

CARRIED

Municipal Clerk, Amy Harron

TOWNSHIP OF
BRUDENELL, LYNDOCH AND RAGLAN

42 Burnt Bridge Road, PO Box 40
Palmer Rapids, Ontario K0J 2E0
TEL: (613) 758-2061 · FAX: (613) 758-2235

February 4, 2026

The Right Honourable Mark Carney, P.C., M.P. Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

Mark.carney@parl.gc.ca

RE: Call for Reform and Publication of the Ontario Sex Offender Registry

Dear Prime Minister,

Please be advised that at the Regular Council Meeting on February 4th, 2026, Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan passed the following resolution, supporting the resolution from the City of Brantford.

Resolution No: 2026-02-04-06
Moved by: Councillor Banks
Seconded by: Councillor Keller

"Be it resolved that the Council for the Corporation of the Township of Brudenell, Lyndoch and Raglan support the City of Brantford's resolution regarding a Call for Reform and Publication of the Ontario Sex Offender Registry.

And further that this resolution be forwarded to the Prime Minister of Canada, Premier of Ontario, the Attorney General of Ontario, Solicitor General of Ontario, the Minister of Justice and Attorney General of Canada, Renfrew Nipissing Pembroke MPP and MP, the Federation of Canadian Municipalities, AMO and all municipalities in Ontario."

Carried.

Sincerely,

Tammy Thompson
Deputy Clerk
Township of Brudenell, Lyndoch and Raglan

December 19, 2025

Honorable Mark Carney

Sent via email: mark.carney@parl.gc.ca

Dear Honorable Mark Carney:

Please be advised that Brantford City Council, at its meeting held December 16, 2025 adopted the following:

12.2.7 Call for Reform and Publication of the Ontario Sex Offender Registry - Councillor Samwell

WHEREAS the community of Welland and the surrounding communities were deeply impacted by a recent heinous crime that highlighted critical gaps in Canada's criminal justice and offender-management systems; and

WHEREAS on September 4, 2025, Mayor Frank Campion of the City of Welland wrote to the Premier of Ontario urging comprehensive reform to strengthen sentencing, parole, and bail provisions for violent sexual offenders, and to enhance public safety protections; and

WHEREAS on September 12, 2025, Mayor Mat Siscoe of the City of St. Catharines wrote to the Prime Minister of Canada expressing strong support for these reforms and calling for immediate federal action to strengthen sentencing, parole, and accountability measures for violent sexual offenders; and

WHEREAS the City of Thorold, at its meeting of September 9, 2025, adopted Resolution 14.2 requesting the Province of Ontario to amend Christopher's Law (Sexual Offenders Registry), 2000 to make Ontario Sex Offender Registry publicly accessible; and

WHEREAS several Niagara municipalities; including Grimsby, Fort Erie, Port Colborne, and St. Catherines have subsequently endorsed this call for greater transparency and reform; and

WHEREAS municipal councils, though not responsible for criminal law or parole, play a vital role in advocating for the safety and well-being of their residents;

NOW THEREFORE BE IT RESOLVED THAT:

A. THAT the Council of the City of Brantford hereby supports the City of Thorold's Resolution calling for the Publication of the Sexual Offender Registry and the City of Welland's correspondence dated September 4, 2025, calling for reform to sentencing, parole, and registry provisions concerning violent sexual offenders; and

B. THAT the Province of Ontario be urged to amend Christopher's Law (Sexual Offender Registry), 2000 to make the Ontario Sex Offender

Registry publicly accessible, subject to appropriate privacy and safety safeguards; and

C. THAT a copy of this resolution be forwarded to:

i. The Right Hon. Mark Carney, Prime Minister of Canada;

ii. The Hon. Sean Fraser, Minister of Justice and Attorney General of Canada;

iii. The Hon. Gary Anandasangaree, Minister of Safety;

iv. The Hon. Doug Ford, Premier of Ontario;

v. The Hon. Doug Downey, Attorney General of Ontario;

vi. The Hon. Michael S. Kerzner, Solicitor General of Ontario;

vii. Member of Parliament for Brantford-Brant, Larry Brock;

viii. Member of Provincial Parliament for Brantford-Brant, Will Bouma;

ix. The Association of the Municipalities of Ontario (AMO);

x. The Federation of Canadian Municipalities (FCM); and

xi. All Ontario Municipalities for their information and support.

I trust this information is of assistance.
Yours truly,

Chris Gauthier City Clerk,
cgauthier@brantford.ca

CC - The Honorable Sean Fraser, Minister of Justice and Attorney General of Canada; - Sean.Fraser@parl.gc.ca

The Honorable Gary Anandasangaree, Minister of Safety
Gary.Anand@parl.gc.ca

The Honorable Doug Ford, Premier of Ontario; - premier@ontario.ca

The Honorable Doug Downey, Attorney General of Ontario; - Doug.Downey@ontario.ca

The Honorable Michael S. Kerzner, Solicitor General of Ontario michael.kerzner@pc.ola.org

Member of Parliament for Brantford-Brant, Larry Brock; - larry.brock@parl.gc.ca

Member of Provincial Parliament for Brantford-Brant, Will Bouma; - will.bouma@pc.ola.org

The Association of the Municipalities of Ontario (AMO) amo@amo.on.ca

The Federation of Canadian Municipalities (FCM) FCMInfo@fcm.ca

All Ontario Municipalities for their information and support

Sent by Email

April 8, 2026

The Right Honourable Mark Carney
Prime Minister of Canada
80 Wellington Street,
Ottawa, ON K1A 0A2
pm@pm.gc.ca

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park Room 281
Toronto, ON M7A 1A1
premier@ontario.ca

Subject: Corr. 02-26
Tonia Bennett, Manager of Legislative Services / Clerk, Northumberland County
Re: Correspondence, 'Call for Reform and Publication of the Ontario Sex Offender Registry'

The Council of The Corporation of the City of Pickering considered the above matter at a Meeting held on March 23, 2026 and adopted the following resolution:

1. That Corr. 02-26, from Tonia Bennett, Manager of Legislative Services/Clerk, Northumberland County, dated February 24, 2026, regarding Correspondence, 'Call for Reform and Publication of the Ontario Sex Offender Registry', be received and endorsed; and,

2. That a copy of this resolution be forwarded to the Right Honourable Mark Carney, Prime Minister of Canada, The Honourable Doug Ford, Premier of Ontario, The Honourable Doug Downey, Attorney General, The Honourable Michael Kerzner, Solicitor General, The Honourable Sean Fraser, Minister of Justice and Attorney General, the Federation of Canadian Municipalities (FCM), and all municipalities in Ontario.

Should you require further information, please do not hesitate to contact the undersigned at 905.420.4660, extension 2019.

A copy of the original correspondence is attached for your information.

Yours truly

Susan Cassel

City Clerk

SC:am

Encl.

Copy: The Honourable Sean Fraser, Minister of Justice and Attorney General
The Honourable Michael Kerzner, Solicitor General
The Honourable Doug Downey, Solicitor General
All Ontario Municipalities
Federation of Canadian Municipalities (FCM)

Chief Administrative Officer

The Corporation of the County of Northumberland
555 Courthouse Road
Cobourg, ON, K9A 5J6

Northumberland County
Council Resolution

SENT VIA EMAIL **February 24, 2026**

The Right Hon. Mark Carney (Prime Minister of Canada)
Honourable Sean Fraser (Minister of Justice and Attorney General of Canada)
Honourable Gary Anandasangaree (Minister of Safety)
Honourable Doug Ford (Premier of Ontario)
Honourable Doug Downey (Attorney General of Ontario)
Honourable Michael S. Kerzner (Solicitor General of Ontario)
Honourable David Piccini (Minister of Labour, Immigration, Training and Skills Development and MPP for Northumberland Peterborough-South)
Member of Parliament for Northumberland Clarke, Philip Lawrence
Association of the Municipalities of Ontario (AMO)
Federation of Canadian Municipalities (FCM)
All Ontario Municipalities

Re: Correspondence, 'Call for Reform and Publication of the Ontario Sex Offender Registry'

At a meeting held on February 18th, 2026 Northumberland County Council approved Council Resolution # 2026-02-18-122, adopting the below resolution:

Moved by: Councillor Lucas Cleveland
Seconded by: Councillor John Logel

"**Whereas** item 7.a from the February 3, 2026 Corporate Support Committee was held by Council for separate discussion at this meeting, the item being 'Call for Reform and Publication of the Ontario Sex Offender Registry'; and

Now Therefore Be It Resolved That County Council adopt the following:

- **That** County Council support the correspondence and send a copy of this resolution to key stakeholders."

Council Resolution # 2026-02-18-122 **Carried**

The Corporation of the County of Northumberland
555 Courthouse Road
Cobourg, ON, K9A 5J6

If you have any questions regarding this matter, please do not hesitate to contact the undersigned at bennettt@northumberland.ca or by telephone at 905-372-3329 ext. 2238.

Sincerely,
Tonia Bennett

Manager of Legislative Services / Clerk
Northumberland County

Council Resolution

Moved By L. Cleveland

Seconded By D. Logel

Agenda Item 12.b. (1)

Resolution Number 2026-02-18-122

Council Date: February 18, 2026

"**Whereas** item 7.a from the February 3, 2026 Corporate Support Committee was held by Council for separate discussion at this meeting, the item being 'Call for Reform and Publication of the Ontario Sex Offender Registry'; and
Now Therefore Be It Resolved That County Council adopt the following:

- **That** County Council support the correspondence and send a copy of this resolution to key stakeholders."

Recorded Vote Requested by _____ **Councillor's Name**

Carried _____ **Warden's Signature**

Deferred _____ **Warden's Signature**

Defeated _____ **Warden's Signature**

December 19, 2025

Honorable Mark Carney

Sent via email: mark.carney@parl.gc.ca

Dear Honorable Mark Carney:

Please be advised that Brantford City Council, at its meeting held December 16, 2025 adopted the following:

12.2.7 Call for Reform and Publication of the Ontario Sex Offender Registry - Councillor Samwell

WHEREAS the community of Welland and the surrounding communities were deeply impacted by a recent heinous crime that highlighted critical gaps in Canada's criminal justice and offender-management systems; and

WHEREAS on September 4, 2025, Mayor Frank Campion of the City of Welland wrote to the Premier of Ontario urging comprehensive reform to strengthen sentencing, parole, and bail provisions for violent sexual offenders, and to enhance public safety protections; and

WHEREAS on September 12, 2025, Mayor Mat Siscoe of the City of St. Catharines wrote to the Prime Minister of Canada expressing strong support for these reforms and calling for immediate federal action to strengthen sentencing, parole, and accountability measures for violent sexual offenders; and

WHEREAS the City of Thorold, at its meeting of September 9, 2025, adopted Resolution 14.2 requesting the Province of Ontario to amend Christopher's Law (Sexual Offenders Registry), 2000 to make Ontario Sex Offender Registry publicly accessible; and

WHEREAS several Niagara municipalities; including Grimsby, Fort Erie, Port Colborne, and St. Catherines have subsequently endorsed this call for greater transparency and reform; and

WHEREAS municipal councils, though not responsible for criminal law or parole, play a vital role in advocating for the safety and well-being of their residents;

NOW THEREFORE BE IT RESOLVED THAT:

A. THAT the Council of the City of Brantford hereby supports the City of Thorold's Resolution calling for the Publication of the Sexual Offender Registry and the City of Welland's correspondence dated September 4, 2025, calling for reform to sentencing, parole, and registry provisions concerning violent sexual offenders; and

B. THAT the Province of Ontario be urged to amend Christopher's Law (Sexual Offender Registry), 2000 to make the Ontario Sex Offender

Registry publicly accessible, subject to appropriate privacy and safety safeguards; and

C. THAT a copy of this resolution be forwarded to:

i. The Right Hon. Mark Carney, Prime Minister of Canada;

ii. The Hon. Sean Fraser, Minister of Justice and Attorney General of Canada;

iii. The Hon. Gary Anandasangaree, Minister of Safety;

iv. The Hon. Doug Ford, Premier of Ontario;

v. The Hon. Doug Downey, Attorney General of Ontario;

vi. The Hon. Michael S. Kerzner, Solicitor General of Ontario;

vii. Member of Parliament for Brantford-Brant, Larry Brock;

viii. Member of Provincial Parliament for Brantford-Brant, Will Bouma;

ix. The Association of the Municipalities of Ontario (AMO);

x. The Federation of Canadian Municipalities (FCM); and

xi. All Ontario Municipalities for their information and support.

I trust this information is of assistance.
Yours truly,

Chris Gauthier City Clerk,
cgauthier@brantford.ca

CC - The Honorable Sean Fraser, Minister of Justice and Attorney General of Canada; - Sean.Fraser@parl.gc.ca

The Honorable Gary Anandasangaree, Minister of Safety
Gary.Anand@parl.gc.ca

The Honorable Doug Ford, Premier of Ontario; - premier@ontario.ca

The Honorable Doug Downey, Attorney General of Ontario; - Doug.Downey@ontario.ca

The Honorable Michael S. Kerzner, Solicitor General of Ontario michael.kerzner@pc.ola.org

Member of Parliament for Brantford-Brant, Larry Brock; - larry.brock@parl.gc.ca

Member of Provincial Parliament for Brantford-Brant, Will Bouma; - will.bouma@pc.ola.org

The Association of the Municipalities of Ontario (AMO) amo@amo.on.ca

The Federation of Canadian Municipalities (FCM) FCMInfo@fcm.ca

All Ontario Municipalities for their information and support

Rideau Lakes
1439 County Road 8, Delta, ON K0E 1G0
T. 613.928.2251 | 1.800.928.2250 | F. 613.928.3097
rideaulakes.ca

March 10, 2026

Dear Senator,

Re: Rideau Lakes Concerns re Alto High Speed Rail Project (Bill C-15 Budget)

We in Rideau Lakes Township are writing this letter because of major concerns about the Alto High Speed Rail Project (HSR), as well as a request to fully evaluate our concerns of Bill C-15 in relation to Alto HSR and expropriation of land.

The Alto HSR is lacking full and meaningful consultation of critical information for the early design and development phase. We recognize that having this information is important to the engineers in determining routes that minimize disruptions to the communities, residents, businesses, farmland, waterways, environment, and ecosystems that they pass through. What we have experienced is less than adequate information upon which to base our ability to conduct impact assessments involving our rural communities, agriculture, businesses, and countless heritage buildings and monuments. Alto's recently proposed Southern Ontario route included a 10 km wide corridor, and they provided high-level maps which are not useful in determining the impacts which more detailed route maps would give us and that are vital to our informed feedback. Without more information from Alto, this reduces our more local and valuable ability to provide critical information to Alto planners and engineers.

HSR will divide communities. There will be a major impact on our roadways for school buses, public transportation and emergency vehicles given the many closed roadways when fences are erected along the HSR route. This will increase mortality and morbidity as it will take longer to receive timely care. Farther to travel will also increase emissions and costs for plowing and road maintenance. Without more information from Alto, this reduces our local and valuable ability to provide critical information to Alto planners and engineers.

The Southern route would traverse the UNESCO recognized Frontenac Arch Biosphere Region, the ancestral lands of the Haudenosaunee (Kanien'kehá꞉ka) and Anishinaabeg (Algonquin); where a land bridge of the Canadian Shield connects the Algonquin and Laurentian Highlands to the Adirondack Mountains in the USA. Many animals use this migration route in both directions every year, and unless wildlife corridors are included in the ALTO plans, this would cut off their migration.

This does not begin to speak to the negative impact on tourism which is estimated in the order of $30 million for the UNESCO Rideau Canal system from Ottawa to Kingston.

Another major concern is that the government proposes to grant Alto, as a Crown Corporation, the right to 3 methods of property expropriation! Until now the government itself held the right to a single method of property expropriation. This causes our residents varying degrees of stress ranging to mental anguish if their properties are affected and they will not get full current market value if they decided to sell. Under the new proposed legislation, they would be forced to sell to the Corporation! This is of particular concern to many potentially affected property owners who are in the business of farming and feeding our population.

Cost analysis to build the railway in the northern and southern routes has not been done. We have also been told that a route parallel to the St. Lawrence River and Lake Ontario is not viable. We do not have enough information to understand why this option is not viable.

Rideau Lakes Township is asking you, and your Senate colleagues, to undertake your considered review of our concerns that are being sent to you for First Reading. We hope that you will see that this portion of Bill-C15 (HSR and expropriation) is premature, given that there are many unanswered questions and important issues have not been adequately addressed in the information provided. There has been inadequate public consultation to move to the development stage of this generationally important Canadian transportation project affecting so many lives along whatever corridor may eventually be approved. Should the Senate determine that a delegation to a Senate committee be appropriate with a view to consolidating recommendations for changes that would go back to the House of Commons, we would be available to participate, of course upon invitation.

Thank you for your attention in this very important matter affecting all of us here and across Ontario! It would be very much appreciated if I could receive a response in order to brief my Council.
Yours respectfully,

Arie Hoogenboom
Mayor, Rideau Lakes Township
mayor@rideaulakes.ca
613-323-0901

Cc: Prime Minister of Canada
All Members of Parliament
All Provincial Cabinet Ministers
MPP Steve Clark
The Federation of Canadian Municipalities
The Association of Municipalities of Ontario
All Ontario Municipalities

The Corporation of the
Township of Otonabee-South Monaghan

March 23, 2026

Via Email: mtruelove@rideaulakes.ca

Rideau Lakes
1439 County Road 8
Delta, Ontario K0E 1G0

Dear Mayor Arie Hoogenboom:

Re: Resolution - Rideau Lakes Concerns re Alto High Speed Rail Project (Bill C-15 Budget)

Please be advised that the Council of the Township of Otonabee-South Monaghan at its meeting on March 16th, 2026, passed the following resolution:

R67-2026

Moved by Councillor Terry Holmes
Seconded by Councillor Mark Allen

That Council hereby supports the letter to Senator from Rideau Lakes regarding concerns with the Alto High Speed Rail Project (Bill C-15 Budget), as attached.

And further that this resolution be forwarded to all parties listed on the original correspondence.

CARRIED.

Yours truly,
Township of Otonabee-South Monaghan

Liz Ross
Deputy Clerk

Cc: Prime Minister of Canada
MP Emma Harrison
The Federation of Canadian Municipalities
The Association of Municipalities of Ontario
All Ontario Municipalities

District of Parry Sound Social Services Administration Board

Chief Administrative Officer's Report

March 2026

Mission Statement

To foster healthier communities by economically providing caring human services that empower and enable the people we serve to improve their quality of life.

CAO UPDATE

As we move into March, I want to begin by recognizing the significant work taking place across the DSSAB and the dedication of the staff who continue to advance our mandate to support the well-being and stability of communities across the District of Parry Sound.

This continues to be an important period of progress for our organization. We are actively moving forward on key priorities, particularly within our housing portfolio where we are exploring new opportunities to increase supply and strengthen partnerships that will support the development of additional affordable housing in our district. At the same time, we continue to expand and stabilize our child care system as we implement the Canada-Wide Early Learning and Child Care framework, working closely with operators and partners to ensure families in our communities have access to quality, affordable spaces.

These initiatives reflect the core of the DSSAB's role in this region, bringing together programs, partnerships, and resources to respond to community needs and create lasting impact.

March is also a meaningful time of year as we recognize **International Women's Day**. As a female leader, this day holds particular significance for me. I am continually reminded of the responsibility and privilege that comes with leadership, and of the many women who have paved the way for others to lead in public service.

I am especially proud to work alongside the many strong, capable, and compassionate women who serve across our organization. From frontline staff to supervisors and directors, women make up a significant part of the DSSAB workforce. Every day they bring professionalism, expertise, and deep commitment to improving the lives of the people in our communities.

Their work which is often complex and sometimes unseen, is foundational to the progress we continue to make as an organization. The impact of their dedication can be seen across our housing programs, early years services, income supports, and women's services. They are not only delivering programs; they are strengthening communities.

As we continue our work in the months ahead, I want to acknowledge and thank all staff for the care and commitment they bring to this organization and the people we serve. The progress we are making is the direct result of that collective effort.

Tammy MacKenzie
Chief Administrative Officer

'Everyday Impact' – Helena Johnson

Outreach is a critical function that extends our organization's presence in the community beyond our immediate setting and ensures services are accessible to those who may otherwise remain unserved. Effective outreach fosters trust builds meaningful relationships within the community and increases awareness of available supports.

Recently, Helena Johnson, Integrated System Navigator with our Income Support and Stability Team, demonstrated the impact of effective outreach by attending our local YMCA to support a new member to our community.

The following is the feedback received from the YMCA:

"I just want to share an experience I had with a client and Helena. This client is new to Parry Sound, a young man from Nunavut. He is looking for employment but also some stabilization needs as he has no income and is hoping to get into stable housing. It was really great having Helena here and available to speak with the client. He gained all of the information he needed to apply for assistance and Helena made a great connection with him. He left the offices feeling confident that things were looking better for him."

Helena has consistently demonstrated a high level of creativity in her approach to client engagement and reporting. She exhibits a strong understanding of the critical role that thoughtful and accurate data collection plays in effectively articulating a client's journey and outcomes. By combining innovative thinking with a disciplined focus on evidence-based documentation, she ensures that client stories are not only compelling, but also grounded in meaningful, measurable impact. Her work strengthens our ability to communicate results with clarity, credibility, and strategic insight.

She is the one of the leading ISN's in building the Homemakers Program which is a new initiative that partners Income Support and Stability with Community Support Services in Parry Sound. Her insight and forward thinking with processes and logistics will help us reach members of our community with another resource tool.

Helena, congratulations on being nominated for the Everyday Impact Award!

Licensed Child Care Programs

Total Children Utilizing Directly Operated Child Care in the District January 2026						
Age Group	**Fairview ELCC**	**First Steps ELCC**	**Highlands ELCC**	**Waubeek ELCC**	**HCCP**	**Total**
Infant (0-18m)	3	2	2	3	14	24
Toddler (18-30m)	8	7	11	17	27	70
Preschool (30M-4y)	16	15	17	35	51	134
# of Active Children	27	24	30	55	92	228

School Age Programs– Jan 2026

School Age Programs January 2026	
Location	**Enrollment**
Mapleridge After School	25
Mapleridge Before School	11
Home Child Care	14
# of Active Children	50

Inclusion Support Services – January 2026

Age Group	Early ON	Licensed ELCC	Monthly Total	Discharges	Referrals	Waitlist
Infant (0-18m)						
Toddler (18-30m)	3	18	21		2 (LELCC)	
Preschool (30-47m)	6	37	43		2(LELCC)	
JK/SK (48m-6yr)	2	5	7			
School age (6 yr+)		1	1	5		
Monthly Total	11	61	72	5	4	
Year to Date	11	61	72	5	4	0

Approximately 57% of cases are referred for speech and language, 20% for social emotional or self-regulation while the rest are for ASD and other delays. Usually there are multiple reasons for referrals.

EarlyON Child and Family Programs— Jan 2026

EarlyON Child and Family Centre Reporting Month: January 2026		
Activity	**Monthly Total**	**Year to Date**
Number of Child Visits	796	796
Number of Unique Children served this month	252	
Number of Adult Visits	592	592
Number of Unique Adults served this month	200	
Number of Professionals (New stat of July 1, 2025)	17	17
Number of Virtual Programming Events	2	2
Number of engagements Through social media	491	491
Number of views Through social media	26,994	26,994

The District of Parry Sound Child Care Application Portal was launched on July 24, 2024. Since implementation, operators and child care service management staff have been working to "clean" the Application Portal by removing duplicates, training staff and assisting families with updating their profiles.

Data for January2026

Number of Unique Children on the Application Portal

797

Children who Identify as Indigenous	Children Identifying Francophone Relatives	Prenatal Children
85	51	138

Unique Children - includes children waiting for care and those who are placed in care but have applied to other child care centres/programs. (ie: currently in an infant space and have also applied for JK/SK after school program) - Or - includes all children who have completed an application for child care

Unique Children Waiting for Care

450

Waiting for Care - This number represents the unique children who are currently applied for care. This includes children who may already be placed in a program and have applied to another. This also includes the number of children pre-registered for future care.

Year, Month

Multiple selections

Month

January

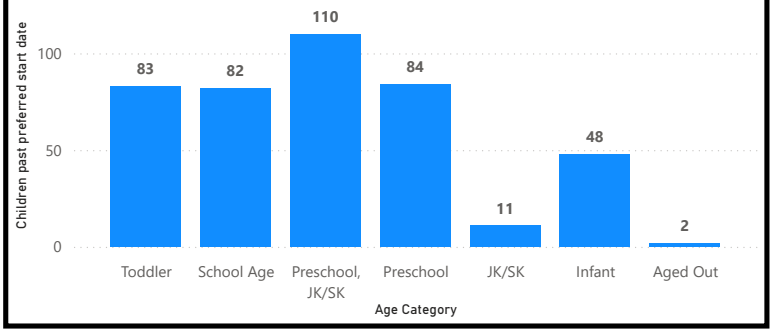
Additions to Application Portal

66

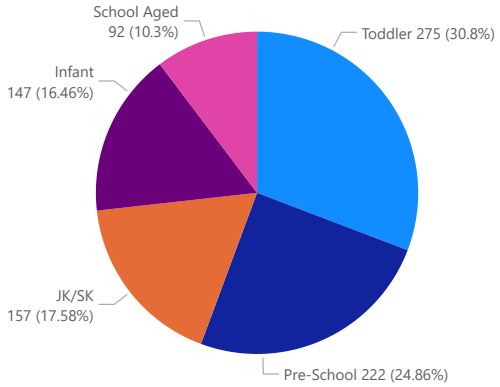
Total Number of Children past preferred start date (Unique)

427

Number of Children past their preferred start date by age

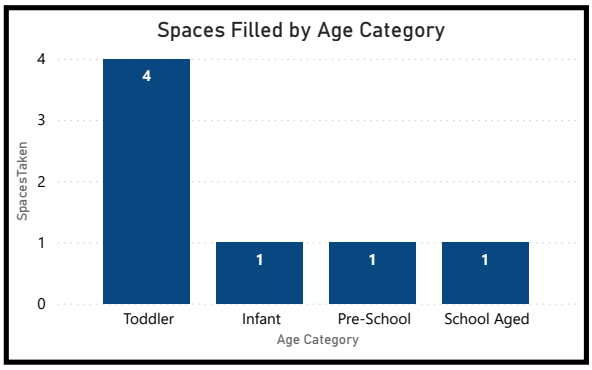


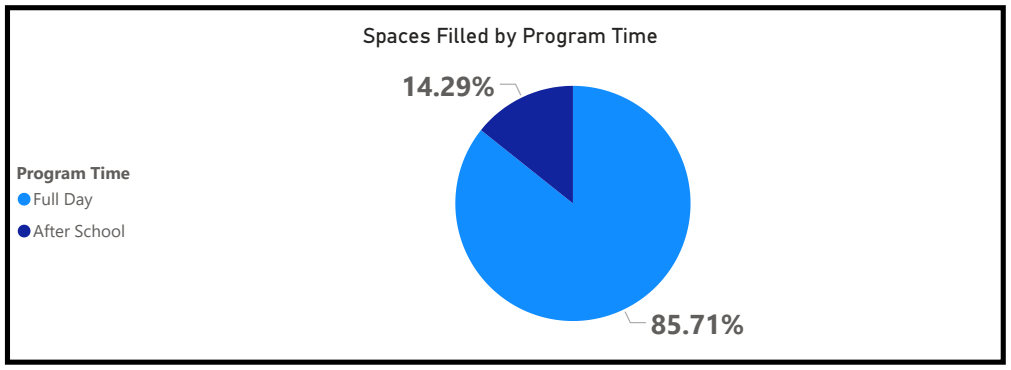
Waitlist by Age Category



Year: 2026

Month: January

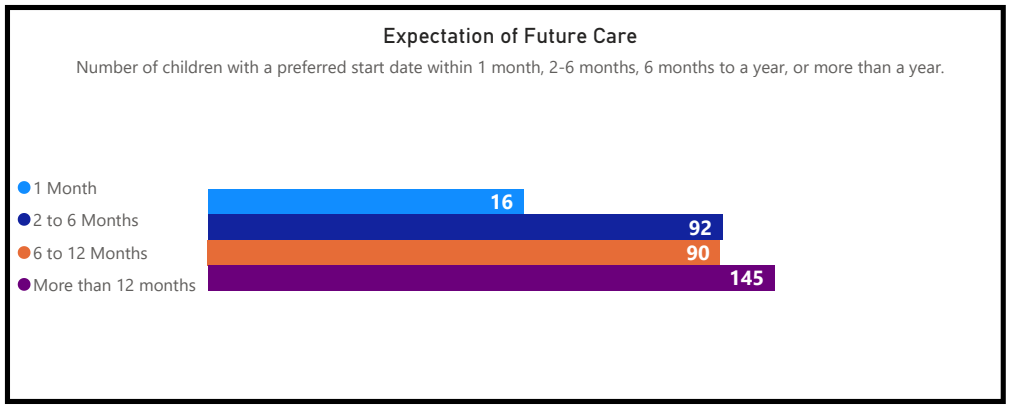




Children Placed	Spaces Filled
7	7

Children Placed - The number of unique children placed in a program.

Spaces Filled - The number of spaces filled by a child. A child may be placed in more than one space, ie: before school space and after school space.



Funding Sources for District Wide Childcare Spaces – Jan 2026

Child Care Service Management

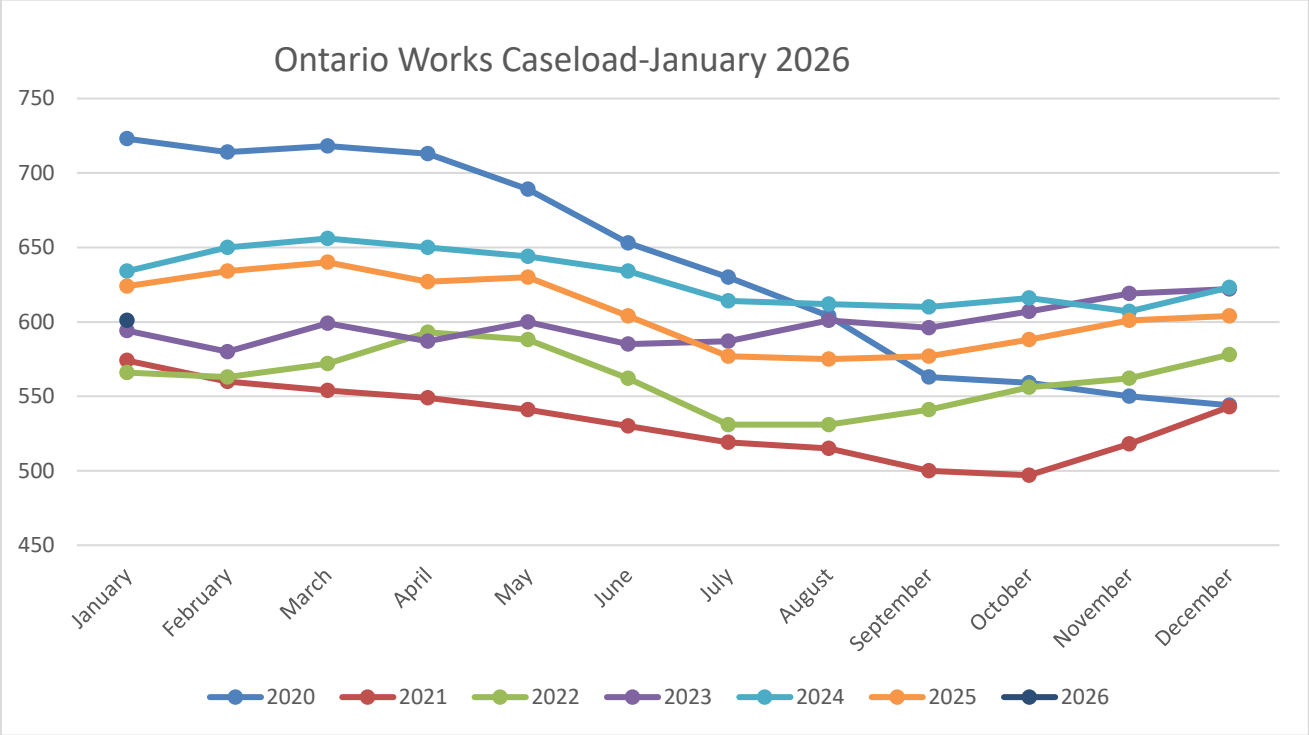
Total Children by Funding Source

January 2026

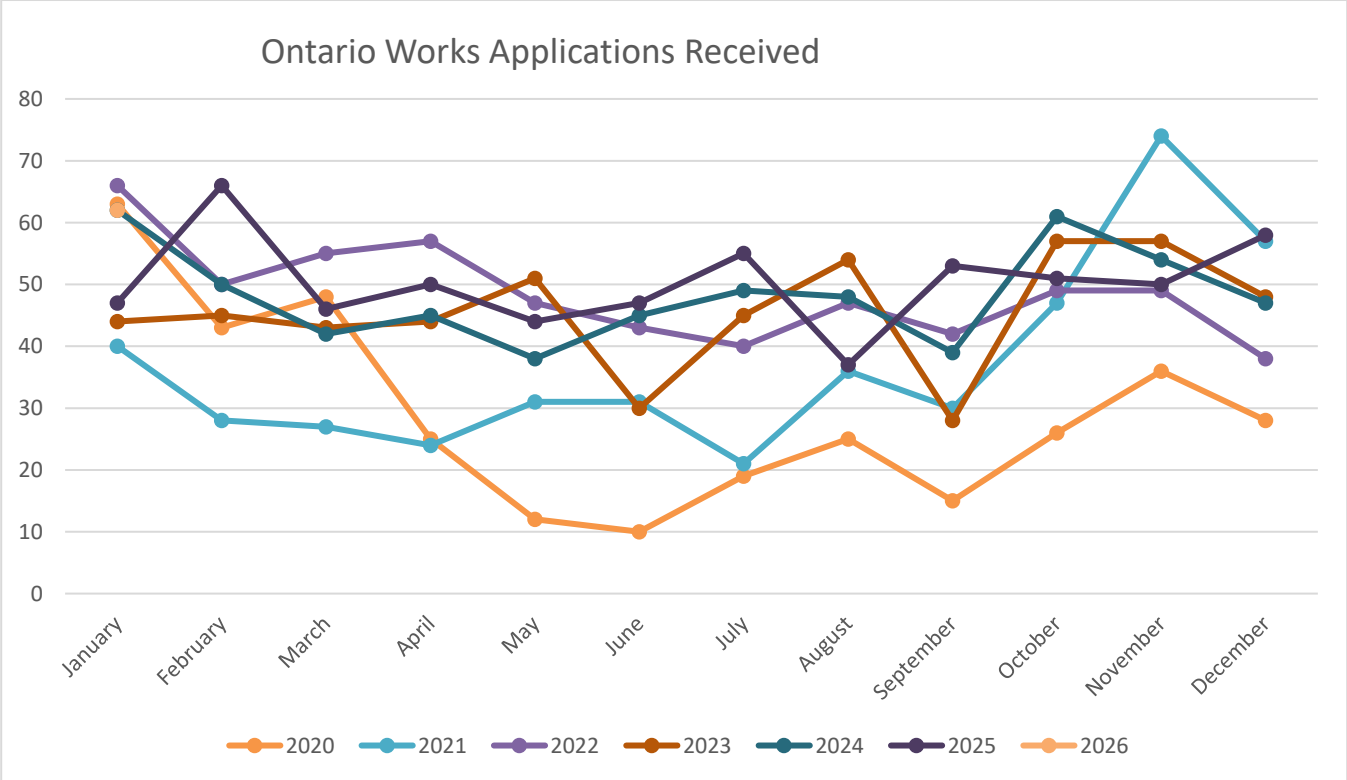
ACTIVE		
Funding Source	**# of Children**	**# of Families**
CWELCC	36	35
CWELCC Full Fee	228	224
Extended Day Fee Subsidy	1	1
Fee Subsidy	17	15
Full Fee	19	18
Ontario Works	4	4
Total Active:	**305**	**297**

NEW		
Funding Source	**# of Children**	**# of Families**
CWELCC	4	4
CWELCC Full Fee	6	6
Extended Day Fee Subsidy	0	0
Fee Subsidy	1	1
Full Fee	0	0
Ontario Works	2	2
Total New:	**13**	**13**

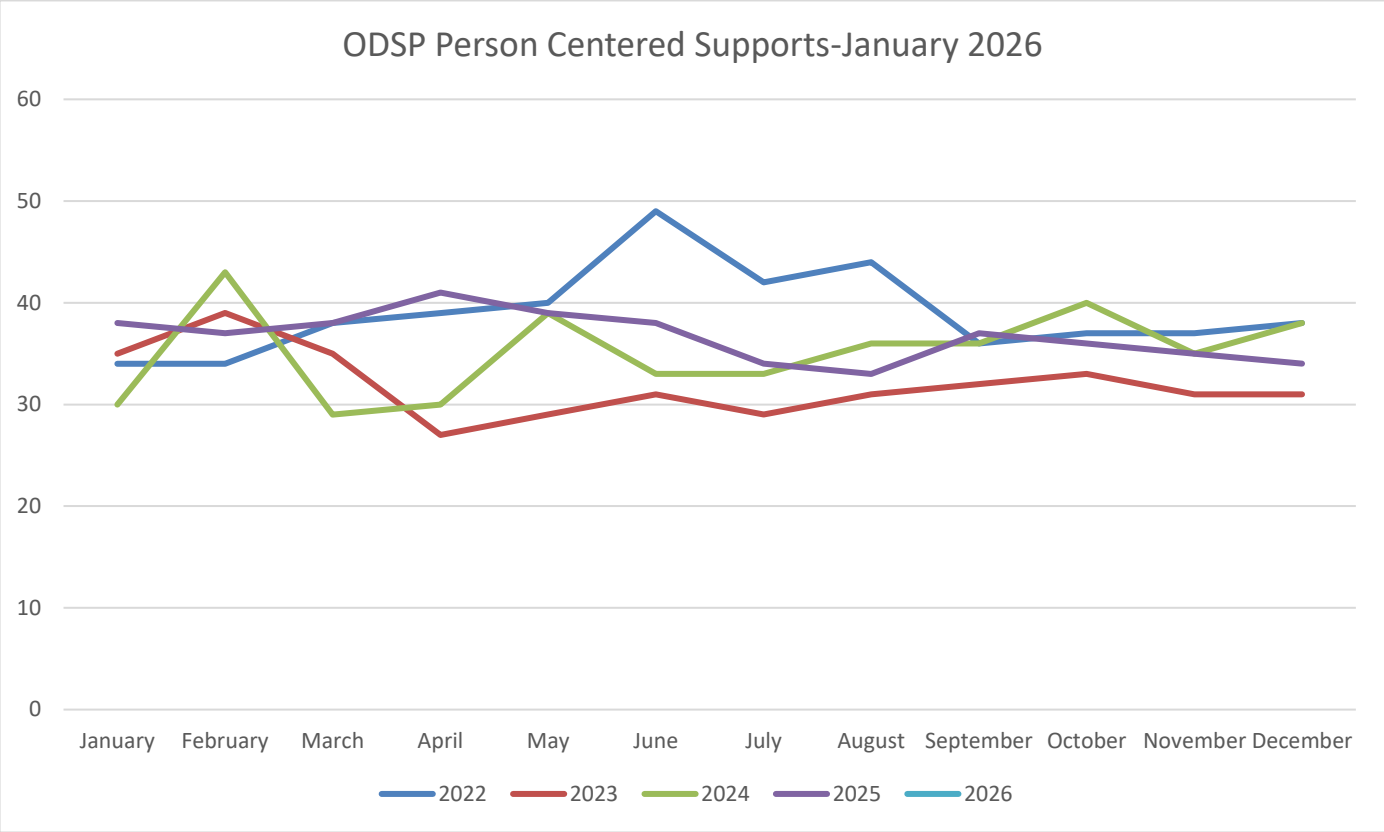
EXITS		
Funding Source	**# of Children**	**# of Families**
CWELCC	0	0
CWELCC Full Fee	0	0
Extended Day Fee Subsidy	0	0
Fee Subsidy	0	0
Full Fee	0	0
Ontario Works	0	0
Total Exits:	**0**	**0**



Ontario Works Intake - Social Assistance Digital Application (SADA) & Local Office Ontario Works Applications Received



ODSP Participants in Ontario Works Employment Assistance



The OW Caseload continues to hold steady at **601** cases. We are providing **34** ODSP participants Person-Centred Supports. We also have **58** Temporary Care Assistance cases. **62** applications were received through the province's Ontario Works Intake Unit (OWIU).

District of Parry Sound Social Services Administration Board

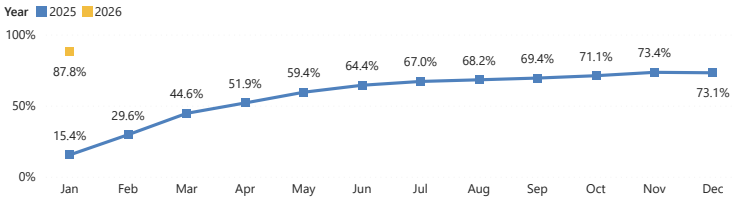
Ontario Works (OW) Performance Measures

On March 1st, 2025, as part of the province's Employment Services Transformation, we officially entered Integrated Employment Services model (IES) along with our Northeast DSSAB partners with our new Service System Manager College Boreal. This means that employment assistance for Social Assistance recipients now moves under the Employment Ontario umbrella. We are responsible for providing Person Centered Supports to SA Recipients in 4 Support Pillars.

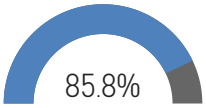
· Crisis & Safety-homelessness, personal safety
· Health-medical, mental health counselling, addiction treatment
· Life Skills-Literacy and Basic Skills such as budgeting, time management
· Community Supports-Housing, transportation and legal support

*NDA-Non-Disabled Adult

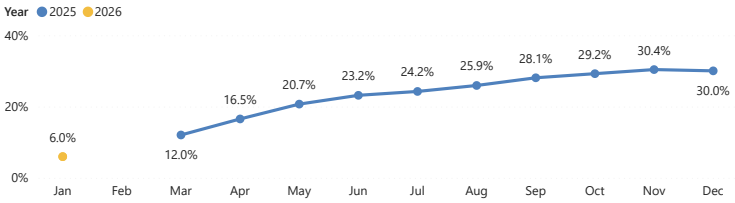
Percentage of OW + NDA Members with mandatory participation requirements that have created a Social Assistance Action Plan (Cumulative Year-to-Date)*



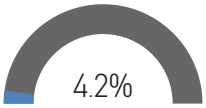
Provincial Value for Latest Month in Selected Range



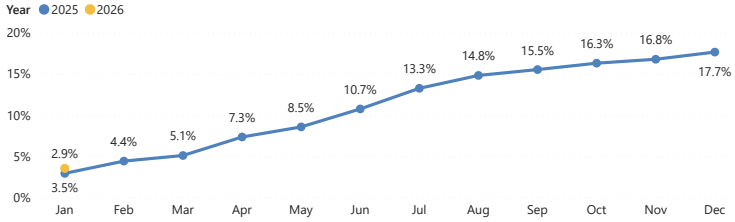
Percentage of OW + NDA Members with mandatory participation requirements that are referred to EO (Cumulative Year-to-Date)



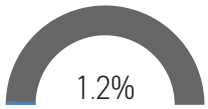
Provincial Value for Latest Month in Selected Range



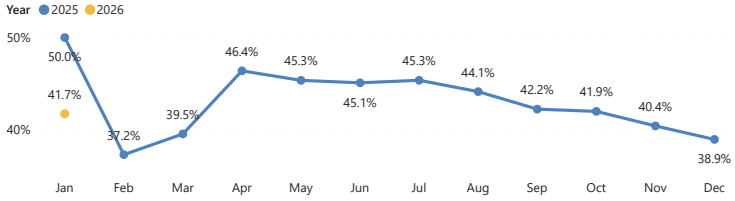
Percentage of Ontario Works cases exiting to employment (Cumulative Year-to-Date)



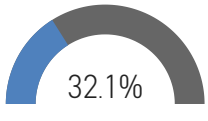
Provincial Value for Latest Month in Selected Range



Percentage of Ontario Works cases who exit the program and return within one year (Cumulative Year-to-Date)

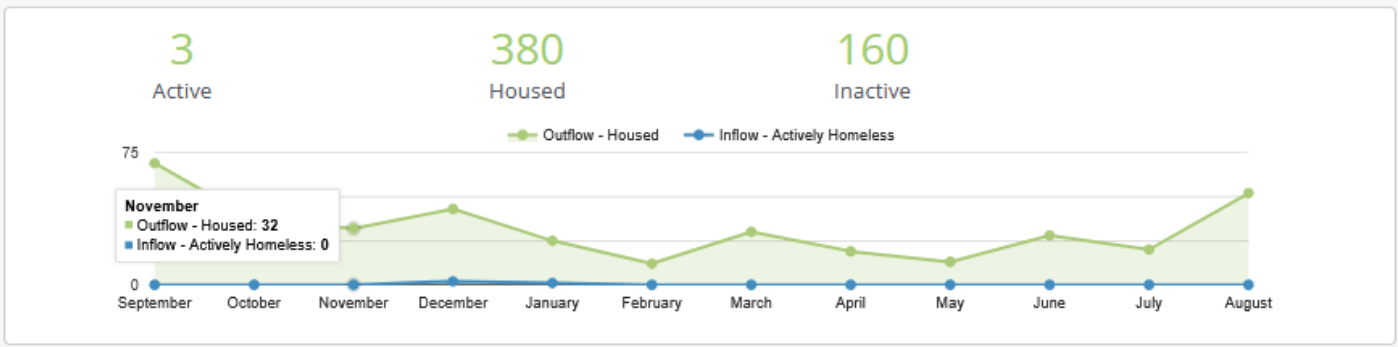


Provincial Value for Latest Month in Selected Range



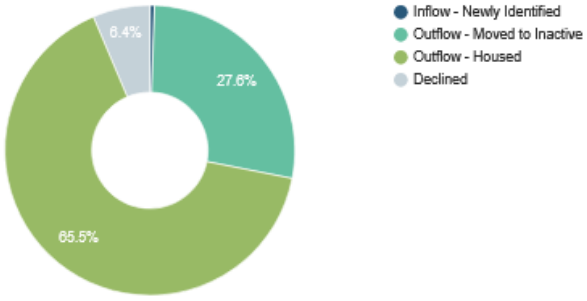
By Name List

The By Name List is real-time list of all known people who are experiencing homelessness in our community that are willing to participate in being on the list and connecting with our agency for ongoing support to obtain affordable and sustainable housing. The individuals who are connected to this program are provided Intense Case Management supports with the foundations from Coordinated Access towards housing focused solutions.



BNL INFLOW & OUTFLOW — Print

Type	Clients
Inflow - Newly Identified	3
Inflow - Returned from Housing	0
Inflow - Returned from Inactive	0
Outflow - Moved to Inactive	160
Outflow - Housed	380
Declined	37



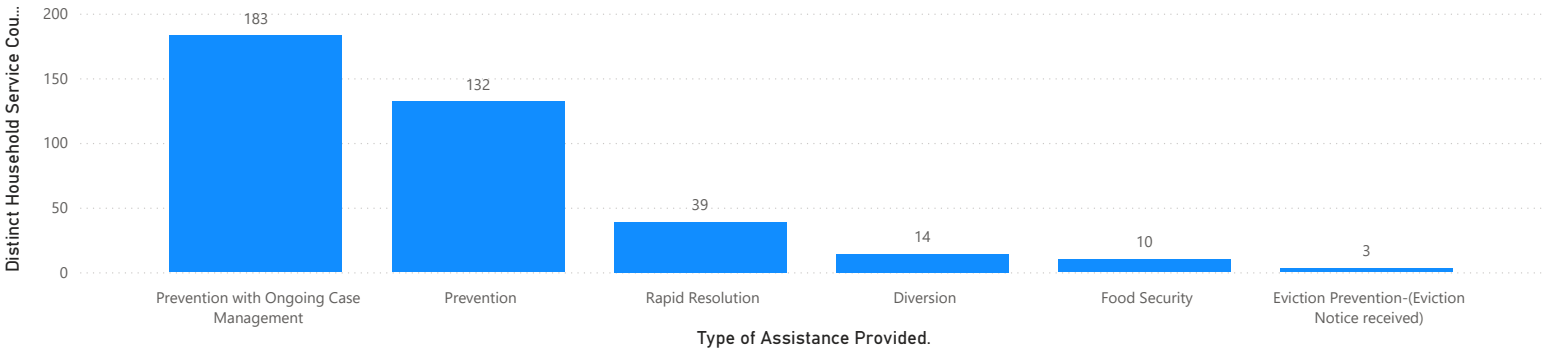
ACTIVE CLIENTS BY HOMELESS PRIORITY — Print

Type	Clients
Chronic	0
Approaching Chronic	0
Temporary	3
N/A	0

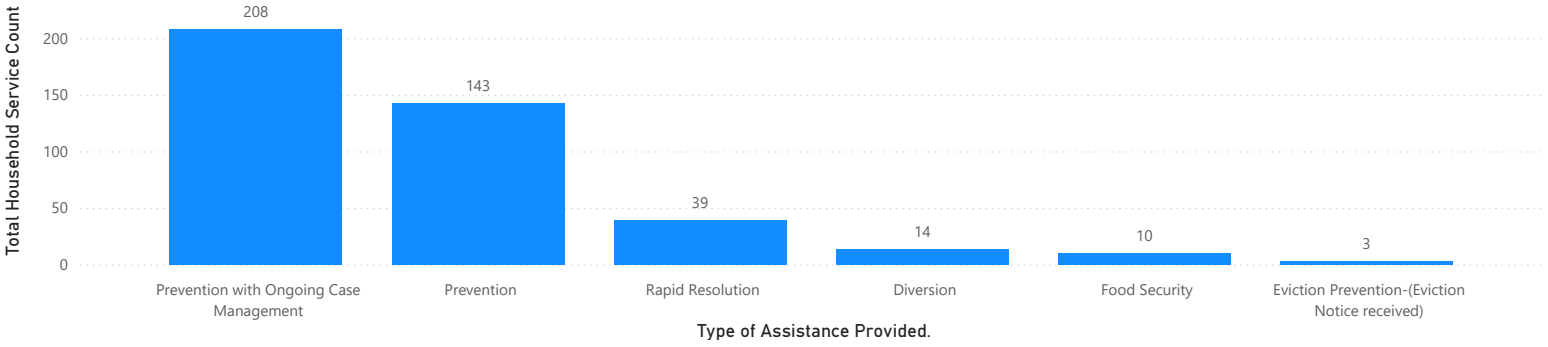
Month, Year

Multiple selections

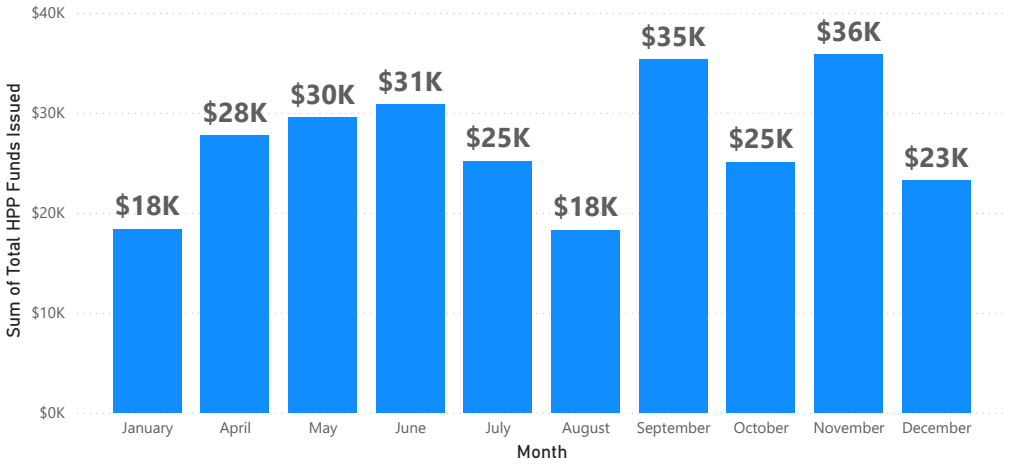
Distinct Household Service Count by Type of Assistance Provided.



Total Household Service Count by Type of Assistance Provided.



Total HPP Funds Issued by Month



Type of Assistance-HPP

All

Month, Year

Multiple selections

$269,660.19

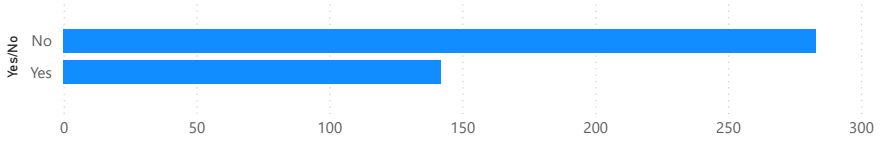
Sum of Total HPP Funds Issued

Provincial Priority Groups	Unique Households Served
Chronic Homelessness	20
Indigenous	10
Transitioning from Provincial Institution	2
Youth aged 16-25	20
Total	**52**

Income Source	Unique Households Served	Sum of Total HPP Funds Issued
OW	133	$120,928.38
ODSP	108	$94,182.79
Low Income Senior	51	$33,802.76
Low Income	70	$20,746.26
Total	**347**	**$269,660.19**

Housing Status	Unique Households Served
At Risk of Homelessness	293
Experiencing Homelessness (and not currently on BNL)	43
On BNL	22
Total	**347**

Has the client been issued HPP in the past?



Type of Assistance Provided.	Low Income	Low Income Senior	ODSP	OW	**Total**
Prevention with Ongoing Case Management	16	14	52	121	**201**
Prevention	44	39	59	14	**152**
Rapid Resolution	13	5	7	17	**42**
Diversion	5	1	4	5	**15**
Food Security	1		1	8	**10**
Eviction Prevention-(Eviction Notice received)	1	1	1		**3**
Total	**80**	**60**	**124**	**164**	**422**

Month, Year

Multiple selections

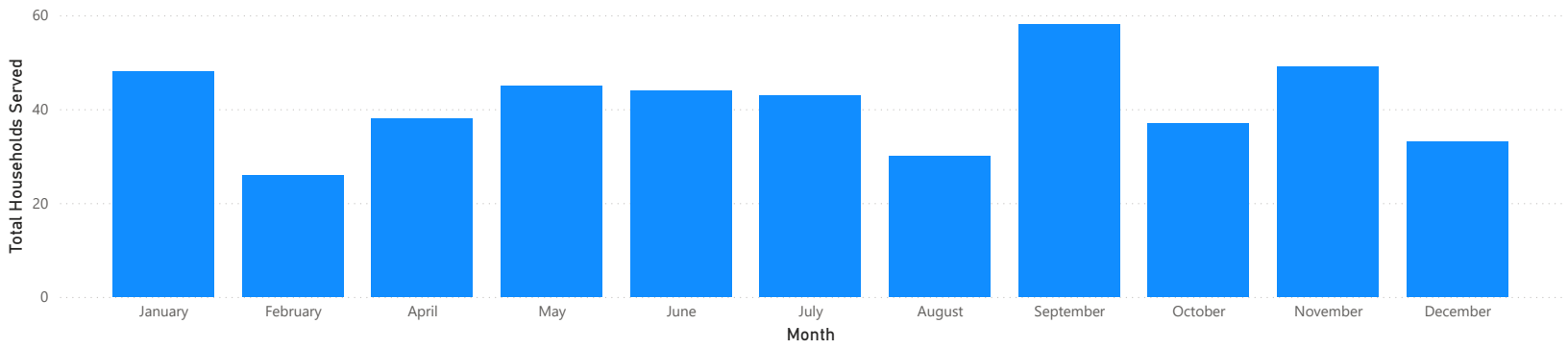
347

Unique Households Served

425

Total Households Served

Total Households Supported through HPP by Month-All



Housing Programs Update—January 2026

Social Housing Centralized Wait List Report			
	East	West	TOTAL
January 2026	Parry Sound	Parry Sound	
Seniors	53	136	**189**
Families	181	510	**691**
Individuals	570	175	**745**
TOTAL	**804**	**821**	**1625**
Total Wait List Unduplicated			**445**

Social Housing Centralized Wait List (CWL) 2025-2026 Comparison Applications and Households Housed from the CWL											
Month 2025	**New APP**	**New SPP**	**Cancelled**	**Housed**	**SPP Housed**	**Month 2026**	**New App**	**New SPP**	**Cancelled**	**Housed**	**SPP Housed**
Jan	9			2		**Jan**	6	0	9		
Feb	8		2	3		**Feb**					
Mar	9	1	4	1		**Mar**					
Apr	6	1	10			**Apr**					
May	11		1	2		**May**					
June	12	2	1	2		**June**					
Jul	14			2	1	**Jul**					
Aug	9	1	1	2	1	**Aug**					
Sept	7	4	1	2	2	**Sept**					
Oct	8		1	1		**Oct**					
Nov	1	1	1			**Nov**					
Dec	7		5	2	1	**Dec**					
Total	101	10	27	19	5	**Total**	6	0	9	0	0
						SPP = Special Priority Placement					

- Housing Programs approved 6 new applications to the Centralized Waitlist in the month of January.
- There were 9 cancelled applications; 4 applicants requested, one applicant deceased, 3 were approved for the Canada-Ontario Housing Benefit, and one applicant had assets in excess.

HOUSING OPERATIONS AND SERVICE MANAGEMENT

January 2026 Statistical Information

Activity for Tenant Services

	CURRENT MONTH	YEAR TO DATE
Move-Outs	1	1
Move In (Centralized Waitlist along with Internal transfers)	1	1
L1/L2 Hearings	3	3
N4 Delivered to tenant or filed with the LTB– Notice of eviction for non-payment of rent	0	0
N5 Filed with the LTB– notice of eviction disturbing the quiet enjoyment of the other occupants	2	2
N6 Filed with the LTB –notice of eviction for illegal acts or misrepresenting income for RGI housing	0	0
N7 Filed with the LTB – notice of eviction for willful damage to unit	0	0
Repayment Agreements (new) (Formal & informal)	0	0
No Trespass Order	0	0
Mediation/Negotiation/Referrals	34	34
Tenant Home Visits/Wellness checks	39	39
Tenant Engagements/Education	0	0

Activity for Property Maintenance

Pest Control		Monthly pest control inspections were completed at 8 buildings. 32 units were inspected. Of the 32 units, 2 units required treatment.
Vacant units	6	5 one-bedroom, 1- multiple bedrooms (asbestos abatement, and significant repair contributes to longer vacancy times)
Vacant units: TMV	**0**	**NO VACANCY**
After Hours Calls	12	monitoring station offline, lock out, frozen exterior door lock, heater not turning on, EMS requiring access (did not have access code with them)
Work Orders Purchase Orders	126 176	Work orders are created for our staff to complete routine maintenance repairs for all DSSAB/LHC Buildings Purchase Orders are for services, and materials required outside of the Housing Operations Department scope of work for the LHC/DSSAB properties
Fire Inspections	3	3 Fire inspections completed on properties in January with Huronia Alarms/FPO's. Monthly inspections continue at every building.
Annual Inspections	0	Annual inspections will be planned for early spring.
Inspections (Other)	0	Housing keeping, Fire Prevention Officer follow up, and preconstruction/postconstruction
Incident Reports	1	Slip and fall. No reported injuries.

Capital Projects Monthly Report—January 2026

This monthly report provides an overview of capital project activities undertaken during January 2026. January was a busy month focused on receiving approved budgets, organizing the capital work plan for the year, and beginning the first stages of tendering and procurement for the 2026 construction season.

Hazardous Material Remediation and Water Damage Repairs

Remediations continued as normal throughout January, with several remediation projects underway or completed during the month. Work progressed through clearance, reinstatement, and closeout sequencing as required, with completed scopes continuing to follow required inspection and environmental clearance protocols.

Plumbing, HVAC, and Duct Maintenance

Winter HVAC maintenance and inspections continued as normal during January. Duct insulation installation is underway at an office building, and mechanical systems continue to be monitored closely to support reliable winter operations.

Doors, Siding, Painting, and Cosmetic Upgrades

No new door work, siding projects, painting, or cosmetic upgrades occurred during January. These scopes remain subject to prioritization within the broader 2026 capital work plan as seasonal conditions and procurement timelines advance.

Generator and Electrical Work

No major new generator-related activity occurred during January. Investigation and planning for electrical panel replacements in townhomes has begun, with scope development and sequencing underway to support future procurement and delivery.

Roofing and Eavestrough Projects

No major new changes occurred under active roof or eavestrough projects during January. However, ice damming events resulted in localized interior damage requiring response and repairs. Identifying and implementing measures to reduce recurring ice damming risk will be a key focus within the 2026 work program.

Structural Repairs, Infrastructure and Foundation Assessments

Structural repairs in Callander remain underway under active management. Inspections are scheduled for an office building to inform next steps, and a damaged roof canopy serving a residential building was inspected with repairs now underway.

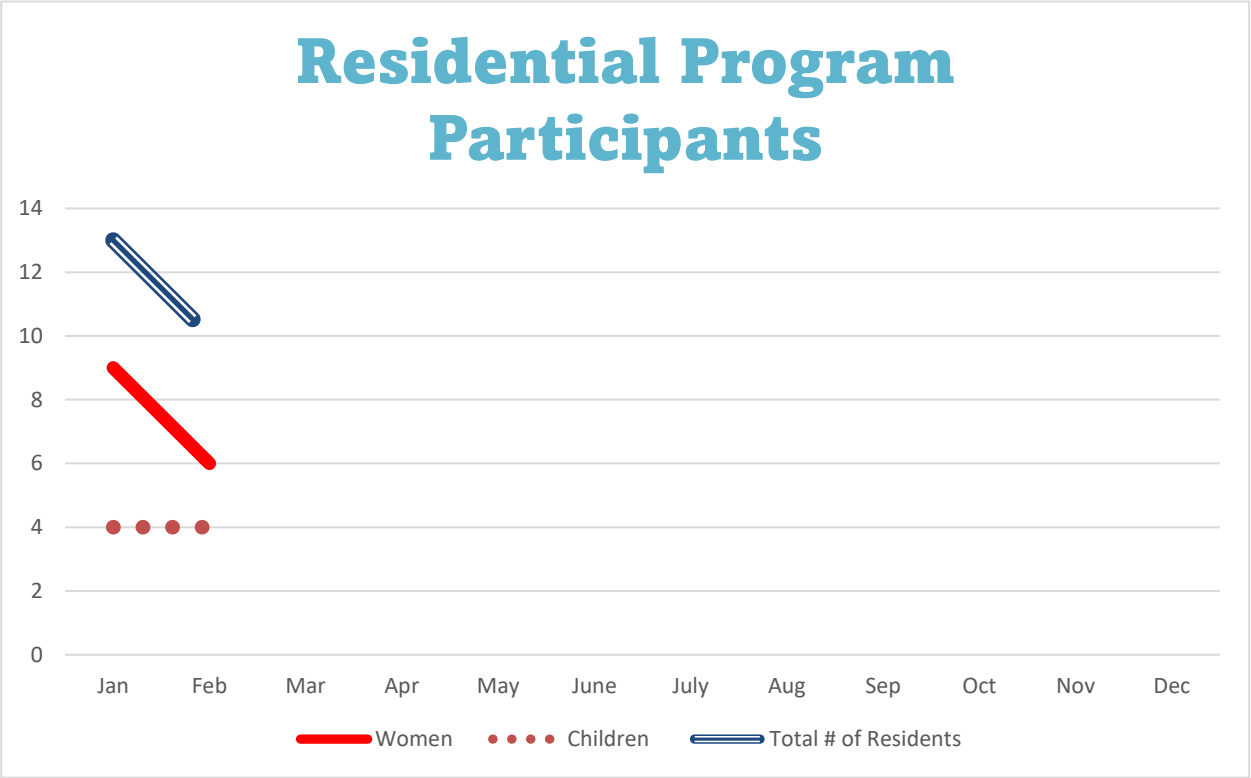
Security Enhancements
No new security enhancements were undertaken during January. Existing measures remain in place and operational, with ongoing monitoring to support building safety and access control.

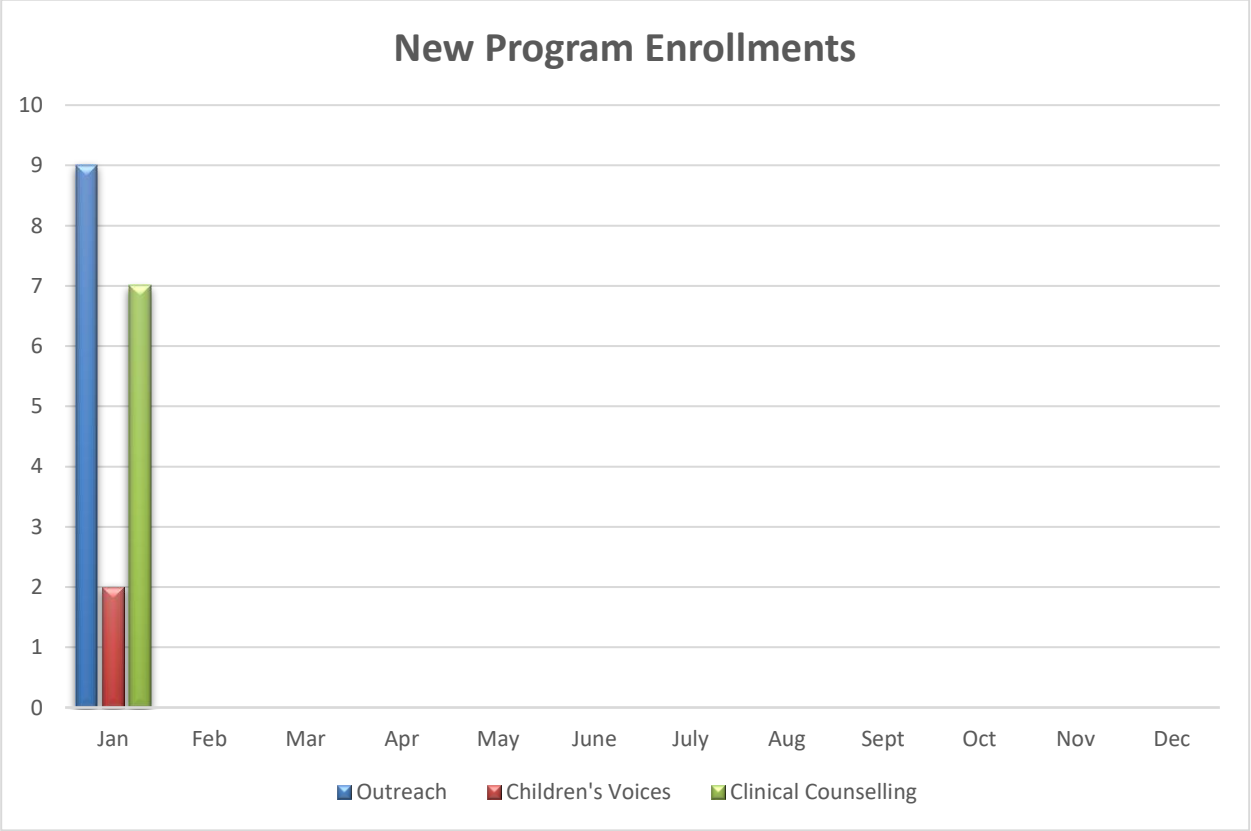
Consulting and Engineering Contracts
Consultant and engineering activity remained active in support of the 2026 capital program. One tender mandatory site visit occurred in January, with tender close scheduled for February. Two additional projects, siding replacement and septic replacements, are currently in the investigation phase to support scope definition, cost planning, and future sequencing.

Childcare Capital Acceleration
No childcare capital acceleration work occurred during January. Childcare-related capital activity will continue to be reviewed alongside the broader 2026 program as priorities and funding opportunities arise.

Completion Highlights (January 2026)
January marked the transition from budget approval into active implementation of the 2026 capital work program. The month focused on organizing approved budgets into deliverable work plans, maintaining active winter operations/projects, advancing investigations, and initiating early tendering and procurement activities. The next reporting period will focus on tender closings, project mobilization, and continued progression of 2026 capital priorities as scopes move from planning into execution.

Esprit Place Family Resource Centre Update – January 2026





Social Media Stats

Facebook –District of Parry Sound Social Services Administration	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026
Total Page Followers	780	786	791	797	819	837
Post Reach this Period (# of people who saw post)	33,114	18,590	23,572	5332	26,803	56,115
Post Engagement this Period (# of reactions, comments, shares)	211	138	178	132	913	1,760

Facebook -Esprit Place Family Resource Centre	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026
Total Page Followers	229	229	248	249	250	251
Post Reach this Period (# of people who saw post)	424	313	17,684	2136	884	308
Post Engagement this Period (# of reactions, comments, shares)	2	3	189	34	10	3

DSSAB LinkedIN Stats https://bit.ly/2YyFHlE	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026
Total Followers	561	561	579	585	594	598
Search Appearances (in last 7 days)	122	113	170	147	154	80
Total Page Views	26	27	77	23	44	50
Post Impressions	235	1092	2,953	1124	1521	1735
Total Unique Visitors	14	15	29	16	21	20

Instagram - Esprit Place Family Resource Centre https://www.instagram.com/espritplace/	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026
Total Followers	109	112	115	115	117	120
# of accumulated posts	67	69	81	81	81	81

FONOM
Federation of Northern Ontario Municipalities

For Immediate Release

March 21, 2026

FONOM Board Advances Northern Priorities at Meeting in Kirkland Lake

KIRKLAND LAKE, ON – The Federation of Northern Ontario Municipalities (FONOM) Board of Directors convened in Kirkland Lake on March 20, 2026, to address key priorities impacting Northern Ontario communities, including highway safety, housing, health care, and municipal sustainability.

The Board was welcomed by **Mayor Stacy Wight**, along with **CAO Alan Smith** and **Clerk Jennifer Montreuil**, who met with FONOM members on Thursday evening to share local best practices, current challenges, and preparations for the upcoming municipal election cycle. The discussion provided valuable, on-the-ground insight into municipal governance in Northern Ontario.

"FONOM greatly appreciates the opportunity to meet directly with local leadership in Kirkland Lake," said **Dave Plourde, President of FONOM**. "These conversations ensure that our advocacy is grounded in the real experiences of Northern municipalities and reflects the diverse challenges communities are facing."

Key Discussions and Advocacy Priorities

During the Board meeting, members continued to advance several key advocacy files:

- **Northern Highway Safety and Capacity**: FONOM reaffirmed its strong commitment to the multi-laning of Highways 11 and 17, including twinning and 2+1 models. The Board discussed ongoing efforts to secure provincial and federal commitments and emphasized the importance of maintaining momentum on this nation-building corridor.
- **FONOM Conference 2026 – Timmins**: Preparations are well underway for the upcoming annual conference, taking place May 11–13, 2026, hosted by the City of Timmins. The event will bring together municipal leaders and partners from across the North to discuss shared priorities and opportunities.
- **Continued Advocacy Efforts**: The Board reviewed progress on Queen's Park advocacy, federal engagement, and strategic communications efforts aimed at elevating Northern Ontario priorities on a provincial and national stage.

Presentations Inform Board Discussions

FONOM welcomed three guest presenters who provided valuable insights on critical issues:

- **Patrick Chouinard, Element5,** presented on the use of **mass timber and panelized construction** as an innovative solution to address housing shortages in Northern Ontario, including opportunities tied to the forestry sector and mining development.

- **David McNeil, President and CEO of Health Sciences North**, shared regional health care data, highlighted current and future system pressures, and emphasized the importance of collaboration across Northern hospitals. He also expressed a willingness to work closely with FONOM to support improved health outcomes across the region.
- **MP Gaétan Malette (Kapuskasing–Timmins–Mushkegowuk)** discussed federal perspectives on infrastructure and introduced his resolution supporting improvements to Northern highways, reinforcing the need for coordinated federal and provincial action.

Resolutions Reflect Municipal Priorities

The Board considered and supported a wide range of resolutions brought forward by member municipalities, addressing issues such as:

- Sustainable and equitable **policing funding**
- **Highway safety** and reclassification of Highways 11 and 17
- **Health care access**, including concerns related to laboratory services
- **Housing affordability** and homelessness
- **Municipal infrastructure pressures**, including water systems and public health levies
- **Telecommunications and connectivity**
- **Environmental and recycling policies**

“These resolutions reflect the priorities and pressures being felt across Northern Ontario,” added Plourde. “FONOM will continue to amplify these voices and work collaboratively with all levels of government to deliver meaningful solutions.”

Looking Ahead

FONOM will continue its advocacy efforts in the lead-up to the 2026 Annual Conference in Timmins and remains committed to advancing policies that support strong, resilient, and connected Northern communities.

Media Availability

Dave Plourde, President,
Federation of Northern Ontario Municipalities
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FONOM
Federation of Northern Ontario Municipalities

For Immediate Release

March 21, 2026

FONOM Supports Provincial Highway 11/17 Safety Measures While Calling for Continued Progress

Latchford, ON – The Federation of Northern Ontario Municipalities (FONOM) welcomes the Province of Ontario's recent announcement outlining new safety and enforcement measures along the Highway 11/17 corridor—an essential transportation link for Northern communities, industries, and Canada's national supply chains.

The Province's plan includes increased enforcement, expanded inspection capacity, improved signage, and continued design work for future highway improvements.

FONOM recognizes these actions as important steps that respond to long-standing concerns raised by municipalities across Northern Ontario.

"FONOM is pleased to see continued investments aimed at improving safety and reliability on Highways 11 and 17," said **Dave Plourde, President of FONOM**. "These are important and necessary steps for northern communities that rely on this corridor every day."

A Shared Northern Priority

Municipal leaders across Northern Ontario have consistently identified Highway 11, Highway 17, and the shared corridor as critical infrastructure requiring sustained attention, modern design standards, and ongoing investment.

FONOM continues to work alongside municipal partners and stakeholders to advance practical improvements that enhance safety while supporting economic activity and supply chain reliability.

Progress Made—More Work Ahead

While encouraged by the Province's actions, FONOM notes that recent incidents on Northern highways underscore the importance of maintaining momentum.

"We continue to see serious collisions and highway closures across the North," added Plourde. "While the measures announced will help, they also reinforce that more work remains to be done to ensure these highways meet the expectations of the people who use them."

FONOM continues to advocate for:

- **Enhanced safety measures and enforcement**

- **Expanded passing opportunities**, including 2+1 and four-laning where appropriate
- **Improved rest areas and winter reliability**
- **A coordinated provincial and federal commitment** to long-term corridor improvements

A Corridor of National Importance

Highways 11 and 17 are vital parts of Canada's Trans-Canada Highway system, supporting economic development, resource industries, and the movement of essential goods across the country.

"As conversations continue, we will remain focused on supporting long-term enhancements that reflect the significance of these highways—not just to Northern Ontario, but to Canada as a whole," said Plourde.

Looking Ahead

FONOM remains committed to working collaboratively with the Province of Ontario, the federal government, and municipal partners to advance meaningful improvements that improve safety, reliability, and economic connectivity across Northern Ontario.

"We appreciate the Province's engagement and look forward to continuing this work together," said Plourde. "Northern municipalities are ready to be part of the solution."

Media Availability

Dave Plourde, President,
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FONOM
Federation of Northern Ontario Municipalities

For Immediate Release

March 26, 2026

FONOM Welcomes Key Northern Investments in Ontario Budget and NORDS Extension

NORTHERN ONTARIO – The Federation of Northern Ontario Municipalities (FONOM) acknowledges the Province of Ontario's 2026 Budget and welcomes several measures that will support communities, economic growth, and quality of life across Northern Ontario.

FONOM is encouraged to see the continued commitment to the Northern Ontario Resource Development Support (NORDS) program, which has been extended for an additional three years at $15 million annually.

FONOM has consistently advocated for the continuation of NORDS, recognizing its importance in supporting municipalities experiencing growth and pressures related to resource development.

"FONOM appreciates the Province's decision to extend the NORDS program for an additional three years," said **Dave Plourde, President of FONOM**. "This program provides important support to Northern municipalities, helping to address infrastructure pressures and enabling communities to plan for growth and respond to development opportunities."

"The ability to stack funding over multiple years remains a key strength of the program," added Plourde. "It allows municipalities to move forward with larger infrastructure projects and provides greater certainty for municipal financial planning."

FONOM will continue to advocate for the program to be made permanent and to expand eligibility to include agriculture alongside mining and forestry as recognized sectors within NORDS.

Supporting Northern Communities and Economic Growth

FONOM also highlighted several additional budget measures that will have positive impacts across Northern Ontario:

- A historic reduction in the small business corporate income tax rate from 3.2 per cent to 2.2 per cent, supporting local businesses and economic activity
- An additional $300 million over six years through the Community Sport and Recreation Infrastructure Fund, supporting youth development and community infrastructure
- Continued investment through the $20 million Fire Protection Grant for 2026–2027, supporting forest fire preparedness and response in Northern Ontario
- $1.1 billion in additional funding for home and community care services, helping seniors remain in their communities
- $284 million over four years to support small, rural, and Northern post-secondary institutions, addressing higher costs and French-language service needs

“These investments reflect an understanding of the unique needs of Northern Ontario communities,” said **Maggie Horsfield, First Vice-President of FONOM**. “From supporting local businesses and youth development to strengthening health care and education, these measures will help build stronger and more resilient communities across the North.”

Supporting Growth and Housing Affordability

FONOM also welcomes the Province’s continued efforts to improve housing affordability, including measures to remove the provincial portion of the HST on eligible new homes. These changes are expected to reduce costs for families and help stimulate new housing development across Ontario.

“These housing measures are positive and will help make new home construction more attainable,” added **Dave Plourde, President of FONOM**. “This is particularly important in Northern Ontario, where communities are working to attract and retain residents and support workforce growth.”

Continued Advocacy on Northern Highways

FONOM reiterated that improving the safety and capacity of Highways 11 and 17 remains a top priority.

“Highways 11 and 17 are critical to our communities, our economy, and Canada’s supply chains,” said Plourde. “We will continue to work with both the Province and the federal government to advance long-term solutions that improve safety, reliability, and capacity along this corridor.”

FONOM noted that continued progress will require coordinated action between both levels of government and reaffirmed its commitment to advancing this issue as a national priority.

Looking Ahead

FONOM remains committed to working collaboratively with all levels of government to support economic development, improve infrastructure, and strengthen Northern communities.

“Today’s budget includes several positive steps for Northern Ontario,” said Plourde. “We look forward to continuing to work with the Province and federal partners to build on this momentum and ensure our communities have the tools they need to grow and succeed.”

Media Availability

Dave Plourde, President,
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FONOM
Federation of Northern Ontario Municipalities

For Immediate Release

March 31, 2026

FONOM Calls for Fair Housing Funding as Development Charge Changes Risk Leaving Northern Communities Behind

Matachewan, Ontario – The Federation of Northern Ontario Municipalities (FONOM) acknowledges the recent Canada–Ontario partnership to support housing development and infrastructure investment, including funding tied to the reduction of municipal development charges.

FONOM supports efforts to increase housing supply and improve affordability across Ontario. However, the organization is raising concerns that the current program design may unintentionally place many Northern municipalities at a disadvantage.

While the program provides funding to municipalities that reduce and maintain low development charges, many Northern communities do not levy development charges and therefore may not be positioned to benefit from this program in the same way.

“We appreciate the commitment from both levels of government to address housing affordability,” said **Dave Plourde, President of FONOM**. “However, many Northern municipalities simply do not have development charges to reduce, and at the same time face some of the highest costs in the province to build homes and infrastructure.”

FONOM noted that municipalities across Northern Ontario often experience significantly higher per-kilometre costs for essential infrastructure such as water, wastewater, and roads, while also working with smaller tax bases and greater geographic challenges.

“Growth still requires infrastructure—whether or not a municipality charges development fees,” added Plourde. “Without access to comparable funding tools, Northern communities risk being left behind in their ability to support new housing and attract investment.”

FONOM is calling on both the Province of Ontario and the federal government to ensure that housing and infrastructure programs are applied equitably across all regions.

“We are asking for fairness in how these programs are delivered,” said Plourde. “Municipalities that do not levy development charges should not be excluded from accessing housing-enabling infrastructure funding. There must be complementary funding mechanisms to ensure all communities can participate in building the housing our province needs.”

FONOM emphasized that Northern Ontario communities are ready to grow and play a key role in addressing Ontario’s housing challenges.

“Northern communities are part of the solution,” said Plourde. “With the right tools and equitable support, we can continue to build homes, attract residents, and contribute to Ontario’s long-term growth.”

Looking Ahead

FONOM remains committed to working collaboratively with all levels of government to support economic development, improve infrastructure, and strengthen Northern communities.

“Today’s budget includes several positive steps for Northern Ontario,” said Plourde. “We look forward to continuing to work with the Province and federal partners to build on this momentum and ensure our communities have the tools they need to grow and succeed.”

Media Availability

Dave Plourde, President,
Federation of Northern Ontario Municipalities
705-335-1615 | **fonom.info@gmail.com**

FONOM
Federation of Northern Ontario Municipalities

March 31, 2026

The Right Honourable Mark Carney
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

The Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

Ensuring Equitable Access to Housing, Enabling Infrastructure Funding for Northern Ontario Municipalities

Dear Prime Minister and Premier,

On behalf of the Federation of Northern Ontario Municipalities (FONOM), I am writing to acknowledge the recent Canada–Ontario partnership to increase housing supply and improve affordability through investments in housing-enabling infrastructure and reductions in municipal development charges.

FONOM supports the shared objective of building more homes and strengthening communities across Ontario and Canada. We recognize the importance of reducing barriers to housing development and appreciate the commitment from both levels of government to address these challenges.

However, we are writing to highlight a significant concern about the current program structure. Many Northern Ontario municipalities do not levy development charges and therefore may not be positioned to benefit from funding tied to their reduction. At the same time, these communities face some of the highest costs in the province to build homes and deliver infrastructure, including significantly higher per-kilometre costs for water, wastewater, and road systems, as well as smaller tax bases and vast geographic distances.

In Northern Ontario, growth still requires infrastructure, whether or not development charges are in place. Without access to comparable funding tools, these municipalities risk being placed at a structural disadvantage in their ability to support new housing development, attract investment, and contribute to broader provincial and national housing goals.

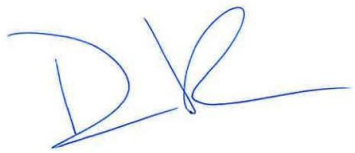
FONOM respectfully requests that both governments consider complementary funding mechanisms to ensure that municipalities without development charges are not excluded from accessing housing-enabling infrastructure investments. Ensuring equity in program design will allow all regions of Ontario to participate meaningfully in addressing the housing crisis.

Northern Ontario communities are ready to be part of the solution. With equitable support, our municipalities can continue to build homes, support workforce growth, and contribute to the long-term economic success of both Ontario and Canada.

FONOM looks forward to working collaboratively with your governments to ensure that housing and infrastructure programs reflect the unique realities of Northern communities and support growth across all regions.

Thank you for your consideration.

Sincerely,



Dave Plourde
President, FONOM

Cc'd Hon. Gregor Robertson, Minister of Housing and Infrastructure
Hon. Rob Flack, Minister of Municipal Affairs and Housing
Hon. Graydon Smith, Association Minister of Municipal Affairs and Housing
Hon. Patty Hajdu, Minister Jobs and Families and Minister responsible for FedNor
Pauline Rochefort, MP Nipissing-Timiskaming and Parliamentary Secretary Rural Development
Viviane Lapointe, MP Sudbury, Chair Northern Ontario Caucus and Member Standing Committee on National Defence
Rick Dumas, President NOMA
Christa Lowry, President ROMA
Robin Jones, President of AMO
FONOM Member Municipalities

Resolution – **Equitable Access to Housing and Infrastructure Funding for Northern Ontario Municipalities**

Date: March 31, 2026

WHEREAS the Governments of Canada and Ontario have announced a joint partnership to invest in housing-enabling infrastructure and reduce municipal development charges to support housing affordability and supply;

AND WHEREAS this program provides funding primarily to municipalities that reduce and maintain low development charges;

AND WHEREAS many municipalities in Northern Ontario do not levy development charges and therefore may not be positioned to benefit from this program in the same manner;

AND WHEREAS Northern municipalities face disproportionately higher costs to build and maintain infrastructure, including increased per-kilometre costs for water, wastewater, and transportation systems, combined with smaller tax bases and vast geographic areas;

AND WHEREAS infrastructure investment is required to support housing development regardless of whether development charges are in place;

AND WHEREAS without access to comparable funding mechanisms, Northern municipalities risk being placed at a structural disadvantage in their ability to support housing growth, attract investment, and contribute to provincial and national housing objectives;

AND WHEREAS Northern Ontario communities are essential contributors to Ontario's and Canada's economy and must be supported to grow and thrive;

THEREFORE BE IT RESOLVED that the Federation of Northern Ontario Municipalities (FONOM) calls on the Governments of Canada and Ontario to ensure that housing-enabling infrastructure programs are applied equitably across all regions, including municipalities that do not levy development charges;

AND FURTHER BE IT RESOLVED that both levels of government establish complementary funding mechanisms or program streams to provide comparable support to Northern municipalities that are not eligible under development charge reduction frameworks;

AND FURTHER BE IT RESOLVED that FONOM distribute this resolution to its member municipalities for endorsement and forward it to the Prime Minister of Canada, the Premier of Ontario, the federal Minister of Housing, Infrastructure and Communities, the federal Minister of Finance, the federal Minister of Indigenous Services, the Ontario Minister of Finance, the Ontario Minister of Municipal Affairs and Housing, the Ontario Minister of Northern Economic Development and Growth, and the Ontario Minister of Transportation for their consideration.

FONOM
Federation of Northern Ontario Municipalities

For Immediate Release

April 8, 2026

FONOM Urges Ontario to Act as Manitoba Advances Compassionate Intervention Legislation

NORTHERN ONTARIO – The Federation of Northern Ontario Municipalities (FONOM) is calling on the Province of Ontario to move forward with legislative changes to address addiction and public safety, following the introduction of new legislation in Manitoba that enables short-term, medically supervised intervention for individuals in crisis.

FONOM has long advocated for a compassionate intervention framework that allows for timely, health-based responses when individuals are at risk of harming themselves or others due to severe substance use.

“Manitoba has taken a significant step forward in recognizing the need for intervention tools that balance compassion, care, and public safety,” said **Dave Plourde, President of FONOM**. “We believe Ontario must now move with urgency to provide similar supports for our communities.”

Across Northern Ontario, municipalities are experiencing increasing pressures on emergency services, health care systems, and community safety, as individuals cycle through crisis without access to effective intervention pathways.

“Our communities are dealing with this reality every day,” added Plourde. “Police, paramedics, hospitals, and social services are responding repeatedly to the same individuals, without the tools needed to connect them to care. That is not working for anyone, least of all the individuals in crisis.”

FONOM noted that the impacts of addiction-related crises are being felt directly by residents and businesses across Northern Ontario. Communities are reporting increased concerns related to break-ins, open drug use, theft, property damage, arson, and ongoing challenges with bail compliance.

“These are real, everyday impacts that people are seeing in their communities,” said Plourde. “Residents are asking for a system that not only responds to crisis, but helps prevent it through intervention, care, and accountability.”

Ontario Risks Falling Behind

FONOM noted that other jurisdictions, including British Columbia and Saskatchewan, are also advancing or exploring similar approaches.

“Ontario has an opportunity to learn from these provinces and act quickly,” said Plourde. “We have been raising this issue for some time, and while the need continues to grow, progress has not kept pace.”

A Call for Immediate Action

FONOM is urging the Province of Ontario, particularly the Ministry of Health, to move forward with targeted amendments to the Mental Health Act that would:

- Enable short-term, medically supervised intervention
- Provide pathways to treatment and stabilization
- Reduce pressure on frontline municipal and health services

“This is about ensuring people receive care when they need it most, while also improving safety in our communities,” said Plourde. “The tools exist. The models exist. What is needed now is action.”

Looking Ahead

FONOM remains committed to working with the Province of Ontario to advance a made-in-Ontario solution that reflects the realities of Northern communities and delivers meaningful outcomes for individuals, families, and communities.

“We cannot continue to respond to the same crisis with the same limited tools,” said Plourde. “Ontario has the opportunity, and the responsibility, to act.”

Media Availability

Dave Plourde, President,
Federation of Northern Ontario Municipalities
705-335-1615 | **fonom.info@gmail.com**

OPTICAL

FONOM

ANNUAL REPORT TO MEMBERS

May 10th, 2026

FONOM CONFERENCE & ANNUAL BUSINESS MEETING

Timmins, Ontario

1. Approval of / Additions to Agenda

2. Introduction of Executive

3. President's Report

4. Approval of Minutes of Meeting Monday, May 5, 2025 – (Page 3 & 4)
   (resolution required)

5. 2025 Conference Agenda – (Page 5 & 6)

6. Financial Report – 2025 - 2026 (Page 7) - **(resolution required)**

   Presentation of the 2026 - 2027 Operating Budget - (Page 8)

7. Resolutions

   - Urgent Action on Highway Safety – Highways 11 and 17
   - Establishment of a Northern Ontario Policing Grant
   - Targeted Amendments to the Mental Health Act to Support Compassionate Intervention
   - Strengthening Mental Health and Addictions Crisis Response to Reduce Pressure on Police and Emergency Departments
   - Northern Ontario ICI Recycling Depots

8. Adjourn

FONOM Board of Directors

2025-2027

President Dave Plourde Mayor, Town of Kapuskasing Representing the District of Cochrane	First Vice President Maggie Horsfield Deputy Mayor, City of North Bay
Second Vice President Lynn Watson Mayor, Township of Macdonald Meredith and Aberdeen Add'l Representing the District of Algoma	Past President Danny Whalen Councillor, Temiskaming Shores Representing the District of Temiskaming
Al MacNevin Mayor, Municipality of Northeastern Manitoulin and the Islands Representing the District of Manitoulin	Terry Kelly Councillor, Municipality of East Ferris Representing the District of Nipissing
Lynda Carleton Mayor, Township of Machar Representing the District of Parry	Renée Carrier Deputy Mayor, Municipality of French River Representing the District of Sudbury East
Sandra Hollingsworth Councillor, City of Sault Ste. Marie	Lorne Feldman Councillor, City of Timmins
Paul Lefebvre Mayor, City of Greater Sudbury	**Staff** Mac Bain, Executive Director

Minutes

Annual Conference hosted by the City of North Bay

Annual General Meeting

Monday, May 5, 2025

Resolution: That the agenda be approved as presented to the membership

R. Carrie / S. Hollingsworth **CARRIED.**

Introduction of the FONOM Board of Directors

President's Report (Verbal)

Resolution: That the minutes of the Annual General Meeting on May 8, 2024, be accepted as presented.

M. Horsfield /A. MacNevin **CARRIED.**

Resolution: The FONOM Financial Report for the year ending March 31, 2025, be accepted as presented. **(See Below)**

D. Plourde / L. Watson **CARRIED.**

The FONOM 2025-2026 Operating Budget has been received for information. **(See Below)**

Provincial share for **Mandated** Public Health Programs	T. Kelly / D. O'Mara
Policing costs for all communities	L. Watson / S. Hagman
Provincial/Municipal Fiscal Review	S. Hollingsworth / A. MacNevin
EPR for the OCI Sector	M. Horsfield / L. Carleton
An addition to the Ministry of Transportation	M. Young / M. Dupuis

CARRIED.

Resolution: That the FONOM Annual General Meeting be adjourned at 11:34 am.

R. Carrie /S. Hollingsworth **CARRIED.**

FONOM

Financial Summary

April 1, 2024 - March 31, 2025

	Budget	Yearend	Variance
Revenue			
Membership	32,555.00	35,384.91	(2,829.91)
AMO Reimbursements	4,000.00	7,968.45	(3,968.45)
NOHFC	45,000.00	77,895.40	(32,895.40)
Northern Suite at AMO	7,500.00	15,750.00	(8,250.00)
Investment Interest + Misc	-	20.00	(20.00)
Conference	30,000.00	188,260.60	(158,260.60)
Donations	5,000.00	-	-
FedNor - Promote the North		-	-
	124,055.00	325,279.36	(201,224.36)
Service Fees	225.00	458.67	(233.67)
Board Meetings	42,000.00	51,323.46	(9,323.46)
Amo Board Meeting & Mou	16,500.00	18,602.51	(2,102.51)
Provincial Committee Meetings	11,000.00	21,028.29	(10,028.29)
Advertising - Clark Communications	4,571.00	1,193.28	3,377.72
Insurance	700.00	452.00	248.00
General & Admin	9,300.00	11,168.45	(3,307.23)
Audit And Legal Fees	6,000.00	5,989.00	(328.00)
Staff Wages	34,000.00	35,320.00	200.00
Staff Travel	1,500.00	1,608.83	441.88
Executive Honorarium	5,000.00	5,000.00	-
Northern Hospitality Amo	9,500.00	13,317.88	(1,752.80)
Conference Expense	14,000.00	108,817.62	182.64
GoNorth Campaign	50,000.00	36,431.40	1,160.58
Catch n Release	10,000.00	-	5,462.86
SNOED Program	-	13,692.00	-
Other	-	-	-
Other	-	-	-
	(214,296.00)	324,403.39	(110,107.39)
	(90,241.00)	875.97	(91,116.97)

FONOM
Federation of Northern Ontario Municipalities

THE NEXT 100 YEARS

2025 Northeastern Municipal Conference

Monday May 5

Scan for a self-guided tour of North Bay

Time	Event	Location
9:30-11am	**Bus Tour of North Bay** Registration required. Email Carrie.Arra@northbay.ca	Best Western Hotel & Conference Centre Front Door
10:30am	Registration Begins	Best Western Hotel & Conference Centre Lobby
11:00am	FONOM AGM	Ontario Room
11:15am	Trade Show	Foyer & Fab Hallway
12:00pm	Lunch Sponsored by OPG	Regency Ballroom
1:00pm	Official Opening Remarks	Ontario Room
1:15pm	**Keynote Speaker- Olya Sanakoev, CTO, Financial Services** *Unlocking the Power of AI*	Ontario Room
2:30pm	Refreshment Break Sponsored by MPAC	Foyer
3:00pm	**George Couchie - Redtail Hawk Training & Consulting** *Indigenous Cultural Mindfulness*	Ontario Room

FONOM
Federation of Northern Ontario Municipalities

THE NEXT 100 YEARS

2025 Northeastern Municipal Conference

Monday May 5 ...cont.

Time	Event	Location
3:45pm	**Ulf Stahmer, Senior Transportation Engineer, NWMO** *NWMO Transportation: Post Site Selection Next Steps*	Ontario Room
4:15pm	**Jennifer Gray, Ministry of Labour, Immigration, Training & Skills Development** *Leveraging the Ontario Immigrant Nominee Program (ONIP) for Workfoce Sustainability and Economic Growth*	Ontario Room
4:50pm	Board Bus To Reception	Best Western Hotel & Conference Centre Front Door
5:00pm	Opening Reception (Cash Bar) Sponsored by NWMO	Gateway City Brewery 490 Gormanville Rd. Unit B
6:30pm	Trade Show Closes	Foyer & Fab Hallway
7:00pm	Board Bus Back to Hotel	Front Doors, Gateway City Brewery
7:15pm	Delegates Dine in North Bay	

Scan for local dining options

FONOM
Federation of Northern Ontario Municipalities

THE NEXT 100 YEARS

2025 Northeastern Municipal Conference

Tuesday May 6

Time	Event	Location
7:45am	Breakfast Sponsored by Destination Northern Ontario & CNB Event Hosting Fund	Foyer
8:00am	Trade Show Opens	Foyer & Fab Hallway
8:30am	**Dr. Carol Zimbalatti, Medical Officer of Health/Executive Officer & Dr. Lianne Catton, Medical Officer of Health, Porcupine Health Unit** *Partnering for Healthy Communities in the North*	Ontario Room
9:00am	**Oscar Poloni, Partner, KPMG** *The Orange County Insolvency – Lessons for Northern Ontario*	Ontario Room
9:45am	**Carla Y. Nell, VP, Corporate Relations Engmt. & Strategy** **Beverly Nollert, Director, Transmission Integration, IESO** *Northeastern Ontario's Energy Future: Empowered Communities*	Ontario Room
10:15am	Refreshment Break Sponsored by Hydro One	Foyer

FONOM
Federation of Northern Ontario Municipalities

THE NEXT 100 YEARS

2025 Northeastern Municipal Conference

Tuesday May 6 ...cont.

Time	Event	Location
10:30am	**Christa Lowry, ROMA Chair** *Rural Ontario Municipal Assoc. Updates*	Ontario Room
11:00am	**Jessica Jaremchuk, VP Risk Mgmt. Services, Intact Public Entities** *Disaster Domino Effect: Understanding the Chain Reaction of Catastrophes*	Ontario Room
11:45am	Lunch Sponsored by IESO	Regency Ballroom
1:00pm	**Mary Sye, Advisor, Muni. Energy Solutions & Kristen Oliver, Senior Advisor, Muni. & Stakeholder Engmnt.** *Partnering for a sustainable future: How Enbridge Supports Local Northern Municipalities and Promotes Smart Energy Use*	Ontario Room
1:30pm	**Brent Kalinowski, CNB-Community Safety & Well-Being** The Evolving Municipal Role in Community Safety & Well-Being *Adapting for a Stronger Future*	Ontario Room
2:15pm	**Ontario Northland, Chad Evans, CEO & Al Spacek, Chair** *Getting Ready for the New Era of the Northlander*	Ontario Room
2:45pm	Refreshment Break Sponsored by LAS	Foyer

FONOM
Federation of Northern Ontario Municipalities

THE NEXT 100 YEARS

2025 Northeastern Municipal Conference

Tuesday May 6 ...cont.

Time	Event	Location
3:00pm	Trade Show Closes	Foyer & Fab Hallway
3:00pm	**Robin Jones, AMO President** *Remarks* **Lindsay Jones, AMO Director of Policy & Government Relations** *AMO Policy Updates*	Ontario Room
3:45pm	**MPAC, Alan Spacek, Chair, and Nicole McNeill, President & CAO** Insights and Innovation: MPAC's work in Northern Ontario	Ontario Room
4:15pm	**Matt Sikstrom, Project Director, OPG** *Expanding Hydroelectric Generation in Northeastern Ontario*	Ontario Room
5:30pm	Pre-Banquet Reception Hosted by the City of Timmins 2026 Conference Host EDF Renewables, Bar Sponsor	Foyer
6:30pm	Banquet & Entertainment Banquet Sponsored by Enbridge Entertainment Sponsored by Uber	Regency Ballroom

FONOM
Federation of Northern Ontario Municipalities

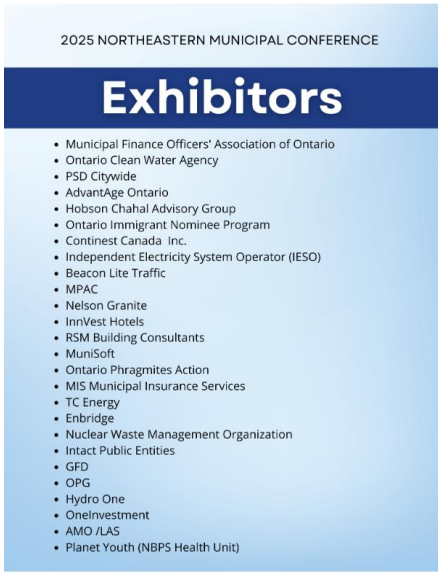
THE NEXT 100 YEARS

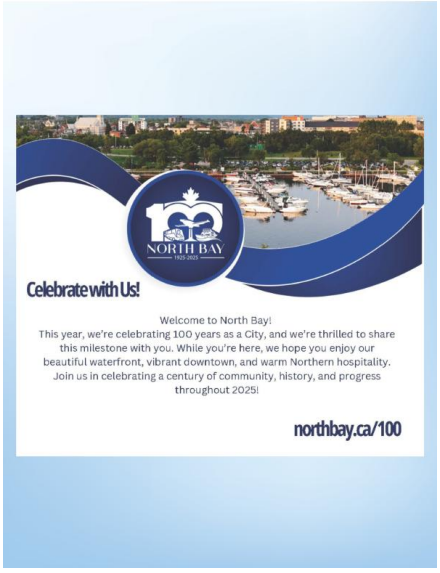
2025 Northeastern Municipal Conference

Wednesday May 7

Time	Event	Location
7:45am	Breakfast Sponsored by Ontario Northland	Regency Ballroom
8:30am	**Dr. Owen Prowse, Vice-President, Clinical Partnerships & Hospital Relations, NOSM** *Successes and Future of NOSM University Update*	Ontario Room
9:00am	Ian Dunn, President & CEO of OFIA	Ontario Room
9:30am	**Andrew Siegwart, President & CEO TIAO**- *Understanding How Tourism Impacts at the Community Level*	Ontario Room
10:00am	Minister, Vic Fedeli, Minister of Economic Development, Job Creation & Trade	Ontario Room
10:15am	George Pirie, Minister of Northern Development	Ontario Room
10:30am	Mike Harris, Minister of Natural Resources	Ontario Room
10:45am	Refreshment Break Hydro One	Foyer
11:00am	Bear Pit	Ontario Room
11:45am	Closing Ceremonies	Ontario Room
12:00pm	Bagged Lunch Sponsored by GFD & Kennedy Insurance Brokers	Foyer

2025 NORTHEASTERN MUNICIPAL CONFERENCE
Executive
PRESIDENT
Danny Whalen
Councillor, City of Temiskaming Shores
PAST PRESIDENT
Vacant
FIRST VICE-PRESIDENT
Dave Plourde
Mayor, Town of Kapuskasing
SECOND VICE-PRESIDENT
Lynn Watson
Mayor, Township of Macdonald Meredith & Aberdeen Additional
Board of Directors
Lynda Carleton
Mayor, Machar Township
(Representing the District of Parry Sound)
Terry Kelly
Councillor, Township of East Ferris
(Representing the District of Nipissing)
Al MacNevin
Mayor, Town of Northeastern Manitoulin and the Islands
(Representing the District of Manitoulin)
Renée Carrier
Councillor, Municipality of French River
(Representing the District of Sudbury)
Sandra Hollingsworth
Councillor, City of Sault Ste. Marie
(Representing the City of Sault Ste. Marie)
Paul Lefebvre
Mayor, City of Greater Sudbury
(Representing the City of Greater Sudbury)
Lorne Feldman
Councillor, City of Timmins
(Representing the City of Timmins)
Maggie Horsfield
Deputy Mayor, City of North Bay
(Representing the City of North Bay)
The Federation of Northern Ontario Municipalities (FONOM) is the unified voice of Northeastern Ontario, representing and advocating on behalf of 110 cities, towns and municipalities.
Our mission is to improve the economic and social quality of life for all northerners and to ensure the future of our youth.
FONOM
Federation of Northern Ontario Municipalities
Contact
308-665 Oak St. E.
North Bay, Ontario P1B 9E5
fonom.info@gmail.com
www.fonom.org


2025 NORTHEASTERN MUNICIPAL CONFERENCE
Exhibitors
Municipal Finance Officers' Association of Ontario
Ontario Clean Water Agency
PSD Citywide
AdvantAge Ontario
Hobson Chahal Advisory Group
Ontario Immigrant Nominee Program
Continest Canada Inc.
Independent Electricity System Operator (IESO)
Beacon Lite Traffic
MPAC
Nelson Granite
InnVest Hotels
RSM Building Consultants
MuniSoft
Ontario Phragmites Action
MIS Municipal Insurance Services
TC Energy
Enbridge
Nuclear Waste Management Organization
Intact Public Entities
GFD
OPG
Hydro One
OneInvestment
AMO /LAS
Planet Youth (NBPS Health Unit)


Celebrate with Us!
Welcome to North Bay!
This year, we're celebrating 100 years as a City, and we're thrilled to share this milestone with you. While you're here, we hope you enjoy our beautiful waterfront, vibrant downtown, and warm Northern hospitality. Join us in celebrating a century of community, history, and progress throughout 2025!
northbay.ca/100

FONOM

Financial Summary

April 1, 2025 - March 31, 2026

as of March 31, 2026

	Budget	YTD	Variance
Revenue			
Membership	$ 35,000.00	35,783.11	(783.11)
AMO Reimbursements	$ 6,500.00	5,063.42	1,436.58
NOHFC	$ 50,000.00	75,000.00	(25,000.00)
Northern Suite at AMO	$ 10,000.00	13,562.50	(3,562.50)
Investment Interest + Misc		-	-
Conference	$ 60,000.00	106,668.62	(46,668.62)
Donations + Tax Return	$ 5,000.00	25,722.06	(20,722.06)
FedNor - GONorth & SNOED	$ 200,000.00	78,408.00	121,592.00
Transfer from Reserves*		35,000.00	
	366,500.00	375,207.71	26,292.29
Expenses			
Service Fees	$ 275.00	255.75	19.25
Board Meetings	$ 48,000.00	51,914.23	(3,914.23)
Amo Board Meeting & Mou	$ 19,000.00	15,803.18	3,196.82
Provincial Committee Meetings	$ 19,000.00	49,855.50	(30,855.50)
Advertising - Clark Communications	$ 4,571.00	1,193.28	3,377.72
Insurance	$ 1,100.00	-	1,100.00
General & Admin	$ 16,500.00	14,524.29	1,975.71
Audit And Legal Fees	$ 7,000.00	3,164.00	3,836.00
Staff Wages	$ 34,000.00	50,959.98	(16,959.98)
Staff Travel	$ 5,000.00	3,369.57	1,630.43
Executive Honorarium	$ 5,000.00	5,000.00	-
Northern Hospitality Amo	$ 14,000.00	17,432.62	(3,432.62)
Conference Expense	$ 14,000.00	51,701.25	(37,701.25)
GoNorth Campaign	$ 35,000.00	35,933.55	(933.55)
Catch n Release	$ 5,000.00	-	5,000.00
SNOED Program	-	10,295.00	
Other	-	-	-
Other	-	-	-
	227,446.00	311,402.20	(73,661.20)
	139,054.00	63,805.51	99,953.49

FONOM

FONOM Budget

April 1, 2026 - March 31, 2027

Presented May 10, 2026

	2025-2026 Approved Budget	2025-2026 Actuals	2026-2027 Budget
Revenue			
Membership	$ 35,000.00	35,783.11	$ 35,000.00
AMO Reimbursements	$ 6,500.00	5,063.42	$ 6,500.00
NOHFC	$ 50,000.00	75,000.00	$ 75,000.00
Northern Suite at AMO	$ 10,000.00	13,562.50	$ 14,000.00
Investment Interest + Misc		-	$ -
Conference	$ 60,000.00	106,668.62	$ 75,000.00
Donations	$ 5,000.00	25,722.06	$ 10,000.00
FedNor - GoNorth & SNOED	$ 200,000.00	78,408.00	$ 54,000.00
Transfer from Reserves		35,000.00	$ 50,000.00
	366,500.00	375,207.71	
			319,500.00
Exepenses			
Service Fees	228.00	255.75	$ 260.00
Board Meetings	57,308.07	51,914.23	$ 40,000.00
Amo Board Meeting & Mou	13,071.71	15,803.18	$ 19,000.00
Provincial Committee Meetings	8,145.37	49,855.50	$ 65,500.00
Advertising - Clark Communications	5,463.83	1,193.28	$ 1,500.00
Insurance	-	-	$ 500.00
General & Admin	12,607.23	14,524.29	$ 15,500.00
Audit And Legal Fees	6,328.00	3,164.00	$ 5,000.00
Staff Wages	33,800.00	50,959.98	$ 75,000.00
Staff Travel	1,058.12	3,369.57	$ 4,000.00
Executive Honorarium	5,000.00	5,000.00	$ 5,000.00
Northern Hospitality Amo	11,252.80	17,432.62	$ 14,000.00
Conference Expense	13,817.36	51,701.25	$ 14,000.00
GoNorth Campaign	48,839.42	35,933.55	$ 60,000.00
Catch n Release	4,537.14	-	$ -
SNOED Program	-	10,295.00	-
Other	-	-	-
Other	-	-	-
	-	-	
	221,457.05	311,402.20	319,260.00
	145,042.95	63,805.51	240.00

From: GerriLyn Cicciarelli <GerriLyn.Cicciarelli@nearnorthschools.ca>
Sent: Wednesday, April 8, 2026 8:49 AM
To: GerriLyn Cicciarelli <GerriLyn.Cicciarelli@nearnorthschools.ca>
Subject: Near North District School Board - Trustee Elections Process

Good morning,

Pursuant to Ontario Regulation 412/00, please be advised that the Near North District School Board (NNDSB) is submitting the enclosed 2026 trustee determination and distribution information.

The selected configuration will maintain the number of NNDSB Trustees at 8, with total public supporters at 81,059 and the current ward distribution will be maintained as presented in the attached map.

Trustee Ward	Total Public Supporters	Electoral Quotient
Zone 1	39,040	3.853
Zone 2	10,991	1.085
Zone 3	10,151	1.002
Zone 4	10,661	1.052
Zone 5	10,261	1.008

Grand Total

Total Public Supporters - 81,059

Total Trustees - 8

Kind regards,

Gerri-Lyn Cicciarelli (she/her)

Executive Assistant to the Director of Education

Near North District School Board

963 Airport Road

North Bay, Ontario P1B 8H1
www.nearnorthschools.ca

Tel: (705) 472-8170, ext. 5028

Toll-free 1-800-278-4922

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This message was sent to you on behalf of the Near North District School Board, 963 Airport Road, North Bay, Ontario, P1C 1A5, www.nearnorthschools.ca. The Near North District School Board and its schools require your consent to send commercial electronic messages as outlined in Canada's Anti-Spam Legislation (CASL). You may withdraw your consent at any time, by replying to unsubscribe@nearnorthschools.ca. *Please be aware that if you choose to unsubscribe, you will not receive any email messages from the Near North District School Board or its schools*.

Near North District School Board – Electors Distribution - 2026

ZONE	MUNICIPALITIES	POPULATION	LEAD MUNICIPALITY
1	North Bay	32394	North Bay (32394)
	North Bay CFB	163	
	West Nipissing	6360	
	Lyman	64	
	Notman	21	
	Blyth	0	
	Merrick	5	
	Commanda	33	
2	East Ferris	2968	East Ferris (2968)
	Bonfield	1373	
	Calvin	403	
	Mattawa	1074	
	Mattawan	105	
	Wyse	13	
	Poitras	164	
	Jocko	4	
	Eddy	0	
	French	16	
	Clarkson	0	
	Phelps	624	
	Papineau	491	
	Boyd	0	
	Pentland	0	
	Callander	2771	
	Deacon	1	
	Lauder	32	
	Chisholm	952	
3	Nipissing	1481	Powassan (2291)
	Lount	14	
	South River TSA	136	
	Laurier	134	
	Patterson	243	
	Pringle	232	
	Hardy	102	
	East Mills	421	
	McConkey	84	
	Wilson	162	
	Unserveyed Terr	27	
	Henvey	71	
	Mowat	6	
	Blair	32	
	Wallbridge	199	
	Powassan	2291	
	McDougall	2174	
	Brown	0	
	Harrison	0	
	Shawanaga	3	
	Whitestone	905	
	Carling	1117	
	Archipelago N	317	
4	McKellar	1214	Parry Sound (4526)
	Geo Bay (Freeman)	531	
	Seguin	3335	
	Parry Sound	4526	
	McMurrich	743	
	Archipelago S	312	
5	Machar	764	Perry (1802)
	South River	878	
	Strong	1247	
	Sundridge	774	
	Joly	254	
	Burks Falls	727	
	Armour	1197	
	Perry	1802	
	Magnetwan	1268	
	Ryerson	583	
	Kearney	722	

Near North District School Board

TRUSTEE DISTRIBUTION MAP 2022-2026

North Bay Parry Sound District Health Unit
Bureau de santé du district de North Bay-Parry Sound

NEWS RELEASE

For immediate release: April 9, 2026

Public Health a Community Effort: Health Unit Honours Local Partners

NORTH BAY, ON — Public health is not confined to clinics or offices—it is happening all around us, every day, through strong partnerships rooted in care for people and community. In recognition of Canadian Public Health Week, the North Bay Parry Sound District Health Unit (Health Unit) is celebrating community partners and individuals whose work helps protect, promote, and advance the health and well-being of people across the North Bay and Parry Sound districts.

“Public health happens throughout the community, including where people live, learn, work, and connect,” said Dr. Carol Zimbalatti, medical officer of health. “The partners we’re recognizing show that improving health is a shared effort, and that meaningful change happens when organizations and individuals work together with empathy, adaptability, and a deep understanding of community needs.”

The Health Unit is honoured to recognize the following partners for their impactful public health contributions in 2025. These collaborations support the goals outlined in the Ontario Public Health Standards and the Health Unit’s Strategic Plan, with a strong focus on health equity, prevention and community well-being.

AIDS Committee of North Bay and Area (ACNBA)

ACNBA is recognized for its strong commitment to health equity, accessibility, and compassionate, client-centered care. Through harm reduction, food security initiatives, nursing care, outreach, testing, treatment, and counselling, ACNBA addresses immediate health needs while supporting long-term health and well-being.

“ACNBA’s work is a powerful example of what equity-focused care looks like in practice,” said Dr. Zimbalatti. “By meeting people where they are and providing non-judgmental, inclusive services, ACNBA helps reduce barriers to care and builds trust with communities that are too often marginalized.”

Georgian Bay Biosphere – Mnidoo Gamii

Georgian Bay Biosphere – Mnidoo Gamii is recognized for its integral role in promoting sustainable food systems and fostering connections between people, the environment, and health. Through local food and gardening workshops, community engagement initiatives, and regional leadership, the organization supports skill-building, healthy living, and environmental stewardship.

“As a public health system, we know that a healthy planet and access to healthy food are foundational to overall well-being,” said Dr. Zimbalatti. “The work of Georgian Bay Biosphere shows how environmental sustainability and public health are deeply interconnected, and how local action can have lasting, positive impacts on human health and the health of the world around us.”

As a UNESCO Biosphere Reserve, Georgian Bay Biosphere has led food programs since 2008, including the *Grown by the Bay Guide*, and manages 80 free community garden plots across the region. Gardeners donate 20 per cent of their harvest to local food programs, helping to build and strengthen community food connections.

True Self – Debwewendizwin

True Self – Debwewendizwin is recognized for its exceptional leadership in peer-led outreach, harm reduction, and culturally safe public health work. An Indigenous-led organization through Nipissing First Nation, True Self provides culturally grounded, non-judgmental support to individuals experiencing poverty, homelessness, and discrimination.

“True Self – Debwewendizwin demonstrates the importance of culturally informed, peer-based approaches,” said Dr. Zimbalatti. “Their work strengthens trust, improves access to care, and supports healing in ways that are deeply respectful and responsive to community realities.”

Kirk Hewitt, North Bay Jail Health Centre

Registered Nurse Kirk Hewitt and his colleagues at the North Bay Jail’s Health Centre are recognized for their compassionate, client-focused approach to health in a challenging setting. Working with individuals facing complex mental health concerns, trauma, and substance use challenges, Kirk and his team consistently treat people with respect, empathy, and without judgment.

“Health equity must include people in all settings, including correctional environments,” said Dr. Zimbalatti.

"Kirk's commitment to seeing the person first and working collaboratively to support disease prevention, harm reduction, and access to services reflect a true public health partnership."

Through his collaboration with Communicable Disease Control and Sexual Health programs at the Health Unit, Kirk contributes to preventing the spread of infectious diseases while supporting the dignity and well-being of those in his care.

Public Health Is a Collective Effort

Additional organizations and individuals who wish to remain anonymous were also presented with a certificate of recognition from the Health Unit.

"These recognitions remind us that protecting and promoting health is something we do together," said Dr. Zimbalatti. "I am deeply grateful to our partners for their dedication and leadership, and for the essential role they play in creating a healthy community for all."

– 30 –

Media Inquiries

Kylie Wurdell, Public Relations Specialist
P: 705-474-1400, ext.5221 or 1-800-563-2808
E: communications@healthunit.ca

130 Balm Beach Road West
Tiny, Ontario L0L 2J0
(705) 526-4204 | 1-866-939-8469
www.tiny.ca

April 2, 2026

Terence Hubbard, President, Impact Assessment Agency
IAAC (Impact Assessment Agency of Canada)
55 York Street, Suite 600
Toronto, ON
M5J 1R7 ontarioregion-regiondontario@iaac-aeic.gc.ca

Re: TC Energy Ontario Pumped Storage Project

At its April 1, 2026 Council Meeting, the Township of Tiny Council ratified the following resolution regarding TC Energy Ontario Pumped Storage Project:

Moved by Councillor Sean Mskimins
Seconded by Councillor Dave Brunelle

WHEREAS the Township of Tiny recognizes the importance of developing reliable and sustainable energy infrastructure for the Province of Ontario and acknowledges that energy projects of this scale may have significant environmental, economic, and social implications for our region, particularly for Georgian Bay and surrounding ecosystems;

AND WHEREAS the proposed TC Energy Ontario Pumped Storage Project is located within the Municipality of Meaford, the Township of Tiny is committed to ensuring that the interests of our residents and the health of Georgian Bay are fully considered;

AND WHEREAS the Independent Electricity System Operator (IESO) has twice recommended to the Ministry of Energy (MOE) that this Pumped Storage project would not reduce electricity costs and have no economic value to Ontario ratepayers;

AND WHEREAS the IESO has authorized newer, more efficient and less environmentally invasive technologies such as Long-Duration Battery Storage, as they not only take less property and time to build, they can be built at more locations closer to high demand markets, reducing the need for long transmission corridors;

AND WHEREAS the Department of Defence has warned of toxic contamination of Georgian Bay when soil on 4th Canadian Division Training Centres is disturbed by construction;

AND WHEREAS some 30 endangered species will be put at risk should the project proceed;

AND WHEREAS the Niagara escarpment is a UNESCO designated geological formation deserving of protection;

NOW THEREFORE BE IT RESOLVED THAT Tiny Council emphasizes the following principles:

1. Environmental Stewardship: The Township of Tiny is deeply concerned about potential irreversible impacts on aquatic ecosystems, water quality, and species at risk in Georgian Bay. Any project of this magnitude must meet the highest standards of environmental assessment and protection.
2. Transparent Governance and Consultation: We call for full transparency in the project approval process, including open communication with neighbouring municipalities and local stakeholders. Public consultation and meaningful engagement with communities in the Georgian Bay region are essential.
3. Regional Collaboration: The Township of Tiny encourages collaboration between municipalities, provincial authorities, and Indigenous partners to ensure that any energy project reflects regional priorities, including environmental protection, economic sustainability, and community well-being.
4. Precautionary Approach Given the uncertainties and potential ecological risks, the Township of Tiny advocates for a precautionary approach. We support comprehensive independent studies and a thorough review process before any approvals or construction activities proceed.

AND THAT Council reaffirms its commitment to representing the interests of our residents and protecting the natural heritage of Georgian Bay, and stands ready to engage constructively with TC Energy, the Municipality of Meaford, the Saugeen Ojibway Nation and provincial authorities to ensure that energy development in our region proceeds responsibly and sustainably;

AND THAT Council requests that the IAAC requires a full Comprehensive Environmental Assessment in a radius of 100 kms of Georgian Bay and release these findings to the public prior to issuing any decision on TC Energy's Pumped Storage project;

AND THAT Council further requests that the IAAC fully implements a Coastal Engineering study involving a coupled. High fidelity numerical modeling combined with physical lab testing (wave flumes) and long-term, high-resolution field data monitoring for a radius of 100kms of the shoreline;

AND THAT that this resolution be forwarded to all municipalities in the Georgian Bay Basin, IAAC (Impact Assessment Agency of Canada), the IESO, DND, Ministry of the Environment, Conservation and Parks, Ministry of Natural Resources and Forestry, Ministry of Fisheries and Oceans, Simcoe North Member of Parliament, Simcoe North Member of Provincial Parliament, Canadian Coast Guard, the Great Lakes St. Lawrence Cities Initiative, and the Association of Municipalities of Ontario to request their co-operation in preventing this project from proceeding;

130 Balm Beach Road West
Tiny, Ontario L0L 2J0
(705) 526-4204 | 1-866-939-8469
www.tiny.ca

AND THAT, due to the urgent and time sensitive nature, this request is filed prior to the public comment period from the IAAC of April 06, 2026;

AND THAT the correspondence from the SSEA dated September 9, 2025 regarding the TC Energy Pumped Storage Proposal be included in the submission;

AND THAT Council read and pass this motion on April 01, 2026.

THE CORPORATION OF THE TOWNSHIP OF TINY

Sarah Cathcart
Deputy Clerk

Copy to:

- IAAC (Impact Assessment Agency of Canada), the
- IESO,
- Ministry of the Environment,
- Conservation and Parks,
- Ministry of Natural Resources and Forestry,
- Ministry of Fisheries and Oceans,
- Simcoe North Member of Parliament,
- Simcoe North Member of Provincial Parliament,
- Canadian Coast Guard,
- Great Lakes St. Lawrence Cities Initiative, and the
- Association of Municipalities of Ontario.

Outlook

Concerns Regarding TC Energy's Proposed Pumped Storage Project at Meaford (IAAC Deadline April 6)

From Pasq Zita <pasqzita@224211350.mailchimpapp.com>
Date Wed 2026-04-01 16:12
To Alana Torresan <atorresan@thearchipelago.ca>

You don't often get email from pasqzita@224211350.mailchimpapp.com. Learn why this is important

View this email in your browser

Concerns Regarding TC Energy's Proposed Pumped Storage Project at Meaford (IAAC Deadline April 6)

Dear Mayor, Councillor, and Municipal Staff,

TC Energy's Proposed 1,000 MW Pumped Storage Project

at Military Base Meaford (4CDTC)
Will Harm Georgian Bay

Project Risk Overview
A briefing for municipal leaders, ratepayers, and residents

Prepared by the Save Georgian Bay Association

Purpose of This Briefing

This briefing is intended to inform residents, municipal leaders, and ratepayers about key concerns associated with **TC Energy's proposed pumped storage project at Meaford**, and to encourage **informed submissions** to the **Impact Assessment Agency of Canada (IAAC)**.

This brief provides a **plain-language summary of unresolved risks, omissions, and questions** arising from TC Energy's Initial Project Description (IPD), based on publicly available information and expert review. Readers are encouraged to submit comments to the IAAC addressing the issues most relevant to their **community** and the interests of Ontario ratepayers.

Context and Project Overview

Seven municipalities around Georgian Bay have passed **Resolutions** opposing TC Energy's proposal or demanding independent studies before the project advances. These include:

- Township of The Archipelago
- Town of The Blue Mountains
- Tiny Township
- Killarney
- Parry Sound
- Township of Georgian Bay
- Municipality of McDougall

Save Georgian Bay is issuing this briefing for municipal leaders and residents who may not yet be familiar with the scale and risks of this project, and to clarify what is at stake if it proceeds.

Save Georgian Bay believes that **all municipalities around Georgian Bay should have a voice** in decisions about this project — not only Meaford Council.
We are asking you to submit comments to the IAAC outlining how the project would adversely affect your community, and the **ratepayers and residents of Ontario**, and to support a determination that the project should not proceed, or alternatively that it be required to undergo **comprehensive, independent environmental studies**.

Summary: Project Background and Core Risks

TC Energy Corporation, formerly known as TransCanada Pipeline, proposes to build a **1,000-megawatt (MW) open-loop pumped storage hydroelectric facility**, known as the **Ontario Pumped Storage Project (PSP)**, on the shore of Georgian Bay near Cape Rich.

The proposed site is on **Department of National Defence land** at the **4th Canadian Division Training Centre (4CDTC)** in Meaford, Ontario.

The project would require:

- Excavating a **400-acre reservoir** into the Niagara Escarpment
- Removing approximately **75 million tonnes of earth**, which would require **approximately 3.75 million truckloads,** assuming 20-ton trucks, moving through surrounding communities; **or about 30,000 barge trips** (dump scows or hoppers) traversing Georgian Bay to transport and manage the excavated material
- Drilling massive tunnels into Georgian Bay, forming a **1.5-kilometre ring of twenty-four 10-metre-diameter intakes**
- Constructing up to **80 kilometres of high-tension transmission lines**, either overland or underwater
- Demolishing and replacing **24 existing military facilities**
- Constructing a concrete plant and construction staging areas adjacent to the base

The **Initial Project Description (IPD)** submitted by TC Energy is a **252-page document** that advances the project into the initial phase of the federal impact assessment process. This is a critical moment when the IAAC must decide whether to **reject the project, approve it, or require a full federal Impact Assessment**.

Public submissions from municipalities and residents are essential to protect Georgian Bay and Ontario ratepayers.

Key Areas of Concern

1. Cost and Ratepayer Impact

- Project costs have increased **more than threefold**, from approximately **$2.2 billion in 2020** to **$7.3 billion by 2024,** with additional major costs still undefined
- No current cost estimate is disclosed in the IPD
- Independent experts estimate the final cost could **exceed $10 billion**, borne by Ontario ratepayers
- The project is being advanced with a **$285 million provincial grant** for pre-development work

The project was previously rejected by the Independent **Electricity System Operator (IESO)** for failing to demonstrate net value for ratepayers.

2. Contamination Risk at Cape Rich and an Active Military Base

The proposed site is part of an **active military training facility** used for live-fire exercises since World War II.

For more than **eight decades**, land and water sediments at and near the base have been contaminated by military materials and weapons residues. The IPD does **not identify cleanup costs or responsibility** for remediation. Large-scale excavation would occur **at the top of the watershed**. When soils are disturbed at this elevation, contaminants can migrate downslope and enter Georgian Bay — a shared drinking-water source for surrounding communities.

3. Water Quality and Fish Habitat

Each day, the project would draw **26 million cubic metres of water** — and the fish within it — from Georgian Bay into the reservoir and discharge it back through turbines. This process causes **entrainment**, meaning fish kill.

A comparable open-loop pumped storage facility in **Ludington, Michigan**, reportedly kills **over 100 million fish annually.**

The intake zone proposed off Cape Rich overlaps known **spawning habitat for Lake Whitefish and Lake Trout**, species already experiencing severe population decline in southern Georgian Bay.

4. Species at Risk

The 4CDTC lands support habitats for **33 COSEWIC-listed Species at Risk**, including:

- Butternut tree
- Eastern meadowlark
- Eastern whip-poor-will
- Massasauga rattlesnake
- Western chorus frog
- Tri-coloured bat

Under the **federal Species at Risk Act (SARA)**, such habitat on federal land is legally protected from destruction.

5. Transmission Lines and Piecemealing

TC Energy has not disclosed the route, design, or construction method for required high-tension transmission lines.

Options include extensive overland corridors affecting farmland and private property, or underwater routes through Georgian Bay. Communities potentially affected include **Epping, Rocklyn, Heathcote, Ravenna, Duntroon, Wasaga Beach, Stayner, Angus, Essa**, and surrounding areas.

The IPD excludes transmission corridors, base reconfiguration, and off-site construction staging areas, effectively **piecemealing the project** to minimize the apparent scale of impacts.

6. Dam Safety

The project proposes a **4.5-kilometre-long ring dam** holding **26 million cubic metres of water**, located **174 metres above Georgian Bay**.

Approximately **10% of Meaford's population** lives downhill from the proposed reservoir. The IPD contains **no dam safety analysis**, and the terms dam failure, flooding, or inundation do not appear anywhere in the document.

Our Request

Save Georgian Bay urges municipal leaders, residents, and elected officials to submit comments to the IAAC no later than:

Monday, April 6, 2026.

We respectfully ask the IAAC to:

- Require a **full federal Impact Assessment**
- Assess all project components as **one integrated project**
- Ensure independent, transparent studies before any advancement

Submission links are available here:
https://savegeorgianbay.ca/iaac-brief-links/

Full briefing background and analysis:
Download Public Issue Brief & IAAC Submission Guide (PDF)

What follows

The sections below provide additional background and detail for councillors, staff, and residents who wish to review the supporting information before making or finalizing a submission. Readers who have sufficient information above may proceed directly to submitting comments to the IAAC.

Detailed Background and Risks

(Supporting information – optional reading)

Cost

TC Energy's publicly stated cost estimates for the sole-source project proposal grew from **$1.9 billion in 2018** to **$7.3 billion between 2019 and 2024**. There is **no current cost estimate** disclosed in the Initial Project Description, despite the scale of the proposed works.

Independent hydro-project experts advising Save Georgian Bay estimate the final cost will exceed **$10 billion**, with costs borne by **Ontario ratepayers** through electricity rates and public funding for decades to come.

The project is being advanced with an unprecedented **$285 million provincial grant** to TC Energy for pre-development work, despite the **Independent Electricity System Operator (IESO)** previously determining that the project did not provide net benefits to Ontario's electricity system or its ratepayers.

Water

The project proposes constructing a dam to retain approximately **26 million cubic metres (26 billion litres) of water** for daily operation. That volume exceeds **2.5 times the total amount of water used daily by all Canadian households.**

Each day, the reservoir would be filled and drained, sending water down the Niagara Escarpment and into Georgian Bay. The long-term impacts of repeatedly moving this volume of water through the Bay remain unknown, particularly given the construction of **twenty-four intake structures**, each **ten metres in diameter**, arranged in a **1.5-kilometre ring**.

Fish Kill and Fisheries

According to experts consulted by Save Georgian Bay, the proposed intake and discharge systems are located within a unique transition zone of Georgian Bay characterized by submerged shale terraces known as the **Cape Rich Steps**.

These rocky shoals provide critical spawning habitat for **Lake Whitefish and Lake Trout**, species that rely on clean, silt-free substrates to oxygenate eggs throughout the winter. Lake Whitefish populations in southern Georgian Bay are already experiencing a documented **recruitment crisis**.

Juvenile sturgeon are also present in the area. The project's intake system would cause **entrainment**, drawing fish into turbines and resulting in mortality. A similar open-loop pumped storage facility in **Ludington, Michigan**, reportedly kills over **100 million fish annually**.

The installation of vertical inlet and outlet diffusers may also create physical conflicts

with recreational and commercial fisheries.

Species at Risk

Over the past 20 years, surveys have identified 33 COSEWIC-listed Species at Risk at or near the 4CDTC site, including:

- 11 endangered species
- 9 threatened species
- 13 of special concern

Documented habitats include those of the **Butternut tree, Eastern Meadowlark, Eastern Whip-poor-will, Massasauga rattlesnake**, and **Western Chorus Frog**, as well as bat colonies inhabiting older forest tracts.

Under **Section 58 of the federal Species at Risk Act (SARA)**, critical habitat on federal land is legally protected from destruction. The Initial Project Description does not demonstrate how this protection would be achieved.

Transmission Lines

TC Energy has not definitively stated the routing, design, or construction method for the high-tension transmission lines required to support the project.
Options include:

- Overland high-tension lines extending up to 80 kilometres, crossing farmland, private property, and protected Niagara Escarpment lands
- Submerged transmission lines across Georgian Bay from 4CDTC to Wasaga Beach, followed by overland routing to Stayner

Either option would affect thousands of acres and multiple communities, including **Epping, Rocklyn, Heathcote, Ravenna, Duntroon, Wasaga Beach, Stayner, Angus, and Essa**. By withholding route details, affected municipalities are denied meaningful opportunity to comment.

Piecemealing and Cumulative Effects

Save Georgian Bay has obtained a legal opinion indicating that TC Energy appears to be piecemealing the project description to minimize perceived impacts.

The Initial Project Description does not fully account for:

- Reconstruction and relocation of military facilities
- Transmission corridors
- Off-site construction staging areas, concrete plants, and access routes

These elements are **functionally interdependent** and must be assessed as **one integrated project** to evaluate cumulative environmental and social impacts.

Without a holistic assessment, the **aggravated migration of contaminants** — including metals and energetic materials from disturbed soils — could occur across a far wider geographic area than currently disclosed.

The IPD also fails to describe how excavated materials will be transported, disposed of, or remediated.

Alternative Energy Storage Options

TC Energy describes the project as renewable energy. In reality, it is a **large-scale energy storage facility**, not a generation facility.

The system would require approximately **1,400 MW of electricity** to pump water uphill and return only **1,000 MW** to the grid. More efficient energy-storage technologies, particularly battery storage systems, have seen cost reductions of approximately **93% since 2010**.

According to **Bloomberg NEF's 2025 Lithium-Ion Battery Price Survey**, stationary storage battery pack prices dropped to **$70 per kilowatt-hour in 2025**, a 45% reduction from 2024. Since 2023, the IESO has contracted for **3,000 MW** of alternative storage solutions.

The IPD provides **no cost-per-MWh comparison** between its proposed design and battery storage alternatives — a significant omission for a project of this scale.

Dam Safety

The proposed **4.5-kilometre ring dam** would retain **26 million cubic metres of**

water, 174 metres above Georgian Bay. Residential properties lie within **500 metres** of project components.

Approximately **10% of Meaford's population** lives downhill of the proposed reservoir. The Initial Project Description contains **no dam safety analysis**, and the terms dam safety, dam failure, failure scenario, or inundation do not appear anywhere in the document.

Given the fractured bedrock of the Niagara Escarpment and known karst formations, this omission presents a serious public-safety concern.

Politics

The project is being advanced within a political and lobbying environment in which **TC Energy's primary lobbyists have well-established professional connections to Ontario's current political leadership**.

TC Energy retains **Rubicon Strategy** and **Sussex Strategy Group** as its principal government-relations firms. Rubicon Strategy is led by **Kory Teneycke**, who previously served as **Premier Doug Ford's campaign manager**.

Ontario's Minister of Energy, **Todd Smith**, is supported by a Chief of Staff, **David Donovan**, who joined the Minister's office from **Sussex Strategy Group**, whose senior executives, **Chris Benedetti** and **Paul Pellegrini**, are longtime political strategists with extensive involvement in Ontario provincial politics.

While no impropriety is alleged, these overlapping professional relationships underscore the importance of **transparent, arm's-length decision-making** and a **rigorous, independent assessment process** for a project of this scale and public consequence.

Support and Municipal Resolutions

Multiple municipalities around Georgian Bay have passed resolutions opposing the project or calling for independent studies before it advances, citing concerns related to cost, environmental risk, and the lack of demonstrated public benefit.

These municipalities include:

- Township of The Archipelago

- Town of The Blue Mountains
- Tiny Township
- Township of Georgian Bay
- Municipality of McDougall
- Killarney
- Parry Sound

These resolutions reflect growing concern that advancing the project without comprehensive and independent assessment would expose ratepayers, residents, ecosystems, and public trust to unacceptable risk.

Public Comment Deadline

The IAAC public comment period closes Monday, April 6, 2026.

Submissions can be made here:
https://savegeorgianbay.ca/iaac-brief-links/

Full briefing background and analysis:
Download Public Issue Brief & IAAC Submission Guide (PDF)

Sincerely,

Save Georgian Bay Association
SaveGeorgianBay.ca
tbuck@savegeorgianbay.ca
pat@savegeorgianbay.ca

For more information visit our web site: savegeorgianbay.ca

Save Georgian Bay is the recipient of Ontario Nature's 2024 Corporate Award for Conservation.

Join us! Go to our website at savegeorgianbay.ca and sign our petition, volunteer, or donate. **Help spread the word!** Visit us on social media - *like, comment and share!*

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March 30, 2026, 42 Chelsea Lane, King City ON L7B1E6

To Prime Minister Mark Carney,

There is an ecological and economic disaster unfolding on Georgian Bay due to the declining water levels. Now on a downward cycle the levels declined 1 foot last fall and are now declining another foot by spring. Worse ECCC did not consider St. Clair River conveyance increase during their own climate change impacts on Great Lakes water levels despite $$$M research. Yet another new record low is very likely to be set by 2030. **This will result in:**

1. During the most recent record low in 2013 ships had to "**light load"** at about ½ load through the "rock cut" south of the St. Mary's River locks. ECCC's predictions show a meter below the 2013 record low by 2030 so it is likely ships will not be able to transit through the middle Great Lakes. This could shut down shipping for US and Canadian ships that move goods from Thunder Bay and Diluth to Montreal impacting our economy.

2. In 2013 with deteriorating water quality along shorelines with toxic blue green algal blooms such that the ON Min. of Health issued "advisories" telling shoreline property owners that the water is not safe for any use and to stay away from the water – this includes pets. Local municipalities delivered bottled water but most left their cottages. They could not sell their cottages and property values declined impacting local municipalities.

3. Waterfowl will be able again to access the invasive Zebra and Quagga Mussels contaminated with botulism. Local municipalities will again have to bring in staff on the extensive beach areas west of Midland. Staff will again wear hazmat outflits to remove the dead waterfowl using front end loaders and dump trucks. The contaminated dead large birds including loons have to be buried so that no wildlife can eat them.

4. The boating channel for water access only properties will again be unsafe for most powered boats including US and Canadian large cruiser boats. That will impact the local economy for towns like Midland, Penetang, Honey Harbour, Parry Sound, Little Current etc.

5. Marinas will again have to dredge at great costs with again Transport Canada $$$M funding support.

6. The highest quality, most extensive, most diverse wetlands in all the Great Lakes are scattered on glacial till sediments among the complex 30,000 granite islands and shorelines. The wetlands will again dry up due to the impendeing low water low. This will again impact the nursery habitat for fish, turtles, frogs and snakes. Many are Species At Risk. (McMaster U's Prof Pat Chow-Fraser.)

7. The recreational fishery including local competitions will decline.

8. It may already be too late to prevent this impending disaster but at least we should try.

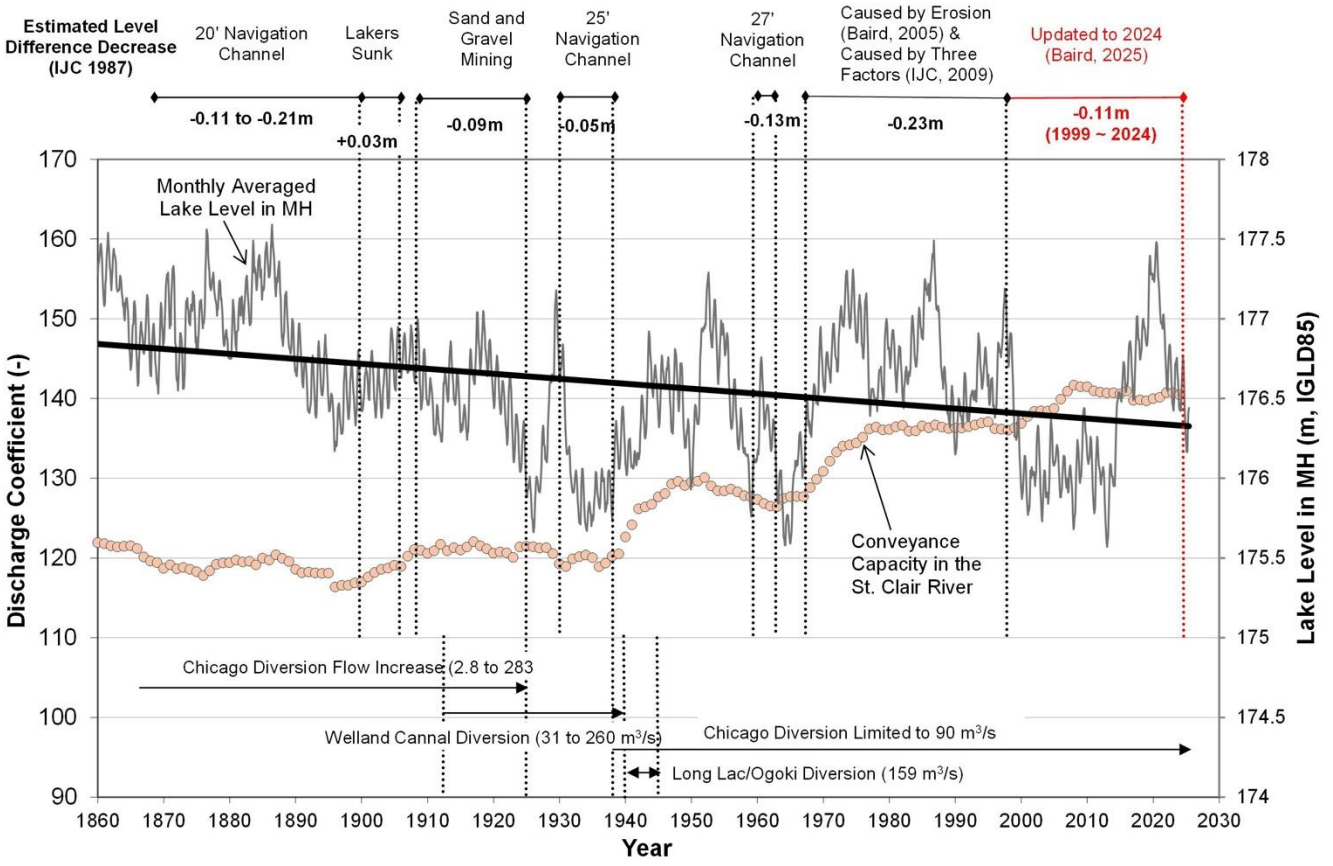
There is a solution to preventing this from disaster happening again. It is to respond to the IJC's 2013 "Advice to Governments":

The Commission recommends that the Governments undertake further investigation of structural options to restore water levels in Lake Michigan-Huron by 13 to 25 cm (about 5 to 10 in)….etc.

When the Seaway was designed locks and control gates were designed for all the Great Lakes connecting channels. But they were not built for the St. Clair River – the outflow control for the middle Great Lakes including the "Crown Jewel" Georgian Bay.

The St. Clair River has a 160 year history of dredging for navigation with no compensation for the permanent lowering of the lake levels upstream. **In total 30 M cu.m. of sand, clay and gravel sediments have been removed and compensation structures designed twice but were never installed.** The time to act to address this is now. Each year ice jams develop in the St Clair River, the riverbed erodes and the USACE dredge to remove the sediments where they accumulate downstream. The outflow was dredged to 30 feet in the early 1960's but in 2002 the USACE reported that the channel was now 50 feet deep and in places over 70 feet deep. When will this end?

The Georgian Bay Great Lakes Foundation applied two years in a row for $2M of the $30M Federal funds approved for Great Lakes research. Both times our application was rejected. In conversations with senior ECCC staff it is now clear to us that they simply do not have enough knowledge and or experience to understand the complex need to respond to the IJC's 2013 Advice to Governments. Recent work (funded by GBGLF) by the internationally respected coastal consulting engineering firm based in Ottawa and Oakville Ontario, W.F. Baird and Associates, not only determined that the conveyance capacity of the St. Clair River has continued to increase but also that the USACE bathymetric data is flawed and cannot be used and that the US Geological Survey St Clair Rver flow data are incorrect and reports flows that are 2,000 cu/m/sec higher than they actually are. These numbers are used by both Canada and the US government agencies and the IJC. Canada needs to correct the USACE and USGS flawed data.



This study is funded by the Georgian Bay Great Lakes Foundation

Baird. Innovation Engineered.

Given that President Trump thinks he can put a “spigot” in Lake Michigan that could further lower the levels, there could not be a better time for Canada to step up and develop a response to the IJC’s 2013 Advice to Governments. The Georgian Bay Great Lakes Foundation has the experts to be able to undertake this research and develop a model to show the possible benefits of the submerged foil wings designed by our hydraulic control engineer that would not interfere with shipping or fish habitat… if the government of Canada provides GBGLF with the needed $2M funding.

Thank you for your consideration. Mary Muter, Chair, Georgian Bay Great Lakes Foundation

mary@georgianbaygreatlakesfoundation.com 905 833 2020. Cell 416 407 5800

From: Pat Maloney
Sent: March 28, 2026 3:38 PM
To: Bert Liverance - Reeve <bliverance@thearchipelago.ca>
Subject: FW: TCE's Pumped Storage Project

Township of the Archipelago
Attn: Bert Liverance, Reeve:
Subject: TCE's Pumped Storage Project

I hope all goes well with you and your family.

I am sending this email to provide you with information with regards to the IAAC. As you know I am opposed to the project, but this is not the purpose of this email.

You are likely aware the TC Energy Pumped Storage Proposal (PSP) is now under the IAAC. Note the IAAC Initial Project Description (IPD) summary attached

Until April 6th, 2026 council as well as individuals can submit comments to the IAAC and voice your concerns. I have attached a few of my submissions so you can see the format and make your own submissions. Also, alternative energy storage systems can also be presented that need to be assessed and not ignored. One attachment "Modern Batter Technologies" reflects some solid research by a well versed PhD. I also submitted the" IAAC March 21, 2026, Can we Trust": you can review that but it is way more info than necessary. The Cement plant , Transmission Line and Costs submissions are better examples of short and to the point: what is the concern, why it is a concern and request for IAAC attention. Answers are not needed at this time…just concerns.

The entire IPD does not address any challenges that TCE put forward: for an engineering report it is a joke as you will see. Our group's biggest concern is that TCE will likely try to "piecemeal" certain proponents and try to get them assessed separately: transmission lines, Cement plant, environment issues, etc. that all MUST be included in this IAAC #89203 investigation.

If I can assist in any way to help identify concerns that the Archipelago may have with regards to this project, I would be happy to help. Also, call me anytime!

Stay Healthy! Thank you for your service to the Archipelago and all of Georgian Bay!

Pat Maloney

Comment to IAAC: Pumped Storage: Construction Costs Are Excessive

The original anticipated budget was in the $3-$4 billion. At this time the IESO rejected the project as the costs would provide no value to Ontario's rate/taxpayers. Estimates in 2025 now exceed $7 billion. The impact of this expensive energy storage option as acknowledged by IESO is unacceptable to Ontario rate/taxpayers and must be investigated. $7+ billion would have a positive impact on modernizing and improving the fragile grid rather than one remote massive archaic Pumped Storage Plant. Other way less energy storage options exist NOW.

Ontario Pumped Storage Project

Initial Project Description – Plain Language Summary

February 24, 2026

Prepared for:
TransCanada Energy Ltd.

Prepared by:
Stantec Consulting Ltd.

Project Number:
123515349

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Acronyms/Abbreviations

4 CDTC	4th Canadian Division Training Centre
Class EA	Class Environmental Assessment
CO_2e	carbon dioxide equivalent
DND	Department of National Defence
GHG	greenhouse gas
ha	hectare
Hydro One	Hydro One Networks Inc.
IA	Impact Assessment
IAA	*Impact Assessment Act*
IAAC	Impact Assessment Agency of Canada
IESO	Independent Electricity System Operator
IPD	Initial Project Description
km	kilometre
kV	kilovolt
m	metre
m^3	cubic metre
MW	megawatt
MWh	megawatt-hour
PTG	pump turbine generator
SAR	Species at Risk
TC Energy	TransCanada Energy Ltd.
UXO	unexploded ordnance

1 Introduction

TransCanada Energy Ltd. (TC Energy) plans to build and operate a pumped hydroelectric storage facility (the Project) on the 4th Canadian Division Training Centre (4 CDTC), near Meaford Ontario. The proposed Project, called the Ontario Pumped Storage Project, will act as a very large naturally powered battery, capable of storing up to 10,600 megawatt hours (MWh) of electricity. The Project will operate by pumping water from Georgian Bay to a Reservoir located approximately 174 metres (m) above the water surface, storing the water as potential energy. When needed, water in the Reservoir will then be released back down to Georgian Bay, passing through pump turbine generators (PTG) units, to generate electricity.

This document is the plain-language summary of the Ontario Pumped Storage Project Initial Project Description (IPD) and has been prepared based on the *Physical Activities Regulations* and the information requirements outlined in the *Information and Management of Time Limits Regulation*.

1.1 Proponent Information

TC Energy, a part of TC Energy Corporation, is a Canadian energy company based out of Calgary, Alberta. TC Energy has been operating for over 70 years and has a large network of power generation and natural gas pipelines across North America. It is envisioned, subject to a future agreement, that TC Energy will enter a commercial partnership with Saugeen Ojibway Nation. While a partnership has not been reached at the time of the preparation of this document, TC Energy has consistently collaborated with Saugeen Ojibway Nation in the planning of the Project and has committed to not construct the Project without Saugeen Ojibway Nation's support.

1.2 Project Location

The proposed Project location is within the traditional territory of Saugeen Ojibway Nation (Saugeen First Nation and the Chippewas of Nawash Unceded First Nation) and is in Grey County, Ontario. The Project is expected to be predominately located on federally owned lands managed by Department of National Defence (DND) and occupied by 4 CDTC, which is found along the southern shores of Georgian Bay, east of Owen Sound and north of Meaford's downtown (Figure 1-1). Access to portions of 4 CDTC is restricted, and the surrounding waters are located within a Military Practice Area.

At 4 CDTC, the proposed Project is expected to be situated adjacent to the 4 CDTC Garrison, which includes administrative and maintenance buildings, classrooms, support services (including a daycare), and temporary and permanent accommodation facilities. There are also residential properties adjacent to 4 CDTC, some of which would be located less than 500 m from Project components.

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2 Project Purpose, Need, and Benefits

2.1 Project Purpose and Rationale

The Independent Electricity System Operator (IESO) has forecasted that by 2050 the overall demand for electricity will expand by 65% relative to 2026 demand (IESO 2025). To address the growing demand, the IESO anticipates that by 2035, additional generation and peaking capacity will be needed from a mix of supply sources (IESO 2022a), along with increased energy storage capacity (IESO 2022b). Without this storage capacity, electricity would be exported to adjacent markets (typically at an economic loss) or generation would be curtailed and, therefore, wasted. To address the supply shortfall, the then Minister of Energy (now Minister of Energy and Mines) directed the IESO to undertake a variety of procurement programs to seek both new generation and storage capacity over the short, medium, and long terms (Executive Council of Ontario 2022).

TC Energy has identified an opportunity to participate in the development of incremental storage with the Minister of Energy and Mines and is seeking to advance a grid-scale energy storage solution (i.e., the Project) to help meet the future needs of the Ontario electrical system. The Project presents a unique and sustainable energy storage solution to address this existing and growing issue regarding the imbalances in the production and use of electricity in Ontario. Specifically, there are times when Ontario's electrical system produces more power than it can consume, resulting in wasted electricity and economic loss. This surplus electricity is predominantly from non-emitting intermittent renewable energy sources and nuclear energy generated at times of low demand (e.g., nights and weekends). Without system capability to store this surplus generation, electricity is either exported to adjacent markets (typically at an economic loss) or generation is curtailed and therefore wasted. The Project seeks to address the electricity load demand in southern Ontario, specifically southwestern Ontario (areas west of Lake Simcoe) and close to the Greater Toronto Area where demand for electricity in Ontario is the greatest.

The Project intends to fulfill a portion of demand during Ontario's peak energy periods, which typically last longer than 4 hours and usually occur in the evening hours (IESO 2023). This makes a longer duration storage solution more appropriate. The need for long duration energy storage is also anticipated to increase over time as the percentage of electricity in Ontario increasingly comes from nuclear and non-emitting energy generation sources as there are inherent fluctuations in output associated with these sources.

Given the storage needs identified by IESO (2022b), a larger capacity storage solution is desirable, but is also more challenging to locate, as it requires access to the appropriately sized electrical system infrastructure and appropriately sized site. As a long duration energy storage facility, the Project would also help address the supply shortfall identified by the Minister of Energy and Mines by providing power load management and frequency regulation, building

resilience and adaptability into the electrical system. The need for the Project is also supported by the Ontario Government, who announced in January 2025 an up to $285 million investment to advance pre-development work.

2.2 Project Benefits

In addition to addressing the supply shortfall in generation and peaking capacity by providing a long duration energy storage facility (discussed in Section 2.1), the Project would build resilience and adaptability into the Ontario electrical system by providing flexible storage and supply. Traditional energy generation in Ontario comes from a mix of sources, including nuclear, hydroelectric, natural gas, and renewable (i.e., solar and wind) sources. However, many of these traditional energy generation facilities do not have the ability to efficiently regulate output. Renewable energy generation alternatives (i.e., solar and wind) provide intermittent capacity and are dependent on ambient conditions. The Project would build adaptability into the system by capturing and storing excess energy during low demand and times of excess generation, then dispatching it back to the Ontario electrical system during periods of demand.

The Project also builds resiliency into Ontario's electrical system as a dependable resource that can be called upon to respond quickly to changing system conditions – generating power in the event of an unforeseen outage or absorbing excess electricity as a result of an unforeseen demand reduction, provided there is capacity). Start-up time for the Project is estimated to be under five minutes to reach full generation capacity. During a power interruption or black-out, the Project could be an important resource to assist in restoring the electrical system by providing power to the system almost instantaneously. What is more, in comparison to other grid-scale energy storage options, pumped storage has a lower environmental footprint over its lifecycle (Simon et al., 2023).

The Project would support the Government of Canada's and Government of Ontario's efforts to achieve sustainability goals/targets and combat climate change by providing an economically responsible and low emissions storage solution using proven technology to build resiliency and adaptability into Ontario's existing and future electricity system. In 2021, the Government of Canada committed to achieving net-zero emissions by 2050 in the *Canadian Net-Zero Emissions Accountability Act.* This Act established Canada's 2030 GHG emissions target at 40% to 45% below 2005 levels, with an interim objective of 20% below 2005 levels by 2026. Based on the most recent projections reported in the 2023 Progress Report, Canada is on track to exceed the previous 30% target below 2005 levels by 2030 and 20% emissions reductions below 2005 levels by 2026. In accordance with the *Canadian Net-Zero Emissions Accountability Act*, the Government of Canada is required to set progressively more ambitious GHG emissions targets for 2035, 2040 and 2045. To meet these targets, additional emissions reductions are needed (Environment and Climate Change Canada 2023).

The Government of Ontario committed to an emissions reduction target of 30% below 2005 levels by 2030 (Government of Ontario 2023). In 2022, Ontario forecasted hitting its 2030 target by reducing emissions by an additional 12 million metric tonnes (to 143.7 million metric tonnes) from current projected levels (155.7 million metric tonnes) (Environment and Climate Change Canada 2023). It is estimated that the Project will reduce GHG emissions by an average of 490,000 tonnes per year based on current emissions levels, which is the equivalent to taking 150,000 cars[1] off Ontario's roads, thereby supporting the Government of Ontario's and the Government of Canada's net-zero targets (Navigant 2020).

With the support of Saugeen Ojibway Nation, the Project aims to establish a benchmark Indigenous partnership for pumped storage development in Canada. The partnership structure is intended to advance economic reconciliation and support Saugeen Ojibway Nation's self-determination, while also creating employment and economic opportunities for Saugeen Ojibway Nation members. Own-source revenue generated through the Project, including revenues, taxes, and associated funding flowing to Saugeen Ojibway Nation, will support the governments of both Saugeen First Nation and Chippewas of Nawash Unceded First Nation.

In April 2024, the Canadian Centre for Economic Analysis reported the economic and social benefits of the Project. Here are some highlights:

- The Project will generate roughly 41,000 jobs (direct and indirect), with 66% from full-time positions, and 1,700 construction jobs during the 4-year peak construction period.
- The Project will be built with Ontario supply chains. Of the total capital investment in the Project, 83% remains in Canada of which 92% stays in Ontario. More than 90% of the economic activity occurs in Ontario, with 30% of the total remaining in the local regions of Grey, Bruce, and Simcoe.
- The Project can help address affordability challenges with a third of the jobs created anticipated to be filled by those under 35. This demographic is the most likely to be facing housing affordability pressures. As most jobs created will be in skilled sectors with generally higher incomes, these jobs have the potential to improve the affordability of affected households. There is a projected $450 million in social value contributions from the Project. This signifies a considerable improvement in regional well-being over the current levels experienced by Ontarians.

[1] Assuming a standard 2016 model sedan in Ontario driven 15,000 km/year. Vehicle Emission Comparison Tool v. 1-1-5, Natural Resources Canada, July 2016, https://www.nrcan.gc.ca/energy/vehicle-emission-comparison-tool/18907.

3 Project Description

It is expected that the Project will be made up of a variety of major components. Figure 3-1 illustrates the various components of the Project, Preliminary Project Boundary, and Preliminary Construction Zone. Figure 3-2 is a conceptual rendering of the Project that illustrates some of the key Project components in relation to the surrounding environment. Table 3-1 identifies the key Project components and sub-components along with their location relative to 4 CDTC. The design and specification of the Project and its components are ongoing and approximate, as engineering and field studies are being undertaken to confirm constructability, refine design, and improve efficiency, while seeking to reduce potential environmental effects of the Project.

Table 3-1: Key Project Components

Key Project Component	Description	Located on Federal Lands

• Reservoir
  ○ Ring Dam
  ○ Upper Inlet/Outlet Structure
	• the Reservoir will be located close to Georgian Bay on top of the level plateau of the Niagara Escarpment and will hold approximately 26 million cubic metres (m^3) of water
	• to create the Reservoir, a Ring Dam will be constructed that is approximately 4.5 kilometers (km) in length to encircle approximately 135 hectares (ha) of land
	• the slope and surfacing of the Ring Dam will be engineered for stability and to control surface water runoff related to the structure the Upper Inlet/Outlet Structure (refer to Figure 3-1) will be located within the Reservoir and will convey water into and out of the Reservoir
	• the Upper Inlet/Outlet structure will connect to two or more Headraces (i.e., tunnels or pipes that convey water between the Powerhouse and the Upper Inlet/Outlet structure) that will be outfitted with mechanisms to control the water being conveyed to and from the Powerhouse
		Yes

• Powerhouse
  ○ PTG units
  ○ Access Tunnel
	• consists of a series of structures that will house the equipment necessary to pump water from Georgian Bay into the Reservoir and produce electricity when water is released back into Georgian Bay
	• proposing the use of four approximately 250 megawatt (MW) reversible PTGs that will be located within the Powerhouse
	• proposed as an underground chamber(s) with an access tunnel (illustrated on Figure 3-1 and Figure 3-2)
		Yes

Key Project Component	Description	Located on Federal Lands

• Water Conveyance Structures
  ○ Headraces
  ○ Tailraces
  ○ Spillway
	• consists of Headraces and Tailraces (i.e., tunnels or pipes that convey water between the Lower Inlet/Outlet structure in Georgian Bay and the Powerhouse)
	• consideration of a contingency spillway system to provide a conveyance route for water from the Reservoir to Georgian Bay in the unlikely scenario where water levels in the Reservoir exceed normal operating parameter
		Yes

• Lower Inlet/Outlet Structure	• connects to the Tailraces and will allow for the withdrawal and release of water into Georgian Bay • located on or below the lakebed and currently envisioned as an underground ring-type structure that will have multiple inlet/outlet ports located above the lakebed where water will be withdrawn and released • Inlet/outlet ports will be outfitted with screens and are envisioned to incorporate flow dispersion measures	Partially

• Switchyard
  ○ Electrical equipment
  ○ Control room
  ○ Offices
	• interface between the Project and Ontario's electrical system that will house electrical switches and equipment to control power import and export operations, including a control room that will interface with the Powerhouse
	• support offices and ancillary infrastructure (i.e., septic) will be located within or adjacent to the Switchyard
		Yes

• Access
  ○ Access Roads
  ○ Potential Marine Access
	• to facilitate construction and operational access to Project components, several roads and potential Marine Access may be required
	• a Marine Access, if needed, is an in-water structure to facilitate the movement of large components (e.g., PTG units) and bulk materials (e.g., engineered aggregates and excess soils)
		Partially

• Temporary Construction Facility
  ○ Staging/storage yards
  ○ Potential accommodation facility
	• to support construction of the Project, warehouses, laydown and staging/storage areas, and parking areas may be required	Partially

Key Project Component	Description	Located on Federal Lands
• Transmission Connection[2]	• a high-voltage (i.e., 230 kilovolt [kV] or 500 kV) transmission connection to the Ontario electrical system will be required	Partially

[2] A preferred connection point or route has not been determined as input from IESO and Hydro One will be required A coordinated connection process will be undertaken by IESO, under the purview of the Ontario Energy Board, with support provided by TC Energy, Hydro One, and other electricity transmission and distribution companies, as required at this time, TC Energy's role in the transmission connection has not yet been determined; ultimate ownership and responsibility for construction and operation of the transmission connection will be determined as part of the IESO process

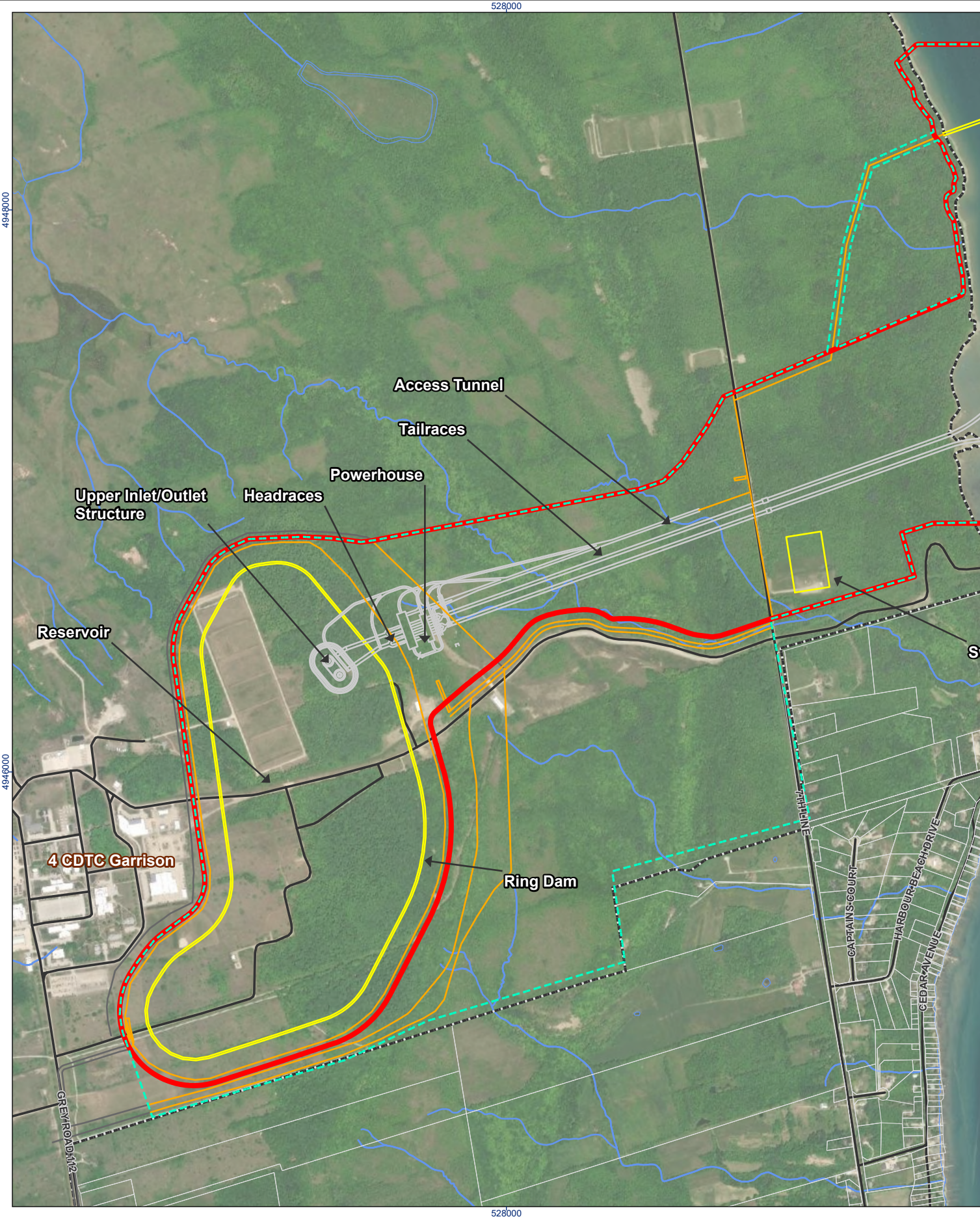

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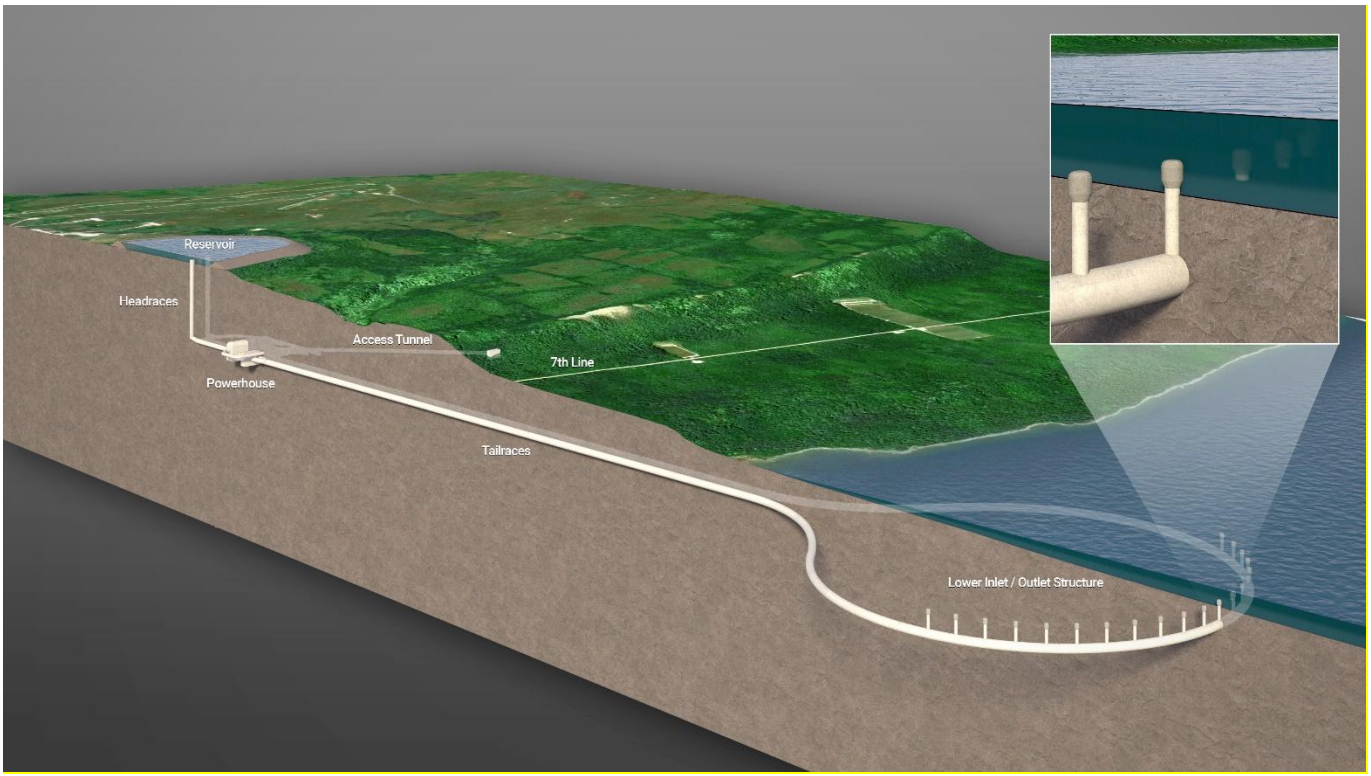
Figure 3-2: Conceptual Rendering of Key Project Components



Note: This figure is not to scale.

4 Project Schedule

Table 4-1 provides a high-level overview of the anticipated Project phases and schedule.

Table 4-1: Project Phases and Preliminary Schedule

Project Phase / Activity	Date
Construction	2029 to 2035
Operations	2035 onwards

Once the Project is commissioned and ready to operate, it is envisioned that it could operate for the foreseeable future with proper maintenance and equipment upgrades.

If the Project ceases to operate, TC Energy, as the proponent, would be responsible for decommissioning and associated land reclamation. Decommissioning and land reclamation methods will be determined through engagement with applicable federal departments and provincial agencies, rightsholders, as well as DND as the end land user, and in accordance with applicable regulations as required at the time.

5 Project Activities

Table 5-1 describes the anticipated Project activities during each of the construction and operations phases. The sequencing of construction activities will continue to evolve as Project planning progresses; the order of activities listed below may be adjusted at the time of construction.

Table 5-1: Anticipated Project Activities during the Construction and Operations Phases

Phase	Project Activity
Construction	• Unexploded ordnance (UXO) clearance
	• Decommissioning of DND infrastructure
	• Site preparation, including clearing vegetation, grubbing and earthworks
	• Stockpiling of topsoil suitable for reclamation activities for areas impacted during construction
	• Construction of Access Roads and the potential Marine Access
	• Excavation of vertical shafts, drilling, blasting, and/or tunneling for the Water Conveyance Structures and Powerhouse
	• Construction of the Lower Inlet/Outlet Structure through several potential construction methods, including but not limited to, tunnel boring, in-water construction, other forms of drilling, and prefabrication
	• Use of excavated materials for construction of the Ring Dam around the Reservoir
	• Appropriate disposal of excess materials that are not suitable for construction or on-site use at a suitable receiving facility
	• Installation of pumping and control equipment, including the PTG units, Headraces, Tailraces and the Upper Inlet Outlet Structure
	• Construction of the Switchyard and other site services
	• System commissioning
	• Progressive reclamation of disturbed areas
	• Construction of the transmission connection
Operations	• Pumping, storing and releasing water within the Reservoir via a control room within the Switchyard
	• Routine inspections, monitoring and maintenance activities

6 Regulatory Framework

6.1 Project Assessment

The Project is subject to the federal Impact Assessment (IA) process under *the Impact Assessment Act* (IAA) as a designated project under the Physical Activities Regulation. Components of the Project may also be subject to several Provincial Class Environmental Assessments (Class EAs) under the *Environmental Assessment Act*, including:

- Class EA for MNRF Resource Stewardship and Facility Development Projects
- Class EA for Transmission Facilities

In addition to the IA and Class EA requirements, various federal, provincial, and municipal permits and approvals will be required for the Project. An authorization to allow for construction and operation of the Project on federal lands will be sought under the *Dominion Water Power Act* from Indigenous Services Canada.

6.2 Regional or Strategic Assessments

The federal *Strategic Assessment of Climate Change – Revised October 2020* is applicable to the Project. Since operation of the Project is anticipated to continue beyond 2050, this Project will be expected to achieve net-zero emissions.

7 Project Alternatives

'Alternatives to' the Project are different technically and economically feasible ways to meet the need that the Project is expected to achieve (i.e., to address the increasing demand for storage capacity within Ontario's electrical system– see Section 2.1). TC Energy has identified a business case to provide incremental energy storage to the Ontario electrical system and is proposing pumped storage as the preferred alternative (i.e., "alternative to") at this location to achieve this goal.

"Alternative means" are the various technically and economically feasible ways that could allow a designated project and its physical activities to be carried out. TC Energy is currently considering alternative means of carrying out the following components of the Project:

- Project location
- Lower water source
- Spillway
- Reservoir design
- Location of Switchyard and Offices
- Project access road locations
- Potential Marine Access
- Transmission connections
- Other alternative means (e.g., construction methodologies, management of excavated materials and location of Temporary Construction Facilities)

8 Indigenous Engagement

As noted in Section 1.2, the proposed Project location is within the traditional territory of Saugeen Ojibway Nation. TC Energy recognizes the importance of early and meaningful engagement with Indigenous rights-holders and Indigenous groups that could be affected by the Project. TC Energy strives to establish and maintain mutually respectful relationships with Indigenous rights-holders and Indigenous groups by fostering productive dialogue and exchange of information.

8.1 Engagement with Indigenous Rights-holders and Indigenous Groups

TC Energy identified potentially affected Indigenous rights-holders and Indigenous groups based on the location of the Project within asserted traditional territories, established treaty areas and settlement areas, TC Energy's own operating experience and established network of contacts, and based on the advice of the Government of Canada. TC Energy began engagement activities for the Project with Saugeen First Nation and Chippewas of Nawash Unceded First Nation, collectively known as Saugeen Ojibway Nation, in October 2018, and with other interested Indigenous rights-holders and Indigenous groups in September 2019. Table 8-1 lists the Indigenous rights-holders and Indigenous groups that expressed an interest in engaging with the Project among those who were contacted. Engagement was informed by Impact Assessment Agency of Canada (IAAC) guidance (September 25, 2023), which included their preliminary list of potentially impacted Indigenous groups, identified by an asterisk in Table 8-1.

Table 8-1: Identified Indigenous Rights-holders and Indigenous Groups

Indigenous Rights-holders and Indigenous Groups	Treaties/Agreements
First Nations	
Alderville First Nation*	Williams Treaties 2018 Williams Treaties Settlement Agreement
Beausoleil First Nation*	Treaty 18 Williams Treaties 2018 Williams Treaties Settlement Agreement
Chippewas of Georgina Island First Nation*	Treaty 18 Williams Treaties 2018 Williams Treaties Settlement Agreement
Chippewas of Nawash Unceded First Nation*	Treaty 45 ½ Treaty 72

Indigenous Rights-holders and Indigenous Groups	Treaties/Agreements
Chippewas of Rama First Nation*	Treaty 18 Williams Treaties 2018 Williams Treaties Settlement Agreement
Curve Lake First Nation*	Williams Treaties 2018 Williams Treaties Settlement Agreement
Hiawatha First Nation*	Williams Treaties 2018 Williams Treaties Settlement Agreement
Mississaugas of Scugog Island First Nation*	Williams Treaties 2018 Williams Treaties Settlement Agreement
Wendat Nation (Huron Wendat Nation)*	Huron-British Treaty of 1760 2023 Framework Agreement between Huron-Wendat Nation and Canada
Saugeen First Nation*	Treaty 45 ½ Treaty 72
Six Nations of the Grand River*	Nanfan Treaty 1701 (or Treaty of Albany 1701)
First Nation Organizations	
Chippewa Tri-Council	First Nation signatories to Treaty 18 and the Williams Treaty, including: • Beausoleil First Nation • Chippewas of Georgina Island First Nation • Chippewas of Mnjikaning (Rama) First Nation
Saugeen Ojibway Nation	First Nation signatories to Treaty 45 ½ and Treaty 72, including: • Saugeen First Nation • Chippewas of Nawash Unceded First Nation
Métis Organizations and Potentially Affected Métis Groups	
Historic Saugeen Métis*	TC Energy is not aware of any treaty or agreement between the Crown and the Historic Saugeen Métis
Métis Nation of Ontario (Region 7)*	Consultation Agreement between the Métis Nation of Ontario and Government of Canada Métis Self-Government Recognition and Implementation Agreement
Métis Nation of Ontario (Land, Resources, and Consultation Branch – Toronto)	

Note:
*Preliminary list of potential affected Indigenous rights-holders and Indigenous groups identified by IAAC for engagement on the Project.

TC Energy implemented a wide range of engagement activities and communication tools to share information with and solicit feedback from Indigenous rights-holders and Indigenous groups on the Project. These have included, but are not limited to:

- Participation in community events, open houses/information sessions: in-person and virtual sessions that included presentations and hosting info booths
- Face-to-face and virtual meetings: focused discussions with members of Indigenous rights-holders and Indigenous groups to cover specific topics
- Email, telephone calls, text messages: standard communications to coordinate logistics and to confirm receipt of information
- Site visits: in-person tours to both the Project location (on land and boat), as well as to see other pump storage facilities
- Indigenous newsletters: newsletters and fact sheets describing Project information, updates, and other pertinent information related to the Project
- Initial Project notification package: a package to provide Indigenous rights-holders and Indigenous groups with an overview of the Project, contact information for TC Energy, and an invitation to engage with TC Energy on the Project
- Project mailouts/announcements: formal notifications to inform Indigenous rights-holders and Indigenous groups about the Project and/or Project related changes (e.g., announcements from provincial government that affect the Project)
- Visual Communication tools: various models (e.g., scale models, working models, key component models, cut aways, and profiles) and renderings to support in-person and virtual engagement activities
- Project website: online resource that includes Project information including videos, renderings, and maps. The site also contained contact information and a Frequently Asked Questions section that is updated periodically
- Indigenous knowledge studies[3]

TC Energy continues to actively engage with Indigenous rights-holders and Indigenous groups consistent with the approach described above. Engagement activities will continue during the Project phases. TC Energy will continue to respond to questions and concerns, and ongoing engagement activities will continue.

[3] Indigenous knowledge is community specific, and place based, arising from Indigenous peoples' intimate relationship with their environment and territory over thousands of years (IAAC 2022).

8.2 Summary of Comments Received

The key concerns that have been raised through engagement with Indigenous rights-holders and Indigenous groups are summarized as follows:

- **Soil and Groundwater Quality:** Concerns about long-term water storage affecting soil and groundwater quality, specifically as it relates to concerns that the Reservoir may degrade soil or contaminate groundwater.
- **Water Quality, Turbidity, and Temperature:** Potential changes to surface water quality, turbidity, and temperature in Georgian Bay due to Project operations, resulting in impacts on aquatic ecosystems.
- **Disturbance from Construction:** Concerns about tunneling, drilling, and construction disturbing lake shorelines, lakebeds, and aquatic habitats.
- **Fish Mortality and Habitat:** Concerns that Project operations could kill fish and reduce populations, including Species at Risk (SAR). Concerns include entrainment/impingement and habitat destruction.
- **Wildlife and Vegetation:** Concerns about potential habitat destruction, fragmentation, and restricted movement patterns for wildlife, as well as impacts on plant populations.
- **Potential Effects to SAR:** Concerns about impacts to both aquatic and terrestrial SAR.
- **GHG Emissions:** Interest in how the Project will contribute to lower greenhouse gas emissions and whether alternative energy options—such as solar—have been fully considered.
- **Project Location:** Concerns regarding the suitability of the Project location.
- **Workforce Accommodation and Community Life:** Questions about where construction workers will be housed and the effects on local communities. Concerns include infrastructure capacity, community well-being, and potential adverse effects from workforce influx.
- **Economic Benefits:** Interest in local job opportunities, economic prosperity, and the Project's value to Ontario ratepayers. Indigenous rights-holders and Indigenous groups want assurance that local communities will benefit economically, even if much of the Project is on federal land.
- **Restrictions on Access:** Concerns about restricted access to traditional territories for harvesting, recreation, and cultural practices due to development and privatization.

- **Archaeology, Heritage, and Burial Sites:** Concerns about impacts to archaeological, heritage, cultural, spiritual, and burial sites.
- **Reservoir Safety:** Concerns about the safety of the Reservoir and impacts on the ability to exercise rights below the site.

9 Public Engagement

Recognizing the importance of early and meaningful engagement with the public in the area around the proposed Project, TC Energy initiated engagement with communities and regulatory agencies in 2019. Examples of these engagement activities are listed below.

9.1 Engagement with the Public

Engagement by TC Energy has begun and is proposed to continue using the following means:

- Community Liaison Committee
- Local Project Office and Coffee Chats
- Community Information Sessions
- Project Website, Toll Free Phone, Email, and Social Media
- Factsheets and Newsletters
- Video Series
- Media
- Door-to-door Canvassing
- Environmental Non-Government Organization Workshops
- Visual Aids and Models
- Virtual Meeting Rooms

TC Energy's engagement efforts up to May 2025 can be summarized as follows:

- **Municipal Engagement -** Ongoing communication with municipalities in Bruce, Grey and Simcoe Counties including regular updates to elected officials and municipal staff through Project newsletters, Council presentations, staff workshops, and email communications. The Municipality of Meaford, as the host community for the Project, is a key stakeholder and TC Energy has been communicating with staff and elected officials since 2019.
- **Public Engagement** – Public Engagement started in 2019. Activities have focused on in-person and virtual efforts to connect, inform and converse with residents and interested parties to share Project information, to clearly articulate Project benefits and Project need, to clarify Project details, and seek feedback. These interactions allow TC Energy to hear the concerns of the local community and interested parties to incorporate this feedback into the design of the Project, where applicable, and for consideration within the regulatory process.

- **Federal Department and Provincial Agency** – Engagement with various federal departments and provincial agencies has focused on initial Project planning, study methods, and understanding of the various permits and approval processes required for the Project.

As the Project progress, TC Energy will continue engaging the public and will tailor engagement activities accordingly.

9.2 Summary of Comments Received

The key concerns that have been raised through engagement with the public, community, agencies, government officials, and other interested parties are summarized as follows:

- **Clean Energy**: Concerns about zero carbon energy and the use of lithium-ion batteries. Questions include whether the pumped storage will consume or store only emission-free electricity and the duration of the facility's operation, as well as whether the environmental impacts of construction will be outweighed by the benefits of clean energy.
- **Pumped Storage Technology**: Questions about the existence of other pumped storage facilities in Ontario and the Project footprint. Concerns that pumped hydroelectric storage is an old technology and questions about its future relevance compared to lithium-ion batteries.
- **Jobs**: Local employment opportunities are a significant concern. Questions include whether the Project will offer employment to locals, including high school students and local contractors.
- **Consultation Efforts**: There is interest in how TC Energy is investing in Meaford and whether it will become part of the community. Question on whether TC Energy is looking at best practices of other power facilities in the area.
- **More Energy**: Questions about how the Project will impact utility bills and whether Ontario will pursue more pumped storage projects.
- **Local Environment**: Concerns about fish and fish habitat, impacts on the Niagara Escarpment, near shore and lakeshore habitats, nuisance noise, dust, vibration, transmission connection overland, Electromagnetic Fields (EMF), water quality and quantity, water temperature, light and noise for nearby residents, drinking water, and the historical land use of the 4 CDTC property by settlers and farmers.
- **Technology**: Consideration of alternative locations and technologies (e.g., closed-loop system).

- **Other Concerns**: These include road improvements as part of construction and whether pumped storage will address power grid issues in Ontario.

10 Environmental Setting

The Project is located adjacent to Georgian Bay, primarily on 4 CDTC, and on/under the lakebed of Georgian Bay. This region is defined by a unique interplay of natural landscapes, rural communities, and ongoing nature-based recreation facilities. It is located within the core territories of Saugeen First Nation and Chippewas of Nawash Unceded First Nation (collectively, Saugeen Ojibway Nation) and the historic boundaries of the Southern Ontario Treaties (1764-1862). The Project is also located within or near the areas of interest (e.g. Georgian Bay) to First Nation signatories to the Williams Treaties (1923), the Robinson-Huron Treaty (1850), and one non-treaty First Nation. The Project is also in the areas of interest to the Historic Saugeen Métis and the Métis Nation of Ontario.

Air quality in the region is generally expected to be good, with low concentrations of pollutants, reflecting its predominantly agricultural and residential land uses. Vehicle emissions and dust from farming are the main contributors to air emissions, while industrial sources of air emissions are limited in the area. The soundscape is shaped by both natural and human influences. Daytime noise is primarily generated by car traffic and military training at 4 CDTC, while nighttime noise is quieter and made up of mainly natural sounds.

Visually, the location of the proposed Project is marked by the presence of the Niagara Escarpment and the shoreline of Georgian Bay. The landscape transitions from beaches and shorelines to agricultural fields and rural communities. Lighting and skyglow from development subtly influence the nighttime environment.

Georgian Bay's waters are notably clean and support a rich diversity of fish species, including those important to Indigenous and commercial fisheries. While large areas of the region have been modified by agriculture and other human uses, the terrestrial ecosystem is varied with intact areas of woodlands, wetlands, and culturally significant plant species. SAR, such as Butternut, Western Chorus Frog and Black Ash, have been documented within 4 CDTC, alongside a wide array of wildlife including amphibians, birds, bats, and mammals.

Socio-economic conditions reflect a region with a diverse economy predominately focused on agriculture, tourism, and retail. Unemployment rates are lower than the provincial average, though median incomes lag behind the Ontario average. Housing remains relatively affordable.

Archaeological and cultural heritage investigations are being conducted in collaboration with Indigenous rights-holders and Indigenous groups and regulatory agencies. Preliminary findings have identified areas of archaeological potential and settlement period structural remains and features.

11 Potential Project Effects

As part of the IA process, if required, and as guided by Tailored Impact Statement Guidelines, an assessment of environmental, health, social, cultural, and economic effects will be undertaken focusing on those effects within Federal jurisdiction. Table 11-1 identifies the potential Project interactions with the environment and corresponding potential effects associated with key Project components.

Table 11-1: Potential Effects of the Project

		Potential Effects of the Project on the Environment
Environmental Component	**Potential Effect**	**Potential Interactions with the Environment**
Air Quality	Change in air quality	• Air contaminant emissions from equipment and vehicles burning fuel
		• Dust generated during soil stripping and grading, site infrastructure construction, and throu the construction footprint and unpaved roads
Noise and Vibration	Change in existing sound levels	• Noise emissions from equipment and vehicles
		• Noise emissions from blasting
		• Noise emissions from operation of the Project
	Change in existing vibration levels	• Vibration emissions from stationary construction equipment (e.g., piling)
		• Vibration emissions from mobile construction equipment
		• Vibration emissions from construction blasting and tunneling for underground components
Visual Setting	Change in existing visual landscape	• Construction equipment and machinery will temporarily interrupt the visual landscape
		• Some Project components will be visible within the landscape
	Change in ambient nighttime light conditions	• Lighting required for safety and security has potential to be experienced as a new source o
Terrain, Geology and Soils	Change in terrain conditions	• Terrain stability issues resulting from ground disturbance (e.g., at locations of excavations)
		• Potential water erosion and sedimentation due to exposure of bare soils
	Change in soil quality/quantity	• Compaction, rutting, admixing or loss of soil structure through vehicle and equipment mov
		• Soil loss through wind and water erosion following vegetation clearing and grading
		• Disturbance of pre-existing contamination
Groundwater	Change in groundwater quality or quantity	• Disturbance to soil and parent material above or below the water table may change physic infiltration rates and locations and flows)
		• Alteration of groundwater levels or flow rates through drilling of extraction wells, dewateri or operation of the Reservoir
		• Disturbance of pre-existing contamination
Surface Water	Change in surface water quality	• Increased sediment concentrations and transport in surface water due to in-water construc erosion, or release of water from the Project
	Change in surface water quantity	• Construction changes to natural flow patterns
		• Change in flow patterns near Lower Inlet/Outlet Structure

		Potential Effects of the Project on the Environment
Environmental Component	**Potential Effect**	**Potential Interactions with the Environment**
Fish and Fish Habitat	Change in fish habitat (including habitat for SAR)	• In-water construction resulting in the loss of habitat
		• In-water construction resulting in changes to habitat structure (e.g., substrate, banks, aqua
		• Construction activity on land adjacent to watercourses resulting in changes to bank stabilit sedimentation, or in increased erosion potential
		• Change to water quality that have the potential to affect fish or fish habitat
		• Changes in water temperature during Reservoir filling and release
		• Changes to surface and groundwater flow patterns that has the potential to affect fish or fi
	Change in fish mortality risk	• Mobilization and transport of sediment resulting in fish mortality or mortality of fish eggs
		• Change in timing, duration and frequency of flow (including during Reservoir filling and rele stranding, entraining or impinging fish (Lower Inlet/Outlet Structure), or by preventing acce
		• Destruction of fish and/or eggs during in-water work
		• Lethal or sub-lethal effects on fish due to blasting or vibrations
Vegetation and Vegetation Communities	Change in vegetation communities and species	• Direct loss and/or alteration of native vegetation communities or plant species of concern (ground disturbance
		• Indirect change in vegetation communities or species (e.g., dust, weed introduction and/or movement)
	Change in wetlands	• Alteration or loss of wetland vegetation arising from vegetation clearing and ground disturl
		• Change in hydrological regime, storage capacity or overall function
Wildlife and Wildlife Habitat, including SAR and Migratory Birds	Change to habitat	• Direct loss or alteration of habitat from vegetation removal and ground disturbance
		• Indirect loss or alteration of habitat effectiveness through sensory disturbance
	Change in wildlife movement	• Alteration or impediment of wildlife movement due to physical barriers, sensory disturban forested habitat)
	Change in mortality risk	• Ground disturbance and vegetation clearing resulting in physical destruction of key habitat
		• Vehicle-wildlife collisions and ground disturbance
		• Collisions with Project buildings (e.g., windows) or infrastructure
		• Trapped wildlife (e.g., excavation areas)
		• Wildlife-human conflict
Socio-Economic	Change in Infrastructure and Services	• Potential effects to local commercial accommodations capacity
		• Potential effects to services within 4 CDTC
		• Potential population effects to the region
		• Potential effects to local housing market

		Potential Effects of the Project on the Environment
Environmental Component	**Potential Effect**	**Potential Interactions with the Environment**
		• Potential change in transportation and traffic
		• Potential change in demand to social infrastructure and utilities
		• Potential changes to the Ontario electrical system
	Change in Land or Resource Use	• Potential effect to commercial and recreation fishing
		• Potential change in land tenure
	Change in Employment and Economy	• Potential changes in employment
		• Potential changes in Project expenditures on goods and services
		• Potential changes to gross domestic product
		• Potential changes to labour income
		• Potential changes in federal, provincial and local taxes
		• Potential changes in access to training resources and opportunities
	Change to Community Well-being	• Potential well being effects on nearby residents, land users, and 4 CDTC personnel (e.g., no interaction, perceived safety and health effects)
		• Potential benefit to social value
Human Health	Change to human health	• Potential effect from electromagnetic fields from the transmission connection options
		• Potential effect from soil movement and dust generated during construction
		• Potential effect from air quality contaminants because of vehicular traffic
		• Potential effect from noise because of Project activity
		• Potential effect to social well-being
Archaeology and Cultural Heritage	Change to archaeological resources	• Removal or disturbance of archaeological site or resources
	Change to cultural heritage resources	• Removal or disturbance of cultural heritage site or resources
Indigenous Interests	Change in physical and cultural heritage [4]	• Potential loss or disturbance of archaeological, heritage or cultural sites
		• Potential sensory disturbances
		• Potential loss or change to land or water harvesting methods or opportunities
		• Potential loss or change to the use or access to preferred land or water harvesting or cultu

[4] TC Energy understands that changes to physical and cultural heritage and structures, sites or items of historical, archaeological, paleontological, addition to provincial heritage legislative requirements. TC Energy also understands that there are tangible and intangible elements of physical a

		Potential Effects of the Project on the Environment
Environmental Component	**Potential Effect**	**Potential Interactions with the Environment**
	Change in current use of traditional lands, waters and resources	• Potential loss or change to harvested terrestrial and aquatic species or resources
	Change to any structure, site or other item of historical, archaeological, paleontological or architectural importance	• Potential loss or disturbance of sites
	Changes to the health, social and economic conditions of Indigenous rights-holders and Indigenous groups	• Potential changes in the real or perceived quality of harvested foods
		• Potential for the disruption of subsistence-based livelihoods
		• Potential for increased demands on community services (e.g., urban centres)
		• Potential for changes to resource-based Indigenous businesses, such as guiding and fishing
		• Potential economic effects and opportunities such as employment and training

Notes:
C – Potential effect during construction
O – Potential effect during operation
C/O – Potential effect during construction and operation
[1] Pumped Storage Facility includes the Reservoir, Powerhouse, Water Conveyance Structures, Lower Inlet/Outlet Structures, Switchyard and Office

12 Waste and Emissions Generated by the Project

Table 12-1 summarizes the waste and emissions that are expected to be generated by the Project. Where applicable, measures will be implemented to mitigate the extent of waste and emissions generated.

Table 12-1: Waste and Emissions Generated by the Project

Waste/Emission	Description
Air Emissions	• Construction-related emissions may include dust from vehicle travel on unpaved roads, earthworks and wind erosion of stockpiles, and exhaust emissions from stationary equipment (e.g., generators, pumps), light and heavy vehicles, and construction equipment. • Incidental activities, such as vehicle emissions used during maintenance activities during the operations phase, however it is probable that any limited incidental emissions would in turn decrease over time with increasing vehicular and industry electrification. • Preliminary GHG emissions for annual construction were estimated at 108,755 tonnes Carbon dioxide equivalent (CO_2e), leading to a total projected emission of 598,153 tonnes CO_2e over five and a half years. • Initial analysis of the Project's operations shows that the Project has the potential to reduce Ontario's electricity system CO_2 emissions by approximately 490,000 t/year, on average (Navigant 2020).
Noise Emissions	• Construction-related emissions from vehicle traffic, the operation of construction equipment (excavation, earth movement, drilling), as well as tunneling and blasting activities. • No substantial environment noise expected during operations as the majority of equipment with the potential to produce noise will be located underground or within structures/buildings.
Liquid Discharges	• During construction, potential liquid discharges primarily relate to runoff from within construction areas where soils have been exposed. • Domestic sewage during construction will be collected in portable washroom facilities. During operations, domestic sewage is anticipated to be held in septic tanks and periodically pumped out for appropriate disposal at a licensed facility. • The Project has been designed to draw water from Georgian Bay into the Reservoir and then to discharge that same water back into Georgian Bay to produce power, however the water is not treated, heated, or otherwise altered when being conveyed. • During the operations, surface water runoff will be managed through a storm water infrastructure to control the quantity and quality of runoff.

Waste/Emission	Description
Other Waste Types	• Excess soil and overburden – stripped materials suitable for use in the Ring Dam or for reclamation activities will be stockpiled for use on site. Any excess materials will be disposed of offsite, in accordance with relevant federal or provincial regulations. • Solid wastes generated during construction activities and operation of the Project, including Industrial, Commercial and Institutional waste and recyclable materials (wood, paper, metal) – disposal through contracted waste disposal and recycling. • Waste oil generated from regular maintenance activities – disposal through licensed recycler. • Hazardous waste (e.g., paint, solvents, batteries, fluorescent light bulbs, herbicides) – disposal through licensed disposal facility. • Munitions scrap (e.g. UXO) – disposal through licensed party.

13 Closing

The proposed Project is a pumped hydroelectric storage facility located in Ontario, designed to provide a long-duration energy storage solution that helps balance electricity supply and demand. It would support Ontario's growing electricity needs and aligns with IESO forecasts for increased generation and storage capacity across the province. By capturing excess energy and releasing it when demand is high, the facility will manage imbalances in electricity production and consumption, improve grid reliability, and strengthen the resilience of Ontario's electrical system.

Economically, the Project will be built with Ontario supply chains, generate thousands of jobs, and stimulate regional development, particularly in the Grey and Bruce counties. It also has the potential to represents a benchmark Indigenous partnership with Saugeen Ojibway Nation, advancing economic reconciliation and self-determination through shared ownership and long-term collaboration.

The Project is still in the early planning stages and will go through several federal and provincial processes, including provincial Class EAs and permitting. As the Project advances through the federal IA process, Project design will be advanced and potential Project related effects will be further evaluated.

TC Energy is committed to ongoing engagement with Saugeen Ojibway Nation, other Indigenous rights-holders and Indigenous groups, stakeholders, and the public. Feedback received during these engagement activities will help shape the Project as it moves forward. TC Energy will continue to listen, share updates, and respond to questions and concerns throughout all phases of the Project.

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Submission to: IAAC Comments on TC Energy's Pumped Storage Proposal

March 24, 2026

Ref # 89203

Attn: Ms. Eve McLeod Norberg

This Initial Project Description (IPD) submitted by TC Energy is essentially a compilation of their research dating back to 2016. It is important for the Impact Assessment Agency of Canada (IAAC) to recognize that after a decade—despite TC Energy's assertion that their engineering team is highly skilled—the company has produced a document exceeding 200 pages that fails to provide tangible solutions to known challenges, evidence of completed tests, or reliable projections that they claim are achievable.

TC Energy has made some effort to engage with the Meaford community. However, their so-called "Coffee Chats", which they label as "community engagement", are in reality more akin to promotional events intended to advance the project. As an educated individual, I must stress to the IAAC that this is not merely an opinion, but a fact. During these sessions, TC Energy's representatives presented the purported benefits of pumped storage (their terminology) to residents of Grey Bruce. I attended two of these events, in 2023 and 2025. Their presentations were polished and likely persuaded several attendees to support the project. Upon reviewing the IPD, it is evident that some of the concerns addressed within the document stem directly from these community meetings. For the past three years, I have highlighted the reasons, based on analysis, why this project should not proceed, including cost, project efficiency, timelines to operation, and other factors. I have also suggested viable alternatives for energy storage. The IPD addresses the "who, where, when, and why" but, consistent with their approach since 2016, fails to adequately address "what" needs to happen and the consequences of those actions. Many questions raised over the past six years remain unanswered. The IAAC should ask TC Energy: what have their "engineers" been doing over the past ten years?

Prior to TC Energy's involvement, other corporations* evaluated this pumped storage concept and concluded that it would not yield a reasonable return on investment at this site. I have reviewed engineering research that raises questions about the safety of the proposed final reservoir location. This raises further concerns: why is TC Energy, via sole source bidding from the Ontario Energy Board (OEB), pursuing this project in its current form? The absence of verifiable facts in the IPD is inexcusable. For example, the report presents questionable data and calculations:

-TC Energy claims a variety of efficiency rates of 72%, 76%, and even 80%. These figures are misleading; the actual efficiency, according to accepted engineering calculations, is

closer to 68%, with a margin of error of approximately +/-1%. TCE and the IAAC can confirm the efficiency calculations that must be made at the Barrie Transfer Station.

-There is ambiguity regarding the routing of transmission lines—will they be placed above or below ground? Will they connect to Barrie, Sudbury, or another location? The proposal offers no clarity on this point despite that this project was advanced in 2019. Can the IAAC please get the plan for these lines.

Another operational concern involves the concept of nighttime “charging”. The proposal does not specify whether excess energy will be sourced from nuclear (Bruce Power), existing natural gas, or other means from the current grid. It is also unclear whether there will be any “excess” power available for charging in ten years’ time. The IAAC needs to provide current estimates of available nighttime energy over the next 10 years.

Within the IPD, TC Energy claims a 1,000 MW output and a 10,000 MWh capacity for 11 hours from a 26,000 cubic metre reservoir. This is simply not possible: it is not feasible to produce 1,000 MW for 11 hours per day from a reservoir of that size unless the output is derated. Furthermore, it is unclear whether the stated reservoir capacity accounts for the necessary dead water reserve (typically 10–20%). Standard power calculations using a 26 million cubic metre reservoir, 174 metres of head pressure, and 72% efficiency yield a storage capacity of only 8,860 MWh. Achieving the proposed 10,000 MWh would require a round-trip efficiency of 81.3%, which is unrealistically high. In reality, efficiency will not reach 72%; at best, it will be 68%. The IAAC with TCE need to confirm these calculations.

The examples above illustrate just a portion of the questionable data and calculations presented by TC Energy and their consultants in their effort to promote this pumped storage project to the public and government agencies. If TC Energy’s engineers are willing to misrepresent the project’s potential power output and efficiencies, one must question what other aspects of the proposal might be similarly misrepresented.

Given these issues, a fundamental question remains: can we trust any of the claims made by this company?

*Names of Companies from my 2012-2014 comments. GDF SUEZ. (Now it’s been absorbed by ENGIE). I can provide more information when needed.

To IAAC re: Ref # 89203: TC Energy's IPD
Good Morning!
My concern involves "piece mealing" this single project into possible separate Impact Assessments. I understand you are generally aware of this corporate ploy to separate massive projects like this one into smaller "projects" which then become easier to approve even though they are part of the actual project.
Reviewing the IPD, I notice a lack of attention to the **requirement of a new cement plant**. This is clearly an integral part of the 89203 Pumped Storage Project and must be included in this Impact assessment and not done as a separate project.
Please do not let TC Energy to piece meal this project. Corporate agenda is to "win at all costs" Do not let this happen.
Thank You!

Pat Maloney
102 Ross St.
Meaford, On.N4L 1W7
416-727-1845-cell

To IAAC re: Ref # 89203: TC Energy's IPD
Good Morning!
My concern involves "piece mealing" this single project into possible separate Impact Assessments. I understand you are generally aware of this corporate ploy to separate massive projects like this one into smaller "projects" which then become easier to approve even though they are part of the actual project.
Reviewing the IPD, I notice a lack of attention to the **Proposed Transmission Lines**. This is clearly an integral part of the 89203 Pumped Storage Project and must be included in this Impact assessment and not done as a separate project.
Please do not let TC Energy to piece meal this project. Corporate agenda is to "win at all costs" Do not let this happen.
Thank You!

Pat Maloney
102 Ross St.
Meaford, On.N4L 1W7
416-727-1845-cell

To: IAAC Comments, March 24, 2026

RE: TCE Pumped Storage Proposal REF # 89203

Assessment: Time to Update Battery Energy Storage Systems

I have borrowed an earlier IAAC submission and added extra facts from :

Mr. Greg Appleyard, PhD , Calgary, Alberta.

The core references are between three and nine years old

The proposal's dismissal of battery storage rests on three sources: the World Energy Council (WEC 2016), the ICF 2020 report, and the MIT 2022 energy storage analysis — respectively nine, five, and three years old at the time of submission. The specific claim that pumped hydro provides "10 hours" of storage compared to batteries' "4 hours" (ICF 2020) was contested when written and is no longer defensible in 2026. In a technology sector experiencing the fastest cost decline of any energy category in history, this vintage of analysis cannot be considered current.

Battery pack prices have fallen 93 percent since 2010.

According to Bloomberg NEF's 2025 Lithium-Ion Battery Price Survey, battery pack prices for stationary storage dropped to $70 per kilowatt-hour in 2025, a 45 percent reduction from 2024.[11] 11] At the full system level, turnkey battery energy storage system prices fell to $117 per kilowatt-hour in 2025.[11] The proposal offers no cost-per-MWh comparison between the proposed open-loop pumped hydro design — characterized only as "a multibillion-dollar project" — and a battery storage system of equivalent capacity. The absence of such a comparison in an alternatives analysis submitted to a federal regulatory body is a significant deficiency.

Long-duration storage technologies now exist and are in commercial deployment

Iron-air batteries are capable of 100-hour storage duration, enabling the grid to draw on stored renewable energy for over four days.[12] Form Energy's manufacturing facility in Weirton, West Virginia began trial production in 2024 and is expected to reach 500 MW annual production capacity by 2028.[13] On February 24, 2026 — the same date as the TC Energy IPD submission — Google and Xcel Energy announced a 300 MW / 30 GWh iron-air battery system, described as the largest battery project by gigawatt-hour energy capacity announced to date in the world.[14] The iron-air deployment announced on the same day as this IPD would deliver 30 GWh of long duration storage — approximately three times the proposed project's capacity in energy terms — in a system with no dam, no reservoir, no lakebed structure, no karst geology risk, and no impact on Georgian Bay. Iron-air technology is absent entirely from the proposal's alternatives analysis.

The supply chain argument against batteries no longer applies to dominant chemistries

The IPD's most substantive argument against battery storage is supply chain risk: "BESS would require substantial amounts of critical minerals, such as lithium, to be sourced from abroad, particularly from China" (CANCEA 2024). This was a legitimate concern for nickel-manganese-cobalt chemistries. The stationary storage market has now seen an almost total switchover to lithium iron phosphate batteries, which eliminates dependence on cobalt.[11] Iron-air batteries

use iron and atmospheric oxygen — two of the most abundant materials on earth — with no critical mineral dependency whatsoever. The supply chain argument does not apply to the long duration battery chemistries entering commercial deployment as this IPD is submitted.

It is encouraging to encounter individuals who not only possess the appropriate educational background but also take the time to conduct thorough research and bring substantial knowledge to the discussion. Their efforts provide crucial support for the points and evidence I have been working to present over the past several years, which have at times been limited by available information. It is worth noting that those who resort to dismissive language, such as calling other's commentary "stupid" simply because they disagree with it, might wish to reconsider their approach, as such crude language may just reflect upon themselves.

As I have emphasized repeatedly, the pumped storage project proposed by TC Energy represents an expensive, outdated, inefficient and archaic boondoggle. For the sake of Ontario, Georgian Bay, the Niagara Escarpment, and the surrounding municipalities, this project must be halted. To ignore the future is futile.

Pat Maloney

Meaford, Ontario

416 727 1845-cell

Outlook

Invitation to the Bobby Orr Hall of Fame Induction Ceremony June 13th

From Caitlin Dyer <cdyer@bohf.ca>
Date Thu 3/26/2026 11:43 AM
To Maryann Martin <mmartin@thearchipelago.ca>

You don't often get email from cdyer@bohf.ca. Learn why this is important

Reeve and Council
Township of the Archipelago

On Saturday, June 13, 2026, the Bobby Orr Hall of Fame will be hosting an Induction Ceremony at Charles W. Stockey Centre for the Performing Arts in Parry Sound. We are pleased to announce that **Georgian Nordic Outdoor Activity Centre**, **Carol Henry**, **Ryan Knox**, **Chris Stanley**, and **Sue Whitley** will be inducted into the Bobby Orr Hall of Fame as the class of 2026.

We hope that you are planning to join us for this event. this year. Tickets are **$105 plus HST** and include admission to the Bobby Orr Hall of Fame, a reception from 5-7 pm with a selection of hot and cold hors d'oeuvres and the ceremony which begins at 7pm. Tickets are available by visiting our box office or phoning (705) 746-4466 ext. 405.

If you require more information, please don't hesitate to reach out to me.

Sincerely,

Caitlin Dyer
Bobby Orr Hall of Fame Curator
President, Canadian Association for Sport Heritage
www.bobbyorrhalloffame.com
2 Bay St. Parry Sound, ON P2A 1S3
(705) 746-4466 x 408

ESTABLISHING AND FUNDING A MUNICIPAL STREAM UNDER THE FRESHWATER ACTION PLAN

May 2026

WHEREAS the Great Lakes and St. Lawrence Cities Initiative represents municipal and Indigenous government leaders working to protect freshwater resources and advance economic prosperity across the Great Lakes and St. Lawrence River Region.

AND WHEREAS municipalities and First Nations are frontline implementers of freshwater protection, restoration, monitoring and climate adaptation initiatives.

AND WHEREAS municipalities play a critical role in improving water quality, strengthening shoreline and watershed resilience and advancing a growing water innovation economy across the region.

AND WHEREAS the Great Lakes and St. Lawrence River system provides drinking water to more than 40 million people.

AND WHEREAS the 2022 State of the Great Lakes Report, prepared under the Canada–United States Great Lakes Water Quality Agreement, assessed overall water quality in the basin as “Fair,” highlighting the need for continued and accelerated action to restore and protect freshwater ecosystems.

AND WHEREAS municipalities face significant and growing financial pressures to maintain and upgrade aging water infrastructure, with estimates indicating that over $50 billion is required to repair and replace drinking water and wastewater systems across Canada.

AND WHEREAS data from Statistics Canada shows that approximately 17 percent of treated drinking water is lost before reaching end users due to leaks and system inefficiencies, reflecting the urgent need for investment in modernization and system renewal.

AND WHEREAS according to Statistics Canada, Canada treats approximately 5,800 million cubic metres of wastewater annually, yet about 3.7 percent is discharged untreated into the environment, posing ongoing risks to water quality and ecosystem health

AND WHEREAS wastewater infrastructure across Canada and the United States is aging and placing growing pressure on local governments; Statistics Canada reported that sewage infrastructure had the highest average age of any major infrastructure asset category in 2021 at 17.5 years nationally, while sewage treatment plants specifically averaged 16.0 years in the latest national data series; and in the United States, most wastewater treatment plants are designed for an average lifespan of 40 to

DRAFT

50 years, with many systems constructed in the 1970s and 1980s now requiring significant reinvestment, repair, or replacement.

AND WHEREAS many smaller municipalities continue to rely on lagoon-based wastewater systems because they are comparatively simple and lower-cost to operate, but these systems can face significant compliance and performance challenges; federal reporting has found that lagoons are the most common wastewater system type in Canada, representing 56 percent of reported systems, including 154 systems in Ontario and 340 in Québec, and that lagoon systems accounted for a large share of suspended-solids exceedances and 68 percent of reported acute lethality test failures among systems that failed such tests in 2017.

AND WHEREAS lagoon systems are also widely used in small, rural, and Tribal communities in the United States, and the U.S. Environmental Protection Agency has warned that the financial and technical barriers to upgrading those systems can contribute to human-health, recreational, and aquatic-life impacts, while wastewater contamination in rural areas may also threaten small drinking-water systems and private wells.

AND WHEREAS federal data in both Canada and the United States show that boil-water advisories are more common in smaller systems and communities, often reflecting limited technical, managerial, and financial capacity, aging infrastructure, and increased vulnerability to system failures and contamination events.

AND WHEREAS the Government of Canada has committed significant investments through the Freshwater Action Plan and established the Canada Water Agency to strengthen freshwater protection nationwide.

AND WHEREAS effective freshwater protection requires predictable, long-term funding and program structures that enable municipalities of all sizes to participate.

AND WHEREAS investments in municipal freshwater initiatives can support the growth of a water innovation economy and strengthen the economic competitiveness of communities across the region.

NOW THEREFORE BE IT RESOLVED THAT:

- The Cities Initiative calls on the Government of Canada to fully implement and permanently fund a Municipal Stream under the Freshwater Action Plan, co-designed with municipalities and First Nations and prioritizing the needs of communities across the Great Lakes and St. Lawrence River Basin
- This Municipal Stream should:

- Support science, monitoring, restoration, infrastructure planning, climate resilience and local implementation activities led by municipalities and Indigenous communities.
- Include predictable and regularly scheduled funding intakes aligned with municipal budget cycles, enabling municipalities to develop strong and collaborative project proposals.
- Include dedicated access streams for both large and small municipalities, as well as streamlined and proportional application and reporting requirements, ensuring equitable participation across communities of different capacities.
- Provide technical assistance, knowledge exchange and capacity-building support to accelerate the adoption of innovative freshwater protection and infrastructure solutions across municipalities.

AND FURTHER BE IT RESOLVED THAT copies of this resolution will be distributed to: this specific list of people or agencies.

DRAFT

The Township of The Archipelago

Recommendation Report to Council

Report No.: 03-2026 **Date:** April 16, 2026

Originator: Maryann Martin, Clerk

Subject: Council Vacancy – Ward 1

RECOMMENDATION

1. That Council of the Township of The Archipelago, pursuant to Section 262 of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, hereby declare the Ward 1 Councillor seat to be vacant; and;
2. That Council direct staff to fill the vacancy by way of Appointment through a Call of Applications process.

BACKGROUND

Section 259(1) of the *Municipal Act, 2001* (the "Act") provides that the office of a member of council becomes vacant under specific circumstances, including where the member:

a) becomes disqualified from holding the office of a member of council under section 256, 257 or 258;
b) fails to make the declaration of office before the deadline in section 232;
c) is absent from the meetings of council for three successive months without being authorized to do so by a resolution of council;
d) resigns from his or her office and the resignation is effective under section 260;
e) is appointed or elected to fill any vacancy in any other office on the same council;
f) has his or her office declared vacant in any judicial proceeding;
g) forfeits his or her office under this or any other Act; or
h) dies, whether before or after accepting office and making the prescribed declarations.2001, c.25, s.259(1).

On March 23, 2026, Tom Lundy, Councillor for Ward 1, passed away. In accordance with Section 258(1)(h) of the Municipal Act, this has resulted in a vacancy on Council.

NEXT STEPS

Declaration of Vacancy – Section 262(1) requires Council to formally declare the seat vacant by resolution.

Requirement to Fill the Vacancy – Section 263(1) of the Act provides that when a vacancy occurs, the municipality shall:

a) appoint a person who has consented to accept the office; or
b) pass a by-law requiring a by-election to be held in accordance with the Municipal Elections Act, 1996.

Section 263(5) further requires that within 60 days of declaring the vacancy, Council must either appoint a person or pass a by-law requiring a by-election.

While the next regular municipal election is scheduled for October 26, 2026, the Act provides that a municipality is not required to fill a vacancy that occurs within 90 days of Voting Day. As this vacancy occurred outside of that 90-day period, the Township is legislatively required to fill the vacant seat.

Previous Practice

In 2016, Council filled a Ward 4 vacancy through an Appointment by Call for Applications process. Seven applications were received, and the vacancy was filled within 30 days.

In 2021, Council again utilized an Appointment by Call for Applications process to fill a Ward 6 vacancy, successfully appointing a member within a similar timeframe.

These past processes established clear procedures, templates, and timelines that may be utilized again to ensure consistency, fairness, and transparency

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OPTIONS

Option 1(a) – Appointment by Call for Applications (Recommended)

The Act does not prescribe a specific appointment process. Council may therefore adopt a fair and transparent procedure inviting eligible residents to apply.

This process would:

- Provide equal opportunity to all qualified electors;
- Promote transparency and public confidence;
- Utilize an established procedure previously approved by Council; and
- Allow the successful candidate to be sworn in as early as May 22, 2026.

This option balances efficiency, cost-effectiveness, and democratic principles and is the recommended approach.

Option 1(b) – Direct Appointment by Council

Council may directly appoint an eligible individual without a formal application process.
While this approach may expedite the appointment, it offers limited transparency and may give rise to concerns regarding fairness or openness. For these reasons, although legislatively permissible, this option is not recommended.

Option 2 – By-Election - Council may pass a by-law requiring a by-election.

In accordance with Section 263(5), such a by-law must be passed within 60 days of declaring the vacancy. A by-election would require:

- Establishment of a nomination period;
- Statutory notice periods;
- Voting day at least 12 days following the close of nominations; and
- Full election administration procedures.

Although a by-election provides the most direct expression of the electorate's will, the regular municipal election is scheduled for October 26, 2026. Conducting a by-election in the same year would require residents to vote twice for the same office within a short period.

In addition to increased administrative burden, a by-election would result in unbudgeted expenditures and significant staff time during a year already dedicated to election preparation.

For these reasons, this option is not recommended.

FINANCIAL IMPLICATIONS

Option 1(a) – Appointment by Application

- Advertising (maximum): $1,000
- Postage (estimated): $1,500
- Staff time for administration and orientation

This represents the most cost-effective approach.

Option 1(b) –Direct Appointment

- Minimal advertising costs
- Staff time for orientation

Option 2 – By-Election

- Advertising (maximum): $2000
- Estimated election costs: $1,100–$1,500
- Postage: approximately $1500
- Significant staff time and operational impact

CONCLUSION

The Municipal Act requires Council to fill this vacancy, as it occurred outside of the 90-day exemption period prior to Voting Day.

Council may either appoint a qualified individual or hold a by-election. Given the timing within an election year, the associated costs, and the administrative demands of conducting two elections in 2026, an Appointment by Call for Applications represents the most responsible, transparent, and cost-effective option.

It is therefore recommended that Council declare the Ward 1 seat vacant and proceed with filling the vacancy through an Appointment by Application process.

Respectfully Submitted,

Maryann Martin, Clerk

I concur with this report
and recommendation,

John MacKinnon, P. Eng
Chief Administrator Officer

ATTACHMENTS

- Council Vacancy Application Procedures
- Council Vacancy Appointment Timeline
- Council Vacancy Application Form

Council Vacancy Appointment Procedure

GENERAL

1. The Municipal Clerk, or designate, shall be responsible for administering, interpreting, and facilitating the Council vacancy appointment process in accordance with the Municipal Act, 2001 and the Municipal Elections Act, 1996, as amended.

2. Any individual appointed to fill a vacancy on Council must be a qualified person under the Municipal Act, 2001 and an eligible elector under the Municipal Elections Act, 1996 at the time of appointment.

3. The Clerk's decision regarding the completeness of an application and a candidate's eligibility shall be final.

APPOINTMENT PROCEDURE

Notice of Vacancy

4. Upon Council declaring a vacancy by resolution, the Clerk shall provide Public Notice of the Council Vacancy and Council's intention to fill the vacancy by appointment

5. Public Notice shall include:
    - Eligibility requirements;
    - Instructions for submitting an application;
    - The submission deadline;
    - The date of Council meeting at which the appointment will be considered; and
    - Any other information deemed appropriate by the Clerk.

6. Public Notice shall be provided as follows:
    a. Posted on the municipal website;
    b. Mailed to all properties within the affected Ward;
    c. Circulated to all Ratepayer Associations within an affected Ward; and
    d. Published in a local newspaper for a minimum of two (2) consecutive weeks following the declaration of vacancy.

APPLICATION PROCESS

7. Any individual wishing to be considered for appointment shall:
    - Complete and sign the Council Vacancy Application Form approved by the Clerk; and
    - Submit the completed form to the Clerk in person by the date and time established by the Clerk.
8. Applicants shall provide satisfactory proof of identity and qualifying address to the Clerk at the time of submission.
9. Applicants received after the prescribed deadline or incomplete applications shall not be considered.

COUNCIL MEETING – Part 1: Presentations and Interviews

10. Following the application deadline, the Clerk shall prepare a list of all eligible candidates.
11. Copies of all completed application documents must be included in the Council agenda package and made available as part of the public agenda posted on the municipal website, subject to applicable privacy legislation.
12. Each candidate shall be allotted a maximum of ten (10) minutes to address Council.
13. Following each presentation, Members of Council may ask questions of the candidate.
14. The order of presentations shall be determined alphabetically by surname.

COUNCIL MEETING – Part 2: Selection Process

15. Voting shall be conducted in Open Council otherwise permitted by legislation. Where electronic voting is required, the Clerk shall establish the method to ensure confidentially and integrity of the vote.

First Round - Shortlisting

16. In the first round of voting:
    a. Where there are four (4) or more candidates, each Member of Council shall select up to three (3) preferred candidates.
    b. Where there are three (3) or fewer candidates, each Member shall select up to two (2) preferred candidates.

17. Each Member shall cast their vote in the manner prescribed by the Clerk (including electronic submission, if applicable).

18. The Clerk shall tabulate the results. The three (3) candidates, or two (2) candidates, as applicable, receiving the highest number of votes shall proceed to the next round. All other candidates shall be excluded from further consideration.

19. Council may proceed into Closed Session, in accordance with the Municipal Act, 2001, to discuss personal matters about identifiable individuals.

Final Round – Appointment Vote

20. In the final round, each Member of Council shall vote for one (1) candidate only.

21. The Clerk shall tabulate the votes and announce the results.

22. A candidate must receive more than half of the votes cast by Members of Council present and voting in order to be appointed.

23. If no candidate receives the required majority:
    - The candidate receiving the fewest votes shall be eliminated; and
    - Council shall proceed to another vote.

24. In the event of a tie vote, Council may enter into Closed Session for further deliberation. If consensus is still not achieved, the Clerk shall select the successful candidate by random draw.

25. Upon conclusion of voting, the Clerk shall declare the candidate receiving the majority vote as the successful appointee.

APPOINTMENT

26. Council shall pass a by-law to appoint the successful candidate to fill the vacancy.

27. In accordance with subsection 232(1) of the Municipal Act, 2001, the Clerk shall administer the Declaration of Office prior to the appointee assuming any duties of office.

28. The appointed Councillor shall hold office for the remainder of the current term of Council.

Council Vacancy - Ward 1 Appointment Timeline

April 2026

DATE	EVENTS & TASKS
April 17, 2026	• Council declares seat vacant
April 22, 2026	• Notice will be published in local paper for a minimum of 2 consecutive weeks. • Notice will be posted on municipal website and social media platforms. • Notice will be mailed to all properties within Ward 1. • Notice will be sent to all Ratepayer Associations within the Ward.
May 7, 2026 (12:00 p.m. Noon)	• Last day for candidates to submit a Council Vacancy Application to fill Ward 1 vacancy on Council
May 22, 2026	• Candidate interviews at Council Meeting • Council decision • Council to pass appointment By-law • Candidate takes Oath of Office
May 27, 2026	• Councillor Orientation
June 18, 2026	• Councillor attend first Council Meeting

Council Vacancy Application Form

Municipal Elections Act, 1996

Note: A Council Vacancy Application may only be filed in person; it may not be faxed or emailed. It is the responsibility of the person applying to file a complete and accurate application.

Council Vacancy Application of a person to be a candidate for appointment to the Office of Councillor – Ward 1 Township of The Archipelago

Candidate's Full Qualifying Address Within Municipality

Full Name: _____

Suite/Unit #: _____ Street/Island #: _____

Street/Island Name: _____ Municipality: _____

Province: _____ Postal Code: _____

Candidate's Full Qualifying Mailing Address Within Municipality (if different from qualifying address)

Suite/Unit #: _____ Street/Island #: _____

Street/Island Name: _____ Municipality: _____

Province: _____ Postal Code: _____

Declaration of Qualification

I, _____ the applicant mentioned in this form, declare that I am presently legally qualified pursuant to the Municipal Elections Act, 1996 and the Municipal Act, 2001 to be elected/appointed to and to hold the Office of Councillor. I am not ineligible or disqualified under the Municipal Elections Act, 1996, the Municipal Act, 2001, the Municipal Conflict of Interest Act or any other Act to be elected/appointed to the above-mentioned office. I make this solemn declaration conscientiously believing it to be true and knowing it is of the same force and effect as if made under oath.

Declared before me at the Township of The Archipelago in the District of Parry Sound

This _____ day of _____ ,2026.

_____ _____

Signature of Clerk or Commissioner, etc. Signature of Applicant

Filing Information

Date Filed: _____ Time Filed: _____ Applicant or Agent Initial: _____

_____

Signature of Clerk or Designate

Certification by Clerk or Designate

I, the undersigned clerk of this municipality, do hereby certify that I have examined the application of the aforesaid candidate filed with me and am satisfied that the candidate is qualified to be appointed and that the appointment complies with the Act.

_____ _____

Signature of Clerk or Designate Date Filed

Council Vacancy Application Form

Municipal Elections Act, 1996

Appendix A
Proclamation Request Form

Please complete and submit the completed Proclamation Request Form to mmartin@thearchipelago.ca or be mail/drop off at 9 James Street, Parry Sound, ON P2A 1T4

Contact Information

Name: Catherine Jaworsky

Street Address: [redacted] City: [redacted]

Province: [redacted] Postal Code: [redacted]

Telephone Number [redacted]

Email Address: [redacted]

Organization Information

Organization Name: Ink-Stained Wretches

Organization Website: https://ink-stainedwretches.org/spotlightpressfreedom/

Street Address: 4 Willow Street City: Waterloo

Province: Ontario Postal Code: N2J 4S2

Is your organization a non-profit? ☑ Yes ☐ No

Provide a brief description of the organization and its main objectives. Additional information/documentation can be submitted separately if required.

Ink-Stained Wretches is a advocacy group dedicated to building a culture of appreciation for quality journalism in aid of democracy. The main objectives are to advocate for press freedom, promote ethical journalism, support emerging journalists, strengthen media literacy and build community engagement. Through these objectives, the organization works to uphold the values of truth, transparency and respondsible storytelling.

Appendix A
Proclamation Request Form

Please complete and submit the completed Proclamation Request Form to mmartin@thearchipelago.ca or be mail/drop off at 9 James Street, Parry Sound, ON P2A 1T4

Proclamation Information

Proclamation Name: World Press Freedom Day

Proclamation Length: ☑ Day ☐ Week ☐ Month

Proclamation Start Date: May 3, 2026 Proclamation End Date: May 3, 2026

Proclamation Category:
- ☑ Civic Promotion
- ☑ Public Awareness Campaign
- ☐ Charitable Fundraising Campaign
- ☐ Arts and Cultural Celebration
- ☐ Special Honour of Individual, Institution, or Organization
- ☐ Other: _____

Has your organization requested this proclamation or similar version of it in the past?
☐ Yes – Date of Previous Request: _____ ☑ No

How does your proclamation involve and/or represent the Township of The Archipelago and its residents?

Recognizing World Press Freedom Day reflects the Township of The Archipelago's commitment to transparency, accountability, and informed civic engagement. It highlights the importance of a free and independent press in keeping residents informed and strengthening trust within the community.

If approved, do you have a draft wording for the proclamation?
☑ Yes, a draft proclamation was submitted with this request form ☐ No

Does your Proclamation Request include a flag raising?
☑ Yes ☐ No

C Jaworsky
Signature

February 9, 2026
Date

The personal information on this form is collected under the authority of the Municipal Act. The information is used for the purpose of processing the Proclamation Request Form. Questions about this collection of information can be made to the Township of The Archipelago's Municipal Clerk. mmartin@thearchipalago.ca.

Municipal Proclamation

Hope Air Day

May 6, 2026

Whereas, access to healthcare is a fundamental right for all citizens, regardless of their geographic location or financial circumstances;

Whereas, for 40 years, Hope Air, a charitable organization, has been dedicated to removing barriers to healthcare by providing free travel supports for Canadians who must travel far from home to access medical treatment;

Whereas, Hope Air helps bridge the distance between patients and ensuring that people living in rural, remote, and underserved communities can reach life-changing anf life-saving medical care;

Whereas, the impact of Hope Air extends beyond the individual patients by supporting families, strengthening communities, and contributing to a more equitable healthcare system across Canada;

Whereas, the compassion and commitment demonstrated by Hope Air, its volunteers, partners, donors, and supporters over the past four decades examplify the power of community and collective action;

Whereas, Hope Air's 40th Anniversary is an opportunity to recognize the importance of equitable access to healthcare and raise awareness of the challenges many Canadians still face in reaching the medical care they need;

Now, therefore, be it proclaimed by the [Name of Municipality] that May 6, 2026, shall be known as "Hope Air Day" in recognition of the invaluable contributions made by Hope Air to the health and well-being of individuals in Ontario's remote and rural communities.

We urge all citizens to join us in celebrating Hope Air Day and to reflect on the significance of ensuring equitable access to healthcare for all members of our society. Let us reaffirm our commitment to supporting initiatives that promote health equity and extend our gratitude to Hope Air for their unwavering dedication to serving those in need.

Signed,

[Mayor's Signature]

[Mayor's Name]

Mayor of [Name of Municipality]

[Seal of the Municipality]

2022-2026 APPOINTMENTS TO AGENCIES/BOARDS, COMMITTEES/TASK FORCES

Committee of the Whole Chairs/Vice Chairs:

Environment:	Chair Alice Barton, Vice Chair Earl Manners
Finance and Administration:	Chair David Ashley, Vice Chair Laurie Emery
Human Resources:	Chair Laurie Emery, Vice Chair Earl Manners
Planning and Building:	Chair Peter Frost, Vice Chair Scott Sheard
Public Works:	Chair Scott Sheard, Vice Chair Dan MacLeod
Strategic:	Chair Bert Liverance, Vice Chair Scott Sheard
Technology:	Chair Scott Sheard, Vice Chair Bert Liverance

Task Force/Committee

Georgian Cliffs Memorial Park Cemetery Advisory Committee:	Councillor Laurie Emery, Councillor Peter Frost, Councillor Earl Manners
Citizen Members:	Muriel McKee, Toby Cavers
Nomination:	Reeve Bert Liverance, Councillor Peter Frost, Councillor David Ashley
Property Standards:	Chair: Councillor Alice Barton Vice Chair: Councillor Dan MacLeod Member: Councillor Laurie Emery
Water Access Task Force:	Chair: Councillor Earl Manners Vice Chair: Councillor Laurie Emery Members: Councillor Peter Frost, Councillor Rick Zanussi, Councillor Darlene Cade Fraser, Councillor Dan MacLeod, Reeve Bert Liverance

Committee of Adjustment

- Reeve Bert Liverance
- Councillor Laurie Emery
- Councillor Tom Lundy
- Councillor Peter Frost (Chair)
- Councillor Earl Manners (A/Chair)
- Councillor Scott Sheard
- Councillor David Ashley
- Councillor Alice Barton
- Councillor Darlene Cade Fraser
- Councillor Dan MacLeod

The Archipelago Area Planning Board

- Councillor Tom Lundy
- Councillor Peter Frost (Chair)
- Councillor Earl Manners
- Councillor David Ashley
- Councillor Darlene Cade Fraser
- Councillor Dan MacLeod
- Citizen Members:
  - Ted Knight
  - Steve Wohlerber (Vice Chair)

Agencies/Boards/Committees:

Belvedere Heights Home for the Aged:
Councillor Pam Wing (Township of Carling)

District of Parry Sound Social Services Administration Board (DSSAB)
Councillor Rick Zanussi, Councillor Tom Lundy

District of Parry Sound Municipal Association
Councillor Joe Beleskey (Town of Parry Sound)

Georgian Bay Association Coastal Protection Committee
Councillor Peter Frost, Councillor David Ashley (alternate member)

Great Lakes St. Lawrence Cities Initiative
Reeve Bert Liverance

Integrated Community Energy & Climate Action Plans (ICECAP)
Councillor Alice Barton, Cale Henderson, Manager of Development and Environmental Services

Muskoka Watershed Community Round Table
Councillor Dan MacLeod, Councillor Darlene Cade Fraser (alternate member)

North Bay Parry Sound District Health Unit
Mayor Jamie McGarvey (Town of Parry Sound)

Parry Sound Area Chamber of Commerce
Councillor Laurie Emery, Councillor Darlene Cade Fraser (alternate member)

Parry Sound Community Policy Advisory Committee
Councillor Tom Lundy, Councillor Dan MacLeod (alternate member)

Parry Sound District Emergency Medical Services Committee
Councillor Scott Sheard, Councillor Dan MacLeod (alternate member)

Parry Sound Public Library Board
Councillor Tom Lundy

West Parry Sound District Museum Board
Reeve Bert Liverance, Councillor Earl Manners (alternate member)

West Parry Sound Economic Development Collaborative Stakeholder Board
Reeve Bert Liverance, Councillor David Ashley (alternate member)

West Parry Sound Recreation and Cultural Centre Joint Municipal Board
Reeve Bert Liverance, Councillor Tom Lundy (alternate member)

West Parry Sound Health Centre
Reeve Bert Liverance

Boards/Committees represented outside of Council

Boating Safety Committee
Chair Councillor Peter Frost, Vice Chair Councillor Scott Sheard, Councillor Tom Lundy, Councillor Earl Manners, Councillor Dan MacLeod

Georgian Bay Association Floating Cottage Strategy Committee
Councillor Peter Frost, Councillor Scott Sheard (alternate member)

Georgian Bay Association Vision Project
Councillor Peter Frost, Councillor Scott Sheard

Nurse Practitioner Lead Clinic Advisory Committee
Councillor Laurie Emery, Councillor Tom Lundy (alternate member)

Safe Quiet Lakes
Councillor Peter Frost

The Township of The Archipelago

Recommendation Report to Council

Report No.: 2026-02 **Date:** April 16, 2026

Originator: Mark Macfie, Chief Building Official

Subject: Draft Building Permit Fee Changes

RECOMMENDATION

That Council supports the proposed revisions to Schedule “A” of the Building By-Law to update the fees for building permits and direct staff to circulate notice and schedule a public meeting pursuant to 7(6) of the Building Code Act.

BACKGROUND

Building permit fees for classes of permits are either a set fee or as determined by a levy against each $1000 of construction value. With the direction of Council, the schedule of fees for building permits has been revised in draft to reflect appropriate targets in comparison to neighbouring municipalities. Updated comparison graphs have been provided with the proposed changes implemented.

The main changes include increases in the value of construction per square foot for various classes of buildings or structures, and an increase in the levy from $11 to $12 per $1000 of construction value.

For construction without a permit, the proposed revision to the current administration fee is intended to align with an industry standard of doubling the permit fee.

The proposed revisions, highlighted as track changes, is Attachment 1.

Average $3018. Archipelago $3150

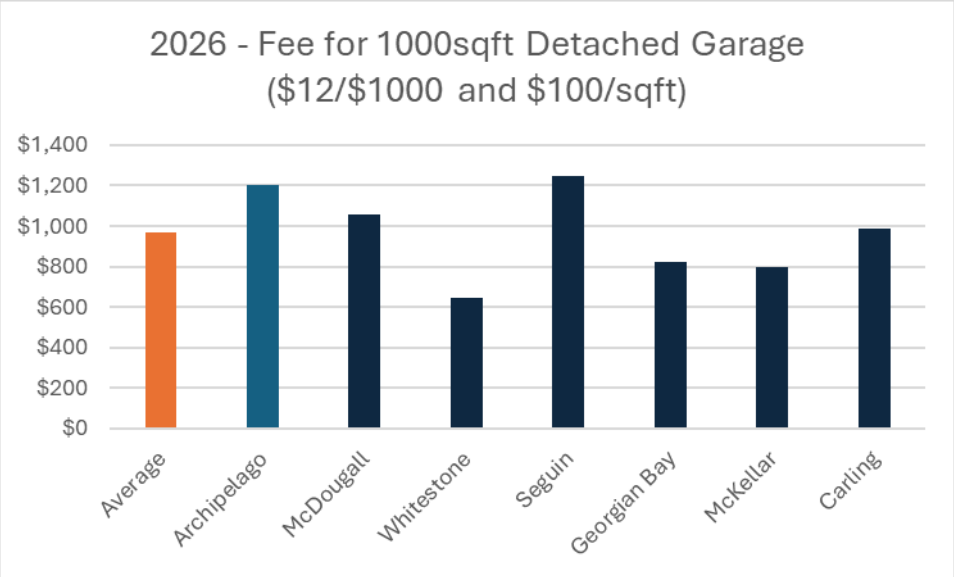
Pier foundation used – some townships charge extra for basements

Average $4181. Archipelago $4800

Pier foundation used – some townships charge extra for basements

Average $5541. Archipelago $7020

Pier foundation used – some townships charge extra for basements



Average $967. Archipelago $1200 ($825 prior to change)

FINANCIAL IMPLICATIONS

To provide a relevant example of how the proposal could potentially affect future revenues, a comparison of the 2025 building permits against the revised by-law was conducted. In summary, the revised by-law would have yielded an increase in revenue of 11% for 2025.

ANALYSIS/OPTIONS

Option 1 – Recommended

That Council approve the proposed revisions and direct staff to provide notice and conduct a public meeting.

Option 2 – Not recommended

That Council direct staff to make further modifications to the proposal for future consideration.

STRATEGIC PLAN

This direction is in alignment with the following Strategic Priorities contained within our Strategic Plan:

- Sustainable Cost-Effective Services

CONCLUSION

That Council approve the proposed revisions and direct staff to provide notice and conduct a public meeting in accordance with requirements of Section 7(6) of the Building Code Act.

Respectfully Submitted,

_____

Mark Macfie, CBCO
CBO

I concur with this report
and recommendation,

_____

Cale Henderson, MCIP, RPP
Director

I concur with this report
and recommendation,

_____

John MacKinnon, P.Eng.
CAO

ATTACHMENTS

THE CORPORATION OF

THE TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 26 -

Being a By-law respecting Construction, Demolition, Change of Use, Conditional Permits, Sewage Systems and Inspections

---

WHEREAS Section 7 of the Building Code Act, 1992, s.o. 1992 c.23 as amended, empowers Council to pass certain by-laws respecting construction, demolition, change of use, conditional permits, sewage systems, inspections and sewage system maintenance inspection programs.

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO ENACTS AS FOLLOWS:

1. SHORT TITLE

1.1 This By-law may be cited as the "Building By-law"

2. DEFINITIONS

2.1 In this By-law,

2.1.1 "**Act**" means the Building Code Act, 1992, as amended, including amendments thereto.

2.1.2 "**As Constructed Plans**" means as constructed plans as defined in the Building Code.

2.1.3 "**Building**" means a building as defined in Section 1(1) of the Act.

2.1.4 "**Building Area**" means the greatest horizontal area of a building within the outside surface of the exterior walls.

2.1.5 "**Building Code**" means the Regulations made under Section 34 of the Act.

2.1.6 "**Chief Building Official**" means the Chief Building Official appointed by the By-law of the Corporation of the Township of The Archipelago for the purposes of enforcement of the Act.

2.1.7 "**Completion**" permit means a permit that is obtained to complete a project that has had a portion of the project constructed without benefit of a permit. The permit fee for the class of permit includes the cost of any enforcement required to obtain compliance.

2.1.8 "**Corporation**" means the Corporation of the Township of The Archipelago.

2.1.9 "**Farm Building**" means a farm building as defined in the Building Code.

2.1.10 "**Maintenance Inspection Program**" means a program established under Section 34(2.2) of the Act.

2.1.11 "**Partial Permit**" means written permission or written authorization from the Chief Building Official to perform certain limited construction of a project where the balance of the drawings of the project will be submitted at a later date.

2.1.12 "**Permit**" means written permission or written authorization from the Chief Building Official to perform work regulated by the By-law and the Act.

2.1.13 "**Plumbing**" means plumbing as defined in Section 1(1) of the Act.

2.1.14 "**Remedy Unsafe**" permit means a permit that has become necessary due to a building being determined to be unsafe by the Chief Building Official. The permit fee for this class of permit includes the cost of any enforcement required to obtain compliance.

2.1.15 "**Sewage System**" means a sewage system as defined in the Building Code.

2.1.16 "**Special Inspection**" means an inspection that is requested and carried out not in connection with a permit, at the discretion of the Chief Building Official.

3. CLASSES OF PERMITS

3.1 Classes of permits with respect to construction, demolition and change of use of buildings and permit fees shall be as set out in Schedule "A".

4. THE APPLICATION

To obtain a permit, the owner or an agent authorized by the owner shall file an application in writing by completing a prescribed form available at the office of the Chief Building Official, from the township's website at www.thearchipelago.on.ca or from the Building Code website at www.obc.mah.gov.on.ca.

4.1 Where the application is made for a building permit under Subsection 8(1) of the Act, the application shall:

4.1.1 Identify and describe in detail the work and the occupancy to be covered by the permit for which application is made,

4.1.2 Describe the land on which the work is to be done, by a description that will readily identify and locate the building lot,

4.1.3 Include a minimum of two sets of complete plans and specifications for the work being covered by the permit and show the occupancy of all parts of the building. The list of plans or working drawings are described in Schedule "C", attached to and forming part of this By-law,

4.1.4 State the names, addresses and telephone numbers of the owner and of the architect or engineer, where applicable, or other designer or contractor,

4.1.5 Be accompanied by written acknowledgement of the owner that he has retained an architect or professional engineer to carry out the field review of the construction where required by the Building Code,

4.1.6 Be signed by the owner or his or her authorized agent who shall certify the truth of the contents of the application, and

4.1.7 Shall include Energy Efficiency Design Summary as required by 12.3.1.1 of the Building Code. Residential occupancy intended for the occupancy on a continuing basis during the winter months.

4.2 Where the application is made for a demolition permit under Subsection 8(1) of the Act, the application shall:

4.2.1 Contain the information required by clauses 4.1.1 to 4.1.7, and

4.2.2 May be required to be accompanied by satisfactory proof that arrangements have been made with the proper authorities for the cutting off and plugging of all water, sewer, electric, telephone or other utilities and services.

4.3 Where the application is made for a conditional permit under Subsection 8(3) of the Act, the application shall:

4.3.1 Contain the information required by clauses 4.1.1 to 4.1.7, and

4.3.2 Contain such other information, plans and specifications concerning the complete project as the Chief Building Official may require,

4.3.3 State the reasons why the applicant believes that unreasonable delays in construction would occur if a conditional permit is not granted,

4.3.4 State the necessary approvals, which must be obtained in respect of the proposed building and the time in which such approvals will be obtained, and

4.3.5 State the time in which plans and specifications of the complete building will be filed with the Chief Building Official.

5. CHANGE OF USE PERMITS

5.1 Every applicant for a change of use permit issued under Subsection 10(1) of the Act shall be submitted to the Chief Building Official and shall:

5.1.1 Describe the building in which the occupancy is to be changed, by a description that will readily identify and locate the building,

5.1.2 Identify and describe in detail the current and proposed occupancies of the building or part of a building for which the application is made,

5.1.3 Include plans and specification which show the current and proposed occupancy of all parts of the building and which contain sufficient information to establish compliance with the requirements of the Building Code including floor plans, details of wall, ceiling and roof assemblies, identifying fire resistance ratings and load bearing capabilities,

5.1.4 Be accompanied by the required fee,

5.1.5. State the name, address and telephone number of the owner, and

5.1.6 Be signed by the owner or his/her authorized agent who shall certify the truth of the contents of the application.

6. SEWAGE SYSTEMS

6.1 Every application for a sewage permit shall be submitted to the Chief Building Official and contain the following information:

6.1.1 The information required by Section 4.1,

6.1.2 The name, address, telephone number and license number of the person installing the sewage system,

6.1.3 Where the person named in Section 6.1.2 above requires a license under the Act and the Building Code, the number and date of issuance of the license, and the name of the qualified person supervising the work to be done under the sewage system permit, and

6.1.4 A site evaluation which shall include all of the following items, unless otherwise specified by the Chief Building Official:
a) the date the evaluation done,
b) name, address, telephone number and signature of the person who prepared the evaluation,
c) a scaled map of the site showing:
- the legal description, lot size, property dimensions, existing rights-of-way, easements of municipal/utility corridors
- the location of any existing or proposed buildings
- the location of the proposed sewage system
- the location of any unsuitable, disturbed or compacted areas
- proposed access routes for system maintenance,
d) depth of bedrock,
e) depth to zones of soil saturation,
f) soil properties, including soil permeability,
g) soil conditions, including the potential for flooding.

7. PLANS AND SPECIFICATIONS

7.1 Sufficient information shall be submitted with each application for a permit to enable the Chief Building Official to determine whether or not the proposed construction, demolition or change of use will conform to the Act, the Building Code and any other applicable law.

7.2 After the issuance of a permit under the Act, notice of any material change to a plan, specification, document or other information on the basis of which the permit was issued shall not be made without the written authorization of the Chief Building Official.

7.3 Each application shall, unless otherwise specified by the Chief Building Official, be accompanied by two complete sets of plans and specifications required under this by-law.

7.4 Plans shall be drawn to scale on paper, cloth or other durable material shall be legible and without limiting the generality of the foregoing, shall include such working drawings as set out in Schedule “C” to this by-law, unless otherwise specified by the Chief Building Official.

7.5 Site plans shall be accurately drawn to scale, and when required by the Chief Building Official to demonstrate compliance with the Act, the Building Code or other applicable law, a copy of a survey prepared by an Ontario Land Surveyor shall be submitted. Site Plans shall show:

7.5.1 Lot size and the dimensions of the property lines and setbacks to any existing or proposed buildings,

7.5.2 Existing and finished ground levels or grades, and

7.5.3 Existing rights-of-way, easements and municipal services.

7.6 Verification by an Ontario Land Surveyor of By-law compliance may be required before the proceeding past foundation state, if required by the Chief Building Official.

8. PAYMENT OF FEES

8.1 Fees for a required permit shall be as set out in Schedule “A” and are due and payable upon submission of an application for a permit or as directed by the Chief Building Official.

8.2 Where the fees payable in respect of any application for a construction or demolition permit issued under Subsection 8(1) of the Act or a conditional permit under Subsection 8(3) of the Act are based on the cost of valuation of proposed work, the cost of valuation of the proposed work shall mean the total value of all work regulated by the permit, including the cost of all material, labour, equipment, overhead and professional and related services, provided that where application is made for a conditional permit, fees shall be paid for the complete project.

8.3 The Chief Building Official may place a valuation on the cost of the proposed work for the purposes of establishing the permit fee, and where disputed the applicant shall pay the required fee under protest and, within six (6) months of completion of the project, shall submit an audited statement of the actual costs and where the audited value is determined to be less than the valuation, the Chief Building Official shall issue a refund.

9. REFUNDS

9.1 In the case of withdrawal of an application or the abandonment of all or a portion of the work or the non-commencement of any project, the Chief Building Official shall determine the amount of paid permit fees that may be refunded to the applicant, if any, in accordance with Schedule “B” attached to and forming part of this by-law. Application for refund must be made within 6 months of the date of permit application in order to be eligible for a refund of any permit fee.

10. NOTICE OF REQUIREMENTS FOR INSPECTION

10.1 The owner or an authorized agent shall notify the Chief Building Official at least two (2) business days prior to each stage of construction for which notice in advance is required under Division C, Part 1, Clause 1.3.5.1 of the Building Code.

10.2 With respect to “additional notices” under Division C, Part 1, Clause 1.3.5.2 of the Building Code, the owner or an authorized agent shall notify the Chief Building Official or an inspector at least three (3) business days prior to each stage of construction for which notice in advance is required under the Building Code.

10.3 The owner or authorized agent shall notify the Chief Building Official at least two business days prior to the completion of a building or part thereof for which an occupancy permit is required under Division C, Part 1, Clause 1.3.3.4.

10.4 Notice may be given in one of the following ways:

1) Phone message at (705)746-4243 ext. 360
2) By email to: inspection@thearchipelago.~~on~~.ca
3) In person at the Building Department counter

11. CERTIFICATE AS AN ALTERNATIVE

11.1 The Township of The Archipelago, may accept as an alternative to conducting an inspection, to accept a certificate, in a form approved by the Minister, that is signed by a person who belongs to a class of persons specified by the regulations and that confirms that the person has conducted an inspection and is of the opinion that the sewage system that was inspected complies with the standards prescribed under Division C, Part 1, clause 1.10.1.3(2)(b) that are enforced by the program.

12. AS CONSTRUCTED PLANS

12.1 The Chief Building Official may require that a set of plans of a building or any class of building as constructed be filed with the Chief Building Official on completion of construction under such conditions as may be prescribed in the Building Code.

13. AUTHORIZATION OF ALTERNATIVE SOLUTION

13.1 Where approval for an alternative solution under the Building Code is requested, the applicant or permit holder shall file the following:
a) The application form prescribed by the Chief Building Official,
b) Supporting documentation demonstrating that the proposed alternative solution will provide the sufficiency of compliance required by the Building Code, and
c) The non-refundable fee as set out in Schedule “A”.

13.2 In addition to the fee referred to in subsection 13(1)(c), the owner or permit holder shall pay any additional costs that may be incurred by the Township of The Archipelago in relation to the evaluation process as determined by the Chief Building Official.

14. REPEAL OF BY-LAWS

14.1 By-law ~~15-30~~17-06, of the Corporation of the Township of The Archipelago is hereby repealed.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this ~~17th day of February, 2017~~

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

REEVE CLERK

BY-LAW NO. ~~17~~ 26 –

Schedule "A" to By-law No. ~~17~~ 26 –

1. Fees for Construction Permits

1.1 For buildings or structures with a project value estimate larger than the value established by the formula in 1.2, the higher value of construction per square foot will be applied and the levy determined in 1.3 will be applied to establish a permit fee.

1.2

Class of Building or Structure	Value of Construction Per Square Foot
Residential Buildings/Seasonal Dwellings and Sleeping Cabins based on gross floor area	
Buildings up to 2000 sq. ft.	$~~125.00~~175
Buildings between 2000 sq. ft. and up to 2500 sq. ft.	$~~150.00~~200
Buildings over 2500 sq. ft.	$~~200.00~~225
Additions	$~~150.00~~175
Accessory Buildings – Garages, Storage Buildings, Boathouses, Carports, Enclosed Porches	$~~75.00~~100
Solariums	$~~75.00~~100
Exterior Open Decks, Balconies	$~~30.00~~50
Commercial Buildings – Office space, Showrooms, Restaurants, etc.	$~~100.00~~175
Commercial Accessory Buildings	$~~50.00~~100
Farm Buildings	$ 50.00 (per permit)

Partial Permit – Fee for the whole project as determined by the above

1.3 **Levies**

(a) The rate to be levied against each $1,000.00 of construction value shall be **$~~11.00~~12**. Fees will be rounded off to the nearest dollar.

(b) The minimum fee for all other classes of permits, unless noted in Section 3, shall be $100.00.

2. Sewage Systems

2.1 Fees for sewage systems shall be levied according to the class of system or part thereof. The following classes of sewage systems are defined under Part 8 of the regulations and fees pertain to the Corporation of the Township of The Archipelago as well as the geographic Townships of Blair, Harrison, Henvey, Mowat, Wallbridge and the unsurveyed territory north of Henvey to the French River.

	Class of Sewage System	
i)	Class 2 or 3 Systems	$175.00
ii)	Replacement Class 2 Systems	$125.00
iii)	**Class 4 or 5 Systems**	**$500.00**
iv)	Replacement of tank for a Class 4 or 5 System	$250.00
v)	Replacement ~~of~~ or extension of an absorption trench or filter bed for a Class 4 System	$300.00
vi)	Inspection of existing Sewage System for alteration or extension (credited to permit if permit is required)	$100.00

3. Miscellaneous Permit Fees

Classes of Permit		**Permit Fee**
Construction Permit (other than in 1.2 but constitutes construction as defined in the Ontario Building Code Act)		As determined in Section 1 above - minimum $~~75.00~~100
Renovation Permit		As determined in Section 1 above - minimum $~~75.00~~100
Docks-	Residential Commercial (per lineal ft. of Dock)	$50.00 $1.00
Transfer of Permit		$50.00
Demolition Permit		$50.00
Plumbing Permit		$~~50.00~~100
Change of Use Permit		$100.00
Conditional Permit – Actual cost of building permit plus security deposit to be returned without interest		
Occupancy Permit – Fee not applicable when applied for with another class of permit		$0.00
Alternative Solution – Plus third party evaluation costs as may be required		$500.00

4. Construction Without Benefit of Permit at Any Stage of Construction

(a) At the discretion of the Chief Building Official an administrative fee for construction prior to obtaining a building permit may be applied.

		Fee
i)	**Any class of permit**	**Permit fee is doubled**
~~i)~~	~~Any Sewage Systems~~	~~$ 200.00~~
~~ii)~~	~~Any class of permit with a construction value of less than $5,000.00~~	~~$ 100.00~~
~~iii)~~	~~Any class of permit with a construction value of between $5,001.00 and $15,000.00~~	~~$ 300.00~~
~~iv)~~	~~Any class of permit with a construction value of more than $15,001.00~~	~~$ 400.00~~

(b) Additional Inspections

The fee for inspections deemed necessary by the Chief Building Official or for a call-back inspection where the work is not complete (applicable to existing buildings or defective/deficient new buildings) shall be **$150.00** per inspection.

BY-LAW No. ~~17~~26-

Schedule "B" to By-law No. ~~17~~ 26 –

REFUNDS

	Status of Permit Application	Percentage of Fee Eligible for Refund
1.	Application filed. (No processing or review of plans submitted)	75% maximum
2.	Application filed. (Plans reviewed and permit issued)	50% maximum
3.	Application filed. (Site inspections carried out)	Additional 25% per inspection not refundable

NOTE:

1. **No refund shall result in the retention by the Township of the Archipelago of an amount less than $50.00.**

2. **No refund will be given when application for refund is not made within six (6) months of issuance of permits.**

BY-LAW No. ~~17~~26-

Schedule "C" to By-law No. ~~17~~ 26 –

LIST OF PLANS OR WORKING DRAWINGS TO ACCOMPANY APPLICATIONS FOR PERMITS

1. The Site Plan
2. Floor Plans
3. Foundation Plans
4. Framing Plans
5. Roof Plans
6. Sections & Details
7. Building Elevations
8. Electrical Drawings
9. Heating, Ventilation and Air Conditioning Drawings
10. Plumbing Drawings
11. Sewage System

NOTE: The Chief Building Official may specify that not all the above mentioned plans are required to accompany an application for permit

The Township of The Archipelago

Recommendation Report to Council

Report No.: 2026-TECH-02 **Date:** April 9, 2025

Originator: Joe Villeneuve, Manager of Innovation & Technology

Subject: Connectivity – Request for Concurrence, Proposed Bell Communication Tower

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RECOMMENDATION

1. THAT Council authorize staff to provide a Letter of Concurrence to Debrorah Williamson, RES Consultant for Bell Mobility, for the installation of a 60-metre telecommunication tower on Healey Lake Road.

OVERVIEW

The purpose of this report is to provide Council with a summary of public consultation and a recommendation regarding a proposed Telecommunication Tower located on the lands municipally known as 70 Healey Lake Road.

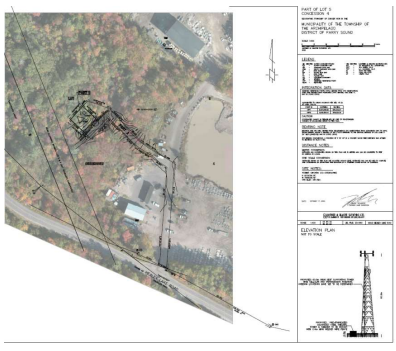
BACKGROUND

Township Staff received a request for Municipal Concurrence on a proposed new telecommunications tower. The tower is proposed to be 60 metres in height and includes a fenced ground-level compound to house the tower base and associated equipment.

The subject lands are municipally known as 70 Healey Lake Road. The property is approximately 76 acres in area and currently operates commercially. Bell proposes to use a 225 square meter site within the property on slightly higher elevated lands. The proposed site of the new structure is near the Highway 400 corridor. A location map and aerial photograph of the subject lands are shown in Figures 1 and 2.

Figure 1

Figure 2



ANALYSIS

Telecommunication facilities are federally regulated by Innovation, Science and Economic Development Canada ('ISED Canada'). As a federal undertaking, the proponent is required by ISED Canada to consult with local land use authorities during the site selection process for new telecommunication facilities. The consultation process provides an opportunity for municipalities to review the proposal within the context of local land use issues and provide recommendations for conditions of approval to ISED Canada.

Preliminary Consultation:

- Township staff were engaged in early January regarding the interests by Bell Mobility - through its consulting agent Debrorah Williamson, RES - to erect a new 60m tower on Healey Lake Road.
- A Justification Report for project X6523 was presented to Council at the January 15, 2026 meeting. Council provided preliminary support for the public notification process.

Notice and Public Consultation:

- Staff received Bell Mobility's public notification (as prescribed by ISED Canada) on January 22nd and the notification was immediately distributed to property owners within 1000 meters of the proposed site. The notice was also posted on the Township's website and posted through local media (MyParrySoundNow.com).
- On March 4th, after the February 27th deadline to provide public comments, the proponent submitted a report to the Township staff detailing the consultation/notification process and tendering a Request for Concurrence to formally erect its Telecommunication Tower.

Staff Actions:

- The Township's Planning Department has indicated there are no planning concerns with the proposal or proposed property use associated with the current request.

FINANCIAL IMPLICATIONS

There are no financial implications.

STRATEGIC PLAN

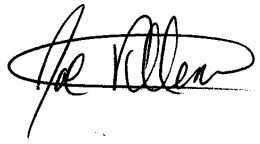
This direction is in alignment with the following Strategic Priorities contained within our Strategic Plan:

- Effective Relationships & Partnerships
- Leadership & Communication

CONCLUSION

Based on the foregoing, Staff are satisfied that the proponent addressed ISED Canada's Protocol for Establishing Telecommunication Facilities. Furthermore, the proposed telecommunications tower is consistent with the intent and direction of provincial policy direction.
Staff supports the request to Council for the provision of this Municipal Concurrence.

Respectfully Submitted,



Joe Villeneuve	John MacKinnon
Manager of Innovation & Technology	CAO

ATTACHMENTS

Proponent's Summary of Public Consultation
Public Notification – mailout to adjacent landowners
Public Notification – media notice
Proponent's Justification Report for 60-metre telecommunication tower

March 4, 2026

The Township of The Archipelago
9 James Street
Parry Sound, ON
P2A 1T4

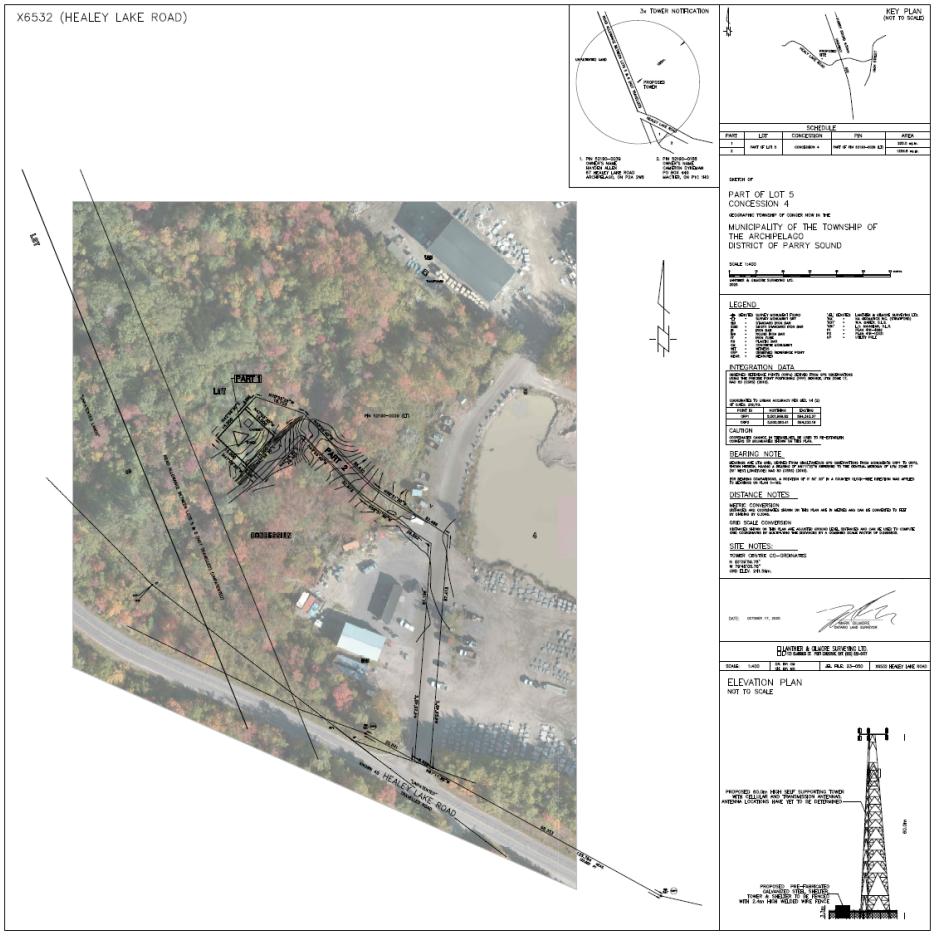
Attn: The Committee of the Whole

Dear Committee,

RE: Bell Mobility X6523 Hwy 400-Healey Lake Road, The Archipelago
Summary of Public Consultation & Request for Letter of Concurrence

On January 7, 2026, a justification report was submitted to the Committee of the Whole at the Township of The Archipelago for the installation of a new 60m self-support cellular tower at the following property:

Municipal Address: *70 Healey Lake Road, The Archipelago*
Legal Description: *Part of Lot 5, Concession 4, Geographic Township of Conger, now in the Municipality of the Township of The Archipelago; PIN 52190-0029 (LT)*
Tower Center Coordinates: *N 45° 09' 59.76" W 79° 48' 05.76"*



Public Consultation

On January 15, 2026, Deborah Williamson of D.A. Williamson & Associates Inc., agent for Bell Mobility, attended the Committee of the Whole meeting via Zoom to present the Justification Report and answer any questions from the Committee. It was asked if the tower would improve cellular service at Healey Lake and Kapigog Lake, which Deborah could not confirm at the time, however, stated that she would verify with Bell Mobility.

Bell's RF Engineer did review this query and provided the following:

*Following my review of the **Healey Lake** and **Kapigog Lake** areas in relation to the proposed tower location, I can confirm that both areas lie well beyond the effective coverage range of the new site. The distance to these areas exceeds 7 kilometres and the elevation profile changes significantly, which makes it technically unfeasible to provide improved service, even with the addition of an extra sector.*
*The primary objective of this tower is to enhance coverage along Highway 400, as well as the adjacent neighbourhoods situated close to the highway corridor. Given the intended design and propagation constraints, we are unable to extend reliable coverage as far as **Healey Lake** or **Kapigog Lake**.*

The Township of The Archipelago uses Innovation Science & Economic Development Canada's (ISED's) default protocol CPC 2-0-3-2022-07 for the citing of telecommunication towers with the exception that the radius distance from the proposed tower location for notification is 1000m instead of 3x the tower height (180m).

On January 28, 2026, a notification brochure prepared by Bell and perused by Joe Villeneuve, Manager Technology and Innovation, was mailed by the Township of The Archipelago to property owners within the 1000m radius of the proposed tower location.

On February 7, 2026, a public notice was posted on the Township of The Archipelago website and on the ParrySound.com website.

The 30-day comment period ended on Friday, February 27, 2026.

Public Responses

As of the date of this summary, emails from one property owner were received, outlined below. The email correspondence is attached.

February 16, 2026, an email was received from Tim Mercer, owner of 9 Healey Lake Road, offering his property as the location of the proposed tower and advising that there is no fire rescue at 70 Healey Lake Road.

February 18, 2026, Deborah Williamson responded to the email, advising that the location at 70 Healey Lake was a strategic location chosen by Bell Engineering in relation to existing cellular towers and the network design for future coverage. Tim Mercer responded asking to keep his property in mind for the future; Deborah responded, informing him that his property information would be provided to Bell. He responded to reiterate that there is no fire rescue at 70 Healey Lake Road.

February 19, 2026, an email was received from Tim Mercer asking how the blasting of rock will affect the tower and to ensure Bell is aware of the shock waves. Deborah responded that Bell was aware of the rock blasting and has taken it into consideration in selecting this location. Tim Mercer responded that he did not think that it was not a wise decision to build a tower within the blasting location. Deborah responded that the tower would be constructed within a buffer zone, outside of the blasting area, and that both Bell Construction and Bell Engineering are aware and have taken this into account. Tim responded that it was too bad since his property has no large trucks coming and going, dirt, etc. He asked that Bell check out his lot.

February 19, 2026, an email was received from Tim Mercer advising that over a year ago he contacted Bell about a tower on his property and could not get in touch with anyone. He provided several reasons that his property would be suitable versus 70 Healey Lake Road, and if there was any chance to persuade Bell. Deborah responded that, as noted in a previous email, his property at 9 Healey Lake Road did not come up as a candidate in the location search since it is 800m from the RF target location and that 70 Healey Lake Road was chosen in relation to existing cellular towers and the network design for the coverage area.

February 20, 2026, an email was received from Tim Mercer with a question stating that he had spoken to numerous people who had no idea that a tower was going up, noting that this seems to happen when cottagers are not there at this time of the season and a lot of people who live on Healey Lake Road were not aware. He asked when people on Healey Lake Road would be notified and also reiterated that there is no fire rescue service at 70 Healey Lake Road.
Deborah responded, explaining that Bell and other tower proponents are federally regulated by ISED, who sets protocols for tower sitings under CPC 2-0-3-i6 Jul 2022, copy provided, and that the Township of The Archipelago uses this protocol. Section 4.2 Public Notification was referenced, stating that although the protocol requires that notifications be sent to property owners within 3x the tower height, which for this tower would be 180m, the Township of The Archipelago required that the notifications be sent to those properties within a 1000m radius, which is 17x the tower height radius. Deborah advised that the notices were mailed on January 28, 2026 and that it's possible that not all of the properties on Healey Lake Road would be notified. In this regard, Deborah advised that a public notice was posted on the Township's website as well as on the ParrySound.com website, in order for the general public to be made aware. Links to the public notices were provided. In regards to there being no fire rescue services at the proposed location, Deborah advised that Bell has many towers in areas where there are no such services.
No further correspondence was received.

Conclusion

Bell Mobility has concluded the public consultation process and at this time, formally and respectfully requests the issuance of a letter of concurrence.

Sincerely,

Deborah Williamson, SRWA/ATC
RES Consultant for Bell Mobility
Email. deborah@dawilliamson.com
Tel. 705-561-1531

Attachments (4)

cc Matthew Milligan, Senior Advisor Real Estate, Bell Mobility

Share your thoughts on Bell's proposed antenna tower. Our experts will answer your questions and address any feedback.

If you have specific questions about the proposed plans to upgrade the wireless network in your community, you can email your Bell representative, Deborah Williamson at deborah@dawilliamson.com by February 27, 2026.

For additional information about antenna systems, you can visit the Government of Canada ISED's Spectrum Management and Telecommunications at www.ic.gc.ca/towers or you can contact:

Your Township of The Archipelago Contact

Joe Villeneuve
Manager, Technology & Innovation
9 James Street
Parry Sound, ON
P2A 1T4
Tel. 705-746-4243 Ext 320
Email. jvilleneuve@thearchipelago.ca

Your Industry Canada Contact

ATTENTION: Antenna/Tower Issue
Bell Mobility Site X6523 Hwy 400-Healey Road
Eastern & Northern Ontario District
2 Queen Street East
Sault Ste. Marie, ON
P6A 1Y3
Tel. 1-855-465-6307
Email. spectrumenod-spectredeno@ised-isde.gc.ca

Your Bell Mobility Representative Contact

D.A. Williamson & Associates Inc.
Agents for Bell Mobility
Box 790
Azilda, ON P0M 1B0
Email. deborah@dawilliamson.com

Notice of Public Consultation

You're receiving this notice because you're a property owner within 1000 metres of a proposed antenna tower.

Inside you will find information on the proposed antenna tower as well as an invitation to share any questions and comments on this proposal.

Have your say.

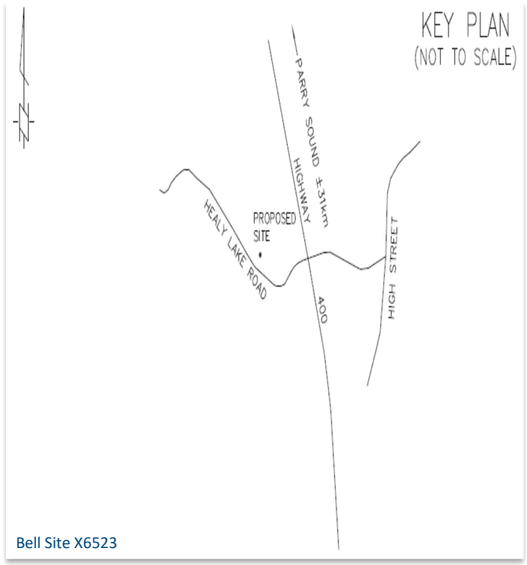
In order to improve service in your neighbourhood, Bell is proposing to install a new 60m self-support antenna tower in 2026 located at

70 Healey Lake Road, The Archipelago

Latitude N 45° 09' 59.76"
Longitude W 79° 48' 05' 76"

Bell is committed to working closely with our communities. This means providing any desired information in a transparent and straightforward fashion, hearing your views, and addressing any questions or comments you may have.

To this end, we invite you to mail or email comments to your Bell representative, Deborah Williamson, deborah@dawilliamson.com or write to PO Box 790, Azilda, ON P0M 1B0 by February 27, 2026.



Bell Site X6523

Understanding the Consultation Process

Step 1:
Proposal

Bell proposes a site in accordance with the ISED CPC 2-0-03 in conjunction with The Township of The ARchipelago

Step 2:
Notification

Packages are mailed to property owners within 1000m of the tower center. A notice is placed on The Township of The Archipelago website inviting residents to the consultation process. ISED's Spectrum Management and Telecommunications is notified

Step 3:
Public Comments

Written public comments can be sent to Bell up to 30 days after the notifications are mailed.

Step 4:
Acknowledgement & Response

Bell must acknowledge the receipt of all public comments and provide a written response to all reasonable and relevant concerns within 14 days of receipt of public comments

Step 5:
Feedback

Residents have an additional 21 days to respond back to Bell

Step 6:
Approval

A summary of consultation and request for concurrence is provided to the Township of The Archipelago by Bell no later than 60 days after the final feedback date. ISED is copied.

What is an antenna tower?

An antenna tower supports the low power short-range radio systems that allow us to enjoy our mobile devices, such as our smart phones and tablets.

The purpose of the tower is to provide dependable advanced telecommunication service to the surrounding businesses and residences.

Why now?

Canadians are using wireless devices more and more in their daily lives. Currently, more than half of all phone connections in Canada are now wireless, including 70 percent of all 911 calls.

Canadian Radio-television and Telecommunications Commission (2013) http://www.crtc.gc.ca/eng/publications/reports/rp130705.htm

In order to provide the high quality of service that Canadians have come to expect, Bell must enhance its networks to meet this increased demand. By adding new antenna sites, Bell customers will continue to benefit from dependable, high speed and high quality wireless service.

Is it safe?

The consensus among Canadian health organizations and the scientific community is that wireless antennas are safe and in fact, this antenna tower will operate well below the levels established by Health Canada under Safety Code 6.

Bell is committed to the health and safety of Canadian communities. That is why we take great pride in our compliance with all current health and safety guidelines while continuing to provide Canada's first-rate wireless coverage.

"Health Canada, along with independent experts from across the country, continually monitor the scientific literature to ensure that Safety Code 6 is based on the best available evidence and has significant margins of safety for the Canadian population."

Dr. Patricia Daly, MD, FRCPC, Chief Medical Health Officer & Vice President Public Health.

What is Safety Code 6?

The purpose of this code is to establish safety limits for human exposure to radiofrequency (RF) energy in the frequency range from 3 kHz to 300 GHz. The safety limits in this code apply to all individuals working at, visiting, or living at or near federally regulated sites.

Bell attests that the proposed antenna tower will be installed and operated so as to always comply with Safety Code 6.

Why here?

Bell is establishing a new telecommunications site in this area to ensure the continued operation of Bell's network in the local area.

The site will improve network coverage along the Hwy 400 corridor and the immediate area surrounding Healey Lake Road.

The site will provide voice and data services on the Bell Mobility network along with Bell's network sharing partners and provide roaming service to domestic and international wireless carriers.

Bell is proposing an antenna tower and equipment cabinet on property municipally known as 70 Healey Lake Road, The Archipelago.

The proposed location is along the west boundary of the property which is operated as a quarry.

There are no existing towers in the area that Bell can co-locate on.

Is it environmentally friendly?

As Canada's largest communications company, we care about the protection and preservation of our environment. Bell is proud to be included in the Corporate Knights 2014 Global 100 Most Sustainable Corporations in the World. This index is an annual ranking of corporate sustainability performance and recognizes the top performers in each industry.

The proposed antenna will be built in accordance with the highest professional engineering standards and practices. We ensure the utmost care and respect for the environment as we comply with the Canadian Environment Assessment Act.

What will it look like?

- Bell is proposing a 60m self-support support antenna tower
- An Aeronautical Assessment Form has been submitted to Transport Canada to determine if the tower requires lighting
- An equipment shelter, 1.6m x 2.4m will be installed next to the tower
- A 2.4m high welded wire security fence will surround the tower and equipment shelter.

Before/Avant

After/Apres

The Royal Society of Canada – A Review of Safety Code 6 (2013)
https://rsc-src.ca/sites/default/files/pdf/SC6_Report_Formatted_1.pdf

PUBLIC NOTICE

PROPOSED BELL MOBILITY RADIOCOMMUNICATIONS FACILITY
TELECOMMUNICATION TOWER X6523 Hwy 400-Healey Lake Road

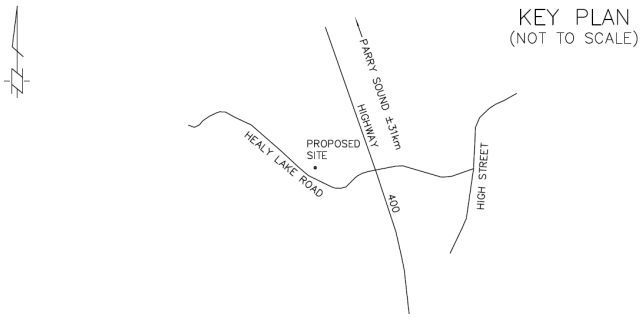
Bell is proposing to construct a 60m self-support antenna tower with a 1.65m x 2.4m equipment shelter. A 2.4m high welded wire security fence will surround the tower and shelter.

As part of the public consultation process as required by Innovation Science & Economic Development Canada (ISED), Bell's regulator under the Radiocommunications Act, Bell is inviting the public to comment on the proposed tower location before February 27, 2026 in compliance with ISED's guidelines and The Township of The Archipelago.. This tower is fully compliant with ISED's guidelines, as found under the CPC 2-0-03.

TOWER LOCATION: 70 Healey Lake Road, The Archipelago

COORDINATES: N Lat: N 45°09'59.76" W Long: 79°48'05'05.76"

LEGAL DESCRIPTION: PCL 21050 SEC SS; Part of Lot 5, Conc 1, Conger; The Archipelgao; PIN 52190-0029 (LT)



We invite you to mail or email comments to your Bell representative by February 27, 2026:

BELL MOBILITY CONTACT:
Deborah Williamson, SR/WA, ATC
D.A. Williamson & Associates Inc.
Agents for Bell
PO Box 790
Azilda, ON, P0M 1B0

Email: deborah@dawilliamson.com

March 4, 2026

The Township of The Archipelago
9 James Street
Parry Sound, ON
P2A 1T4

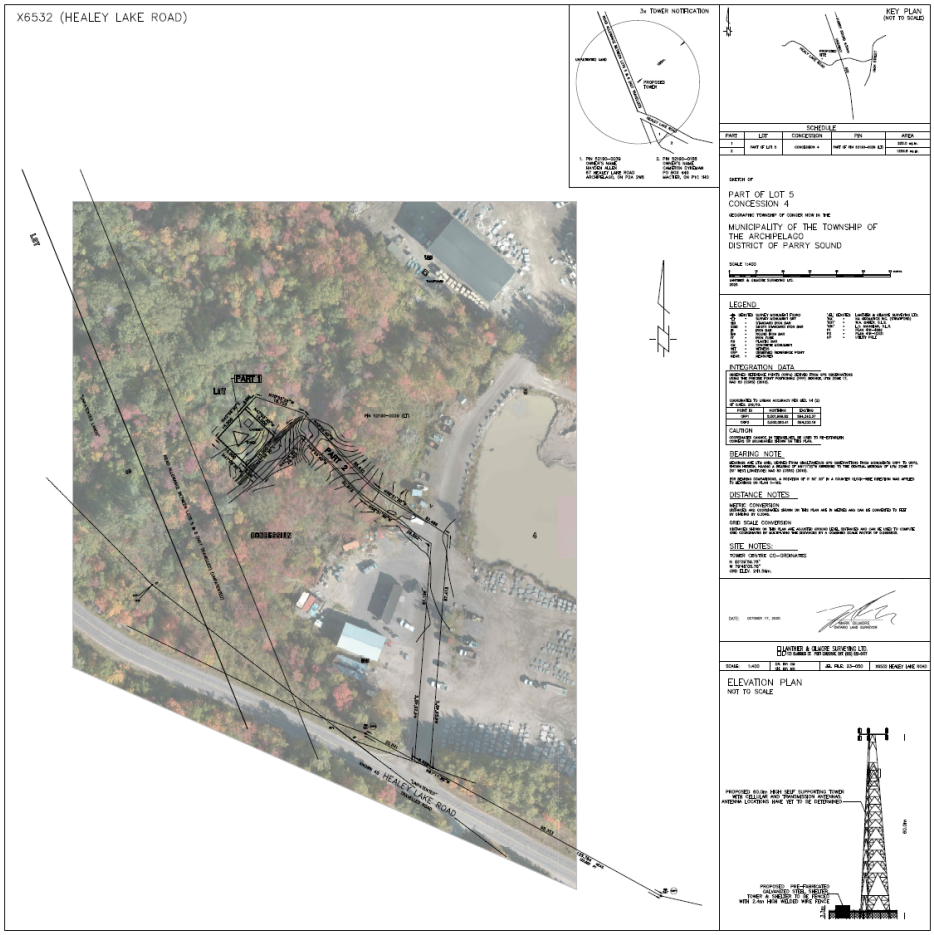
Attn: The Committee of the Whole

Dear Committee,

RE: Bell Mobility X6523 Hwy 400-Healey Lake Road, The Archipelago
Summary of Public Consultation & Request for Letter of Concurrence

On January 7, 2026, a justification report was submitted to the Committee of the Whole at the Township of The Archipelago for the installation of a new 60m self-support cellular tower at the following property:

Municipal Address: *70 Healey Lake Road, The Archipelago*
Legal Description: *Part of Lot 5, Concession 4, Geographic Township of Conger, now in the Municipality of the Township of The Archipelago; PIN 52190-0029 (LT)*
Tower Center Coordinates: *N 45° 09' 59.76" W 79° 48' 05.76"*



Public Consultation

On January 15, 2026, Deborah Williamson of D.A. Williamson & Associates Inc., agent for Bell Mobility, attended the Committee of the Whole meeting via Zoom to present the Justification Report and answer any questions from the Committee. It was asked if the tower would improve cellular service at Healey Lake and Kapigog Lake, which Deborah could not confirm at the time, however, stated that she would verify with Bell Mobility.

Bell's RF Engineer did review this query and provided the following:

*Following my review of the **Healey Lake** and **Kapigog Lake** areas in relation to the proposed tower location, I can confirm that both areas lie well beyond the effective coverage range of the new site. The distance to these areas exceeds 7 kilometres and the elevation profile changes significantly, which makes it technically unfeasible to provide improved service, even with the addition of an extra sector.*
*The primary objective of this tower is to enhance coverage along Highway 400, as well as the adjacent neighbourhoods situated close to the highway corridor. Given the intended design and propagation constraints, we are unable to extend reliable coverage as far as **Healey Lake** or **Kapigog Lake**.*

The Township of The Archipelago uses Innovation Science & Economic Development Canada's (ISED's) default protocol CPC 2-0-3-2022-07 for the citing of telecommunication towers with the exception that the radius distance from the proposed tower location for notification is 1000m instead of 3x the tower height (180m).

On January 28, 2026, a notification brochure prepared by Bell and perused by Joe Villeneuve, Manager Technology and Innovation, was mailed by the Township of The Archipelago to property owners within the 1000m radius of the proposed tower location.

On February 7, 2026, a public notice was posted on the Township of The Archipelago website and on the ParrySound.com website.

The 30-day comment period ended on Friday, February 27, 2026.

Public Responses

As of the date of this summary, emails from one property owner were received, outlined below. The email correspondence is attached.

February 16, 2026, an email was received from Tim Mercer, owner of 9 Healey Lake Road, offering his property as the location of the proposed tower and advising that there is no fire rescue at 70 Healey Lake Road.

February 18, 2026, Deborah Williamson responded to the email, advising that the location at 70 Healey Lake was a strategic location chosen by Bell Engineering in relation to existing cellular towers and the network design for future coverage. Tim Mercer responded asking to keep his property in mind for the future; Deborah responded, informing him that his property information would be provided to Bell. He responded to reiterate that there is no fire rescue at 70 Healey Lake Road.

February 19, 2026, an email was received from Tim Mercer asking how the blasting of rock will affect the tower and to ensure Bell is aware of the shock waves. Deborah responded that Bell was aware of the rock blasting and has taken it into consideration in selecting this location. Tim Mercer responded that he did not think that it was not a wise decision to build a tower within the blasting location. Deborah responded that the tower would be constructed within a buffer zone, outside of the blasting area, and that both Bell Construction and Bell Engineering are aware and have taken this into account. Tim responded that it was too bad since his property has no large trucks coming and going, dirt, etc. He asked that Bell check out his lot.

February 19, 2026, an email was received from Tim Mercer advising that over a year ago he contacted Bell about a tower on his property and could not get in touch with anyone. He provided several reasons that his property would be suitable versus 70 Healey Lake Road, and if there was any chance to persuade Bell. Deborah responded that, as noted in a previous email, his property at 9 Healey Lake Road did not come up as a candidate in the location search since it is 800m from the RF target location and that 70 Healey Lake Road was chosen in relation to existing cellular towers and the network design for the coverage area.

February 20, 2026, an email was received from Tim Mercer with a question stating that he had spoken to numerous people who had no idea that a tower was going up, noting that this seems to happen when cottagers are not there at this time of the season and a lot of people who live on Healey Lake Road were not aware. He asked when people on Healey Lake Road would be notified and also reiterated that there is no fire rescue service at 70 Healey Lake Road.
Deborah responded, explaining that Bell and other tower proponents are federally regulated by ISED, who sets protocols for tower sitings under CPC 2-0-3-i6 Jul 2022, copy provided, and that the Township of The Archipelago uses this protocol. Section 4.2 Public Notification was referenced, stating that although the protocol requires that notifications be sent to property owners within 3x the tower height, which for this tower would be 180m, the Township of The Archipelago required that the notifications be sent to those properties within a 1000m radius, which is 17x the tower height radius. Deborah advised that the notices were mailed on January 28, 2026 and that it's possible that not all of the properties on Healey Lake Road would be notified. In this regard, Deborah advised that a public notice was posted on the Township's website as well as on the ParrySound.com website, in order for the general public to be made aware. Links to the public notices were provided. In regards to there being no fire rescue services at the proposed location, Deborah advised that Bell has many towers in areas where there are no such services.
No further correspondence was received.

Conclusion

Bell Mobility has concluded the public consultation process and at this time, formally and respectfully requests the issuance of a letter of concurrence.

Sincerely,

Deborah Williamson, SRWA/ATC
RES Consultant for Bell Mobility
Email. deborah@dawilliamson.com
Tel. 705-561-1531

Attachments (4)

cc Matthew Milligan, Senior Advisor Real Estate, Bell Mobility

January 7, 2026

Township of The Archipelago
Attn: Committee of The Whole
9 James Street
Parry Sound, ON
P2A 1T4

Dear Chair/Committee,

RE: Justification Report - Proposed Bell Mobility Tower X6523 Hwy 400-Healey Lake Road

I am working with Matthew Milligan, Senior Real Estate Advisor at Bell Mobility, siting for a new cellular tower in the area of Healey Lake Road and Hwy 400.

Purpose of the Tower

Bell Mobility is in the planning stages of a program to build multiple cellular towers along Hwy 400 between Parry Sound and Waubaushene to increase capacity and coverage in gap areas where cellular coverage is extremely limited or non-existent. The focus of these towers is primarily for vehicular traffic and secondarily for the immediate area surrounding the tower.

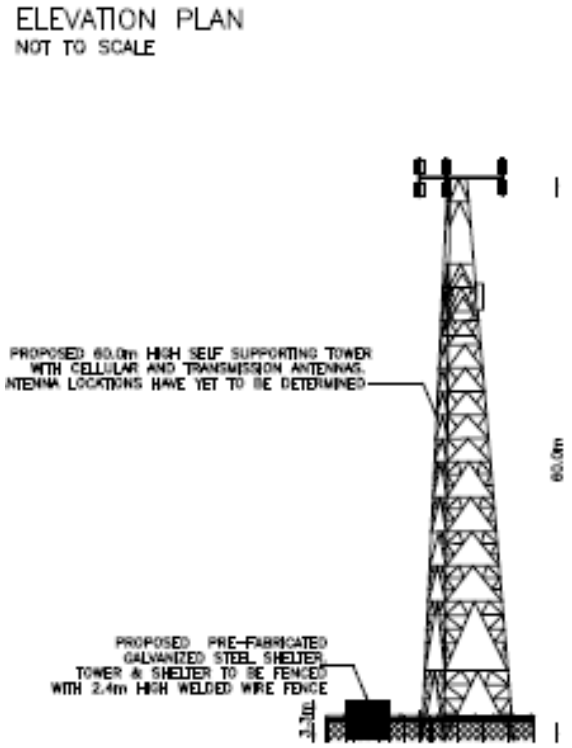
Proposed Tower Location

Municipal Address: 70 Healey Lake Road, Mactier
Legal Description: Part of Lot 5, Concession 4, Geographic Township of Conger, now in the Municipality of the Township of The Archipelago; PIN 52190-0029 (LT)
Tower Center Coordinates: N 45° 09' 59.76" W 79° 48' 05.76"

Subject Property

Proposed Tower Location & Design

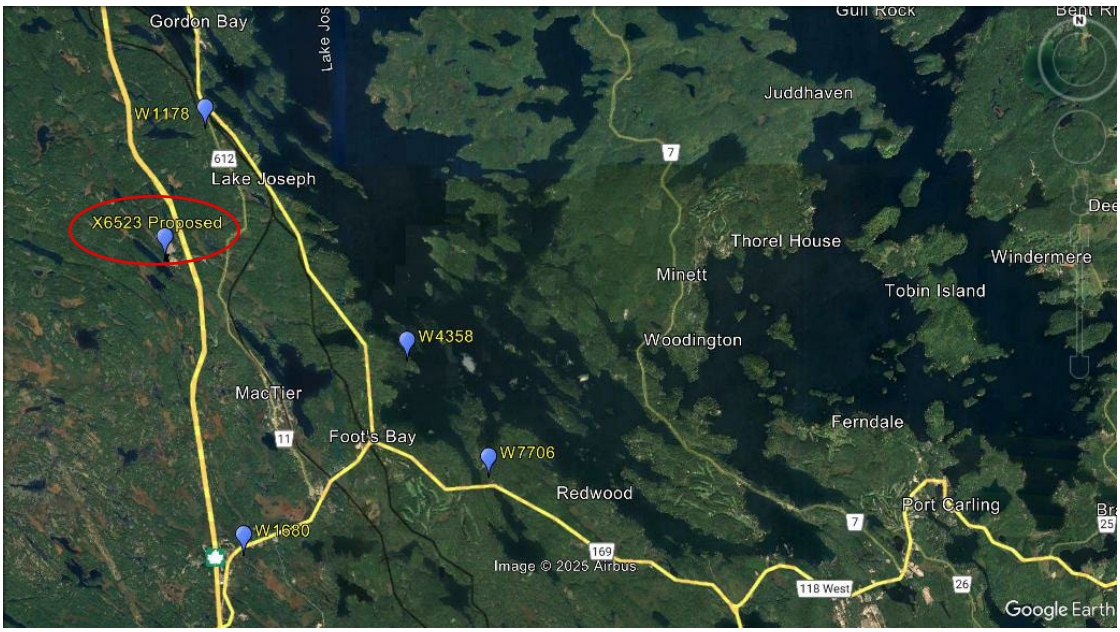
Survey Site Plan Overlayed over an aerial image



Tower Design: 60m self-support with a 1.6m x 2.4 prefabricated equipment shelter

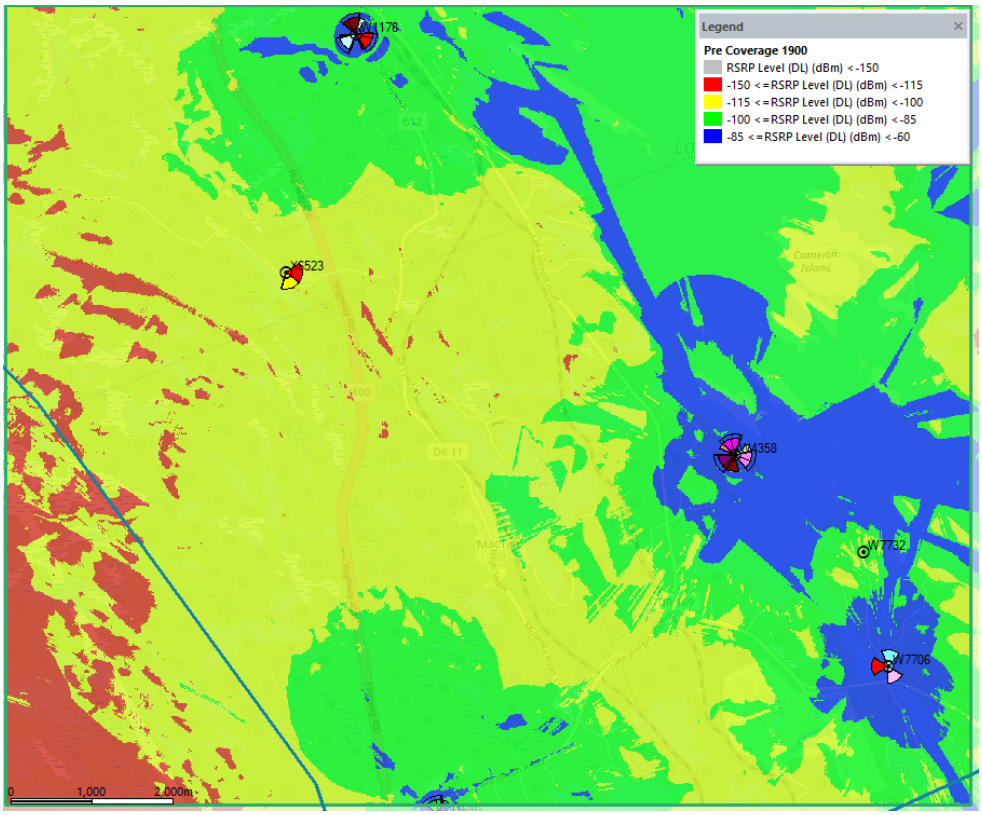
Co-location

There are no existing towers in the vicinity to accommodate the network equipment needed to cover service the coverage gap. The proposed tower could accommodate third party requests to co-locate.



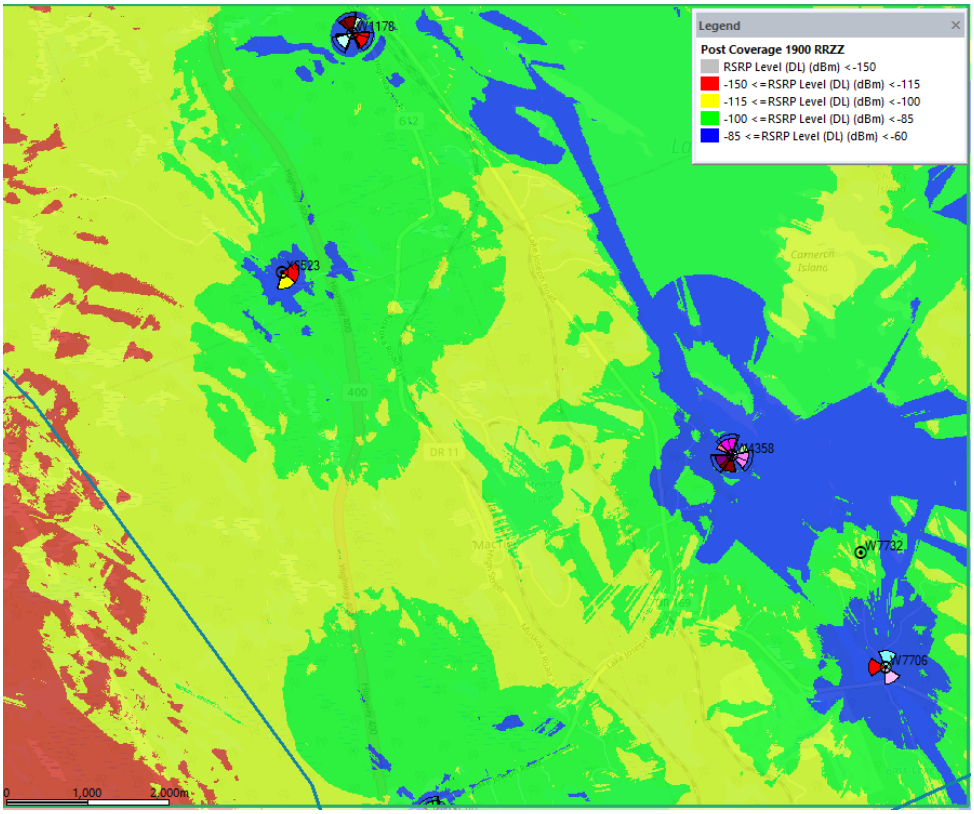
Existing Towers

Existing & Post Coverage Maps



Existing 1900 MHz Frequency Band

Mid-range frequency that balances a wide coverage of low band and speed of high band



Post 1900 MHz Frequency Band

700/850MHz LTE is also planned as the other operating frequencies used for rural, highway, and indoor building coverage

Photo Renderings

Before/Avant

After/Apres

Photo Simulation View 1/Simulation de Photos Vue 1

X6523 Healey Lake Rd
Photo Location/Emplacement des photos :
45.171670°,-79.797273°

This picture illustrates a simulation intended to provide a conceptual depiction of the Telecommunication installation. Actual installation may be subject to variance.

Bell

Before/Avant

After/Apres

Photo Simulation View 2/Simulation de Photos Vue 2

X6523 Healey Lake Rd
Photo Location/Emplacement des photos :
45.166797°,-79.791566°

This picture illustrates a simulation intended to provide a conceptual depiction of the Telecommunication installation. Actual installation may be subject to variance.

Bell

Before/Avant

After/Apres

Photo Simulation View 3/Simulation de Photos Vue 3

X6523 Healey Lake Rd
Photo Location/Emplacement des photos :
45.165440°,-79.797372°

This picture illustrates a simulation intended to provide a conceptual depiction of the Telecommunication installation. Actual installation may be subject to variance.

Bell

Before/Avant

After/Apres

Photo Simulation View 4/Simulation de Photos Vue 4

X6523 Healey Lake Rd
Photo Location/Emplacement des photos :
45.165726°,-79.801154°

This picture illustrates a simulation intended to provide a conceptual depiction of the Telecommunication installation. Actual installation may be subject to variance.

Bell

Photo Renderings - Key Map

Other Important Obligations under Innovative Science & Economic Development Canada (ISED)

In addition to the roles and responsibilities for site sharing, land-use consultation and public consultation, Bell Mobility must also fulfill compliance with Health Canada's Safety Code 6 Guideline for the protection of the general public, environmental considerations, and Transport Canada/Nav Canada aeronautical safety responsibilities. Bell Mobility attests that it will fulfill compliance with Safety Code 6.

Health & Safety

Health Canada has established electro-magnetic exposure guidelines, known as Safety Code 6, to ensure the safe operation of wireless antenna installations. Bell Mobility ensures that all of its facilities operate well below the allowable limits measured, taking into account all pre-existing sources and combined effects of additional carrier co-locations. Bell Mobility attests that the proposed Antenna System will comply with Safety Code 6 limits at all times. A copy of the Safety Code 6 report can be provided at the Municipality's request.

Canadian Environmental Assessment Act

Bell Mobility attests that the proposed Antenna System will comply with the Canadian Environmental Assessment Act, as it is excluded from assessment. However, Bell Mobility's policy is to conduct an Environmental Assessment Phase I.

Aeronautical Safety

Bell Mobility attests that it's proposal for this tower is reviewed by Transport Canada and NavCanada. An Aeronautical Obstruction Clearance Form has been submitted to Transport Canada to determine whether the tower requires lighting. A Land Use Proposal Submission Form has been submitted to NavCanada for their assessment.

Tower Engineering

Bell Mobility attests that the tower will be constructed in compliance with the National Building Code and the Canadian Standards Association (CSA).

I look forward to reviewing and discussing this justification report with the Committee.

Regards,

Deborah Williamson SR/WA, ATC
RES Consultant
For Bell Wireless Access Network
Cell. 705-561-1531
Email. deborah@dawilliamson.com

Cc Matthew Milligan, Senior Advisor RES

The Township of The Archipelago

Information Report to Council

Report No.: PROT-2026-03 **Date:** April 16, 2026

Originator: Liam Thompson, Coordinator Protective Services

Subject: Termination of a Municipal Forest Fire Management Agreement with the Ministry of Natural Resources

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BACKGROUND

The Ministry of Natural Resources, Aviation, Forest Fire and Emergency Services (AFFES) division can enter into mutual aid agreements with municipalities in providing wildland fire suppression. The Township of The Archipelago has maintained a long-standing agreement with AFFES for Forest Fire Management within our boundaries.

After recent discussions with AFFES staff and formal notification received on Friday, April 10th, 2026, AFFES is terminating the current agreement as of May 10th, 2026. After conducting legal review of all Forest Fire Management Agreements, two factors were identified as needing to be met for municipalities to enter into an agreement:

1. As the agreement is formally a mutual aid agreement, municipalities are required to have and maintain a fire department with capacity to provide aid to AFFES in responding to and suppressing a wildland fire on Crown Land. In turn, AFFES also agrees to respond to wildland fires within the municipal boundary based on rates and fees provided in the agreement.
2. The municipality must train all staff assigned to fire operations up to the standard of SP103 with Air Attack Safety Training Module for Municipal Fire Operations.

As a result, all Forest Fire Management Agreements between AFFES and municipalities who do not meet the above criteria are pending termination. The Archipelago is one of those municipalities.

The agreement program is intended to leverage the capacity in municipalities to support Ministry wildland fire preparedness, and in turn, to leverage Ministry capacity to support municipalities in areas where their operations may have been historically challenged to respond on municipal land.

NEXT STEPS

Ultimately, the termination of the agreement will not impact wildland fire suppression services for the residents of the Township.

AFFES will remain the primary responder to Crown Land fires, even within the boundaries of the Archipelago. AFFES will still action on wildland fires on patented land, however the process will be slightly altered. Prior to actioning on a patented land wildfire, AFFES will need permission from the Township. This will be accomplished through the designation of a primary contact position (Coordinator, Protective Services) who will be available for contact 24/7 during the fire season. An alternate phone tree will also be created should the primary contact be unavailable.

For reference, since 2016, AFFES has responded to 47 wildland fires within the Archipelago. 45% of these fires were located on Crown Land.

Now that the current Forest Fire Management Agreement is pending termination, the primary difference is cost and pay structure. Under the previous agreement, the pay structure was annual based on hectares of coverage plus an additional cost per wildfire for certain equipment such as air attack, although at a reduced rate. The annual fee in 2025 was approximately $15,500 and we did not pay for any additional suppression efforts.

Moving forward, the Township should expect to receive a bill for each fire actioned by the Ministry on patented land as opposed to the yearly and reduced Forest Fire Management Agreement charges. In 2025 there were 5 wildland fires actioned on by AFFES, 1 of which was located on patented land at a size of 0.1 hectares.

STRATEGIC PLAN

This direction is in alignment with the following Strategic Priorities contained within our Strategic Plan:

- Protect & Preserve

CONCLUSION

The Forest Fire Protection agreement between the Township of The Archipelago and the Aviation, Forest Fire and Emergency Services branch of the Ministry of Natural Resources has been terminated. In summary, the overall suppression of wildland fires in the Township will remain the responsibility of AFFES and the level of service will remain unchanged. The Ministry remains responsible for managing wildland fires on Crown Land.

The main difference that emerges from not having an agreement revolves around the pay structure. The Township will be transitioning to a pay per service approach as opposed to the annual fee plus reduced service rates outlined in the previous agreement. This pay structure will apply to wildfire suppression conducted by AFFES on municipal patented land.

Respectfully Submitted,

Liam Thompson
Coordinator, Protective Services

I concur with this report
and recommendation,

John MacKinnon, P.Eng.
Chief Administrative Officer

ATTACHMENTS

1. Municipal Agreement Archipelago Termination Letter

Ministry of Natural Resources

Chris Cuthbertson, Director
Aviation, Forest Fire and
Emergency Services

70 Foster Drive, Suite 400
Sault Ste. Marie, ON P6A 6V5
Tel: 705 945 5937
Fax: 705 945 5785

Ministère des Richesses naturelles

Chris Cuthbertson, directeur
Services d'urgence, d'aviation et de
lutte contre les feux de forêt

70, Foster Drive, bureau 400
Sault Ste Marie ON P6A 6V5
Tél. : 705 945 5937
Téléc. : 705 945 5785

April 10, 2026

Attention: Township of The Archipelago

SUBJECT: Notice of Termination: Municipal Forest Fire Management Agreement with the Ministry of Natural Resources (MNR)

I am writing to provide you with notice of termination of the municipal forest fire management agreement between the MNR and the Township of The Archipelago, which is in effect from April 1, 2022, through to March 31, 2027.

As part of the forest fire management agreement (agreement), the municipality must meet certain terms and conditions in order for the agreement to be in place, or remain in effect, for example, 5. a) requires "[the] Municipality agrees that the following Ministry Fire training programs will be taught to all staff within the Municipality's Fire Department assigned to Fire Operations – Wildland Firefighter Training for Fire Agencies (SP103); and […] Air Attack Safety Training Module for Municipal Fire Operations.". These terms are in place to ensure that the Municipality responsible for the agreement has a Fire Department or similar capacity within the municipality, that can respond to wildland fires within the municipality, and where certain areas have been delegated from the Ministry, crown land on behalf of the MNR.

Unfortunately, it is our understanding that The Archipelago does not meet the terms and conditions outlined in the agreement. Due to this, we are writing to inform you that your existing municipal forest fire management agreement will be terminated 30 days from the date that this written notice is sent.

The agreements are intended to be service type contracts that allow for mutual aid and mutual responses between the Ministry and municipalities. If a municipality has a fire department or similar that meets the training requirements outlined in the agreement and has the capacity to provide aid to the Ministry, then the agreement allows the Ministry to request assistance from the municipality in responding and suppressing wildland fire on Crown land and the Ministry would compensate the Municipality based on the rates and fees provided in the agreement. In exchange, the Ministry also agrees to respond to wildland fires within the municipal boundary based on the same rates and fees provided in the agreement.

The intent of the agreement program is to leverage the capacity in the communities to support Ministry wildland fire preparedness, and in turn, to leverage Ministry capacity to support municipalities in areas where their operations may have been historically challenged to respond (e.g., remote access points). If a municipality does not have a fire department that meets the requirements of the agreement and is unable to provide mutual aid to the Ministry, then the municipality would not meet the terms and conditions for signing such agreement.

Under ‘13. Terms and Termination; Renewals’, 13 b. outlines that “Each party may terminate the Agreement: (i) immediately upon written notice to the other party without liability if the other party commits or permits a breach of any of its obligations under this Agreement and fails to remedy such breach within thirty (30) days of receipt of written notice from the party not in breach demanding such breach be remedied; or (ii) upon thirty (30) days prior written notice without liability for its convenience during the months of October to March prior to the next Fire Season.”. This letter serves as notification from the Ministry that the agreement will be terminated as of May 10, 2026.

Although the agreement has been terminated, wildland fire management services (including response and suppression) can continue to be provided to the community by the Ministry on request, by the municipality, on municipal lands.

The Ministry remains responsible for managing wildland fires on Crown land, where there is not an existing mutual aid agreement or fire protection agreement between municipalities; and so, there is no expectation that the Township of The Archipelago begin to provide this service. On Crown lands, an agreement is not, and has never been, required for the Ministry to provide wildland fire management (including response and suppression services).

If you have any questions or would like to discuss further, please contact Sarah Allen, Provincial Coordinator - Mitigation and Partnerships at sarah.allen@ontario.ca.

Sincerely,

Chris Cuthbertson
Director
Aviation, Forest Fire and Emergency Services

c. Ryan, Petrauskas, A/Northeast Response and Operations Manager
Mike Pistilli, A/ Integrated Services Section Manager
Sarah Allen, Provincial Coordinator – Mitigation and Partnerships Unit
Cassandra Campbell, Sudbury Fire Management Supervisor

The Corporation of the

TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 2026 -

A By-law to Appoint Matthew Rowland as Deputy Chief Building Official

---

WHEREAS pursuant to Section 3(2) of the Building Code Act, 1992, S.O. 1992, c. 23 as amended, the Council of each municipality shall appoint a Chief Building Official and such inspectors as are necessary for the enforcement of this Act in the areas in which the municipality has jurisdiction.

WHEREAS the Municipal Act, 2001, S.O. 2001, c.25, provides that by-laws may be passed by the Councils of all municipalities for appointing such officers as may be necessary for the purposes of the Corporation, or for carrying into effect any Act of the Legislature or By-law of the Council.

NOW THEREFORE BE IT ENACTED as a By-law of the Council of the Corporation of the Township of The Archipelago as follows:

1. That Matthew Rowland be appointed Deputy Chief Building Official for the Corporation of the Township of The Archipelago;

2. That the Deputy Chief Building Official be responsible for the enforcement of the Building Code Act, 1992, S.O. 1992, c. 23, as amended, and Regulations there under;

3. The By-laws 2025-26 and 2024-31 are hereby repealed; and

4. That this By-law shall come into force and take effect on the day of the final passing thereof.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this **17th** day of **April**, **2026**.

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

_____ _____

Bert Liverance, Reeve Maryann Martin, Clerk

The Corporation of the

TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 2026 -

A By-law to Appoint Cody Jones as Building Inspector

WHEREAS pursuant to Section 3(2) of the Building Code Act, 1992, S.O. 1992, c. 23 as amended, the Council of each municipality shall appoint a chief building official and such inspectors as are necessary for the enforcement of this Act in the areas in which the municipality has jurisdiction; and

WHEREAS the Municipal Act, 2001, S.O. 2001, c.25, provides that by-laws may be passed by the Councils of all municipalities for appointing such officers as may be necessary for the purposes of the Corporation, or for carrying into effect any Act of the Legislature or By-law of the Council.

NOW THEREFORE BE IT ENACTED as a By-law of the Council of the Corporation of the Township of The Archipelago as follows:

1. That Cody Jones be appointed Building Inspector for the Corporation of the Township of The Archipelago, effective April 27, 2026; and

2. That the Building Inspector be responsible for the enforcement of the Building Code Act, 1992, S.O. 1992, c. 23, as amended, and Regulations there under;

3. That this By-law shall come into force and take effect on the day of the final passing thereof.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this **17th** day of **April**, **2026**.

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

_____ _____

Bert Liverance, Reeve Maryann Martin, Clerk

The Corporation of the

TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 2026 -

A By-law to designate 93 Rattlebear Drive, HARRISON CON 8, PT LOT 34, RP PSR868 PARTS 1 & 2, RP 42R9566 PART 2, PCL 9612 NS GEORGIAN BAY, The Archipelago, as a site plan control area (Jackson)

WHEREAS Section 41(2) of the Planning Act, R.S.O. 1990, c.P.13, as amended, authorizes municipalities to designate site plan control areas; and

WHEREAS all lands and waters located in the Township may be subject to site plan control as set out in Section 14.52 of the Official Plan; and

WHEREAS the Committee of Adjustment of the Township of the Archipelago approved Minor Variance A01-26 (Jackson) to allow for the construction of a new main dwelling, subject to the removal of an existing cottage, at 93 Rattlebear Drive, HARRISON CON 8, PT LOT 34, RP PSR868 PARTS 1 & 2, RP 42R9566 PART 2, PCL 9612 NS, GEORGIAN BAY, The Archipelago.

NOW THEREFORE BE IT ENACTED as a By-law of the Council of the Corporation of the Township of The Archipelago as follows:

1. The lands, described as 93 Rattlebear Drive, HARRISON CON 8, PT LOT 34, RP PSR868 PARTS 1 & 2, RP 42R9566 PART 2, PCL 9612 NS, GEORGIAN BAY, The Archipelago, are hereby designated as a site plan control area for the purposes of any development of, or in conjunction with, the said lands.

2. That this By-law shall come into force and take effect on the day of the final passing thereof.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this **17th** day of **April**, **2026**.

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

_____ _____

Bert Liverance, Reeve Maryann Martin, Clerk

The Corporation of the

TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 2026-

A By-law to Authorize the Reeve and Clerk to execute an Agreement between the Township of Seguin and the Township of The Archipelago for the provision of Emergency Response Services to Southern Areas of the Township

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WHEREAS section 10 of the *Municipal Act*, *2001*, S.O. 2001, c. 25, as amended, authorizes a municipality to provide any service or thing that the municipality considers necessary or desirable for the public and may pass by-laws respecting the economic, social and environmental well-being of the municipality, the health, safety and well-being of persons, and the protection of persons and property; and

WHEREAS section 9 of the *Municipal Act*, *2001*, S.O. 2001, c. 25, as amended, authorizes an agreement between the said parties, relative to the provision of certain emergency response services by Seguin within the described area of the said Township of The Archipelago.

WHEREAS section 20 of the *Municipal Act*, *2001*, S.O. 2001, c. 25, as amended, authorizes a municipality to provide services within its boundaries and in accordance with agreements outside its boundaries; and

WHEREAS the current agreement adopted by By-Law No. 2023-03 expired on December 31, 2025; and

WHEREAS the Corporation of the Township of Seguin has agreed to extend the Emergency Response Services Agreement, for the southern areas of the Township of The Archipelago.

NOW THEREFORE BE IT ENACTED as a By-law of the Council of the Corporation of the Township of The Archipelago as follows:

1. That the Reeve and Clerk be and are hereby authorized to execute and affix the Corporate Seal to an Agreement between the Corporation of the Township of Seguin and the Corporation of the Township of The Archipelago for the provision of Emergency Response Services for the southern areas of the Township of The Archipelago for the periods commencing on January 1st, 2026 and expiring on December 31st, 2028; and

2. That this By-law shall come into force and take effect on the day of the final passing thereof.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this **17th** day of **April**, **2026**.

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

_____ _____

Bert Liverance, Reeve Maryann Martin, Clerk

DRAFT

This Agreement made in duplicate, this day of , 2026.

BETWEEN:

THE CORPORATION OF THE TOWNSHIP OF SEGUIN

- hereinafter referred to as "Seguin"

-and-

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

-hereinafter referred to as "The Archipelago"

WHEREAS By-laws have been duly enacted by the Councils' of the parties hereto, respectively, pursuant to Section 9 of the Municipal Act, 2001, S.O. 2001, c. 25, as amended, to authorize an agreement between the said parties, relative to the provision of certain emergency response services by SEGUIN within the described area of the said TOWNSHIP OF THE ARCHIPELAGO.

NOW THEREFORE in consideration of the mutual covenants and agreements herein contained, it is mutually agreed between the parties hereto, as follows:

1. In this Agreement:
   a) "Fire Department" means the Township of Seguin Fire Department;
   b) "Fire Chief" means Chief or designate of the Fire Department;
   c) "Response Area" means the geographic area of the South portion of The Archipelago, excluding the area within The Massasauga Provincial Park, as identified in Appendix III;
   d) "Emergency Response Services" means and includes **only** the following:
      i) Extrication or support services for Motor Vehicle Accidents,
      ii) Snowmobile Response Unit and support services responses,
      iii) Medical Assist responses when requested by the West Parry Sound Base Hospital Ambulance Service.

2. Seguin will supply "Emergency Response Services" to The Archipelago, in the "Response Area" except as hereinafter limited or excluded. Such Services will be provided in a manner consistent with the level of service outlined in the current by-law establishing and regulating the Fire Department.

3. Subject to section 4 herein, the "Emergency Response Services" shall be provided until such time as the emergency incident requiring the provision of such services has been terminated. The "Fire Chief" or designate shall be in charge of the scene of the emergency,

all operations related thereto, including arranging for additional assistance that may be required and the determination as to the termination of the emergency incident. The provision of the Emergency Response Services shall include all required reporting after termination of the emergency event and response.

4. Notwithstanding section 3, Seguin may may:

a) refuse, in its sole discretion, to supply "Emergency Response Services" or any component thereof to a call for response if the Fire Chief determines that the personnel and/or apparatus and equipment are required for and/or responding to an incident or incidents within the Township of Seguin or is otherwise unavailable;

b) order the return of such personnel, apparatus and/or equipment that is responding to or is at the scene of an incident in the Response Area if the Fire Chief determines that the personnel and/or apparatus and equipment are required for an incident or incidents within the Township of Seguin.

The Fire Chief or designate will advise The Archipelago where and when possible of the inability of Seguin to provide the Emergency Response Services to the Response Area.

5. Notwithstanding anything contained herein,

a) No liability shall attach or accrue to The Archipelago by reason of any injury or damage sustained by the personnel, apparatus or equipment of the "Fire Department" while engaged in the provision of "Emergency Response Services" in the "Response Area" save and except any such injury or damage that is occasioned or incurred as result of the negligence of The Archipelago.

b) No liability shall attach or accrue to "Seguin" for failing to respond or supply any of the "Emergency Response Services" in the "Response Area" during such times as the "Fire Department" are otherwise engaged in emergency response activities or are unavailable for any other reason.

6. The fire apparatus and personnel of the "Fire Department" that may be available to respond to calls to respond to incidents within the "Response Area" are described in Appendix II of this Agreement subject to the limitation set out in section 4 above.

7. Seguin shall defend, indemnify and save harmless The Archipelago its elected officials, officers, employees and agents from and against any and all claims of any nature, actions, causes of action, losses, expenses, fines, costs (including legal costs), interest or damages of every nature and kind whatsoever, including but not limited to bodily injury, sickness, disease or death or to damage to or destruction of tangible property including loss of revenue or incurred expense resulting from disruption of service, arising out of or allegedly attributable to the negligence, acts, errors, omissions, misfeasance, nonfeasance, fraud or willful misconduct of Seguin, including without limitation , its directors, officers, employees, agents, contractors and subcontractors, or any of them, in connection with or in any way related to the delivery or performance of Emergency Response Services. This indemnity expressly excludes any non-delivery of Emergency Response Services pursuant

to section 4 of this Agreement. This indemnity shall be in addition to and not in lieu of any insurance to be provided by Seguin in accordance with this Contract and shall survive this Contract.

8. Seguin agrees to defend, indemnify and save harmless The Archipelago from and against any and all claims of any nature, actions, causes of action, losses, expenses, fines, costs (including legal costs), interest or damages of every nature and kind whatsoever arising out of or related to the Seguin's status with WSIB. This indemnity shall be in addition to and not in lieu of any proof of WSIB status and compliance to be provided by the Supplier in accordance with this Contract and shall survive this Contract.

9. Seguin warrants that it has the appropriate type and amount of insurance for a municipal corporation of the size and composition similar to Seguin and which municipal corporation has established a fire department staffed primarily by volunteer firefighters.

10. This Agreement shall be in force for the period commencing on January 1st, 2026 and expiring on December 31st, 2028.

11. Notwithstanding Item #7 above, this Agreement may be terminated, at any time, by either party giving written notice to the other party, three (3) months prior to the desired termination date.

12. The Archipelago agrees to pay Seguin for protection at the rate described in Appendix I. Payment will be due within thirty (30) days of billing

13. The "Fire Department" will supply The Archipelago with a detailed report on all responses to the "Response Area". The report shall include the following:

i. Time call received
ii. Name and civic address of caller
iii. Time units leaving hall
iv. Time units on scene
v. Name incident commander
vi. Time situation under control
vii. Time of loss stopped
viii. Time units leaving scene
ix. Time back in service

IN WITNESS WHEREOF the parties hereto have executed this Agreement.

Signed on behalf of The Township of Seguin

_____

Mayor

_____

Clerk

Signed on behalf of The Township of The Archipelago

_____

Reeve

_____

Clerk

APPENDIX I

PAYMENT AS PER AGREEMENT
BETWEEN TOWNSHIP OF SEGUIN AND TOWNSHIP OF THE ARCHIPELAGO

THE ARCHIPELAGO AGREES TO PAY SEGUIN:

THE RATE OF (FOR THE YEAR 2026)	SEVEN HUNDRED AND TWENTY ($720.00) DOLLARS PER HOUR, FOR THE FIRST HOUR AND FOUR HUNDRED AND THIRTY ($430.00) DOLLARS FOR EACH ADDITIONAL HALF HOUR OR ANY PART THEREAFTER.
THE RATE OF (FOR THE YEAR 2027)	SEVEN HUNDRED AND TWENTY ($720.00) DOLLARS PER HOUR, FOR THE FIRST HOUR AND FOUR HUNDRED AND THIRTY ($430.00) DOLLARS FOR EACH ADDITIONAL HALF HOUR OR ANY PART THEREAFTER.
THE RATE OF (FOR THE YEAR 2028)	SEVEN HUNDRED AND TWENTY ($720.00) DOLLARS PER HOUR, FOR THE FIRST HOUR AND FOUR HUNDRED AND THIRTY ($430.00) DOLLARS FOR EACH ADDITIONAL HALF HOUR OR ANY PART THEREAFTER.

APPENDIX II

SEGUIN FIRE RESPONDING TO OCCURRENCES IN THE "RESPONSE AREA"

Fire apparatus and personnel of the "Fire Department" shall be Dispatched from Humphrey Station 40 and be appropriate to the situation.

Boundary Lines of the South Portion of The Archipelago

The Archipelago

Township of Carling
Township of The Archipelago
Township of The Archipelago
Township of Georgian Bay
District of Muskoka
Township of Seguin

Wasauksing First Nation
Parry Island First Nation
Parry Island First Nation
Parry Island

Depot Harbour
Rose Point
Haines Lake
Foley
Seguin Valley Golf Club
Portage
Falsing
Horseshoe Lake
Otter L.
Rosseau Road
Hayes Corners
Blackstone
Blackstone L.
Crane L.
Healey L.
Woods Bay
Manitou Dock
Sans Souci
Copperhead
Spider L.
THE MASSASAUGA PROVINCIAL PARK
The Massasauga Provincial Park (Natural Environment Class)
O'DONNELL POINT PROVINCIAL NATURE RESERVE
O'Donnell Point Provincial Park (Nature Reserve Class)

Umbrella Islands
Zator Island
McBrien Island
Caleb Island
Willis Island
Vanderdasson Island
North Group
North Group
Jagged Island
Lake Huron
Isabella Island
Creswicke Lake
Three Legged Lake
McCoy Lake
Conger Lake
Blackstone River
Moon River
Stonehouse Lake
Fox Lake
Foley Lake
Kapikog Lake
Hutcheson Lake
Catfish Lake
Little Hellangon Lake
Woodroffe Lake

2202C1 2202D1 2202D2 2202E1 2202B1

0 2 4 8 Kilometers

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Map is for illustrative purposes only and should not be used for navigation. The information used is compiled from numerous sources and may not be complete or accurate. The West Parry Sound Geography Network is not responsible for any errors, omissions or deficiencies with the information.

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The Township of The Archipelago

Recommendation Report to Council

Report No.: PROT-2026-02 **Date:** April 16, 2026

Originator: Liam Thompson, Coordinator Protective Services

Subject: Execution of an Emergency Response Agreement with Seguin Township for the South Archipelago

---

RECOMMENDATION

1. That Council authorize the execution of an agreement with the Township of Seguin for the provision of Emergency Response Services to the Southern Areas for the Township of The Archipelago.

BACKGROUND

Since 2000, Council has maintained an inter-municipal agreement with the Township of Seguin to provide Emergency Response Services to the southern portion of The Archipelago. Council first authorised the arrangement by by-law 00-18 (effective May 12th, 2000). Throughout the successive iterations, the defined service scope has remained consistent, namely:

1. extrication or support for motor vehicle accidents,
2. Snowmobile Response Unit and related support, and
3. medical assist responses when requested by West Parry Sound Base Hospital Ambulance Service.

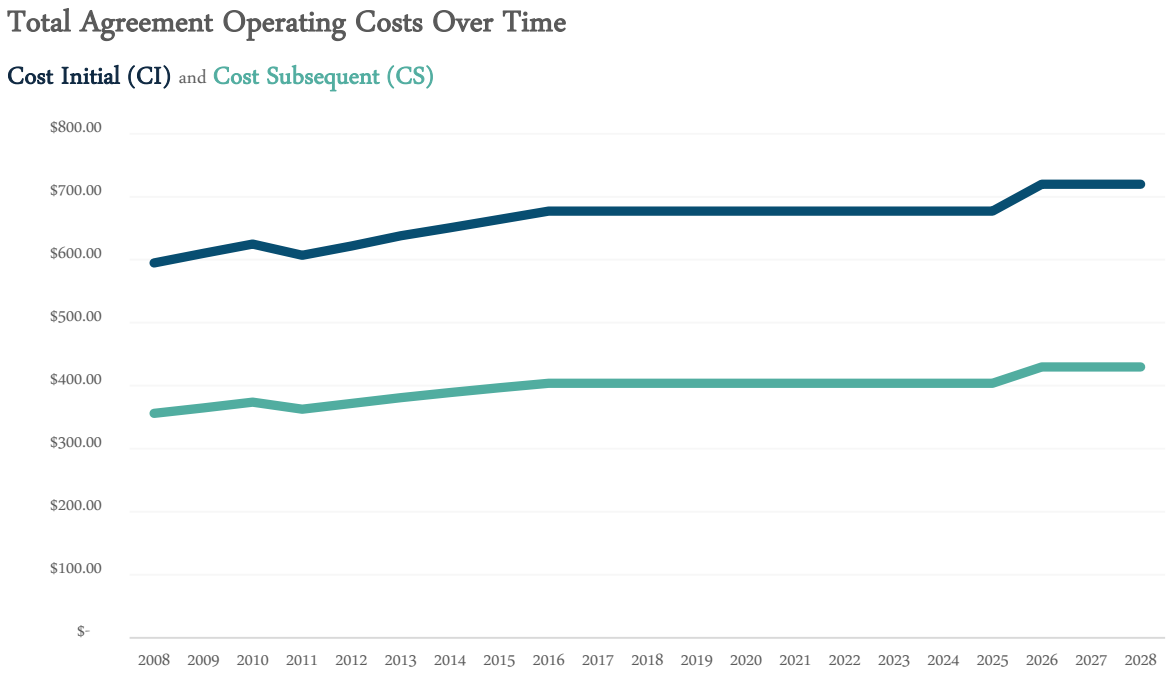
Operationally, the agreements have delineated a specific response area, provided Seguin Fire Services with incident command authority, and arranged reporting responsibilities. The Archipelago has also traditionally been released of liability by reason of any injury or damage sustained by the personnel, apparatus or equipment of Seguin's Fire Department.

In 2019 the agreement was renewed for a 3-year term, which expired on December 31st, 2022. Seguin Council then agreed to another 3-year term which expired on December 31st, 2025. An interim agreement was reached while the current iteration was being negotiated. The pending expiry necessitates the current negotiation and new draft agreement.

FINANCIAL IMPLICATIONS

Similar to previous iterations of the agreement, the proposed 2026-2028 version is structured on a pay per use model. The initial mobilization cost for the first hour is $720.00 (increase from $677.00) and any subsequent half hour is set at $430.00 (increase from $404.00). The annual cost of the agreement is based on total usage and has been budgeted for in the 2026 operating budget. Between 2023-2025, the annual response costs have ranged from $1,400 (in 2024) to $5,100 (in 2023), with 2025 falling within the high end of the range at $4,900.

Compared to the previous version of the agreement, the 2026-2028 version observed a 6.4% increase in both the initial and subsequent cost rate. This increase is minor in nature and is due to increasing costs of equipment and providing emergency services. The last increase observed was during the 2016 iteration of the agreement which increased 2.0% for initial cost and 1.8% for subsequent costs. **FIGURE 1** below highlights the agreement costs throughout the last two decades, starting with 2008.



Data source: Township of The Archipelago Emergency Response Agreements and by-laws 2008 – 2028 (projected). By-law numbers 2007-73, 2011-19, 2014-03, 2016-53, 2019-53, 2023-03, and draft proposed by-law 2026.

FIGURE 1 Total agreement costs 2008- projected 2028

ANALYSIS/OPTIONS

Option 1 – Recommended

That Council authorize the execution of an agreement with the Township of Seguin for the provision of Emergency Response Services to the Southern Areas for the Township of The Archipelago. Apart from minor wording updates and indemnification clause refinements, the proposed agreement includes the following substantive changes:

1. Formal mapping of an out-of-scope response area, being the Massasauga Provincial Park. The Seguin Fire Department does not have the capacity to provide medical response in the park's remote areas. This exclusion was not clearly identified in previous versions of the response area map.
2. An updated cost structure reflecting an increase, as outlined in the Financial Implications section.

The renewed agreement would be effective for a three-year term, expiring on December 31st, 2028.

Option 2 – Not Recommended

Address any concerns with the proposed Emergency Response Services Agreement. Delays or substantial changes could result in a lapse of coverage.

Option 3 – Not Recommended

Do not enter into the Emergency Response Services Agreement.

STRATEGIC PLAN

This direction is in alignment with the following Strategic Priorities contained within our Strategic Plan:

- Sustainable & Cost-Effective Services
- Effective Relationships & Partnerships
- Leadership & Communications

CONCLUSION

That Council authorize the execution of an agreement with the Township of Seguin for the provision of Emergency Response Services to the Southern Areas for the Township of The Archipelago.

Respectfully Submitted,

Liam Thompson
Coordinator, Protective Services

I concur with this report
and recommendation,

John Mackinnon, P.Eng.
Chief Administrative Officer

ATTACHMENTS

1. Schedule A - South Archipelago Emergency Response Agreement 2026
2. Draft By-law: -2026 Execute Emergency Response Agreement with Seguin Township

The Corporation of the

TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 2026-

A By-law to adopt the budget for all sums required for 2026 for the purposes of the Corporation of the Township of The Archipelago

---

WHEREAS pursuant to section 290 of the municipal Act, 2001, as amended, the council of a local municipality shall, in the year or immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the local municipality; and

WHEREAS the proposed revenues and expenditures have been reviewed.

NOW THEREFORE BE IT ENACTED as a By-Law of the Council of the Corporation of the Township of The Archipelago as follows:

1. That the estimates attached as Schedule “1” (Operating Budget) and Schedule “2” (Capital Budget) are hereby adopted and form part of the by-law;

2. That the total to raise from Taxation for 2026 is $9,861,693;

3. That the 2026 Operating Budget is $14,482,428;

4. That the 2026 Capital Budget is $1,038,220;

5. That any by-law or by-laws, or parts of any by-law or by-laws, that are inconsistent with this By-law are hereby deemed repealed;

6. That this By-law shall come into force and effect on the date of its final passing.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this **17th** day of **April, 2026.**

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

_____ _____

Bert Liverance, Reeve Maryann Martin, Clerk

‘SCHEDULE 1' TO BY-LAW NO. 2026-

2026 Operating Budget

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Planning, Building & Environment	1,550,316	1,516,948	-2.2%
Administrative Services	4,048,506	4,001,579	-1.2%
Health Services	1,075,650	1,114,363	3.6%
Social Services	1,017,197	1,054,394	3.7%
OPP	683,433	757,511	10.8%
Contributions to Reserves	444,912	518,606	16.6%
Library	37,705	37,905	0.5%
Donations	61,962	64,475	4.1%
Transportation	19,967	22,177	11.1%
Waste	3,000	5,000	66.7%
Recreational Services	-	52,201	-
Total	**8,942,648**	**9,145,159**	**2.3%**

North	2025	2026	Variance (%)
Area Rated	**Approved Budget**	**Proposed Budget**	
Recreational Services	382,996	393,427	2.7%
Protection Services	10,766	31,977	197.0%
Contributions to Reserves	481,939	510,855	6.0%
Transportation	673,218	710,827	5.6%
Waste Services	727,290	702,583	-3.4%
Attainable Housing	29,382	28,794	-2.0%
Total	**2,305,591**	**2,378,464**	**3.2%**

South	2025	2026	Variance (%)
Area Rated	**Approved Budget**	**Proposed Budget**	
Recreational Services	262,831	247,701	-5.8%
Protection Services	116,910	139,731	19.5%
Contributions to Reserves	819,433	862,599	5.3%
Transportation	833,790	899,137	7.8%
Waste Services	852,343	809,638	-5.0%
Total	**2,885,306**	**2,958,805**	**2.5%**

Total Operating Budget	$	14,133,545	$ 14,482,428	2.5%
Less: Grants, Reserves, User Fees		4,485,626	4,620,735	3.0%
Net Operating Budget	**$**	**9,647,919**	**$ 9,861,693**	**2.2%**

‘SCHEDULE 2' TO BY-LAW NO. 2026-

Schedule 2

2026 Capital Budget

Revenue		
	Borrow from Reserves	756,000
	Municipal Modernization Funding	282,220
	Total	**$1,038,220**
Expenditures		
	Administration/Council	528,220
	Waste Services	179,000
	Transportation	165,000
	Facilities	166,000
	Total	**$1,038,220**
Net Capital Budget		**$ -**

2026 BUDGET

Township of The Archipelago

2026 Budget

Township of The Archipelago

About The Archipelago

The Township of The Archipelago was created pursuant to The District of Parry Sound Local Government Act as a result of the Province's policy to extend, consolidate and strengthen local governments in the District of Parry Sound. The Municipality emerged from four previously unorganized townships on the east coast of Georgian Bay having a similar recreational land use character.

The local economy of the Township of The Archipelago results primarily from the natural resources of the area and the recreational base of the Municipality. Aside from those ancillary or incidental uses established in conjunction with the recreational nature of the Township, the true economic function relates to the passive recreational gains realized by the individual users of The Archipelago's environment.

The Township consists of several thousand islands in Georgian Bay and a number of inland, freshwater lakes, all of which are used for recreational purposes either as cottages or year-round residences. The lands in The Archipelago may be described as remote and sparsely populated. The essence of the Township is derived from its natural environment.

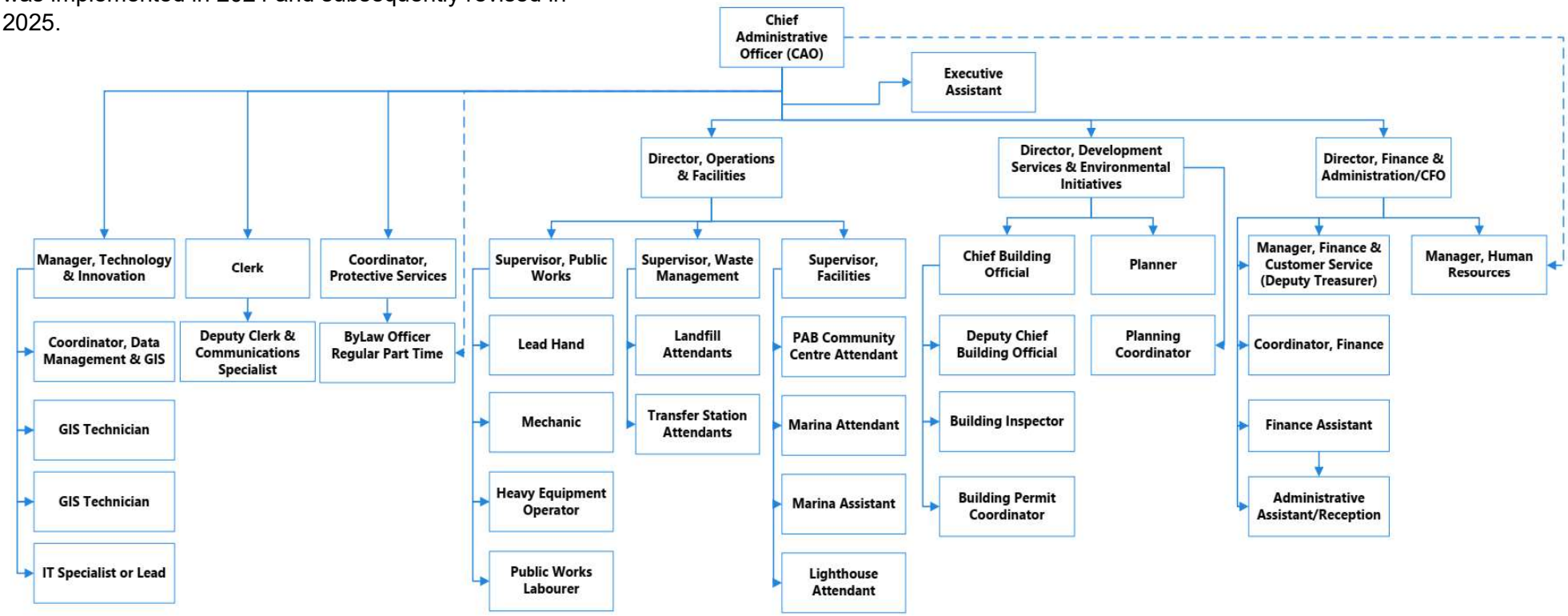
The impetus for creating the Township of The Archipelago originated from a strong desire by its inhabitants and the Province to preserve its high quality recreational character and the natural environment. This Plan has been prepared within the context of the historical development of the area as well as its existing recreational development pattern.

2026 Budget

Township of The Archipelago

Organizational Structure

As the Township continues to grow and evolve, the organizational structure remains flexible to respond to the needs of the community as staff work together to deliver on Council's strategic priorities and goals. An Organizational Review was conducted in 2023; the new structure below, was implemented in 2024 and subsequently revised in 2025.



Strategic Priorities and Goals

The Archipelago's strategic priorities and goals influence and shape decision making of the Township of The Archipelago, Council and staff when fulfilling the municipality's mandate in regards to the continued health and well being of its community and natural environment. The Strategic Plan reinforces the Township's mission, vision and values, representing the core of how administration will deliver on Council's priorities and goals.

Protect & Preserve

Adhere to the Township's mission and values centred on the continued preservation and protection of the Georgian Bay shoreline, inland lakes and watershed areas through environmental initiatives including prevention and removal of invasive species, responsible land use and controlled development.

Sustainable & Cost-Effective Services

Deliver services and maintain infrastructure to meet the needs of the community in a manner that is responsible, sustainable, efficient and cost effective while maintaining the established mission, vision, values and beliefs of the Township of The Archipelago.

Effective Relationships & Partnerships

Continue to strengthen and maintain relationships with internal and external stakeholders including neighbouring municipalities, Indigenous communities, community associations, other levels of government and organizations.

Leadership & Communications

Provide strong leadership through good governance, responsible decision making and open communication to encourage collaboration and develop solutions that are mindful of collective interests and aligned with the values and beliefs of the Township of The Archipelago.

2026 Budget

Township of The Archipelago

Budget Overview

Budget Timeline

Prepare
- October/November
- Departments review and prepare operating budgets. Senior Leadership Team work to identify priorities.

Draft
- November/December
- Department heads work with CAO and CFO to review proposed budgets.

Review
- January - March
- Finance committee review budgets with department heads and completed draft budget. Deliver capital project list to Council.

Approve
- April
- Approval of budget, tax rates and tax ratios.

2026 Budget

Township of The Archipelago

Guiding Principles

Guiding principles provide a conceptual approach to making responsible decisions that address short and long-term financial impacts and are aligned with Council's goals and directions.

Principle 1

Existing Service Levels

To plan for similar levels of service as provided in the previous fiscal year. Leveraging efficiencies and preparing for anticipated future needs.

Principle 2

Reserve Funding & Maintaining Capital

To continue the long-term funding of the operating and capital reserves. Managing assets and infrastructure takes significant planning to ensure that the required funds are available when renewals are due.
To continue prudent fiscal planning forecasting future financial needs and developing strategies to address potential increases in expenditures and decreases in outside funding.

Principle 3

New Initiatives to Enhance the Township

New initiatives should be adopted when they enhance service levels, improve efficiencies, mitigate risk, address new regulatory requirements, and support service excellence within current financial means. Initiatives no longer required or fulfilled are discussed and removed.

Principle 4

Municipal Modernization

IT Modernization includes upgrading legacy systems, adopting cloud computing, implementing new hardware/software. These upgrades allow the municipality to enhance its citizen engagement and usage, create efficiencies through automated workflows, increase security, all while improving overall governance of the organization.

Budgetary Pressures

Inflationary Pressures

A significant portion of both the operating and capital budgets is driven by the cost of construction materials and supplies, fossil fuels, and transportation, all of which are subject to volatile market conditions. As a result, increases in the construction price index have outpaced general inflation, contributing to upward pressure on overall municipal expenditures. Ongoing geopolitical tensions, including the conflict in Iran, have introduced additional volatility in global oil markets, resulting in fluctuating fuel prices and further cost uncertainty.

Economic Considerations

The Township continues to navigate a complex economic environment shaped by both global and domestic pressures. These conditions have impacted project timelines and contributed to increased costs for goods and services. Persistent inflationary pressures are driving higher expenses across construction, labour, and energy, placing strain on both operating and capital budgets.

Recent volatility in financial markets has introduced additional uncertainty with respect to investment returns and broader economic growth projections, which may influence municipal revenues and long-term financial planning. While the Township's existing investment portfolio remains relatively stable due to its diversified and conservative structure, current market conditions and interest rate trends are expected to result in lower yields on new investments and reinvestments.

Additionally, the introduction and continuation of tariffs, particularly on construction materials and imported goods are further increasing the cost of infrastructure projects and public procurement, compounding existing budgetary pressures.

Assessment Increases & Growth

Growth accounts for a portion of the Township's increased costs year over year. These cost increases have been offset by assessment growth, which allows a municipality to finance increased costs without increasing taxes. The Ontario government postponed our 2020 Assessment Update due to COVID-19. In 2026, we will have the same assessment base as 2016 apart from any new assessment received from supplemental billings. New growth in 2026 accounts for an increase of 0.4% in assessment.

Budgetary Pressures Continued:

Human Resources

The Township relies significantly on its human resources to deliver a broad range of municipal services. A cost-of-living adjustment of 2.3% has been approved for 2026. Overall human resource costs, including salaries, benefits, and training, continue to trend upward.

The organizational review approved by Council in Spring 2024 and implemented through 2024 and 2025 introduced several new positions to support enhanced service delivery and improve operational efficiency. In late 2025, the Director of Legislative & Information Services position was transitioned, prompting a corresponding realignment of the organizational structure. No new positions are proposed within the 2026 budget

External Levies & Provincial Downloading

The 2026 budget reflects continued pressure from the downloading of provincial program costs onto municipalities. External levies have increased by 5.4% in 2026, representing an additional financial impact of approximately $154,000. These rising costs, which are largely beyond municipal control, continue to place strain on local resources and limit flexibility within the overall budget.

2026 Budget

Township of The Archipelago

Budget at a Glance

The 2026 budget represents a public investment of $3.0 million to provide external services, $11.4 million to provide infrastructure and daily services to its residents, and $1.0 million to invest in capital improvements. The increase in costs controlled by the Township is 1.7%. The cost of external levies has increased by 5.4% however, the OMPF grant is used to offset these costs, and it increased by 12%. Therefore, the net decrease in costs for external services is 2.2%.

The gross operating expenses of $14.4 million are reduced by grants, user fees and the use of reserves totalling $4.6 million. The balance of $9.8 million is supported by property taxes. This results in an average increase of 1.3% in the tax rate. Historically we have different tax rates for the North and the South, mainly because of assets that are used only by residents of each area. **As a result, the residents of the North will see their taxes go up by 1.5% while increase in the South will be 1.2%.**

$3.0
Million (gross)

Invested in External Services

$11.4
Million (gross)

Operating Budget

$1.0
Million (gross)

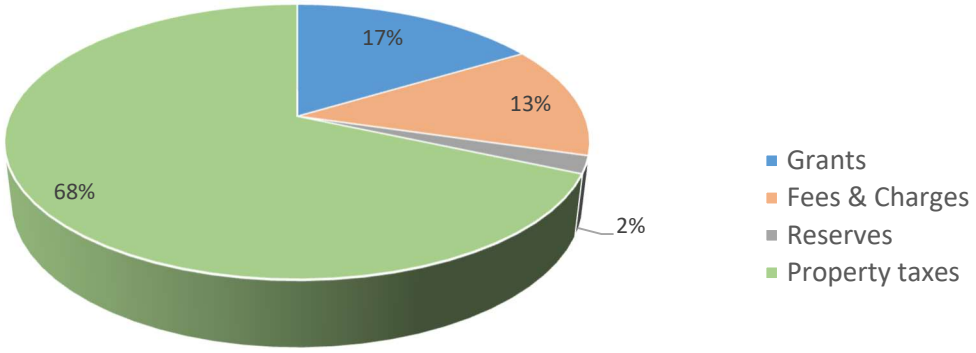
Capital Budget

2026 Budget
Township of The Archipelago

What Funds the Budget?

Various revenue sources make up the investments used to fund the operating and capital budgets as per the authority provided in The Municipal Act and other pertinent legislation. The main sources of revenue are property taxes, grants, user fees and charges as well as utilization of reserve funds.

Grants
Grant funding can help offset the operating pressures as well as aid in the process of planning for special projects. For further information regarding specific grants please see the appendix section.



Property Taxes
Used to pay for programs and services including road maintenance, emergency services, administration and corporate services, waste services, and external levies for health and social services.

User Fees & Charges
Paid for by residents when they are utilizing specific services, such as: building & planning fees, recreational rentals, and taxation fees, investment income.

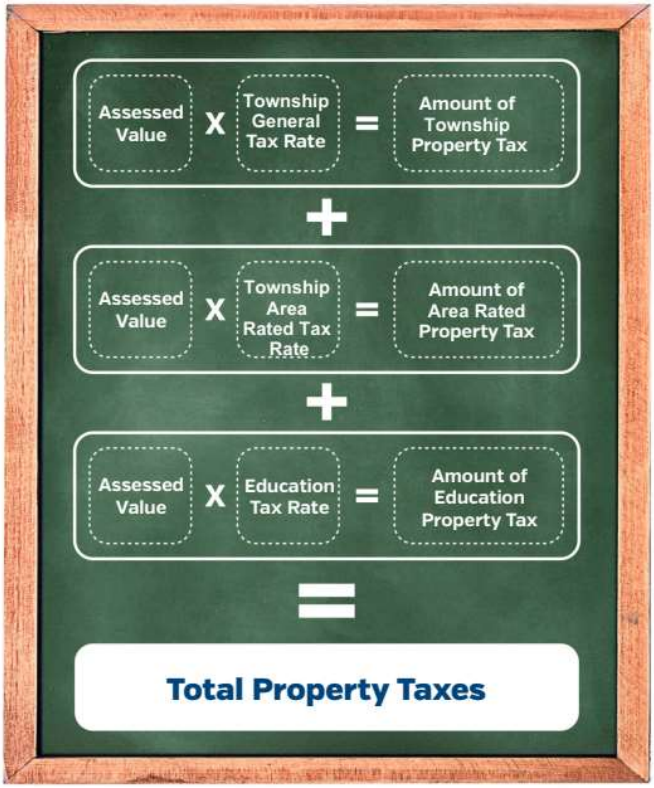
Reserves
Reserves and reserve funds are a critical component of a municipality's long-term financial plan and financial health. These funds provide the Township flexibility to manage debt levels and planning for future liabilities.

Property Tax Impact

Property Taxes

Property taxes remain the largest and most important revenue source for municipalities. The two components required for determining property taxes are:

- The current assessed value of the property
- The tax rate applied to the property class



Assessment

Current value assessment is the amount of money that a property would sell for, if sold at arm's length, by a willing seller to a willing buyer. The Municipal Property Assessment Corporation (MPAC) is responsible for setting assessment values for all properties in Ontario. Property values will continue to be based on the current legislated valuation date, January 1, 2016.

Residential Tax Rate

The tax rate consists of two components: The Township of The Archipelago and the Boards of Education. The Township portion is based on controllable and non-controllable budgetary needs while the education portion is based on the provincial education funding requirements. The residential tax rate is determined by dividing the budgetary needs by the total assessment base. Tax rates are set for each property class.

Calculating Property Taxes

Property taxes are calculated using the property's assessed value, the municipal tax rates, and the Education tax rate:

2026 Budget

Township of The Archipelago

Where do Property Taxes go?

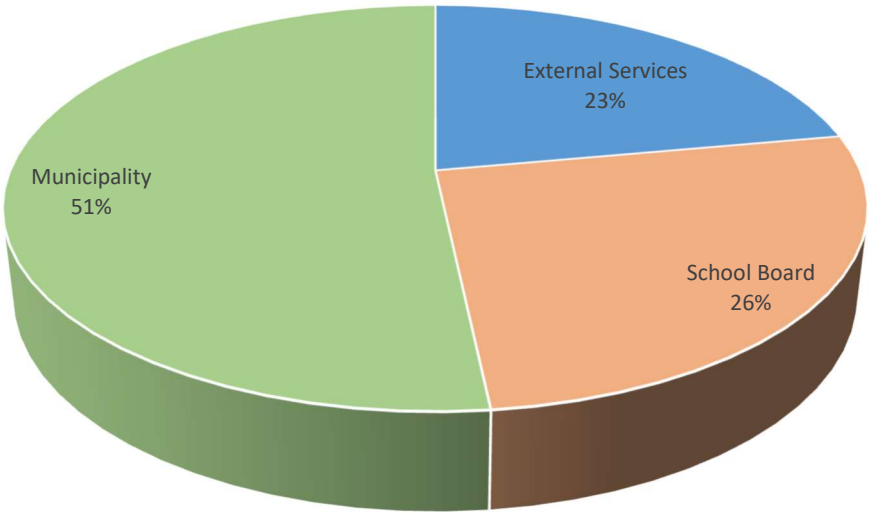
Did you know that only $0.51 of every dollar stays with the Township to provide all programs and services?

Here is a breakdown of how the average residential property tax bill is allocated:

$0.23 to fund external services
(DSSAB, OPP, Health Unit, MPAC, Ambulance, Belvedere Heights)

$0.26 to local school boards

$0.51 to the Township



2026 Budget

Township of The Archipelago

What do Property Taxes Fund?

The 2026 budget will fund approximately $14.4 million in gross expenditures on delivering tax supported programs and services, as well as maintaining infrastructure and education contributions. This is how every tax dollar spent is allocated across the various departments and external service providers:

$0.12 is used to maintain roads and road infrastructure.

$0.06 is used for waste services.

$0.02 is used to provide administrative services.

$0.14 is used to fund operating and capital reserves.

$0.04 is used to maintain recreational facilities, access points and community grants.

$0.08 is used to provide building, planning and environmental services.

$0.07 is used to provide protective services.

$0.01 is used to provide library services.

$0.04 is used to fund council and elections.

$0.08 is used to provide health services.

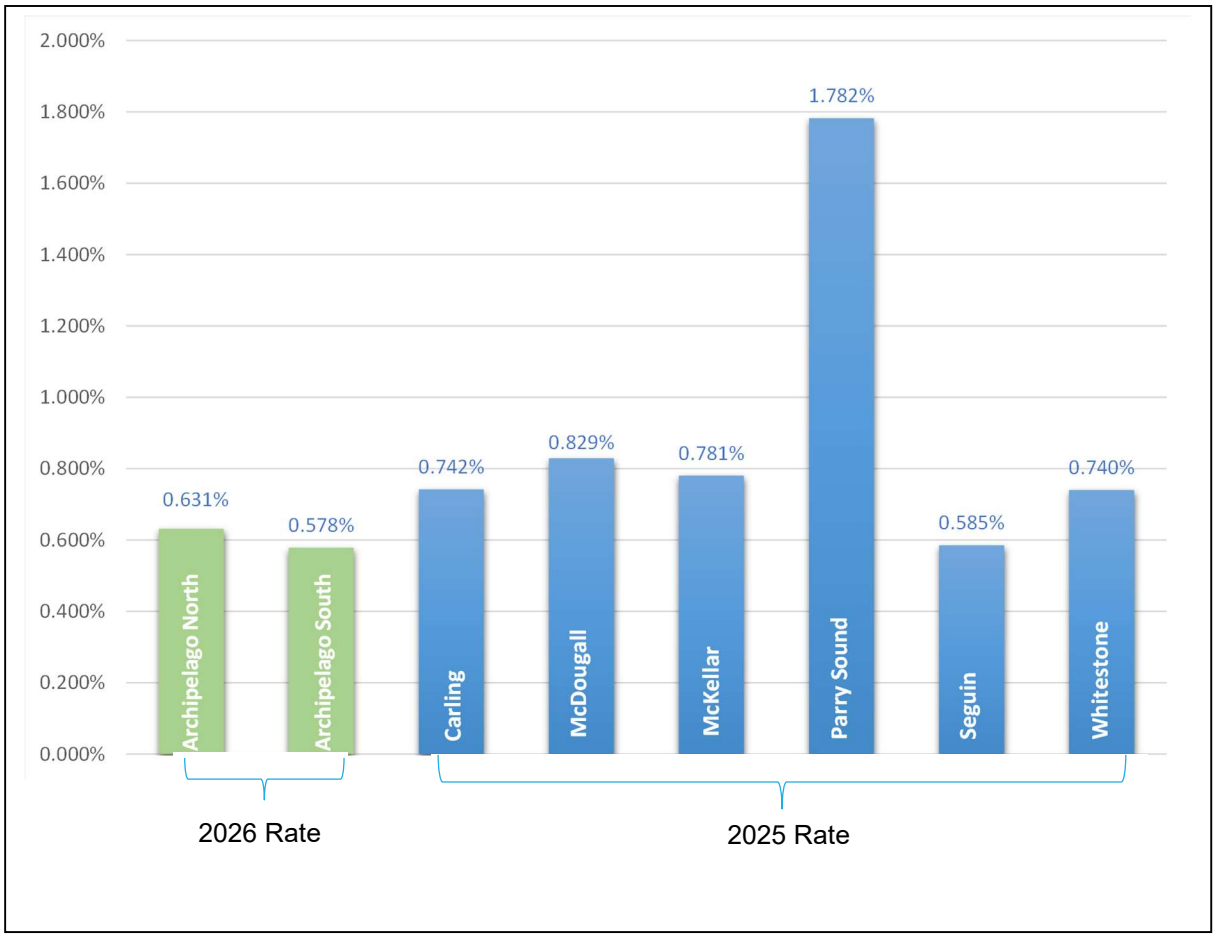
$0.08 is used to provide social services.

$0.26 is used to support the local school board

Property Tax Comparison

The Township of The Archipelago strives to strike the right balance for its residents: maintaining, and sometimes enhancing, existing services, programs, and infrastructure while managing tax increases.

In a climate of increasing costs and stagnant assessment values, this can be a challenge. The Township's 2026 residential property tax rate remains below the 2025 group average tax rates when compared to similar homes in the surrounding area. Please see below for a comparison (rate per $100 of residential assessment).



Budget Summary

The 2026 Township budget delivers on meeting council goals and priorities while investing in infrastructure and supporting future liabilities through the efficient use of citizen funds. The following table presents the gross operating expenditures:

2026 Budget

Township Wide

General	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Planning, Building & Environment	1,550,316	1,516,948	-2.2%
Administrative Services	4,048,506	4,001,579	-1.2%
Health Services	1,075,650	1,114,363	3.6%
Social Services	1,017,197	1,054,394	3.7%
OPP	683,433	757,511	10.8%
Contributions to Reserves	444,912	518,606	16.6%
Library	37,705	37,905	0.5%
Donations	61,962	64,475	4.1%
Transportation	19,967	22,177	11.1%
Waste	3,000	5,000	66.7%
Recreational Services	-	52,201	-
Total	**8,942,648**	**9,145,159**	**2.3%**

2026 Budget

Township of The Archipelago

Area Rated

North Area Rated	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Recreational Services	382,996	393,427	2.7%
Protection Services	10,766	31,977	197.0%
Contributions to Reserves	481,939	510,855	6.0%
Transportation	673,218	710,827	5.6%
Waste Services	727,290	702,583	-3.4%
Attainable Housing	29,382	28,794	-2.0%
Total	**2,305,591**	**2,378,464**	**3.2%**

South Area Rated	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Recreational Services	262,831	247,701	-5.8%
Protection Services	116,910	139,731	19.5%
Contributions to Reserves	819,433	862,599	5.3%
Transportation	833,790	899,137	7.8%
Waste Services	852,343	809,638	-5.0%
Total	**2,885,306**	**2,958,805**	**2.5%**

Total Operating Budget	$	14,133,545	$ 14,482,428	2.5%
Less: Grants, Reserves, User Fees		4,485,626	4,620,735	3.0%
Net Operating Budget	**$**	**9,647,919**	**$ 9,861,693**	**2.2%**

Capital Budget Summary

The municipal capital budget is used to ensure the necessary infrastructure is in place to support citizen requirements and to maintain existing assets in a state of good repair.

The annual capital budget is approximately $1.0 million for 2026 in support of infrastructure projects. The capital projects consist of infrastructure renewal projects as well as service enhancements. In 2025, phase three of the Asset Management plan was completed and is now driving capital and maintenance expenditures relating to capital assets.

Department	# of Projects	2026 Proposed Budget	Percentage
Administration/Council	9	528,220	51%
Waste Services	6	179,000	17%
Transportation	4	165,000	16%
Recreation/Facilities	5	166,000	16%
Total Capital Projects	**24**	**1,038,220**	**100%**

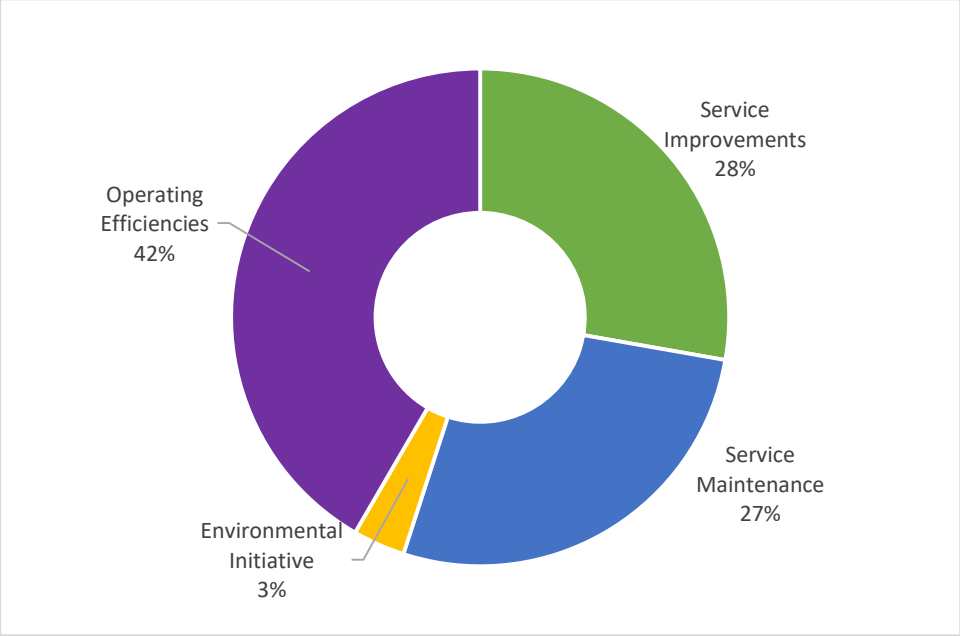
2026 Capital Investment

Service Improvements
A capital improvement or investment that enhances the services provided to residents.

Service Maintenance
Capital improvements or investments that are considered renewals or replacements of existing assets to maintain services.

Environmental Initiatives
Capital improvements or investments that preserve the health of the environment, reduce waste, and contribute to conserving natural resources.

Operating Efficiencies
Capital improvements or investments that reduce resource allocation and deliver services in a cost effective and timely manner.



2026 Capital Funding

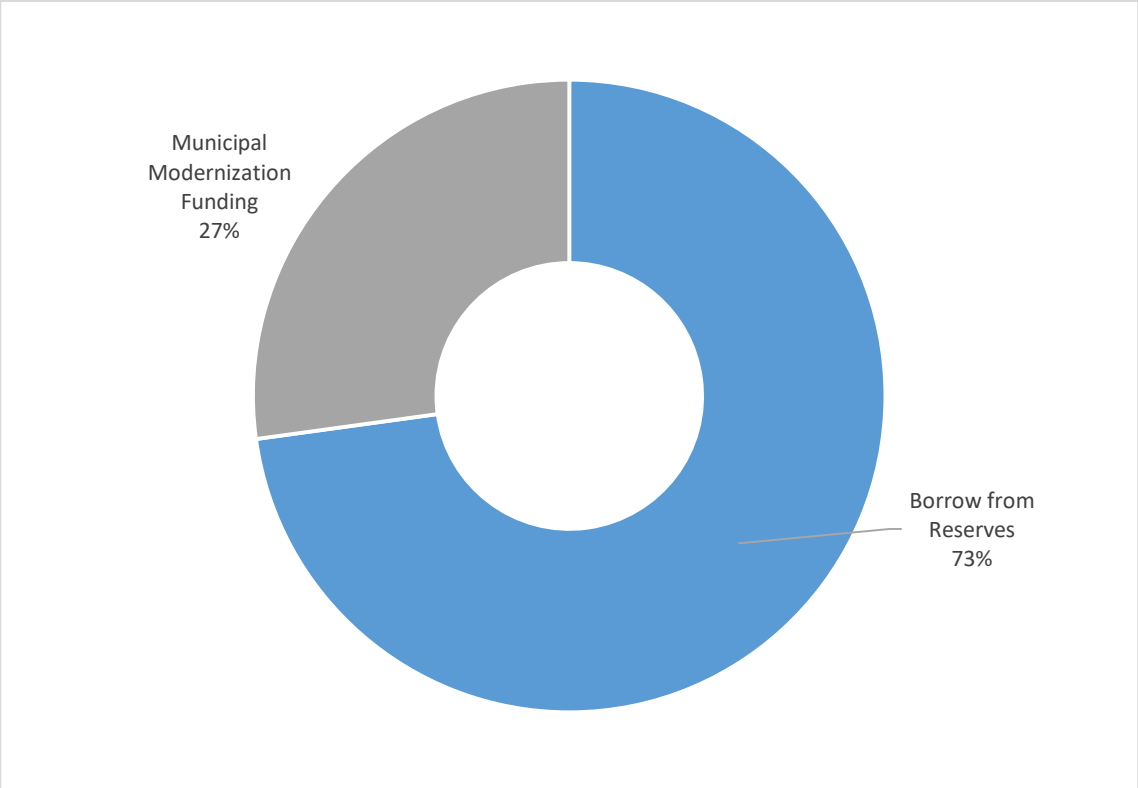
The chart below illustrates the funding sources for the 2026 Capital Budget. For 2026, 27% of the capital funding is from Provincial grants and 73% of the funding is borrowing from reserves.

Transfer from Reserves

Consist of items previously approved and funded in prior budget years.

Borrow from Reserves

Internal borrowing from operating reserves to fund current projects; principal plus interest expensed in the operating budget over the useful life of the asset.

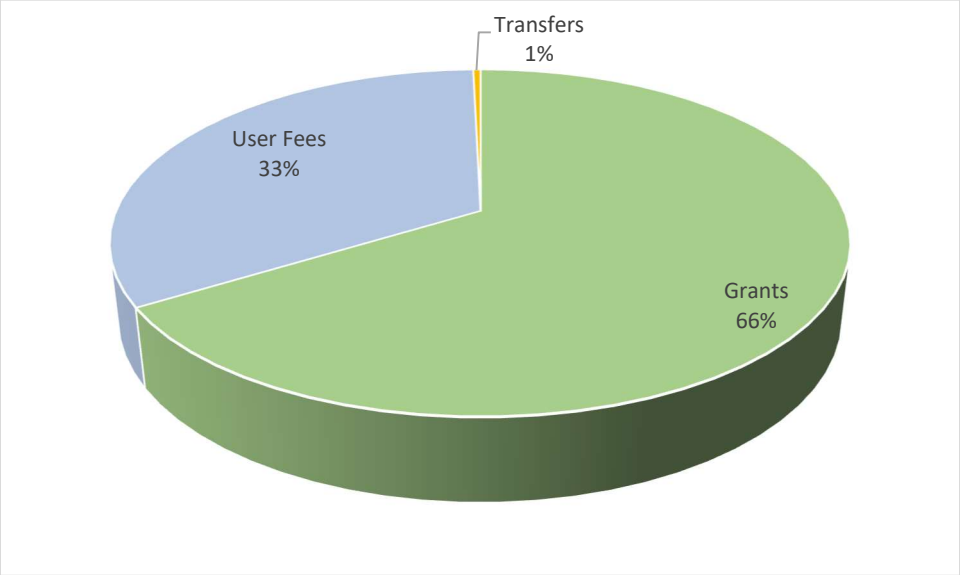


Council & Administration

Administration on its own includes the Chief Administrative Officer (C.A.O.), the Clerk, the Treasurer, all office staff, and the Managers of each department. Collectively this group takes care of all the Corporate Administrative Services, which includes the following key responsibilities:

- To implement Council's decisions and establish administrative practices and procedures to carry out Council's decisions
- To undertake research and provide advice to Council on the policies and programs of the municipality; and
- To carry out other duties required under this or any other Act and other duties assigned by the municipality.

2026 Revenue Breakdown



2026 Budget

Township of The Archipelago

General Council & Administration	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants	1,538,600	1,725,700	12.2%
User Fees	1,120,096	1,211,480	8.2%
Transfers	228,988	233,131	1.8%
Total	**2,887,684**	**3,170,311**	**9.8%**
Expenditures			
Council	513,472	504,719	-1.7%
Administration	2,151,139	2,042,590	-5.0%
IT	677,265	742,326	9.6%
Compensation	8,000	8,000	0.0%
Municipal Lands	10,398	10,190	-2.0%
Economic Development	8,000	6,000	-25.0%
Elections	10,300	29,000	181.6%
Connectivity	57,000	32,000	-43.9%
Emergency Management	10,120	6,500	-35.8%
911	5,300	5,450	2.8%
GIS	228,930	241,492	5.5%
WPSGN	205,261	205,261	0.0%
MPAC	163,321	168,051	2.9%
Total	**4,048,506**	**4,001,579**	**-1.2%**
Net Operating Budget	**(1,160,823)**	**(831,269)**	**-28.4%**

2026 BUDGET	COUNCIL									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Transfer from Reserves		30,000	44,105		30,000	10,685		10,000	0%	-
Total Revenues		**$30,000**	**$44,105**		**$30,000**	**$10,685**		**$10,000**	**67%**	**- 20,000**
Expenditures										
Salaries & Benefits		309,626	330,076		340,372	351,428		347,918.96	2%	7,547
Training & Development		50,000	38,673		44,000	27,010		47,000	7%	3,000
Travel		75,000	75,957		78,000	76,484		78,000	0%	-
General Office		6,300	7,475		5,500	197		6,700	22%	1,200
Communication Costs		4,500	8,441		9,100	7,143		9,100	0%	-
Material & Supplies		1,000	1,796		1,500	3,567		1,000	33%	- 500
Professional Services		500	3,075		5,000	413		5,000	0%	-
Consultant services		40,000	45,174		30,000	10,685		10,000	67%	- 20,000
Total Expenses		**$ 486,926**	**$ 510,667**		**$ 513,472**	**$ 476,928**		**$504,719**	**2%**	**-$8,753**
Net Total		**$ (456,926)**	**$ (466,562)**		**$ (483,472)**	**$ (466,243)**		**$ (494,719)**		**$ (11,247)**

2026 BUDGET	ADMINISTRATION								
	2024			2025			2026	Variance	Variance
Revenue	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grants	1,369,900	1,369,900		1,538,600	1,548,600		1,725,700	12%	$187,100
Transfer from reserves	60,000	86,157						-	$0
Interest & Treasury Revenues	665,000	1,452,319		791,912	1,228,973		869,000	10%	$77,088
Total Revenues	**$2,094,900**	**$2,908,376**		**$2,330,512**	**$2,777,573**		**$2,594,700**	**11%**	**$264,188**
Expenditures									
Salaries & Benefits	1,292,191	1,483,457		1,559,678	1,714,179		1,467,319	6%	-$92,359
Training & Development	53,000	50,276		63,500	58,408		70,500	11%	$7,000
Travel	12,500	23,742		13,500	20,776		20,500	52%	$7,000
General Office	71,700	66,672		69,500	63,185		64,500	7%	-$5,000
Communication Costs	47,600	44,692		48,600	46,013		48,650	0%	$50
Building Expenses	91,750	73,608		94,650	79,560		87,150	8%	-$7,500
Material & Supplies	12,400	21,690		16,250	17,887		16,250	0%	$0
Professional Services	85,000	46,217		85,000	26,449		85,000	0%	$0
Professional Services-HR Cons.	10,000	55,629		10,000	-		-	100%	-$10,000
Professional Services-HR Lawyer	6,000	65,028		6,000	60,479		8,000	33%	$2,000
Professional Services-HR Studies	25,000	36,325		-	-		35,000	-	$35,000
Professional Services-Integrity	5,000	534		5,000	655		5,000	0%	$0
Professional Services- Marketing	60,000	46,880		92,060	56,435		50,000	46%	-$42,060
Professional Services-Tax Sales (recoverable)		4,057			14,012		-	0%	$0
Other Expenses - Rent	30,000	29,917		51,500	51,287		52,530	2%	$1,030
Finance Costs	35,901	27,440		35,901	30,790		32,191	10%	-$3,710
Total Expenses	**$ 1,838,042**	**$ 2,076,164**		**$ 2,151,139**	**$ 2,240,115**		**$ 2,042,590**	**5%**	**$ (108,549)**
Net Total	**$ 256,858**	**$ 832,212**		**$ 179,373**	**$ 537,458**		**$ 552,110**		**$ 372,737**

2026 BUDGET	IT								
	2024			2025			2026	Variance	Variance
Revenue	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grants	$30,000	$24,060						-	$0
Transfers/Loans				$101,838			$ 121,981	0%	$20,143
Total Revenues	**$30,000**	**$24,060**		**$101,838**	**$ -**		**$ 121,981**	20%	**$20,143**
Expenditures									
Salaries & Benefits	176,080	202,631		288,305	236,534		332,326	15%	$44,022
Training & Development	4,000	639		7,500	-		10,000	33%	$2,500
IT Digital Strategy	30,000	24,060		30,000	74,814		30,000	0%	$0
Security, Upgrades, Insurance	80,000	17,439		120,000	112,810		130,000	8%	$10,000
Consultant IT Maintenance	110,600	71,083		146,460	69,688		145,000	1%	-$1,460
Software Licensing Fees	68,500	57,430		85,000	61,438		95,000	12%	$10,000
Total Expenses	**$ 469,180**	**$ 373,282**		**$ 677,265**	**$ 555,284**		**$ 742,326**	**10%**	**$65,062**
Net Total	**$ (439,180)**	**$ (349,222)**		**$ (575,427)**	**$ (555,284)**		**$ (620,346)**		**$ (44,919)**

2026 BUDGET	COMPENSATION									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Miscellaneous									-	-
Trsf from Reserves		$8,000			$8,000			8,000	-	-
Total Revenues		**$8,000**	**$0**		**$8,000**	**$0**		**$8,000**	**-**	**$0**
Expenditures										
Pay Equity		8,000	-		8,000	-		8,000	0%	-
Compensation Review Changes		50,000							-	
Transfers									-	-
Total Expenses		**$ 58,000**	**$ -**		**$ 8,000**	**$ -**		**$ 8,000**	**0%**	**$0**
Net Total		**$ (50,000)**	**$ -**		**$ -**	**$ -**		**$ -**		**$ -**

2026 BUDGET	SALE/PURCHASE OF MUNICIPAL LANDS									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Sale of Municipal Equipment									-	-
Miscellaneous									-	-
Trsf from Reserves									-	-
Total Revenues		**$0**	**$0**		**$0**	**$0**		**$0**	**-**	**$0**
Expenditures										
Finance Costs		6,378	6,378		6,251	6,251		$6,126	2%	- 125
Finance Costs		4,232	4,232		4,147	4,147		$4,064	2%	- 83
Total Expenses		**$ 10,610**	**$ 10,610**		**$ 10,398**	**$ 10,398**		**$ 10,190**	**2%**	**-$208**
Net Total		**$ (10,610)**	**$ (10,610)**		**$ (10,398)**	**$ (10,398)**		**$ (10,190)**		**$ 208**

2026 BUDGET	ECONOMIC DEVELOPMENT									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Transfer from Reserves					8,000			6,000	-	- 2,000
Other Municipalities									-	-
Total Revenues			**$0**			**$0**		**$ 6,000**	-	**$ -**
Expenditures										
Transfers to Others		-	-			-		-		-
Transfers to Others		6,250	-		8,000	-		6,000	25%	- 2,000
Total Expenses		**$ 6,250**	**$ -**		**$ 8,000**	**$ -**		**$ 6,000**	**25%**	**-$ 2,000**
Net Total		**$ (6,250)**	**$ -**		**$ (8,000)**	**$ -**		**$ -**		**$ 2,000**

2026 BUDGET	ELECTIONS									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Trsf from Reserves		$0	$0					20,500	-	$20,500
Total Revenues	**$0**	**$0**	**$0**		**$0**	**$0**		**$20,500**	**-**	**$20,500**
Expenditures										
Education/Training		-	-		1,000	-		1,000	-	$0
Professional Services									-	$0
Misc. Consultants		1,713	1,743		1,800	2,428		28,000	1456%	$26,200
Transfer to Reserves		7,500	7,500		7,500	-			100%	
Total Expenditures		**$9,213**	**$9,243**		**$10,300**	**$2,428**		**$29,000**	**182%**	**$26,200**
Net Total		**($9,213)**	**($9,243)**		**($10,300)**	**($2,428)**		**($8,500)**		**($5,700)**

2026 BUDGET	CONNECTIVITY								
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Transfer from reserves		$17,929			$55,000			$26,000	-	- 29,000
Rental Revenue						$6,000		$6,000	-	6,000
Total Revenues		**$17,929**	**$0**		**$55,000**	**$6,000**		**$32,000**	**-**	**-$23,000**
Expenditures										
Salaries & Benefits		2,000	285		-	-		-	-	-
Material & Supplies		-	-		5,000	1,546		5,000	-	-
Tower Repairs & Maintenance		25,000	-		25,000	-		10,000	60%	- 15,000
Connectivity Professional Services		7,500	-		5,000	-		5,000	0%	-
Broadband Consultants		25,000	1,832		20,000	-		10,000	50%	- 10,000
Other Equipment		-	-		2,000	-		2,000	0%	-
Total Expenditures		**$57,500**	**$2,117**		**$57,000**	**$1,546**		**$32,000**	**44%**	**-$25,000**
Net Total		**($39,571)**	**($2,117)**		**($2,000)**	**$4,454**		**$0**		**$2,000**

2026 BUDGET	EMERGENCY MANAGEMENT								
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grants									-	$0
Transfers/Loans		$2,000			$8,500	$8,500			-	-$8,500
Total Revenues		**$2,000**	**$0**		**$8,500**	**$8,500**		**$0**	**-**	**-$8,500**
Expenditures										
Salaries & Benefits		2,500	1,413		-	-		-	0%	$0
Training & Development		4,000	263		6,000	436		4,000	33%	- 2,000
Material & Supplies		5,000	1,318		4,120	-		2,500	39%	- 1,620
Total Expenses		**$ 11,500**	**$ 2,994**		**$ 10,120**	**$ 436**		**$ 6,500**	**36%**	**-$3,620**
Net Total		**$ (9,500)**	**$ (2,994)**		**$ (1,620)**	**$ 8,064**		**$ (6,500)**		**$ (4,880)**

2026 BUDGET	911									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Miscellaneous									-	$0
Transfers/Loans									-	$0
Total Revenues					**$ -**	**$ -**		**$0**	**-**	**$0**
Expenditures										
Salaries & Benefits		1,000	175		-	-		-	0%	$0
Communication Costs		4,000	3,940		4,200	4,129		4,350	4%	$150
Material & Supplies		1,000	966		1,100	384		1,100	0%	$0
Total Expenses		**$ 6,000**	**$ 5,081**		**$ 5,300**	**$ 4,513**		**$ 5,450**	**3%**	**$150**
Net Total		**$ (6,000)**	**$ (5,081)**		**$ (5,300)**	**$ (4,513)**		**$ (5,450)**		**$ (150)**

2026 BUDGET	GIS								
	2024			2025			2026	Variance	Variance
Revenue	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grants	$0			$0			$ -	-	$0
Miscellaneous	$128,167	$126,225		$140,573	$146,552		$ 154,869	10%	$14,296
Transfer from Reserves	$14,000	$7,280					$ 17,000	-	$17,000
Total Revenues	**$142,167**	**$133,505**		**$140,573**	**$146,552**		**$ 171,869**	**22%**	**$14,296**
Expenditures									
Salaries & Benefits	172,581	182,633		187,430	146,596		206,492	10%	$19,062
Training & Development	3,000	407		3,000	2,145		3,000	0%	$0
Travel	1,000			1,000			1,000	0%	$0
General Office	2,000	1,278		2,000	2,685		2,000	0%	$0
Computer & Data Costs	14,000	7,280		7,000	-		-	100%	-$7,000
Material & Supplies	1,000	891		1,000	1,875		1,000	0%	$0
Professional Services	16,000	15,150		27,500	15,150		28,000	2%	$500
Total Expenses	**$ 209,581**	**$ 207,639**		**$ 228,930**	**$ 168,451**		**$ 241,492**	**5%**	**$12,562**
Net Total	**$ (67,414)**	**$ (74,134)**		**$ (88,358)**	**$ (21,899)**		**$ (69,623)**		**$ 1,735**

2026 BUDGET		WPSGN							
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grants/Other revenue		161,631	156,638		187,611	172,362		$ 187,611	0%	$0
Transfers/Loans		16,000	15,150		17,650	15,150		$ 17,650	0%	$0
Total Revenues		**$177,631**	**$171,788**		**$205,261**	**$187,512**		**$ 205,261**	**0%**	**$0**
Expenditures										
Salaries & Benefits		117,144	123,270		119,942	120,141		122,915	2%	$2,973
Training & Development		1,000	-		1,000	422		1,000	0%	$0
Travel		-	921		1,000	1,139		1,000	0%	$0
General Office/Consultants		5,400	-		5,400	3,000		15,400	185%	$10,000
Communication Costs		540	515		540	1,225		540	0%	$0
Computer Costs/Subscriptions		51,964	57,565		53,398	47,738		55,000	3%	$1,602
Material & Supplies		951	3,942		1,788	-		1,500	16%	-$288
Transfers-General		632	-		22,193	16,847		7,906	-	-$14,287
Total Expenses		**$ 177,631**	**$ 186,213**		**$ 205,261**	**$ 190,512**		**$ 205,261**	**0%**	**$0**
Net Total		**$ (0)**	**$ (14,425)**		**$ 0**	**$ (3,000)**		**$ (0)**	**$ (0)**	**$ (0)**

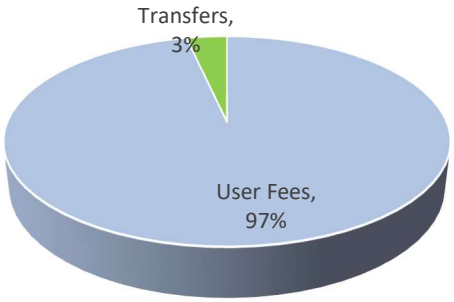
Planning, Building & Environmental Services

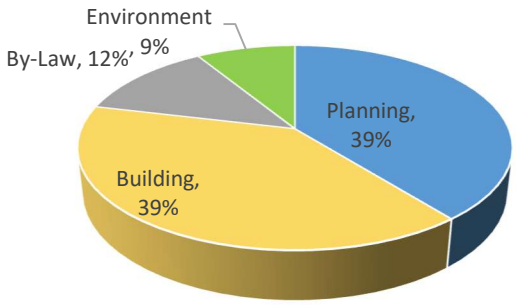
Building Department
Is responsible for enforcing the Ontario Building Code and issuing permits for the construction, renovation, demolition and certain changes of use of buildings, and for the installation, alteration, extension or repair of on-site sewage systems.

Planning Department
Is responsible for the review, development and implementation of land use policies and by-laws including the Township's Official Plan. We accept, review and process development related applications such as Official Plan amendments, Zoning By-law amendments, and plans of subdivision/condominium, consents, minor variances, site plan agreements and deeming by-laws.

Environmental Services
The Township of The Archipelago (TOA) has partnered with the Georgian Bay Mnidoo Gamii Biosphere (GBB) to deliver community programming to ratepayers.

The goal of the partnership between GBB and the TOA is to provide for high quality and accessible, environmental information sharing and programming. This specifically means working to increase environmental literacy and awareness among ratepayers within the TOA and increasing the capacity to address/respond to environmental issues, challenges, and opportunities. Furthermore, this programming helps to meet the mandate of a UNESCO (United Nations Education Scientific and Cultural Organization) designated world Biosphere and more specifically, the strategic objectives of GBB.





General Planning, Building & Environment	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
User Fees	261,500	277,000	5.9%
Transfers	90,000	10,000	-88.9%
Total	**351,500**	**287,000**	**-18.3%**
Expenditures			
Planning	630,822	595,401	-5.6%
Building	640,640	599,105	-6.5%
By-Law	170,081	189,119	11.2%
Environmental Services	108,774	133,323	22.6%
Total	**1,550,316**	**1,516,948**	**-2.2%**
Net Operating Budget	**(1,198,816)**	**(1,229,948)**	**2.6%**

2026 BUDGET	PLANNING								
	2024			2025			2026	Variance	Variance
Revenues	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Planning Fees/Planning Board Rec.	57,000	24,255		57,000	49,726		60,000	5%	$3,000
Transfers/Loans	58,000			48,000	54,800		-	100%	-$48,000
Total Revenues	**$ 115,000**	**$ 24,255**		**$ 105,000**	**$ 104,526**		**$ 60,000**	**43%**	**-$ 45,000**
Expenditures									
Salaries & Benefits	388,727	414,132		446,672	415,799		417,701	6%	-$28,971
Training & Development	8,000	9,537		9,200	6,210		9,200	0%	$0
Travel	1,575	-		1,750	3,212		1,750	0%	$0
General Office	1,570	8,131		8,000	6,158		8,500	6%	$500
Communication Costs	4,200	3,383		4,200	6,029		5,200	24%	$1,000
Vehicle/Vessel Expenses	525	606		750	-		750	0%	$0
Material & Supplies	600	1,616		750	1,286		800	7%	$50
Professional Services	20,000	26,733		25,000	34,745		27,000	8%	$2,000
Offical Plan & Associated Studies							50,000		
Land Supply Study	-	-		-	-		-	-	$0
Site Alteration Bylaw	30,000	29,486		30,000	32,971		-	-	-$30,000
Zoning By-law Update	28,000	5,202		23,000	54,801		25,000	9%	$2,000
Refunds/Recoverable Costs	-	5,500		-	-		-	-	$0
Transfer to Reserves	-	-		-	-		-	-	$0
Transfers-to Planning Board	24,500	24,500		24,500	24,500		24,500	0%	$0
Subtotal of Expenses	**$ 507,697**	**$ 528,826**		**$ 573,822**	**$ 585,711**		**$ 570,401**	**1%**	**-$ 53,421**
OLT Costs	40,000	13,043		40,000	-		25,000	38%	-$15,000
Total Expenses	**$ 547,697**	**$ 541,869**		**$ 613,822**	**$ 585,711**		**595,401**	**3%**	**-$ 68,421**
Net Total	**$ (432,697)**	**$ (517,614)**		**$ (508,822)**	**$ (481,185)**		**$ (535,401)**		**$ 23,421**

2026 BUDGET	BUILDING								
	2024			2025			2026	Variance	Variance
Revenue	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Fees Collected	221,250	236,551		201,000	260,962		201,000	0%	$0
Total Revenues	**221,250**	**236,551**		**201,000**	**260,962**		**$201,000**	**0%**	**$0**
Expenditures									
Salaries & Benefits	529,589	521,797		572,324	695,667		526,390	8%	-$45,934
Training & Development	12,122	7,080		12,500	10,807		13,500	8%	$1,000
Travel	4,057	1,524		3,500	6,440		4,000	14%	$500
General Office	3,011	4,902		3,750	2,003		4,500	20%	$750
Communiciation Costs	2,396	2,600		2,250	1,052		2,750	22%	$500
Computer Costs	3,600	3,610		3,650	3,924		4,250	16%	$600
Vehicle Expenses	9,908	8,011		8,130	12,912		8,130	0%	$0
Boat Expenses	18,648	7,830		17,975	14,543		19,225	7%	$1,250
Material & Supplies	1,061	228		1,500	55		1,500	0%	$0
Professional Services	1,061	1,401		5,000	5,688		5,000	0%	$0
Finance Costs	10,267	10,267		10,061	10,061		9,860	2%	-$201
Total Expenses	**$595,719**	**$569,250**		**$640,640**	**$763,152**		**$599,105**	**6%**	**-$41,334**
Net Total	**$ (374,469)**	**$ (332,699)**		**$ (439,640)**	**$ (502,190)**		**$ (398,105)**		**$ 41,334**

2026 BUDGET	BY-LAW ENFORCEMENT								
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Miscellaneous		500	-		-	-		-	-	$0
Transfers/Loans		16,000	-		10,000	-		10,000	0%	$0
Total Revenues		**$ 16,500**	**$ -**		**$ 10,000**	**$ -**		**$10,000**	**0%**	**$0**
Expenditures										
Salaries & Benefits		83,563	45,680		143,681	131,461		161,119	12%	$17,438
Public Education/Training		3,000	1,217		3,300	-		3,000	9%	-$300
Vehicle & Travel		2,000	552		5,100	2,668		5,500	8%	$400
Communications		1,500	484		1,500	525		1,500	0%	$0
Material & Supplies		5,000	188		6,500	8,377		8,000	23%	$1,500
Professional Services		15,000	1,020		10,000	-		10,000	0%	$0
Total Expenses		**$110,063**	**$49,141**		**$170,081**	**$143,031**		**$189,119**	**11%**	**$19,038**
Net Total		**$ (93,563)**	**$ (49,141)**		**$ (160,081)**	**$ (143,031)**		**$ (179,119)**		**$ (19,038)**

2026 BUDGET	POA & COURT SECURITY FINES									
		2024			2025			2026	Variance	Variance
Revenue		Budget	Actuals		Budget	Actuals		Budget	%	$
POA & Court Security Fines		3,500	3,710		3,500	425		$1,000	71%	-$2,500
Total Revenue		**$ 3,500**	**$ 3,710**		**$ 3,500**	**$ 425**		**$ 1,000**	**71%**	**-$2,500**

2026 BUDGET	ENVIRONMENTAL PROGRAM									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Transfer from Reserves		-	-		-	-		-	-	$0
Transfer from Reserves		**$ -**			**$ -**			**$0**	**-**	
Expenditures										
Material & Supplies		-	-		-	-		-	-	$0
Prof. Services-GBB		99,941	99,941		103,774	103,774		108,323	4%	$4,549
Prof. Services-GBF		5,000	5,000		5,000	5,000		5,000	0%	$0
Prof. Services-GBF Pump Storage Project								$20,000	-	$20,000
Total Expenses		**$ 104,941**	**$ 104,941**		**$ 108,774**	**$ 108,774**		**$133,323**	23%	**$4,549**
Net Total		**$ (104,941)**	**$ (104,941)**		**$ (108,774)**	**$ (108,774)**		**$ (133,323)**		**$ (4,549)**

Health Services

Includes annual levies paid for ambulance services, Health Unit, Belvedere Heights Home for the aged and the Pointe au Baril nursing station.

General Health Services	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
User Fees	43,847	43,847	0.0%
Transfers			-
Total	**43,847**	**43,847**	0.0%
Expenditures			
Ambulance	760,383	803,602	5.7%
Health Unit	23,655	24,578	3.9%
Belvedere Heights	214,839	211,936	-1.4%
Nursing Station	76,773	74,247	-3.3%
Total	**1,075,650**	**1,114,363**	**3.6%**
Net Operating Budget	**(1,031,803)**	**(1,070,516)**	**3.8%**

	AMBULANCE								
	2024		2025			2026	Variance	Variance
	Budget	Actuals	Budget	Actuals		Budget	%	$
Transfers-General	742,629	742,629	760,383	760,383		803,602	6%	$43,219
Transfers to Reserves							-	$0
Total Expenses	**$ 742,629**	**$ 742,629**	**$ 760,383**	**$ 760,383**		**$ 803,602**	**6%**	**$43,219**

	HEALTH UNIT							
	2024		2025			2026	Variance	Variance
	Budget	Actuals	Budget	Actuals		Budget	%	$
Transfers-General	22,529	22,529	23,655	23,655		24,578	4%	$923
Total Expenses	**$ 22,529**	**$ 22,529**	**$ 23,655**	**$ 23,655**		**$ 24,578**	**4%**	**$923**

A D E G

	BELVEDERE HEIGHTS							
	2024		2025			2026	Variance	Variance
	Budget	Actuals	Budget	Actuals		Budget	%	$
Transfers-Levy	214,376	214,376	214,839	367,304		211,936	1%	-$2,903
Total Expenses	**$ 214,376**	**$ 297,310**	**$ 214,839**	**$ 367,304**		**$ 211,936**	**1%**	**-$2,903**

2026 BUDGET	PAB NURSING STATION								
	2024			2025			2026	Variance	Variance
Revenues	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
WPSHC	7,568	8,275		8,275	8,631		8,275	0%	$0
EMS	35,302	35,572		35,572	37,049		35,572	0%	$0
Total Revenues	**$ 42,870**	**$ 43,847**		**$ 43,847**	**$ 45,680**		**$ 43,847**	**0%**	**$0**
Expenditures									
Salaries & Benefits	900	747		1,000	-		1,000	0%	$0
Building Expenses	15,400	4,831		10,000	5,188		7,500	25%	-$2,500
Material & Supplies	500	40		500	93		500	0%	$0
Professional Services	2,000	-		1,000	-		-	100%	-$1,000
Other Expenses	1,500	-		-	-		-	-	$0
Finance Costs	62,722	62,722		63,000	62,722		64,000	2%	$1,000
Finance Costs	2,409	1,299		1,273	1,273		1,247	2%	-$25
Total Expenses	**$ 85,431**	**$ 69,639**		**$ 76,773**	**$ 69,276**		**$ 74,247**	**3%**	**-$2,525**
Net Total	**$ (42,561)**	**$ (25,792)**		**$ (32,926)**	**$ (23,596)**		**$ (30,400)**		**$ 2,525**

Social Services

General Social Services	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
District Social Services	1,017,197	1,054,394	3.7%
Total	**1,017,197**	**1,054,394**	**3.7%**
Net Operating Budget	**(1,017,197)**	**(1,054,394)**	**3.7%**

Ontario Provincial Police

General OPP	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
OPP Levy	683,433	757,511	10.8%
Total	**683,433**	**757,511**	**10.8%**
Net Operating Budget	**(683,433)**	**(757,511)**	**10.8%**

Contributions to Reserves

The Township is in the process of completing a review of reserves, in part to support the requirements for Asset Management planning. This includes a thorough review of reserve contributions, targets, funding sources, and intended use to ensure sufficient funds are available for short and long-term capital obligations.

General Contributions to Reserves	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
Capital reserves	394,912	418,606	6.0%
General Reserves	50,000	100,000	100.0%
Total	**444,912**	**518,606**	**16.6%**
Net Operating Budget	**(444,912)**	**(518,606)**	**16.6%**

Library

Provides a service to the residents of the Archipelago and a wide access to materials and equipment, as well as to promote learning opportunities.

General Library	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants	15,072	15,072	0.0%
User Fees			-
Transfers			-
Total	**15,072**	**15,072**	**0.0%**
Expenditures			
Parry Sound Public Library	34,105	34,305	0.6%
ToA Library	3,600	3,600	0.0%
Total	**37,705**	**37,905**	**0.5%**
Net Operating Budget	**(22,633)**	**(22,833)**	**0.9%**

2026 BUDGET	LIBRARY							
	2024		2025		2026	Variance	Variance	
Revenues	**Budget**	**Actuals**	**Budget**	**Actuals**	**Budget**	**%**	**$**	
Grants	15,072	15,072	15,072	15,072	15,072	0%	-	
Total Revenues	**$15,072**	**$15,072**	**$15,072**	**$15,072**	**$15,072**	**0%**	**$**	**-**
Expenditures								
Travel	1,000	1,203	1,000	992	1,200	20%	$	200
Transfers to PS Library	32,456	32,456	33,105	33,105	33,105	0%		-
Total Expenses	**$ 33,456**	**$ 33,659**	**$ 34,105**	**$ 34,097**	**$ 34,305**	1%	**$**	**200**
Net Total	**$ (18,384)**	**$ (18,587)**	**$ (19,033)**	**$ (19,025)**	**$ (19,233)**		**$**	**(200)**

2026 BUDGET	PAB LIBRARY/MACTIER							
	2024		2025		2026	Variance	Variance	
Revenues	**Budget**	**Actuals**	**Budget**	**Actuals**	**Budget**	**%**	**$**	
Grants			-	-	-	-		-
Miscellaneous			-		-	-		-
Total Revenue	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**-**		**$0**
Expenditures								
Internet Costs	150	125	200	175	200	0%	$	-
Computer Costs	1,000	-	500	-	500	0%	$	-
Material & Supplies	1,000	-	900	-	900	0%	$	-
Other Expenses	2,000	1,643	2,000	1,827	2,000	0%	$	-
Transfers	-	25	-	40	-	-	$	-
Total Expenses	**$ 4,150**	**$ 1,793**	**$ 3,600**	**$ 2,042**	**$ 3,600**	**0%**		**$0**
Net Total	**$ (4,150)**	**$ (1,793)**	**$ (3,600)**	**$ (2,042)**	**$ (3,600)**		**$**	**-**

Donations

Funds for Community Grants are to support a number of groups and initiatives related to community development.

General Donations	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants			-
User Fees			-
Total	-	-	-
Expenditures			
General Donations	61,962	64,475	4.1%
Total	**61,962**	**64,475**	**4.1%**
Net Operating Budget	**(61,962)**	**(64,475)**	**4.1%**

2026 BUDGET	DONATIONS								
		2024			2025			2026	Variance	Variance
Recreation- General Expenditures		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Festival of The Sound		1,500	1,500		2,000	2,000		3,000	50%	$1,000
Museum		35,250	35,250		35,250	35,250		36,725	4%	$1,475
P.S. Area Chamber of Commerce		2,000	2,000		1,540	1,540		2,400	56%	$860
Community Business & Dev.		2,000	2,000						-	$0
Heart & Soul Campaign-Sudbury		512	512						-	$0
WPSHC - Doctor Recruitment		11,000	11,000		11,000	11,000		11,000	0%	$0
National Seniors Day at PABCC		1,000	915					1,100	-	$1,100
Northern Ontario School of Medicine		1,500	1,500						-	$0
Great Lakes Waterfront Cycling Route		500							-	$0
Sail Parry Sound Inc.		1,250	1,250		1,250	1,250		1,500	20%	$250
Kawartha Turtle		500	500						-	$0
Other		3,200	4,000		7,172	5,000		5,000	30%	-$2,172
Parry Sound Rotary Club		1,750			1,750	1,750		1,750	0%	$0
PS Downtown Business Association					1,000	1,000		1,000	0%	$0
PS Founders Dinner					1,000	1,000		1,000	0%	$0
Total-General		**$ 61,962**	**$ 60,427**		**$ 61,962**	**$ 59,790**		**$ 64,475**	**4%**	**$ 2,513**

Transportation

Maintains the safety and good repair of the local road network; provides training to ensure safe and professional drivers, and oversees the safety and repair of Township vehicles and equipment.

General Transportation	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants			-
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
Finance Costs	19,967	22,177	11.1%
Total	19,967	22,177	11.1%
Net Operating Budget	(19,967)	(22,177)	11.1%

2026 BUDGET	ROADS BUDGET - GENERAL									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grant									-	$0
Miscellaneous									-	$0
Sale of Municipal Equipment						3,793			-	$0
Total Revenues		**$0**	**$0**		**$0**	**$3,793**		**$0**	**-**	**$0**
Expenditures										
Professional fees		4,000	-			-		-	-	$0
Finance Costs		28,687	28,687		19,967	19,967		22,177	11%	$2,210
Total Expenses		**$32,687**	**$28,687**		**$19,967**	**$19,967**		**$22,177**	**11%**	**$2,210**
Net Total		**$ (32,687)**	**$ (28,687)**		**$ (19,967)**	**$ (16,174)**		**$ (22,177)**		**$ (2,210)**

Waste Services

Provides waste services to Archipelago properties. Including; blue box recycling program, yard waste, residual waste as well as large item waste, and wayward dock disposal.

General Waste	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants			-
User Fees			-
Transfers	3,000	5,000	66.7%
Total	**3,000**	**5,000**	**-**
Expenditures			
Finance Costs	3,000	5,000	66.7%
Total	**3,000**	**5,000**	**66.7%**
Net Operating Budget	**-**	**-**	**-**

2026 BUDGET	SOLID WASTE BUDGET - GENERAL									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Transfer from reserves		42,000			3,000			5,000	**67%**	2,000
Sale of Merchandise		30,000	18,897						**-**	-
Total Revenue		**$ 72,000**	**$ 18,897**		**$ 3,000**	**$ -**		**$ 5,000**	**67%**	**$ 2,000**
Expenditures										
Transfers-General		8,156	15,032					-	-	-
Food Cycler Program		42,000	10,176		3,000			5,000	67%	2,000
Total Expenses		**$ 50,156**	**$ 25,208**		**$ 3,000**	**$ -**		**$ 5,000**	**67%**	**$ 2,000**
Net Total		**$ 21,844**	**$ (6,311)**		**$ -**	**$ -**		**$ -**		**$ -**

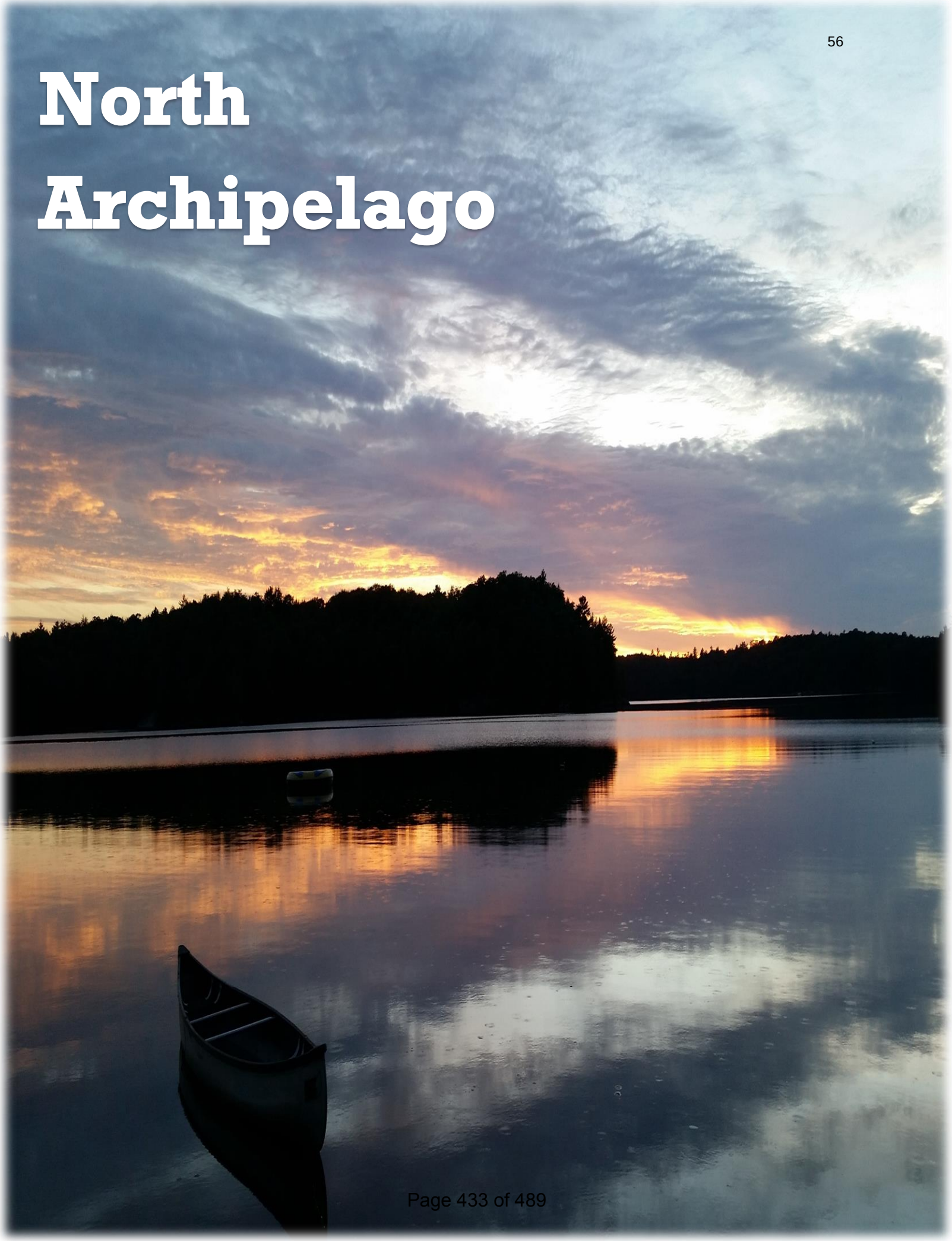
Recreational Services

The Township is committed to a 12.8% Share to fund the West Parry Sound Recreation & Cultural Centre.

General Recreational Services	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants			-
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
Wellness Centre		52,201	-
Total	-	52,201	-
Net Operating Budget	-	(52,201)	-

2026 BUDGET	LEISURE CENTRE								
	2024			2025			2026	Variance	Variance
Revenue	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grants	-	-		-				-	$0
Borrow from Reserves	1,728,000	384,000		-	384,000			0%	$0
Total Revenues				**$ -**	**$ 384,000**		**$ -**	**-**	**$ -**
Expenditures									
Professional Services	1,728,000	384,000		-	-			0%	$ -
Operating Expenses					51,177		52,201	0%	$ 52,201
Total Expenses				**$ -**	**$ 51,177**		**$ 52,201**	**-**	**$ 52,201**
Net Total	**-**	**-**		**-**	**384,000**		**-**		**-**

North Archipelago



Recreational Services

North

Provides a variety of park and recreational services that enhance the quality of life and leisure time for the community.

North Recreational Services	2026 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants	-	-	-
User Fees	17,800	17,400	-2.2%
Transfers			-
Total	**17,800**	**17,400**	**-2.2%**
Expenditures			
Cemetery	20,100	16,500	-17.9%
PABCC	212,876	214,398	0.7%
PAB Chamber	7,000	3,500	-50.0%
PAB Dock	74,623	90,020	20.6%
Lighthouse	15,894	15,306	-3.7%
Attainable Housing	29,382	28,794	-2.0%
Access Points	8,403	8,403	0.0%
Donations	44,100	45,300	2.7%
Total	**412,378**	**422,222**	**2.4%**
Net Operating Budget	**(394,578)**	**(404,822)**	**2.6%**

2026 BUDGET	POINTE AU BARIL CEMETERY								
	2024			2025			2026	Variance	Variance
Revenues	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Miscellaneous	$2,000			$2,000	$0		$2,000	0%	$0
Transfers/Loans								-	$0
Total Revenues	**$ 2,000**	**$ -**		**$ 2,000**	**$ -**		**$ 2,000**	**-**	**$ -**
Expenditures									
Salaries & Benefits	4,800	434		2,500	256		2,500	0%	$0
Training & Development								-	$0
General Office	2,930	3,048		3,100	901		3,000	3%	-$100
Building Expenses								-	$0
Material & Supplies	3,600	11,929		7,000	8,940		3,500	50%	-$3,500
Transfers to Reserves	7,500	7,500		7,500	7,500		7,500	0%	$0
Total Expenses	**$ 18,830**	**$ 22,911**		**$ 20,100**	**$ 17,597**		**$ 16,500**	**18%**	**-$3,600**
Net Total	**$ (16,830)**	**$ (22,911)**		**$ (18,100)**	**$ (17,597)**		**$ (14,500)**		**$ 3,600**

2026 BUDGET	PAB COMMUNITY CENTRE									
		2024			2025			2026	Variance	Variance
Revenues		Budget	Actuals		Budget	Actuals		Budget	%	$
Miscellaneous		3,500	4,358		3,500	4,898		3,500	0%	$0
Transfers/Loans		48,645	40,803						-	$0
Total Revenues		**$ 52,145**	**$ 45,161**		**$ 3,500**	**$ 4,898**		**$ 3,500**	**0%**	**$0**
Expenditures										
Salaries & Benefits		83,669	82,603		92,636	88,909		98,404	6%	$5,767
Salaries & Benefits-Covid		-	-		-	-		-	-	$0
Training & Development		3,050	621		4,000	984		3,000	25%	-$1,000
Travel		800	409		800	170		800	0%	$0
Communiciation Costs		1,000	662		1,000	966		1,000	0%	$0
Computer Costs		600	-		600	-		-	100%	-$600
Building Expenses		95,650	73,301		71,700	50,668		68,200	5%	-$3,500
Equipment Maintenance		1,000	1,693		-	242		-	-	$0
Material & Supplies		5,000	10,013		8,500	10,695		10,000	18%	$1,500
Professional Services		4,500	1,697		3,200	1,508		2,500	22%	-$700
Other Expenses		3,000	4,665		3,500	701		3,000	14%	-$500
Finance Costs		17,866	22,024		26,940	26,940		27,495	2%	$555
Sculpture			1,374							
Total Expenses		**$ 216,135**	**$ 197,688**		**$ 212,876**	**$ 181,783**		**$ 214,398**	**1%**	**$ 1,522**
Net Total		**$ (163,990)**	**$ (152,527)**		**$ (209,376)**	**$ (176,885)**		**$ (210,898)**		**$ (1,522)**

2026 BUDGET	PAB CHAMBER									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Rental Revenue					6,300	6,300		8,400	33%	$2,100
Total Revenues		**$ -**	**$ -**		**$ 6,300**	**$ 6,300**		**$ 8,400**	**-**	**$2,100**
Expenditures										
Salaries & Benefits		1,000	-		1,000	-		500	50%	-$500
Building Expenses		2,000	425		4,000	1,209		2,000	50%	-$2,000
Material & Supplies		2,000	1,140		2,000	514		1,000	50%	-$1,000
Total Expenses		**$ 5,000**	**$ 1,565**		**$ 7,000**	**$ 1,723**		**$ 3,500**	**50%**	**-$ 3,500**
Net Total		**$ (5,000)**	**$ (1,565)**		**$ (700)**	**$ 4,577**		**$ 4,900**		**$ 5,600**

2026 BUDGET	PAB WHARF								
	2024			2025			2026	Variance	Variance
Revenue	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Miscellaneous	6,000	5,739		6,000	1,611		3,500	42%	-$2,500
Total Revenues	**$ 6,000**	**$ 5,739**		**$ 6,000**	**$ 1,611**		**$ 3,500**	**42%**	**-$ 2,500**
Expenditures									
Salaries & Benefits	30,350	21,431		27,850	31,674		32,600	17%	$4,750
Training & Development	2,000	-		1,000	-		1,000	0%	$0
Communiciation Costs	500	-		500	-		-	100%	-$500
Building Expenses	10,050	2,340		8,100	10,051		13,100	62%	$5,000
Equipment Maintenance	200	2,492		200	3,517		200	0%	$0
Material & Supplies	4,000	5,905		5,700	5,228		5,700	0%	$0
Other Expenses	500	763		1,000	2,108		1,000	0%	$0
Other Expenses	1,300	-		-	-		-	-	$0
Finance Costs	31,842	31,842		30,273	30,273		36,420	20%	$6,147
Total Expenses	**$ 80,742**	**$ 64,773**		**$ 74,623**	**$ 82,851**		**$ 90,020**	**21%**	**$ 15,397**
Net Total	**$ (74,742)**	**$ (59,034)**		**$ (68,623)**	**$ (81,240)**		**$ (86,520)**		**$ (17,897)**

2026 BUDGET	PAB LIGHTHOUSE									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Miscellaneous			1,527						-	$0
Other			-			-			-	$0
Transfers/Loans									-	$0
Total Revenues		**$ -**	**$ 1,527**		**$ -**	**$ -**		**$ -**	**-**	**$0**
Expenditures										
Salaries & Benefits		13,300	12,977		7,000	360		2,000	71%	-$5,000
Travel		1,300	-		500	-		500	0%	$0
Building Expenses		6,000	572		6,000	1,915		8,000	33%	$2,000
Material & Supplies		800	339		1,000	987		1,000	0%	$0
Finance Costs		1,422	1,422		1,394	1,394		3,806	173%	$2,412
Total Expenses		**$ 22,822**	**$ 15,310**		**$ 15,894**	**$ 4,656**		**$ 15,306**	**4%**	**-$588**
Net Total		**$ (22,822)**	**$ (13,783)**		**$ (15,894)**	**$ (4,656)**		**$ (15,306)**		**$ 588**

2026 BUDGET	AFFORDABLE HOUSING - NORTH									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Transfer from reserves									-	-
Total Revenue		**$ -**	**$ -**		**$ -**	**$ -**		**$ -**	**-**	**$ -**
Expenditures										
Finance Costs		25,900			29,382	29,382		28,794	2%	- 588
Total Expenses		**$ 25,900**	**$ -**		**$ 29,382**	**$ 29,382**		**$ 28,794**	2%	**-$ 588**
Net Total		**$ (25,900)**	**$ -**		**$ (29,382)**	**$ (29,382)**		**$ (28,794)**		**$ 588**

2026 BUDGET	ACCESS POINTS - NORTH									
		2024			2025			2026	Variance	Variance
Revenues		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Miscellaneous						-			-	$0
Other						-			-	$0
Total Revenues		**$ -**	**$ -**		**$ -**	**$ -**		**$ -**	**-**	**$0**
Expenditures										
Salaries & Benefits		2,000	919		2,000	1,362		1,000	50%	-$1,000
Material - Bayfield		4,000	1,129		4,500	1,130		5,500	22%	$1,000
Finance Costs		1,913	1,903		1,903	1,903		1,903	0%	$0
Total Expenses		**$ 6,000**	**$ 2,048**		**$ 8,403**	**$ 4,395**		**$ 8,403**	**0%**	**$ -**
Net Total		**$ (6,000)**	**$ (2,048)**		**$ (8,403)**	**$ (4,395)**		**$ (8,403)**		**$ -**

2026 BUDGET	DONATIONS									
		2024			2025			2026	Variance	Variance
Recreation- General Expenditures		Budget	Actuals		Budget	Actuals		Budget	%	$
Recreation-North										
PAB Community Christmas Party Event		2,000	2,000		2,000	2,000		2,000	0%	$0
PAB Arts & Culture		1,200	1,200		1,200	1,200		2,400	100%	$1,200
PAB North of 50		-			-				-	$0
Community Organization (grants)		40,000	47,465		40,000	40,284		40,800	2%	800
Remembrance Day Service		100	100		100	100		100	0%	0
Britt Legion (Banner donation)		-			-				-	0
Total-North		**$ 43,300**	**$ 50,765**		**$ 43,300**	**$ 43,584**		**$ 45,300**	**5%**	**$ 2,000**

Protection Services

North

Consists of the agreement with Ministry of Natural Resources for Crown Land fire protection.

North Protection Services	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants			-
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
Fire North	10,766	31,977	197.0%
Total	10,766	31,977	197.0%
Net Operating Budget	(10,766)	(31,977)	197.0%

2026 BUDGET	FIRE PROTECTION - NORTH									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grants								7,500	-	$7,500
Total Revenue		**$ -**	**$ -**		**$ -**	**$ -**		**$ 7,500**	**-**	**$7,500**
Expenditures										
Salaries & Benefits		-	126		-	73		-	0%	$0
Agreements - MNR		3,637	3,637		3,710	3,708		3,821	3%	$111
Communiciation Costs		100	-		100	-		4,000	3900%	$3,900
Material & Supplies		552	542		650	-		650	0%	$0
Professional Services		4,600	8,271		5,800	11,262		23,000	297%	$17,200
Transfers-General		506	440		506	506		506	0%	$0
Transfer to By-law Enforcement		500	-		-	-		-	-	$0
Total Expenses		**$9,895**	**$13,016**		**$10,766**	**$15,549**		**$31,977**	**197%**	**$21,211**
Net Total		**$ (9,895)**	**$ (13,016)**		**$ (10,766)**	**$ (15,549)**		**$ (24,477)**		**$ (13,711)**

Waste Services
North

North Waste Services	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants	302,400	260,000	-14.0%
User Fees	44,000	44,000	0.0%
Transfers			
Total	**346,400**	**304,000**	**-12.2%**
Expenditures			
Waste North	727,290	702,583	-3.4%
Total	**727,290**	**702,583**	**-3.4%**
Net Operating Budget	**(380,890)**	**(398,583)**	**4.6%**

2026 BUDGET	SOLID WASTE BUDGET - NORTH									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grants		218,000	241,009		302,400	340,078		210,000	31%	- 92,400
Miscellaneous		44,000	59,865		44,000	55,696		44,000	0%	-
Sale of capital assets								50,000	-	50,000
Total Revenues		**$ 262,000**	**$ 300,874**		**$ 346,400**	**$ 395,774**		**$ 304,000**	**12%**	**-$ 42,400**
Expenditures										
Salaries & Benefits		409,922	425,704		425,805	397,397		435,880	2%	10,075
Training & Development		4,400	332		2,700	1,576		2,700	0%	-
Travel		2,000	1,765		2,000	1,996		2,000	0%	-
General Office		2,000	2,622		2,000	3,753		4,000	100%	2,000
Communiciation Costs		6,660	5,312		6,250	7,031		8,100	30%	1,850
Computer Costs		11,750	2,931		6,750	2,134		9,000	33%	2,250
Building Expenses		10,300	6,635		9,900	18,971		14,000	41%	4,100
Vehicle/Vessel Expenses		37,000	31,080		37,100	21,508		36,100	3%	- 1,000
Material & Supplies		14,100	7,559		12,500	6,386		11,500	8%	- 1,000
Professional Services		9,000	9,278		10,000	17,492		13,000	30%	3,000
Bin Repairs		2,500	740		1,000	172		1,000	0%	-
Contracted Services		26,500	30,070		31,500	34,321		6,500	79%	- 25,000
Recycling/HHW		15,000	10,380		-	931		14,000	-	14,000
Tipping		15,700	10,115		13,100	8,740		13,500	3%	400
Other Services (Rentals,etc.)		30,600	12,669		18,800	10,198		16,800	11%	- 2,000
Grinding/Grading		15,000	15,264		17,000	18,200		35,000	106%	18,000
Finance Costs		51,304	73,073		80,885	80,885		79,503	2%	- 1,382
Waste Audit		1,700	-		-	-		-	-	-
Transfer to Reserves		50,000	50,000		50,000	50,000		-	100%	- 50,000
Total Expenses		**$ 715,436**	**$ 695,529**		**$ 727,290**	**$ 681,691**		**$ 702,583**	**3%**	**-$ 24,707**
Net Total		**$ (453,436)**	**$ (394,655)**		**$ (380,890)**	**$ (285,917)**		**$ (398,583)**		**$ (17,693)**

Transportation
North

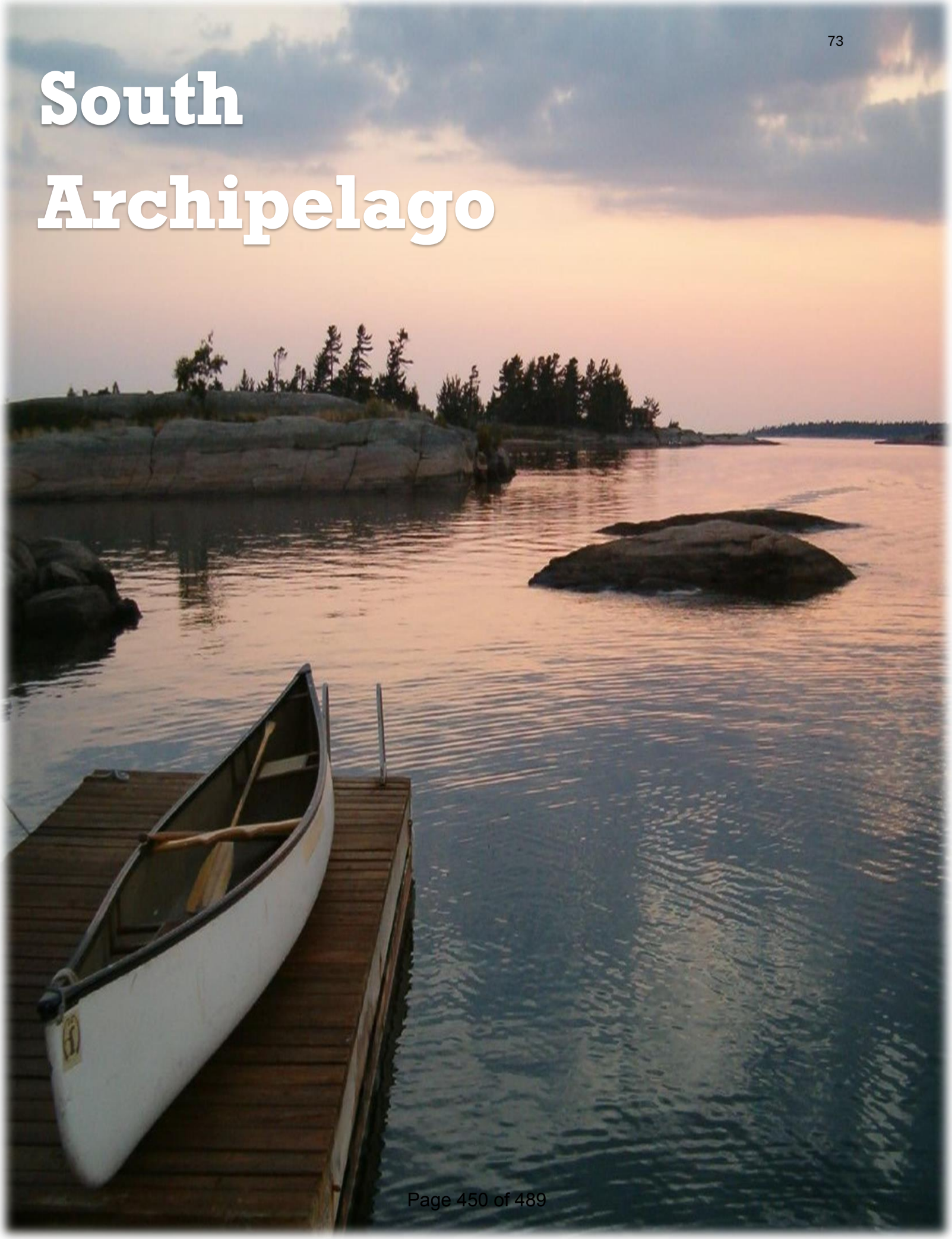
North Transportation	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants			-
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
Transportation North	673,218	710,827	5.6%
Total	**673,218**	**710,827**	**5.6%**
Net Operating Budget	**(673,218)**	**(710,827)**	**5.6%**

2026 BUDGET	ROADS BUDGET - NORTH							
	2024		2025			2026	Variance	Variance
Revenue	**Budget**	**Actuals**	**Budget**	**Actuals**		**Budget**	**%**	**$**
Miscellaneous	-	1,920	-	1,976		-	-	$0
Total Revenues	**$0**	**$1,920**	**$0**	**$1,976**		**$0**	**0%**	**$0**
Maintenance Expenditure								
Bridges and Culverts	5,724	20,869	11,928	2,505		6,444	46%	-$5,484
Roadside Maintenance	44,586	51,937	35,654	39,339		43,182	21%	$7,528
Phragmites Control	2,000	1,822	3,500	611		8,000	129%	$4,500
Hardtop Maintenance	28,229	24,980	23,200	13,037		19,311	17%	-$3,889
Loosetop Maintenance	12,616	285	6,870	853		6,881	0%	$11
Winter Control	110,898	97,803	108,239	119,968		119,984	11%	$11,745
Winter/Summer Inspection	4,847	4,271	4,110	1,248		4,143	1%	$33
Safety Devices	14,066	12,611	11,870	8,173		12,581	6%	$711
Overhead & Administration	251,955	299,590	280,997	387,551		306,890	9%	$25,893
Total Maintenance	**$474,921**	**$514,168**	**$486,367**	**$573,285**		**$527,416**	**8%**	**$41,049**
Loan Expenditure								
Road Loans - Sk Comm. Rd. Reconstruction	141,948	141,948	139,109	139,109		136,327	2%	-$2,782
Road Loans - North Shore Road	12,600	12,600	-			-	-	$0
Road Loans - Sk Comm. Rd. Recon & Rehab	14,880	14,880	14,880	14,880		14,880	0%	$0
Road Loans - Sk 10 km	31,378	31,378	30,750	30,750		30,135	2%	-$615
Skerryvore Road Culvert repairs	2,154	2,154	2,111	2,111		2,069	2%	-$42
Total Equip/Construction/Loans	**$202,960**	**$202,960**	**$186,850**	**$186,850**		**$183,411**	**2%**	**-$3,439**
Total North Maintenance & Loans	**$677,881**	**$717,128**	**$673,218**	**$760,135**		**$710,827**	**6%**	**$37,609**
Net Total	**$ (677,881)**	**$ (715,208)**	**$ (673,218)**	**$ (758,159)**		**$ (710,827)**		**$ (37,609)**

Contributions to Reserves
North

North Contributions to Reserves	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
Capital reserves	481,939	510,855	6.0%
General Reserves	-	- -	
Total	481,939	510,855	6.0%
Net Operating Budget	(481,939)	(510,855)	6.0%

South Archipelago



Recreational Services
South

South Recreational Services	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants			-
User Fees	260,000	250,000	-3.8%
Transfers			-
Total	**260,000**	**250,000**	**-3.8%**
Expenditures			
Donations	13,260	14,760	11.3%
Holiday Cove	235,243	228,613	-2.8%
Access Points	14,328	4,328	-69.8%
Total	**262,831**	**247,701**	**-5.8%**
Net Operating Budget	**(2,831)**	**2,299**	**-181.2%**

2026 BUDGET	DONATIONS									
		2024			2025			2026	Variance	Variance
Recreation- General Expenditures		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Recreation-South										
Blackstone Lake Cottagers Association								1,500	-	1,500
Community Organization (grants)		13,000	12,853		13,000	12,391		13,260	2%	260
Total-South		**$ 13,000**	**$ 12,853**		**$ 13,000**	**$ 12,391**		**$ 14,760**	**14%**	**$ 1,760**

2026 BUDGET	HOLIDAY COVE					
	2024		2025		2026	Variance	Variance
Revenues	**Budget**	**Actuals**	**Budget**	**Actuals**	**Budget**	**%**	**$**
Dockage	164,800	157,541	160,000	151,831	155,000	3%	-$5,000
Storage	2,000	796	1,000	824	1,000	0%	$0
Fuel	100,000	84,153	90,000	85,779	85,000	6%	-$5,000
Miscellaneous	9,150	7,546	9,000	9,238	9,000	0%	$0
Total Revenues	**$ 275,950**	**$ 250,036**	**$ 260,000**	**$ 247,672**	**$ 250,000**	**4%**	**-$10,000**
Expenditures							
Salaries & Benefits	73,904	82,225	76,078	69,586	67,975	11%	-$8,103
Training & Development	1,200	914	2,200	5,770	7,000	218%	$4,800
General Office	350	85	300	-	300	0%	$0
Licence & Permit fees	4,000	2,355	4,000	2,634	3,000	25%	-$1,000
Communiciation Costs	1,250	1,187	2,300	1,336	1,500	35%	-$800
Building/Grounds	10,200	3,707	11,900	14,230	20,500	72%	$8,600
Vehicle/Vessel	1,400	36	500	-	500	0%	$0
Material & Supplies	3,750	3,689	4,000	897	4,000	0%	$0
Fuel & Supplies-Recoverable	80,000	85,918	80,000	68,679	75,000	6%	-$5,000
Misc. Consultant/Software	14,000	6,687	12,200	8,124	9,600	21%	-$2,600
Finance Charges	2,500	1,910	2,500	1,854	2,000	20%	-$500
Other Expenses	1,750	1,393	1,500	564	1,500	0%	$0
Transfer to Reserves	30,000						$0
Total Operating Expenses	**$ 224,304**	**$ 190,106**	**$ 197,478**	**$ 173,674**	**$ 192,875**	2%	-$4,603
Finance							
Finance Costs	**$ 39,342**	**$ 39,342**	**$ 37,765**	**$ 37,765**	**$ 35,738**	5%	-$2,027
Total Expenditures	**$ 263,646**	**$ 229,448**	**$ 235,243**	**$ 211,439**	**$ 228,613**	**3%**	**-$ 6,630**
Net Total	**$ 12,304**	**$ 20,588**	**$ 24,757**	**$ 36,233**	**$ 21,387**		**-$ 3,370**

2026 BUDGET	ACCESS POINTS - SOUTH									
		2024			2025			2026	Variance	Variance
Revenues		**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Miscellaneous						-			-	$0
Other						-			-	$0
Total Revenues		**$ -**	**$ -**		**$ -**	**$ -**		**$ -**	**-**	**$0**
Expenditures										
Material - Crane Lake		1,400	900		1,200	569		-	100%	-$1,200
Material - Woods Bay		1,500	3,780		1,000	2,328		900	10%	-$100
Material - Healey Lake		1,500	1,778		2,000	387		-	100%	-$2,000
Material - Kapikog		250	91		3,500	3,000		1,100	69%	-$2,400
Material - Kapikog Pk Lot		950	195		700	-		-	100%	-$700
Material - Pine Bay		1,100	865		1,100	-		-	100%	-$1,100
Material - Kapikog Dam Dock		500	229		1,000	-		-	100%	-$1,000
Material - Fox Back		1,500	320		1,500	-		-	100%	-$1,500
Finance Costs		2,328			2,328			2,328	0%	$0
Total Expenses		**$ 8,700**	**$ 8,158**		**$ 14,328**	**$ 6,284**		**$ 4,328**	**70%**	**-$ 10,000**
Net Total		**$ (8,700)**	**$ (8,158)**		**$ (14,328)**	**$ (6,284)**		**$ (4,328)**		**$ 10,000**

Protection Services

South

Consists of agreements with the Ministry of Natural Resources for Crown Land fire protection and with Seguin Township.

South Protection Services	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants			-
User Fees	94,723	95,972	1.3%
Transfers			-
Total	**94,723**	**95,972**	**1.3%**
Expenditures			
Emergency Protection	19,187	35,759	86.4%
Fire South	97,723	103,972	6.4%
Total	**116,910**	**139,731**	**19.5%**
Net Operating Budget	**(22,187)**	**(43,759)**	**97.2%**

2026 BUDGET	FIRE PROTECTION - SOUTH								
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actual**		**Budget**	**Actual**		**Budget**	**%**	**$**
Grant								7,500	-	$7,500
Total Revenue								**$ 7,500**	**-**	**$ 7,500**
Expenditures										
Salaries & Benefits		-	252		-	-		-	-	$0
Training & Development									-	$0
Agreements - MNR		10,911	10,910		11,125	11,124		11,459	3%	$334
Communiciation Costs		100	-		100	-		-	100%	-$100
Material & Supplies		648	636		700	-		700	0%	$0
Professional Services		5,400	6,927		6,562	5,508		23,000	251%	$16,438
Transfers-General		594	660		700	594		600	14%	-$100
Transfer to By-law Enforcement		500	-		-	-		-	-	$0
Total Expenses		**$18,153**	**$19,385**		**$19,187**	**$17,226**		**$ 35,759**	**86%**	**$16,572**
Net Total		**$ (18,153)**	**$ (19,385)**		**$ (19,187)**	**$ (17,226)**		**$ (28,259)**		**$ (9,072)**

2026 BUDGET	FIRE EMERGENCY PROTECTION - SEGUIN								
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actual**		**Budget**	**Actual**		**Budget**	**%**	**$**
Special Levy-BL		31,388	31,388		31,388	31,388		31,388	0%	$0
Special Levy-CL		56,168	55,932		63,335	63,070		64,584	2%	$1,249
Total Revenues		**$87,556**	**$87,320**		**$94,723**	**$94,458**		**$95,972**	**1%**	**$1,249**
Expenditures										
Contracted Services-BL		31,388	43,640		31,388	31,388		31,388	0%	$0
Contracted Services-CL		56,168	56,168		63,335	63,070		64,584	2%	$1,249
Total Expenses		**$87,556**	**$99,808**		**$94,723**	**$94,458**		**$95,972**	**1%**	**$1,249**
Net Total		**$0**	**-$12,488**		**$0**	**$ -**		**$0**		**$0**

2026 BUDGET	Emergency Protection - Seguin 911									
		2024			2025			2026	Variance	Variance
Revenue		**Budget**	**Actual**		**Budget**	**Actual**		**Budget**	**%**	**$**
Transfers/Loans									-	$0
Total Revenues		**$0**	**$0**		**$0**	**$0**		**$0**	**-**	**$0**
Expenditures										
Contracted Services		5,000	1,354		3,000	7,305		8,000	167%	$5,000
Total Expenses		**$5,000**	**$1,354**		**$3,000**	**$7,305**		**$8,000**	0%	**$5,000**
Net Total		**$ (5,000)**	**$ (1,354)**		**$ (3,000)**	**$ (7,305)**		**$ (8,000)**		**$ (5,000)**

Waste Services
South

South Waste Services	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants	453,600	420,134	-7.4%
User Fees	12,000	12,000	0.0%
Transfers			-
Total	**465,600**	**432,134**	**-7.2%**
Expenditures			
Waste South	852,343	809,638	-5.0%
Total	**852,343**	**809,638**	**-5.0%**
Net Operating Budget	**(386,743)**	**(377,504)**	**-2.4%**

2026 BUDGET	SOLID WASTE BUDGET - SOUTH								
	2024			2025			2026	Variance	Variance
Revenue	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Grants	327,000	361,513		453,600	514,444		370,134	18%	- 83,466
Miscellaneous	12,000	7,670		12,000	3,611		12,000	0%	-
Sale of capital assets							50,000	-	50,000
Total Revenue	**$ 339,000**	**$ 369,183**		**$ 465,600**	**$ 518,055**		**$ 432,134**	**7%**	**-$ 33,466**
Expenditures									
Salaries & Benefits	401,003	418,367		424,206	407,535		414,753	2%	-$9,453
Training & Development	4,650	479		4,000	2,304		4,000	0%	$0
Travel	3,000	3,658		4,000	3,495		4,000	0%	$0
General Office	2,500	2,904		3,000	6,202		6,000	100%	$3,000
Communiciation Costs	7,600	8,207		9,300	9,142		11,600	25%	$2,300
Computer Costs	2,000	684		1,000	2,046		2,000	100%	$1,000
Building Expenses	8,930	3,685		7,900	7,525		5,400	32%	-$2,500
Vehicle/Vessel Expenses	36,700	30,257		31,500	31,260		35,500	13%	$4,000
Material & Supplies	25,500	20,705		26,100	37,685		33,300	28%	$7,200
12 Mile Bay Rd Transfer Stn. Agr.	25,000	15,700		25,000	32,629		45,000	80%	$20,000
Professional Services	4,000	-		4,000	-		2,500	38%	-$1,500
Bin Repairs	2,000	1,111		1,000	362		1,000	0%	$0
Other Expenses (Rentals,etc.)	11,700	6,974		8,800	8,590		16,300	85%	$7,500
Contracted Services	17,750	12,545		14,600	8,931		3,500	76%	-$11,100
Recycling/HHW	39,900	26,861		28,000	18,512		14,000	50%	-$14,000
Tipping	91,100	67,460		93,000	67,575		89,000	4%	-$4,000
Barging	54,000	68,252		72,000	77,824		78,000	8%	$6,000
Finance Costs	54,175	46,468		44,936	44,936		43,785	3%	-$1,151
Transfer to Reserves	50,000	50,000		50,000	50,000			-	-$50,000
Total Expenses	**$ 841,508**	**$ 784,317**		**$ 852,343**	**$ 816,553**		**$ 809,638**	**5%**	**-$ 42,704**
Net Total	**$ (502,508)**	**$ (415,135)**		**$ (386,743)**	**$ (298,498)**		**$ (377,504)**		**$ 9,238**

Transportation
South

South Transportation	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
Grants			-
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
Transportation South	833,790	899,137	7.8%
Total	**833,790**	**899,137**	**7.8%**
Net Operating Budget	**(833,790)**	**(899,137)**	**7.8%**

2026 BUDGET	ROADS BUDGET - SOUTH								
	2024			2025			2026	Variance	Variance
Revenue	**Budget**	**Actuals**		**Budget**	**Actuals**		**Budget**	**%**	**$**
Levy	-	-		-	-				$0
Miscellaneous	-	2,987		-	2,540		-	-	$0
Total Revenues	**$0**	**$2,987**		**$0**	**$2,540**		**$0**	**-**	**$0**
Maintenance Expenditures									
Bridges and Culverts	10,189	408		9,144	1,696		6,657	27%	-$2,487
Roadside Maintenance	58,797	96,982		79,154	58,062		65,504	17%	-$13,650
Phragmites Control	2,000	2,704		5,000	6,071		6,000	20%	$1,000
Hardtop Maintenance	25,331	21,000		27,077	7,433		26,252	3%	-$825
Loosetop Maintenance	53,242	50,626		51,502	32,884		44,894	13%	-$6,608
Winter Control	114,783	167,295		118,965	171,617		161,318	36%	$42,354
Winter/Summer Inspection	8,483	5,514		5,137	1,569		5,179	1%	$42
Safety Devices	6,136	11,136		5,782	4,928		8,607	49%	$2,825
Overhead & Administration	384,375	452,475		422,697	549,992		471,536	12%	$48,838
Total Maintenance	**$663,336**	**$808,140**		**$724,458**	**$834,252**		**$795,947**	**10%**	**$71,489**
Road Loans - H/L Stimulus	58,006	58,006		56,846	56,846		55,709	2%	-$ 1,137
Road Loans - Blst/CL Stimulus	34,634	34,634		33,942	33,942		33,263	2%	-$ 679
Road Loans - Jacklyn culvert	-	-		-	-		-	-	$ -
Road Loans - H/L Road Washout	8,172	8,173		8,009	8,009		7,848	2%	-$ 160
Road Loans - H/L Rd 2nd Culvert	2,935	2,935		2,876	2,876		2,818	2%	-$ 58
Road Loans - Joe Koran Road	3,213	3,212		5,882	5,882		-	100%	-$ 5,882
Road Loans - Koran Rd-base & culvert repairs	1,814	1,815		-	-		-	-	$ -
Road Loans - Kapikog Rd-base & culvert repairs	1,883	1,883		1,778	1,778		3,551	100%	$ 1,773
Total Construction Loans	**$110,658**	**$110,658**		**$109,332**	**$109,333**		**$103,190**	**6%**	**-$ 6,142**
Total South Maintenance & Loans	**$773,994**	**$918,798**		**$833,790**	**$943,585**		**$899,137**	**8%**	**$ 65,347**
Net Total	**$ (773,994)**	**$ (915,811)**		**$ (833,790)**	**$ (941,045)**		**$ (899,137)**		**$ (65,347)**

Contributions to Reserves
South

South Contributions to Reserves	2025 Approved Budget	2026 Proposed Budget	Variance (%)
Revenue			
User Fees			-
Transfers			-
Total	-	-	-
Expenditures			
Capital reserves	719,433	762,599	6.0%
General Reserves	100,000	100,000	0.0%
Total	**819,433**	**862,599**	**5.3%**
Net Operating Budget	**(819,433)**	**(862,599)**	**5.3%**

Capital Budget Summary

Revenue		
	Borrow from Reserves	756,000
	Municipal Modernization Funding	282,220
	Total	**$1,038,220**
Expenditures		
	Administration/Council	528,220
	Waste Services	179,000
	Transportation	165,000
	Facilities	166,000
	Total	**$1,038,220**
Net Capital Budget		**$ -**

Administration/Council

Revenue		
	Municipal Modernization Funding	282,220
	Borrow from Reserves	246,000
	Total	**$528,220**
Expenditures		
	Council Laptops & Headsets	25,000
	Records Management Software	50,000
	Corporate Workstation Upgrades	30,000
	Server Licensing Upgrade	10,000
	Office Telephone	6,000
	Financial Software	282,220
	Security Camera System	100,000
	Administrative Office Planning	10,000
	Communications Tower Gate	15,000
	Total	**$528,220**
Net Capital Budget		**$ -**

Waste Services

Revenue		
	Borrow from Reserves	179,000
	Total	**$179,000**
Expenditures		
	Staff Building - Skerryvore Transfer Station	30,000
	Pointe au Baril Wharf Docks	70,000
	Sheephead & Devil's Elbow Ramps	30,000
	Heavy-duty Dock Carts	5,000
	Snowblower (x9)	9,000
	Site 9 Landfill Optimization	35,000
	Total	**$179,000**
Net Capital Budget		**$ -**

Transportation

Revenue		
	Borrow from Reserves	165,000
	Total	**$165,000**
Expenditures		
	Identification Road Signs	10,000
	Pickup Truck Replacement	100,000
	Backhoe Sweeper Broom	40,000
	Dump Trailer	15,000
	Total	**$165,000**
Net Capital Budget		**$ -**

Facilities

Revenue		
	Borrow from Reserves	166,000
	Total	**$166,000**
Expenditures		
	Holiday Cove Marina Dock Ramps and Shed	18,000
	Bayfield Access Retaining Wall Blocks	60,000
	Pointe Au Baril Community Centre Furniture Refresh	10,000
	Pointe Au Baril Community Centre Door Keys	8,000
	Woods Bay Access Point Landing and Dock	70,000
	Total	**$166,000**
Net Capital Budget		**$ -**

Department: Administration/Council

Project Title: Council Laptops and Headsets
Asset Class: Hardware
Purchasing Policy: Documented Quotes
Strategic Priority: Leadership & Communications

Project Type: Recommended
Department: Administration
ICECAP Compliant 🌱: N/A

With the incoming Council in November 2026, new equipment, including laptops and headsets, will need to be purchased for all members.

Expense	2026	Total
Funding		
Borrow from Reserves	$25,000	$25,000
Operating Impact of Capital		.
Maintenance Cost (annual)	$	$

Project Title: Records Management Software
Asset Class: Software
Purchasing Policy: Request For Proposal (RFP)
Strategic Priority: Leadership & Communications

Project Type: Legislative
Department: Administration
ICECAP Compliant 🌱: N/A

The IT Strategic Plan identifies that the current system (OnPhase) does not meet organizational needs and recommends the purchase and implementation of a new records management system.

Expense	2026	Total
Funding		
Borrow from Reserves	$50,000	$50,000
Operating Impact of Capital		
Maintenance Cost (annual)	$7,000	$7,000

Note, that the $7,000 operating cost will be offset by the discontinuation of OnPhase.

Project Title: Corporate Workstation Upgrades
Asset Class: Hardware
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Previously Approved
Department: IT
ICECAP Compliant 🌱: Yes

Replace 1/3 of township laptops/workstations as part of the 3-year renewal cycle.

Expense	2026	Total
Funding		
Borrow from Reserves	$30,000	$30,000
Operating Impact of Capital		
Maintenance Cost (annual)		$0

Project Title: Server Licensing acquisition/upgrade
Asset Class: Software
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Previously Approved
Department: IT
ICECAP Compliant 🌱: N/A

VMware software licensing to virtualize physical servers

Expense	2026	Total
Funding		
Borrow from Reserves	$10,000	$10,000
Operating Impact of Capital		
Maintenance Cost (annual)		$0

Project Title: Office Telephone
Asset Class: Hardware
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: IT
ICECAP Compliant 🌱: N/A

Corporate phone system hardware (redundancy on premise) upgrade

Expense	2026	Total
Funding		
Borrow from Reserves	$6,000	$6,000
Operating Impact of Capital		
Maintenance Cost (annual)		$0

Project Title: Financial Accounting Software
Asset Class: Software
Purchasing Policy: Request For Proposal (RFP)
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Previously Approved
Department: Administration
ICECAP Compliant 🌱: N/A

Continuation of the previously approved project; an additional $60,000 is being requested in 2026 to support a more advanced third party budgeting software then the out of the box option.

Enhanced budgeting software will centralize budgeting, forecasting, and financial reporting in a single, controlled platform, reducing reliance on spreadsheets and manual processes. It will improve accuracy, accountability, and transparency through standardized workflows, audit trails, and real-time data, while supporting informed decision-making, compliance, and long-term financial planning

Purchase and implementation of a finance ERP (enterprise resource planning) system to manage day to day finance activities; property tax, accounts payable, accounts receivable, payroll, project management, reporting and workflow processes.

To ensure the successful implementation of the new ERP project, it is necessary to engage a project management consultant and IT implementation support. The project management consultant will provide expertise in planning, coordinating, and executing the project, ensuring it stays on schedule and within budget while aligning with organizational goals. IT implementation support will address the technical complexities of the ERP system, ensuring proper configuration, integration, and deployment. Additionally, the CFO requests training on change management, which will provide the tools to navigate organizational shifts, foster employee buy-in, and minimize resistance.

Expense	2026	Total
Funding		
Municipal Modernization Funding	$282,220	$282,220
Operating Impact of Capital		
Maintenance Cost (annual)	$22,000	$22,000

Project Title: Security Camera System
Asset Class: Buildings
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Administration
ICECAP Compliant 🌱: No

Upgrade of all security camera systems throughout the townships facilities to ensure appropriate site security, including internet connection through new fiber drop points.

Expense	2026	Total
Funding		
Borrow from Reserves	$100,000 Estimate. To be tendered with IT involvement	$100,000
Operating Impact of Capital		
Maintenance Cost (annual)	$1,500	$1,500

Project Title: Administrative Office Planning
Asset Class: Buildings
Purchasing Policy: Documented Quotes
Strategic Priority: Protect & Preserve

Project Type: Recommended
Department: Administration
ICECAP Compliant 🌱: Yes

An amount to examine the current office space, possibility of renovation, or other alternatives proposed. This is proposed to position the organization well into the future for staffing needs and space requirements to deliver excellent level of service.

Expense	2026	Total
Funding		
Borrow from Reserves	$10,000	$10,000
Operating Impact of Capital		
Maintenance Cost (annual)	$0	$0

Project Title: Access Gate – Tower Hill Lands
Asset Class: Leasehold Improvement
Purchasing Policy: Documented Quotes
Strategic Priority: Effective Relationships & Partnerships

Project Type: Recommended
Department: IT
ICECAP Compliant 🌱: N/A

Purchase and install a swing gate at the Township property at Tower Hill to restrict public access and mitigate unauthorized access/trespassing.

Expense	2026	Total
Funding		
Borrow from Reserves	$15,000	$15,000
Operating Impact of Capital		
Maintenance Cost (annual)		$0

Department: Waste Services

Project Title: Skerryvore Transfer Station Staff Shelter
Asset Class: Buildings
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Waste
ICECAP Compliant 🌱: No

A new staff shelter is proposed to replace the current poor condition structure and improve employee health, safety, and service delivery.

Expense	2026	Total
Funding		
Borrow from Reserves	$30,000	$30,000
Operating Impact of Capital		
Maintenance Cost (annual)	$500	$500

Project Title: Pointe au Baril Wharf Wall Docks
Asset Class: Equipment
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Waste
ICECAP Compliant 🌱: No

The docks serve residents arriving to use the transfer station are in poor condition and should be replaced. These docks run parallel to the wharf retaining wall and are approximately 8’ x 100’.

Expense	2026	Total
Funding		
Borrow from Reserves	$70,000	$70,000
Operating Impact of Capital		
Maintenance Cost (annual)	$500	$500

Project Title: Large Item Bin Ramps and Dock Ramps – DE & SH
Project Type: Recommended
Asset Class: Equipment
Department: Waste
Purchasing Policy: Documented Quotes
ICECAP Compliant 🌱: No
Strategic Priority: Sustainable & Cost Effective Services

Existing wood ramps are in poor condition and should be replaced. Old ramps to access the large item bins need replacing at both Sheep Head and Devil's Elbow transfer stations, and the dock ramp replaced due to narrow width at Devil's Elbow.

Expense	2026	Total
Funding		
Borrow from Reserves	$30,000	$30,000
Operating Impact of Capital		
Maintenance Cost (annual)	$100	$100

Project Title: Heavy-Duty Dock Push/Pull Dock Carts
Project Type: Recommended
Asset Class: Equipment
Department: Waste
Purchasing Policy: Documented Quotes
ICECAP Compliant 🌱: No
Strategic Priority: Sustainable & Cost Effective Services

Carts for the easier moving of material and waste for residents and customers at Transfer Stations and the Marina. Cart replacement is proposed for two carts each at Devil's Elbow, Sheep Head, and Pointe au Baril Transfer Stations as well as Holiday Cove Marina. The new carts should be strong and provide excellent utility, replacing carts in poor condition or not currently available.

Expense	2026	Total
Funding		
Borrow from Reserves	$5,000	$5,000
Operating Impact of Capital		
Maintenance Cost (annual)	$100	$100

Project Title: Snowblower Fleet Refresh
Asset Class: Equipment
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Waste
ICECAP Compliant 🌱: No

Our existing fleet of snowblowers used at Transfer Stations are in poor to fair condition. To ensure reliability and level-of-service a new snowblower fleet of 6 is proposed to replace the aged fleet. The old snowblower fleet will be sold individually, or as a lot with a reserve price.

Expense	2026	Total
Funding		
Borrow from Reserves	$9,000	$9,000
Operating Impact of Capital		
Maintenance Cost (annual)	$500	$500

Project Title: Landfill Optimization
Asset Class: Leasehold Improvement
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Previously Approved
Department: Waste
ICECAP Compliant 🌱: No

Approved in previous years, the project will continue work with the Ministry of Environment, Conservation and Parks to secure an additional 40,000m3 of landfill capacity.

Expense	2026	Total
Funding		
Borrow from Reserves	$35,000	$35,000
Operating Impact of Capital		
Maintenance Cost (annual)	$500	$500

Department: Transportation

Project Title: Township Identification Road Signs
Asset Class: Equipment
Purchasing Policy: Documented Quotes
Strategic Priority: Effective Relationships & Partnerships

Project Type: Recommended
Department: Roads
ICECAP Compliant 🌱: No

Installation of Township identification signs at four locations. Healey Lake Road, Blackstone Crane Lake Road, Highway 69 Northbound, Highway 69 Southbound. Simple regulated design identifying township boundaries. Installation on Highway 69 is pending Ministry of Transportation review, approval, and installation.

Expense	2026	Total
Funding		
Borrow from Reserves	$10,000	$10,000
Operating Impact of Capital		
Maintenance Cost (annual)	$300	$300

Project Title: Pickup Truck Replacement
Asset Class: Fleet/Vehicle
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Roads
ICECAP Compliant 🌱: No

Replacement of end-of-life vehicle (Unit 1418) with a similar new vehicle. The vehicle should also be equipped with new plow and a set of new winter tires. Unit 1418 plans to be applied as trade-in value.

Expense	2026	Total
Funding		
Borrow from Reserves	$100,000	$100,000
Operating Impact of Capital		
Maintenance Cost (annual)	$1,000	$1,000

Project Title: Backhoe Sweeper Broom
Asset Class: Equipment
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Roads
ICECAP Compliant 🌱: No

A front-mounted backhoe angle broom will provide a more safe and effective method to clean roads and parking areas compared to a towed sweeper. The current sweeper is near end-of-life and will be disposed of.

Expense	2026	Total
Funding		
Borrow from Reserves	$40,000	$40,000
Operating Impact of Capital		
Maintenance Cost (annual)	$500	$500

Project Title: Dump Trailer
Asset Class: Equipment
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Roads
ICECAP Compliant 🌱: No

A dump trailer will serve for cold patching road without return trips, deliver gravel, collect brush and logs, and be used for large item removal. The current fleet has a light duty utility trailer with no dump function which is used for light work such as chairs and tables or small equipment transport. A new large 5-ton dump trailer will meet demands while improving safety.

Expense	2026	Total
Funding		
Borrow from Reserves	$15,000	$15,000
Operating Impact of Capital		
Maintenance Cost (annual)	$300	$300

Department: Facilities

Project Title: Holiday Cove Marina Dock Ramps and Shed

Project Type: Recommended
Asset Class: Equipment
Department: Recreation
Purchasing Policy: Documented Quotes
ICECAP Compliant 🌱: No
Strategic Priority: Sustainable & Cost Effective Services

Two dock ramps are recommended for replacement to improve the condition and better accommodate varying water levels. As well as tool and equipment storage shed has had water intrusion and is in poor condition. Construction of a new 8'x8' shed is proposed.

Expense	2026	Total
Funding		
Borrow from Reserves	$18,000	$18,000
Operating Impact of Capital		
Maintenance Cost (annual)	$100	$100

Project Title: Bayfield Access Retaining Wall Blocks

Project Type: Recommended
Asset Class: Leasehold Improvement
Department: Recreation
Purchasing Policy: Documented Quotes
ICECAP Compliant 🌱: No
Strategic Priority: Sustainable & Cost Effective Services

The existing retaining wall structure is decaying wood and in poor condition. The proposed project would excavate the wood retaining wall, set retaining wall concrete blocks, and backfill the landing.

Expense	2026	Total
Funding		
Borrow from Reserves	$60,000	$60,000
Operating Impact of Capital		
Maintenance Cost (annual)	$500	$500

Project Title: Community Centre Furniture Refresh
Asset Class: Buildings
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Recreation
ICECAP Compliant 🌱: No

A proposed replacement of 50 banquet chairs, 10 folding tables, and 35 tablecloths will replace items in poor condition.

Expense	2026	Total
Funding		
Borrow from Reserves	$10,000	$10,000
Operating Impact of Capital		
Maintenance Cost (annual)	$0	$0

Project Title: Community Centre Door Keys
Asset Class: Buildings
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Recreation
ICECAP Compliant 🌱: No

The replacement of key cylinders and locksets at the interior of the Community Centre will ensure a common key throughout the facility, eliminating an assortment of different keys, key mismanagement, and the risk of no-access at a time of emergency.

Expense	2026	Total
Funding		
Borrow from Reserves	$8,000	$8,000
Operating Impact of Capital		
Maintenance Cost (annual)	$0	$0

Project Title: Woods Bay Access Point Landing and Dock
Asset Class: Equipment
Purchasing Policy: Documented Quotes
Strategic Priority: Sustainable & Cost Effective Services

Project Type: Recommended
Department: Recreation
ICECAP Compliant 🌱: No

The Woods Bay access point is parallel to the transfer station and consists of a walkway of approximately 65’ and a dock and ramp of 60’.

Expense	2026	Total
Funding		
Borrow from Reserves	$70,000	$
Operating Impact of Capital		
Maintenance Cost (annual)	$500	$

-$ 5,623,930 C
$ 1,313,605 N/C
-$ 4,310,325

2026 BUDGET

GENERAL	REVENUES GRANTS	RESERVES/LOANS	GRANTS CAPITAL	ERVES/LOANS CAPITAL	EXPENDITURES CONTROLLABLE	EXPENDITURES UNCONTROLLABLE	EXPENDITURES CAPITAL	2026 MONIES RAISED
OMPF/Hydro/RR	$ 1,725,700	$ -						
General		$ 1,211,480	$ 111,150	$ 282,220	$ 246,000	$ 3,143,403	$ 168,051	$ 528,220
IT			$ 121,981			$ 742,326		
Environment						$ 133,323		
Building/By-law Enforcement		$ 217,000	$ 10,000			$ 788,224		
OPP							$ 757,511	
Transportation					$ 165,000	$ 22,177		$ 165,000
Solid Waste - General		$ 5,000				$ 5,000		
Nursing Station		$ 43,847				$ 74,247		
Ambulance/Health Unit							$ 828,180	
DSSAB							$ 1,054,394	
Belvedere Heights							$ 211,936	
Donations						$ 64,475		
Library	$ 15,072					$ 3,600	$ 34,305	
Planning		$ 60,000	$ -			$ 595,401		
Capital Reserves						$ 418,606		
Reserves						$ 100,000		
TOTAL GENERAL	$ 1,740,772	$ 1,537,327	$ 243,131	$ 282,220	$ 411,000	$ 6,090,783	$ 3,054,377	$ 693,220	-$ 5,623,930
NORTH								
Protection						$ 31,977		
Trans (Roads)						$ 710,827		
Solid Waste - North	$ 260,000	$ 44,000			$ 142,000	$ 702,583		$ 142,000
Cemetery		$ 2,000				$ 16,500		
PABCC		$ 3,500			$ 18,000	$ 214,398		$ 18,000
PAB Chamber		$ 8,400				$ 3,500		
PAB Dock		$ 3,500				$ 90,020		
Lighthouse						$ 15,306		
Attainable Housing						$ 28,794		
Access Points					$ 60,000	$ 8,403		$ 60,000
Donations						$ 45,300		
Capital Reserves						$ 510,855		
Reserves								
TOTAL NORTH	$ 260,000	$ 61,400	$ -	$ -	$ 220,000	$ 2,378,464	$ -	$ 220,000	-$ 2,057,064
SOUTH								
Protection		$ 95,972				$ 139,731		
Trans (Roads)		$ -				$ 899,137		
Solid Waste - South	$ 420,134	$ 12,000			$ 37,000	$ 809,638		$ 37,000
Donations						$ 14,760		
Holiday Cove		$ 250,000			$ 18,000	$ 228,613		$ 18,000
Access Points					$ 70,000	$ 4,328		$ 70,000
Capital Reserves						$ 762,599		
Reserves						$ 100,000		
TOTAL SOUTH	$ 420,134	$ 357,972	$ -	$ -	$ 125,000	$ 2,958,805	$ -	$ 125,000	-$ 2,180,700
Education Tax						$ -	$ 3,340,036		-$ 3,340,036
TOTAL BUDGET	$ 2,420,906	$ 1,956,699	$ 243,131	$ 282,220	$ 756,000	$ 11,428,052	$ 6,394,413	$ 1,038,220	
				$ 5,658,955				$ 18,860,684	
				$ -					
				$ 5,658,955				-$13,201,729	($13,201,729)

	2025 MONIES RAISED	2026 MONIES RAISED	controllable	non-controllable
			DIFFERENCE	
GENERAL				
OMPF	$1,538,600	$1,725,700		-$187,100
General	-$2,123,996	-$1,988,824	-$135,172	
IT	-$575,427	-$620,346	$44,919	
Environmental - General	-$108,774	-$133,323	$24,549	
Building/By-law Enforcement	-$596,221	-$561,224	-$34,997	
OPP	-$683,433	-$757,511		$74,078
Transportation	-$19,967	-$22,177	$2,210	
Solid Waste - General	$0	$0	$0	
Nursing Station	-$32,926	-$30,400	-$2,525	
Ambulance/Health Unit	-$784,038	-$828,180		$44,142
DSSAB	-$1,017,197	-$1,054,394		$37,197
Belevedere Heights	-$214,839	-$211,936		-$2,903
Donations	-$61,962	-$64,475	$2,513	
Library	-$22,633	-$22,833	$200	$0
Planning	-$493,822	-$535,401	$41,579	
Cap Reserves	-$394,912	-$418,606	$23,695	
Reserves	-$50,000	-$100,000	$50,000	
TOTAL GENERAL	-$5,641,546	-$5,623,930	$16,970	-$34,586
NORTH				
Protection	-$10,766	-$31,977	$21,211	
Trans (Roads)	-$673,218	-$710,827	$37,609	
Solid Waste	-$380,890	-$398,583	$17,693	
Cemetery	-$18,100	-$14,500	-$3,600	
PABCC	-$209,376	-$210,898	$1,522	
PAB Chamber	-$700	$4,900	-$5,600	
PAB Dock	-$68,623	-$86,520	$17,897	
Lighthouse	-$15,894	-$15,306	-$588	
Attainable Housing	-$29,382	-$28,794	-$588	
Access Points	-$8,403	-$8,403	$0	
Donations	-$44,100	-$45,300	$1,200	
Cap Reserves	-$481,939	-$510,855	$28,916	
Reserves	$0	$0	$0	
TOTAL NORTH	-$1,941,390	-$2,057,064	$115,674	$0
SOUTH				
Protection	-$22,187	-$43,759	$21,572	
Trans (Roads)	-$833,790	-$899,137	$65,347	
Solid Waste	-$386,743	-$377,504	-$9,238	
Donations	-$13,260	-$14,760	$1,500	
Holiday Cove	$24,757	$21,387	$3,370	
Access Points	-$14,328	-$4,328	-$10,000	
Cap Reserves	-$719,433	-$762,599	$43,166	
Reserves	-$100,000	-$100,000	$0	
TOTAL SOUTH	-$2,064,983	-$2,180,700	$115,717	$0
SUB TOTAL	-$9,647,919	-$9,861,693	$248,360	-$34,586
Education Tax	-$3,327,975	-$3,340,036		$12,061
TOTAL BUDGET	-$12,975,894	-$13,201,729	$248,360	-$22,525
				$225,835
Non-Controllable	$3,327,975	$3,340,036		
Controllable	$9,647,919	$9,861,693	$213,774	
TOTAL BUDGET	**$12,975,894**	**$13,201,729**	**$213,774**	

The Corporation of the

TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 2026 -

A By-law to Establish the Capping Parameters for the 2026 Final Taxes for the Commercial and Industrial Classes

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WHEREAS the *Municipal Act, 2001,* S.O. 2001, c. 25, Sec. 329.1, as amended, provides for the establishment of tax capping limits in respect of property in the commercial classes and industrial classes; and

WHEREAS it is deemed expedient to specify the percentages of tax decreases that must be withheld or "clawed back" to fund the cap for assessment-related tax increases.

NOW THEREFORE BE IT ENACTED as a By-Law of the Council of the Corporation of the Township of The Archipelago as follows:

1. Annualized Tax Limit
The maximum assessment related tax increase shall be 10% calculated on the previous year's annualized taxes determined pursuant to Section 329 of The Municipal Act, 2001, as amended.

Prior Year's CVA Tax Limit
The maximum assessment related tax increase shall be 5% calculated on the previous year's Current Value Assessment (CVA) tax.

CVA Tax Threshold for Protected Properties
The CVA Tax Threshold for protected properties (increasers) shall be set at $250.00.

New to Class/New Construction Properties
The minimum level of taxation to be applied to new to class/new construction properties that become "eligible property" within the meaning of subsection 331(20) shall be as follows:

Commercial Class:	100%
Industrial Class:	100%
Multi-Residential	100%

Property Exclusions
The following properties are excluded from the capping and claw-back calculation in 2026, and are liable to pay CVA taxes:

1) Properties that were at Current Value Assessment (CVA) tax in 2025
2) Properties that would go from being clawed back in 2025 to being capped in 2026 as a result of the changes to the CVA tax caused by the 2026 reassessment.

2. Clawback Percentages
The percentages by which property tax increases are withheld or clawed back from decreasing properties in the commercial and industrial property classes for the purpose of funding the cap for assessment-related tax increases are:

Commercial Class:	0%
Industrial Class:	0%
Multi-Residential	0%

3. That this By-law shall come into force and take effect on the day of the final passing thereof.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this **17th** day of **April, 2026.**

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

_____ _____

Bert Liverance, Reeve Maryann Martin, Clerk

The Corporation of the

TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 2026-

A By-law to Set and Levy the Rates of Taxation for Municipal Purposes for the Year 2026

WHEREAS it is necessary for the Council of the Corporation of The Township of The Archipelago, pursuant to the *Municipal Act, 2001*, S.O. 2001, c. 25 as amended, Sec. 312 (1) & Sec. 312 (4) to raise certain sums for the 2025 taxation year; and

WHEREAS all property assessment rolls on which the 2026 taxes are to be levied have been returned and revised pursuant to the provisions of the Assessment Act subject to appeals at present before the District Court and the Ontario Municipal Board; and

WHEREAS “Residential/Farm Assessment”, “Multi-Residential Assessment”, “Commercial Assessment”, “Industrial “, “Farmland Assessment” and “Managed Forest Assessment”, as defined in the Assessment Act by the Municipal Act, 2001, S.O. 2001, c. 25 as amended, and further amended by Regulations thereto, have been determined on the basis of the aforementioned property assessment rolls; and

WHEREAS the tax ratios on the aforementioned property for the 2026 taxation year have been set out in By-law Number 2026- of the Corporation of the Township of The Archipelago; and

WHEREAS the tax rates on the aforementioned property classes and property sub-classes have been calculated pursuant to the provisions of the Municipal Act, 2001, S.O. 2001, c. 25 as amended, Sec. 307 and the manner set out herein.

NOW THEREFORE BE IN ENACTED as a By-Law of the Council of the Corporation of the Township of The Archipelago as follows:

1. That the estimates of sums for all purposes in the amount of $13,201,729.

2. That the rates for all purposes are set out in Schedule 1.

3. The amounts required to be levied and collected by this By-law shall be reduced by the amounts levied and collected by the Interim Tax Levy authorized by By-law No. 25-49 of the Corporation of the Township of The Archipelago.

4. The balance of real property taxes imposed pursuant to the provisions of this By-law shall become due and payable in two installments, the first installment on the 28th day of July 2026 and the second installment on the August 26th, 2026.

5. The collector shall mail, or cause to be mailed, to the address of the residence or place of business of each property or persons pursuant to the provisions of the By-law.

6. The taxes are payable at the Township of The Archipelago, 9 James Street, Parry Sound, Ontario, or at the TD Canada Trust Business Bankline, Bank of Montreal telephone bill payment service, C.I.B.C. Linkup, Royal Bank of Canada-Telebanking, Telpay, the Nova Scotia-Telescotia electronic Bill payment service, Credit Union Central of Ontario,

Credit Union Central of British Columbia, e-transfer, ecommerce online banking on township website or ratepayers may want to check with their bank to see if their tax account number can be registered at one of the above banks to be able to pay through the bank machine or internet banking.

7. The Tax Collector and Treasurer shall hereby be authorized to accept part payment from time to time on account of any taxes which have become due pursuant to this By-law.

8. In default of payment of the full amount of any taxes by the respective due dates, and subsequent installment or installments thereof, a percentage charge of 1-1/4 percent shall hereby be imposed as a penalty for non-payment and shall be added to any taxes as aforesaid or any installment or part thereof remaining unpaid on the first day of each calendar month thereafter in which default continues, but not after the 31st day of December, 2026.

9. In default of payment of all other taxes in default on January, 2026, a percentage charge of 1-1/4 percent shall hereby be imposed as interest for non-payment and shall be added to any taxes as aforesaid or any installment or part thereof remaining unpaid on the first day of each calendar month thereafter in which default continues, but not after the 31st day of December, 2026.

10. This By-law shall come into force upon the final passing thereof.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this **17th** day of **April, 2026.**

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

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Bert Liverance, Reeve Maryann Martin, Clerk

Schedule 1

2026 TAX RATE SUMMARY

FINAL

$13,201,729

PROPERTY CLASS	RESIDENTIAL/FARM		COMMERCIAL OCCUPIED		COMMERCIAL V/L		INDUSTRIAL OCC		INDUSTRIAL V/L		LANDFILL	FARMLANDS	MANAGED FOREST		AGGREGATE EXTRACTION	
TAX RATE	NORTH	SOUTH	NORTH	SOUTH	NORTH	SOUTH	NORTH	SOUTH	NORTH	SOUTH	NORTH	SOUTH	NORTH	SOUTH	NORTH	SOUTH
GENERAL	0.00255222	0.00255222	0.00275385	0.00275385	0.00192769	0.00192769	0.00287712	0.00287712	0.00201398	0.00201398	0.00153133	0.00063806	0.00063806	0.00063806	0.00234113	0.00234113
AREA RATING	0.00223214	0.00170104	0.00240848	0.00183543	0.00168594	0.00128480	0.00251630	0.00191759	0.00176141	0.00134231	0.00133929	0.00042526	0.00055804	0.00042526	0.00204753	0.00156035
EDUCATION	0.00153000	0.00153000	0.00635908	0.00635908	0.00635908	0.00635908	0.00776030	0.00776030	0.00776030	0.00776030	0.00167740	0.00038250	0.00038250	0.00038250	0.00511000	0.00511000
TOTAL	0.00631436	0.00578326	0.01152141	0.01094836	0.00997271	0.00957157	0.01315372	0.01255501	0.01153569	0.01111660	0.00454802	0.00144582	0.00157860	0.00144582	0.00949866	0.00901148

The Corporation of the

TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 2026-

A By-law to Set Tax Ratios for Municipal Purposes for the Year 2026

WHEREAS the Municipal Act, 2001, S.O. 2001, c. 25, Sec. 308 (4) requires the Council of the Corporation of the Township of The Archipelago to establish the tax ratios for 2026 for the municipality; and

WHEREAS the tax ratios determine the relative amount of taxation to be borne by each property class.

NOW THEREFORE BE IT ENACTED as a By-Law of the Council of the Corporation of the Township of The Archipelago as follows:

1. That for the taxation year 2026, the tax ratio for property in:

a)	the residential property class is	1.000000;
b)	the new multi-residential property class is	1.100000;
c)	the multi-residential property class is	1.100000;
d)	the commercial occupied property class is	1.079000;
e)	the commercial excess Land property class is	0.755300;
f)	the commercial vacant Land property class is	0.755300;
g)	the industrial occupied property class is	1.127300;
h)	the industrial excess Land property class is	0.789110;
i)	the industrial vacant Land property class is	0.789110;
j)	the landfill property class is	0.600000;
k)	the pipelines property class is	1.100000;
l)	the farmlands property class is	0.250000;
m)	the managed forest property class is	0.250000;
n)	the aggregate extraction property class is	0.917291;

2. That this By-law shall come into force and take effect on the day of the final passing thereof.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this **17th** day of **April, 2026.**

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

_____ _____

Bert Liverance, Reeve Maryann Martin, Clerk

The Corporation of the

TOWNSHIP OF THE ARCHIPELAGO

BY-LAW NO. 2026 -

A By-law to appoint members of Council to
The Archipelago Area Planning Board when a vacancy occurs

WHEREAS pursuant to Section 9 (2) of the Planning Act, R.S.O. 1990, c. P13, the Minister of Municipal Affairs and Housing, under Ontario Regulation 99/97, established The Archipelago Area Planning Board as of March 26, 1997; and

WHEREAS pursuant to Sections 9 (3) and 9 (4) of the Planning Act, R.S.O. 1990, the council of each municipality shall appoint to the planning board the number of members specified by the Minister and the term of office of the members appointed by the council of each municipality shall hold office for the term of the council that appointed them; and

WHEREAS Section 14.1 (7) states that if a vacancy occurs from any cause, the council shall, as soon as possible, appoint a member of its council to the municipal planning authority who shall hold office for the remainder of the unexpired term.

NOW THEREFORE BE IN ENACTED as a By-law of the Council of the Corporation of the Township of The Archipelago as follows:

1. That due to the passing of Tom Lundy and the resulting vacancy, Laurie Emery is hereby appointed to the Planning Board to hold office for the remainder of the unexpired term.

2. That this By-law shall come into force and take effect on the day of the final passing thereof.

READ and **FINALLY PASSED** in **OPEN COUNCIL** this **17th** day of **April**, **2026**.

THE CORPORATION OF THE TOWNSHIP OF THE ARCHIPELAGO

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Bert Liverance, Reeve Maryann Martin, Clerk